

In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notifications of share transactions of Directors have been made on behalf of Jardine Matheson Holdings Limited:-

“JARDINE MATHESON HOLDINGS LIMITED

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (1)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Adam KESWICK

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 13,386 ordinary shares as a result of exercise of 50,000 share options by net settlement

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$53.932	13,386

d) Aggregated price:
Aggregated volume: N/A – Single transaction

e) Date of the transaction: 14 January 2026

f) Place of the transaction: Outside a trading venue

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (2)

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Lincoln PAN

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of a total of 13,600 ordinary shares

c) Price(s) and Volume(s): Price(s) Volume(s)

(i) US\$73.6	300
(ii) US\$73.9	6,500
(iii) US\$73.95	6,800

d) Aggregated price: US\$1,005,290
Aggregated volume: 13,600

e) Date of the transaction: (i) 15 January 2026
 (ii) 15 January 2026
 (iii) 16 January 2026

f) Place of the transaction: Singapore Exchange (XSES)

Jonathan Lloyd
Company Secretary
Jardine Matheson Holdings Limited

16 January 2026"