

TA CORPORATION LTD.

Co. Registration No. 201105512R
(Incorporated in the Republic of Singapore)

NOTICE IS HEREBY GIVEN that the Annual General Meeting (“**AGM**”) of TA Corporation Ltd. (the “**Company**”) will be held at Heron Room, Level 2, Seletar Country Club, 101 Seletar Club Road, Singapore 798273 on Thursday, 30 April 2026 at 11.00 a.m. for the purpose of considering and, if thought fit, passing with or without any modifications, the following ordinary resolutions:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement and Audited Financial Statements of the Company and its subsidiaries for the year ended 31 December 2025 and the Auditors’ Report thereon. **(Resolution 1)**

2. To approve Directors’ fees of S\$190,000 for the financial year ended 31 December 2025 (2024: S\$159,700). **(Resolution 2)**

3. To re-elect Mr Fong Heng Boo, a Director retiring under Regulation 89 of the Constitution of the Company. **(Resolution 3)**

**(See
Explanatory
Note 1)**

Mr Fong Heng Boo will, upon being re-elected as a Director of the Company, remain as Chairman of the Audit and Remuneration Committees and a member of the Nominating Committee. He is considered independent for the purposes of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”).

4. To note the retirement of Mr Mervyn Goh Bin Guan, a Director retiring under Regulation 89 of the Constitution of the Company.

Mr Mervyn Goh will retire as Director of the Company at the conclusion of the AGM. Upon his retirement, he will cease to be member of the Audit, Remuneration and Nominating Committees. Upon his retirement, the Board and the Nominating Committee will, guided by the criteria in the Listing Manual and the Code of Corporate Governance (the “**Code**”), review the composition of the Board as well as the Audit, Remuneration and Nominating Committees, so as to ensure that the composition of the Board and of such committees complies with the requirements of the Listing Manual and the Code. An announcement will be made at the appropriate time.

5. To re-appoint CLA Global TS Public Accounting Corporation as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 4)**

AS SPECIAL BUSINESS

To consider, and if thought fit, to pass the following Ordinary Resolution with or without modifications:

6. **Authority to allot and issue shares** **(Resolution 5)**

**(See
Explanatory
Note 2)**

“That pursuant to Section 161 of the Companies Act 1967 (the “**Companies Act**”), and the listing rules of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”) authority be and is hereby given to the Directors of the Company at any time to such persons and upon such terms and for such purposes as the Directors may in their absolute discretion deem fit, to:

(a) (i) issue shares in the capital of the Company whether by way of rights, bonus or otherwise; and/or

(ii) make or grant offers, agreements or options that might or would require shares to be issued or other transferable rights to subscribe for or purchase shares (collectively, “**Instruments**”) including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares, at any time and upon such terms and conditions and for such purposes and to such persons as the Directors in their absolute discretion deem fit; and

(b) (notwithstanding the authority conferred by the shareholders may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while the authority was in force; provided always that:

(i) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed fifty per cent (50%) of the total number of issued shares (excluding treasury shares and subsidiary holdings), of which the aggregate number of shares (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) to be issued other than on a pro rata basis to shareholders of the Company does not exceed twenty per cent (20%) of the total number of issued shares (excluding treasury shares and subsidiary holdings), and for the purpose of this Resolution, the total number of issued shares (excluding treasury shares and subsidiary holdings) shall be the Company's total number of issued shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, after adjusting for;

(a) new shares arising from the conversion of exercise of convertible securities;

(b) new shares arising from exercising share options or vesting of share awards provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST, and

(c) any subsequent bonus issue, consolidation or subdivision of the Company's shares,

whereby adjustments in accordance with (a) or (b) are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution, and

(ii) such authority shall, unless revoked or varied by the Company at a general meeting, continue in force until the conclusion of the next annual general meeting or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier."

7. ANY OTHER BUSINESS

To transact any other business that may be properly transacted at an Annual General Meeting.

BY ORDER OF THE BOARD

Foo Soon Soo/Chiang Yi Shin
Company Secretaries
Singapore, 15 April 2026

Explanatory Notes:

1. Detailed information on Mr Fong Heng Boo as set out in Appendix 7.4.1 of the Listing Manual of the SGX-ST are found in the Statement of Corporate Governance of the Company's Annual Report 2025.
2. Resolution 5, if passed, will empower the Directors of the Company from the date of the AGM until the next annual general meeting to issue shares and convertible securities in the Company up to an amount not exceeding in aggregate fifty per cent (50%) of the total number of issued shares excluding (treasury shares and subsidiary holdings) of the Company of which the total number of shares and convertible securities issued other than on a pro rata basis to existing shareholders shall not exceed twenty per cent (20%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company at the time the Resolution is passed, for such purposes as they consider would be in the interests of the Company. The total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company for this purpose shall be the total number of issued shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed (after adjusting for new shares arising from the conversion of convertible securities or share options on issue at the time this Resolution is passed and any subsequent bonus issues consolidation or subdivision of the Company's shares). This authority will, unless revoked or varied at a general meeting, expire at the next annual general meeting of the Company.

NOTES ABOUT THE CONDUCT OF THE AGM

1. The AGM will be held physically at Heron Room, Level 2, Seletar Country Club, 101 Seletar Club Road, Singapore 798273 on Thursday, 30 April 2026 at 11.00 a.m. There will be no option to participate virtually.
 2. Printed copies of this Notice of AGM, Proxy Form and the Request Form for a printed copy of the Annual Report 2025 will be despatched by post to the members of the Company. The Annual Report 2025 will not be despatched to the members of the Company. All documents (the Annual Report 2025, this Notice of AGM, the Proxy Form, and Request Form) have been, or will be, published on the SGX website at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://www.tacorp.com.sg/ir-annual-reports>.
 3. Submission of Proxy Form
 - (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the Proxy Form.
 - (b) A member who is a relevant intermediary (as defined in Section 181 of the Companies Act 1967) is entitled to appoint more than two proxies to attend, speak and vote at the meeting.
 - (c) A proxy need not be a member of the Company.
 - (d) If the appointor is a corporation, the proxy must be executed under seal or the hand of its duly authorised officer or attorney.
 - (e) The Proxy Form (a copy of which is attached hereto), duly completed and signed, must be submitted by:
 - (i) mail to the Company's registered office at 8 Kaki Bukit Avenue 1, #04-08 Singapore 417941; or
 - (ii) electronic mail to agm@tacorp.com.sg.
- To be received by the Company no later than 11:00 a.m. on 27 April 2026 being 72 hours before the time fixed for the AGM.**
- (f) An investor who buys shares using CPF monies ("CPF Investor") and/or SRS monies ("SRS Investor") (as may be applicable) may attend and cast his/her votes at the AGM in person if appointed as proxy of his/her CPF Agent Bank and/or SRS Operator. If the CPF and SRS Investors who are unable to attend the AGM but would like to vote, may inform their respective CPF Agent Banks and SRS Operators to appoint the Chairman of the Meeting to act as their proxy.
4. Submission of questions
 - (a) Members, CPF Investors and SRS Investors may submit substantial and relevant questions related to the resolutions to be tabled at the AGM ahead of the AGM by email to agm@tacorp.com.sg by 11.00 a.m. on 23 April 2026.
 - (b) The Company will endeavour to address all substantial and relevant questions if received by the prescribed deadline in (a) by 11.00 a.m. on 23 April 2026 and post the answers on SGXNET and the Company's website by 27 April 2026. For substantial and relevant questions received after the prescribed deadline, the Company will endeavour to address them together with questions raised at the AGM. Where substantially similar questions are received, they will be consolidated and not all questions may be individually addressed.
5. Minutes of AGM

The minutes of the AGM together with the responses to the substantial and relevant question(s) by the shareholders not already answered and announced, will be posted on the SGXNet and the Company's website within one month after the date of the AGM.

PERSONAL DATA PRIVACY

By submitting the Proxy Form, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, take-over rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) for the Purposes, and (iii) agrees to provide the Company with written evidence of such prior consent upon reasonable request.