

FRASER AND NEAVE, LIMITED (Incorporated in Singapore)

(Company Registration No.: 189800001R)

ANNOUNCEMENT

EFFECTIVE DATE OF CAPITAL REDUCTION

The Board of Directors (the "Board") of Fraser and Neave, Limited (the "Company") refers to the announcement dated 26 December 2013 relating to the proposed capital reduction exercise (the "Capital Reduction") to be carried out by the Company pursuant to Section 78G of the Companies Act, Chapter 50 of Singapore (the "Companies Act").

The Company wishes to announce that it has today lodged the Order of Court approving the Capital Reduction and other documents as prescribed under the Companies Act, with the Accounting and Corporate Regulatory Authority of Singapore, in relation to the Capital Reduction. The Capital Reduction that was approved at the extraordinary general meeting of the Company held on 28 February 2014 has taken effect today and payment will be made to shareholders on or about 3 April 2014.

By Order of the Board Anthony Cheong Fook Seng Company Secretary

27 March 2014