We are kin.

1H2026 Results Presentation

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Who are we?

at a glance

We are the largest sports events management company[1] in Singapore

Founded in 2017, Kin has strategically transformed into a key player in the events tourism industry. Leveraging its proven execution capabilities and strong industry relationships, the Group is expanding across higher-value opportunities across sports IP (intellectual property), MICE, entertainment, lifestyle and experiential, and arts and culture events in Singapore and beyond.

LISTED INFORMATION (*Updated as of 11 August 2026)

SGX Code	KIN
Issued Shares	195.00 mil
Market Capitalisation (S$)*	29.25 mil

8+ years since incorporation in 2017

37 full time specialists[2]

BUSINESS SEGMENTS

Events Delivery & Management (“**EDM**”) Services

End-to-end events delivery partner for major sports events

Design & Build (“**D&B**”) Services

Design & build services for sports infrastructure, galleries, museums and attractions

INVESTMENT MERITS AT A GLANCE

17.3%

MARKET LEADERSHIP

Estimated Singapore sports events management market share in 2024[1]

Over 500

PROVEN EXECUTION

Successful projects delivered across events and experiences[3]

(1) *Source: Kin Global Limited’s Offer Document dated 14 April 2026. Estimates by Industry Consultant based on trade interviews, publicly available sources and other relevant industry sources; based on 2024 market share.*
(2) *As at 20 July 2026.*
(3) *As disclosed in Kin Global Limited’s Offer Document dated 14 April 2026.*

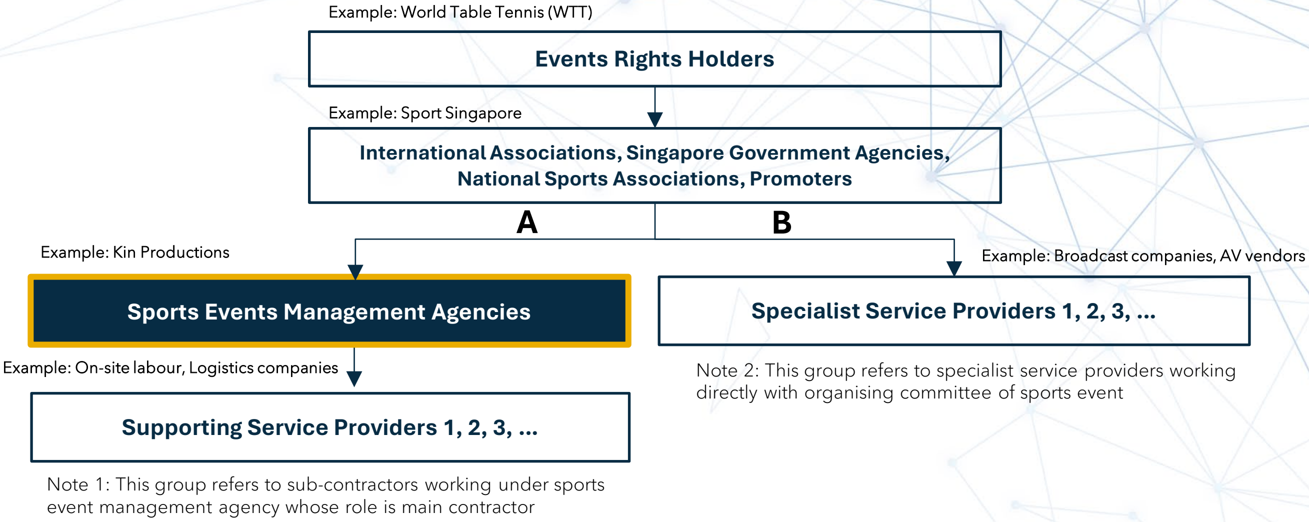
kin. Core Disciplines

- Major Games & Championships
- Museum & Galleries Build Up
- Sports & Lifestyle Event
- Live Streaming Production
- Exhibitions & Experiences
- Brand Activations
- Structural Build & Installation

Key Services of kin.

- Event Planning & Management
- Creative Conceptualization & Development
- Audio-Visual Systems & Show Presentation
- Venue Sourcing & Management
- Design, Production & Build
- Logistics, Operations & Installation
- Online Website & Registration Solutions
- Sponsorship / Partnership Management

kin. *Our integral role in the sports events value chain*



Note 3: The market size of the Sports Events Management Industry is the sum of value flowing through A and B

- As a **sports events management agency**, Kin operates as a principal commercial actor for sports events, **contracting directly with rights holders or local organising committees** to deliver full-scale events management services

Source: Kin Global Limited's Offer Document dated 14 April 2026. Estimates by Industry Consultant based on trade interviews, publicly available sources and other relevant industry sources; based on 2024 market share.

Key Investment Merits

What differentiates us

1. Singapore's largest sports events management company
2. Trustable & reliable end-to-end events delivery partner
3. Agile execution capabilities transferable across segments
4. Strong financial growth backed by asset-light business model
5. Strong management with 75+ years of collective industry experience

1H2026

Financial Performance

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1H2026 Key Highlights

EDM growth, margin expansion and positive Adjusted PATMI demonstrate the underlying strengths of the business.

CORE EDM MOMENTUM

+6.1%

Year-on-year revenue growth

S$4.68 million revenue in 1H2026

STRONGER MARGIN PROFILE

33.8%

Group gross profit margin

+18.1 percentage points; both segments improved

POSITIVE ADJUSTED PATMI

S$0.21m

Positive underlying earnings

Excluding S$1.20 million of non-recurring IPO expenses

STRENGTHENED FINANCIAL CAPACITY

S$9.90m Cash and cash equivalents

S$14.34m Total equity

Supports working capital requirements and execution of the Group's strategic growth priorities.

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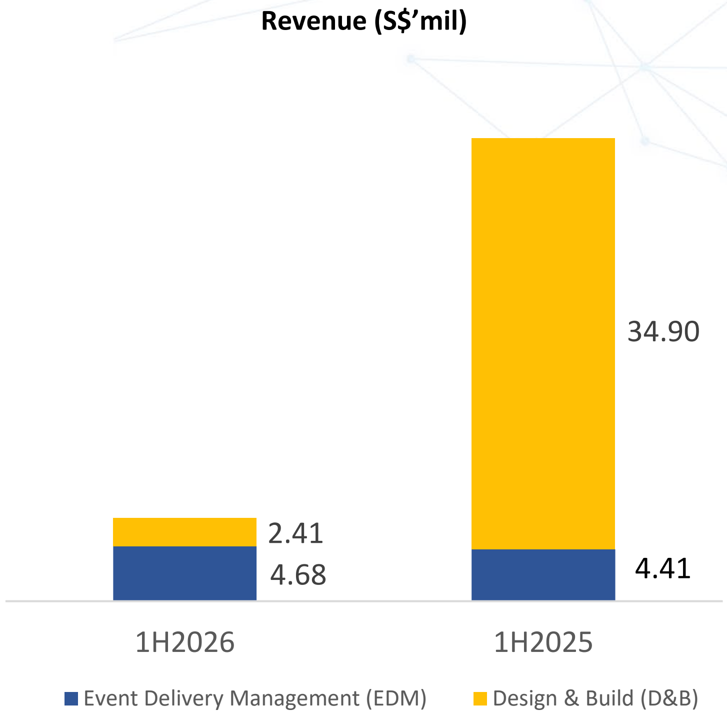
EDM as a Core Revenue Driver in 1H2026

Given the project-based nature of the Group's business, the timing, scale and execution progress of projects may result in fluctuations between reporting periods and, accordingly, interim revenue may not be indicative of full-year performance.



+6.1%

EDM revenue growth

S$4.68m in 1H2026

66.0%

Share of Group revenue

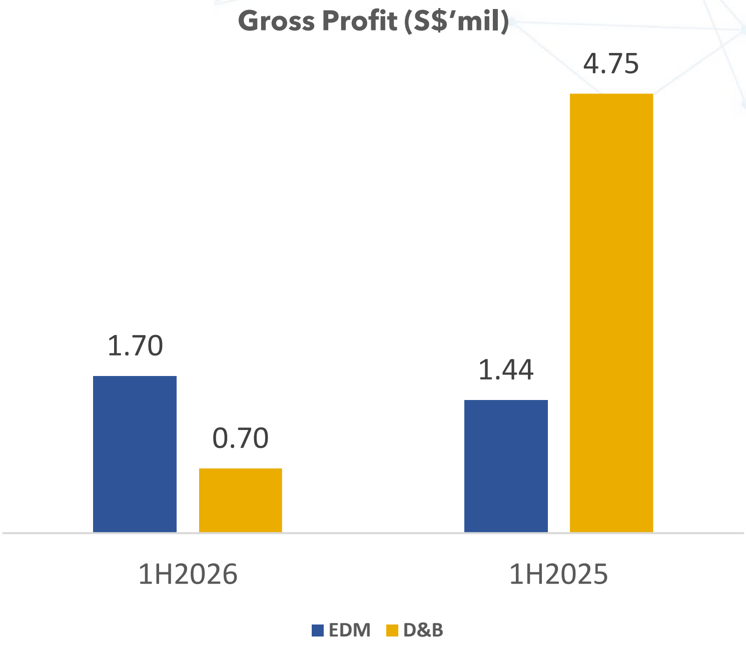
EDM contribution in 1H2026

In 1H2026, the Group recorded a revenue of S$7.09 million, compared with S$39.30 million in the six months ended 30 June 2025 ("**1H2025**"). The decrease primarily reflected the timing and stage of project execution within the Design & Build ("**D&B**") segment, while revenue from the Group's Event Delivery & Management ("**EDM**") segment continued to grow.

D&B revenue was S$2.41 million in 1H2026. The prior period benefited from substantial progress on several large-scale projects, while revenue recognition in 1H2026 was affected by the timing of awards and commencements.

Margins Improved Across Both Core Segments

Improvement supported by continued project cost optimisation



33.8%

Group Gross Profit Margin

1H2025: 15.7%

36.4%

EDM Gross Profit Margin

1H2025: 32.7%

28.9%

D&B Gross Profit Margin

1H2025: 13.6%

Positive Adjusted PATMI

Reflecting our resilient underlying business performance

S$0.21m

Adjusted PATMI

After excluding S$1.20 million of non-recurring IPO listing expenses

S$'mil	1H2026	1H2025
Reported PATMI	**(0.99)**	**2.84**
Add: Non-recurring IPO expenses	1.20	–
Adjusted PATMI	**0.21**	**2.84**

Adjusted PATMI remained positive despite lower D&B revenue. As part of its future growth initiatives, the Group is enhancing the capabilities of its EDM and D&B teams and establishing a dedicated sponsorship team to strengthen project execution, sponsor acquisition, brand partnerships and the commercialisation of recurring IP-led event properties.

Note: Adjusted PATMI is a non-SFRS measure calculated by excluding non-recurring IPO listing expenses from reported PATMI.

Balance Sheet Highlights

Strong** Balance Sheet with **Total Equity of S$14.34 Million

(S$' mil)	As at 30 June 2026	As at 31 Dec 2025
Total current assets	17.64	11.83
Cash and bank balances	**9.90**	**3.52**
Total non-current assets	3.76	1.58
Total assets	21.40	13.42
Total current liabilities	4.99	5.49
Borrowings	**0.46**	**-**
Lease liabilities	**0.17**	**0.20**
Total non-current liabilities	2.08	0.32
Borrowings	**1.83**	**-**
Lease liabilities	**0.22**	**0.29**
Total liabilities	7.07	5.81
Equity attributable to owners of the Company	**14.15**	**7.28**
Total Equity	**14.34**	**7.61**
Net cash [(1)]	**7.22**	**3.04**

- Total current assets increased by S$5.81 million to S$17.64 million, mainly due to higher cash and bank balances following the receipt of net IPO proceeds. This was partially offset by lower trade and other receivables and contract assets.
- Total non-current assets increased by S$2.18 million to S$3.76 million, mainly attributable to investments in financial assets and additions to plant and equipment.
- Total liabilities increased by S$1.26 million to S$7.07 million, primarily due to the drawdown of bank facilities to support working capital requirements and growth initiatives. Current liabilities, however, decreased by S$0.50 million.
- Total equity increased by S$6.73 million to S$14.34 million, primarily reflecting the completion of the Group's IPO and the associated issuance of new shares.

The Group ended 1H2026 with a strengthened capital base and net cash position of S$7.22 million. This provides greater financial flexibility to support working capital requirements and execute the commercial and strategic growth initiatives set out at the time of our IPO.

(1) Net cash is calculated as cash and bank balances less total borrowings and lease liabilities.

Summary of Cash Flows

***Strong** Cash Position Supports Execution of IPO Growth Strategy*

(S$' mil)	1H2026	1H2025
Net cash (used in)/generated from operating activities	(1.70)	9.24
Net cash (used in)/generated from investing activities	(1.71)	1.55
Net cash generated from/(used in) financing activities	9.79	(2.23)
Net increase in cash and cash equivalents	**6.38**	**8.55**
Cash and cash equivalents at beginning of the financial period	**3.52**	**1.52**
Cash and cash equivalents at end of financial period	**9.90**	**10.06**

1H2026

- Net cash used in operating activities amounted to **S$1.70 million**, **mainly reflecting the loss before income tax, settlement of trade payables and tax payments**, partially offset by reductions in trade and other receivables and contract assets.
- Net cash used in investing activities amounted to **S$1.71 million, mainly for investments in financial assets and purchases of plant and equipment**, partially offset by dividend income received.
- Net cash generated from financing activities amounted to **S$9.79 million, primarily comprising S$9.20 million of gross IPO proceeds and S$2.20 million from bank borrowings**, partially offset by share issue expenses, dividend payments and repayments.

1H2025

- Net cash generated from operating activities amounted to **S$9.24 million, reflecting working capital movements associated with the higher level of project activity during the period**.
- Net cash generated from investing activities amounted to **S$1.55 million, mainly from proceeds from the disposal of financial assets**.
- Net cash used in financing activities amounted to **S$2.23 million**, **mainly reflecting dividend payments and repayments of borrowings and lease liabilities**.

Outlook & Strategy

Growth priorities across events tourism, intellectual property (“IP”)-led event properties and complementary strategic opportunities

Singapore's Investment Agenda Supports a Larger Opportunity Set

National initiatives provide a long-term backdrop for Kin Global's capabilities

TOURISM 2040

S$47–50 Billion

A broader calendar of business, leisure and experience-led activities could generate opportunities for event delivery, experiential installations and integrated D&B services.

MAJOR SPORTS EVENT FUND

S$165 Million

A larger pool of sporting events expands potential opportunities across event management, temporary infrastructure, sponsor acquisition, brand partnerships and event commercialisation.

GREATER SENTOSA MASTER PLAN

Billion-Dollar Renewal Drive

New attractions and experiential spaces could create D&B opportunities, while festivals, activations and year-round programming may support recurring EDM engagements.

Proven Events Hub With Sustained Industry Momentum

Singapore as the Premier Events Destination with Vibrant Sporting Calendar

Home to large-scale international sporting & entertainment events including F1 Grand Prix, World Aquatics Championships, HSBC SVNS, WTT Singapore Smash, Olympic Esports Week, PTO Asian Open, FIBA 3x3 Asia Cup and host to major artists (Taylor Swift, Lady Gaga, etc.)

Strong support from Singapore Government towards Sports Events and Sports Infrastructure

30% growth in sports, entertainment and lifestyle events in 2023 (compared to 2019) since the takeover of Singapore Sports Hub by the SG Government

- S$165m injection in Major Sports Events Fund by MCCY
- Sports Facilities Master Plan of S$400m/year
- Strong CAGR growth of 5.7% in the sports events management industry from 2025 to US$137.2m in 2029

Singapore's Multi-pillar Events Tourism Boost

Tourism 2040: Targets S$47-50bn of tourism receipts by 2040

Greater Sentosa Plan: double annual visitors to roughly 32 million, with new attractions ready by early 2030s

- Strong boost in events tourism across sports, MICE, entertainment, lifestyle & experiential, cultural & arts tourism

Source: Euromonitor International, ActiveSG, The Straits Times

PPA Tour Asia 500 Demonstrates Kin's Strategy in Action

Successful delivery in July 2026 combined event execution, commercial partnerships and sports IP and a testament of Kin Global's ability to move beyond project delivery into recurring, intellectual property-led event properties

PPA ASIA500
LEAPMOTOR
SINGAPORE
OPEN
2026

Multi-year
partnership
2026–2028

First
PPA Asia 500 in Singapore
A new recurring platform

Sold out
Championship Court
During tournament

500 pts
Top-tier ranking event
US$70,000 pro prize money

Proven Execution Across Major Events and Experiences

An established track record spanning sports, venue delivery and immersive experiences positions the Group to pursue opportunities beyond its traditional sporting-event base.

Arena, World Aquatics Championships Singapore 2025

Official Venue Overlay Planning Service Partner

High-dive Tower, World Aquatics Championships Singapore 2025

Main Contractor for Design & Build services

World Table Tennis Singapore Smash (Since 2022)

Event Delivery Partner

14th Women's World Floorball Championships 2023

Promoter

Olympic eSports Week Singapore 2023

Event Delivery Partner

Beyond Sports

Singapore Odyssea: A Journey Through Time 2025

EVENTS TOURISM

1 Continue to expand core capabilities in sports, including owning sports-related intellectual property rights

SPORTS

MICE

3 Expansion via M&A, investments, JVs, strategic alliances and/or partnerships

ARTS & CULTURAL

LIFESTYLE & EXPERIENTIAL

ENTERTAINMENT

2 Capture high-growth opportunities in other pillars across the events tourism industry

Building a Broader and More Resilient Business

Deliberate near-term actions to strengthen core execution, build recurring event platforms and pursue selective strategic expansion

01 STRENGTHEN CORE

Build both EDM and D&B execution capability and capacity

Continue expanding the D&B team, deepen capabilities and pursue quality projects across the integrated EDM and D&B platform.

02 BUILD RECURRENCE

Develop IP-led event properties

Build on PPA and other rights-holder relationships to create recurring events and broader commercial partnerships.

03 EXPAND SELECTIVELY

Evaluate strategic opportunities

Pursue investments, partnerships, joint ventures or acquisitions based on strategic fit, returns and execution discipline.

Thank You

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