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FY2025 AGM

Enhancing Value, Delivering Sustainable Growth

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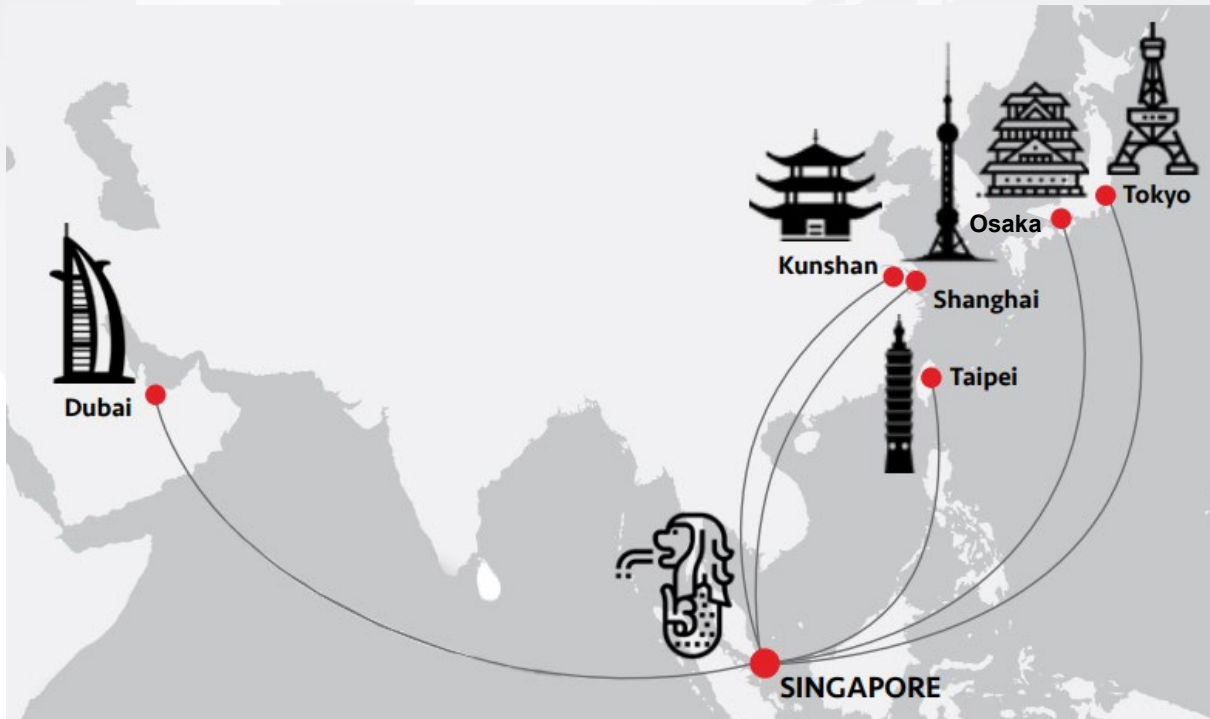
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CORPORATE PROFILE

Established since 1963
HQ in Singapore

SGX listed company since
September 2005

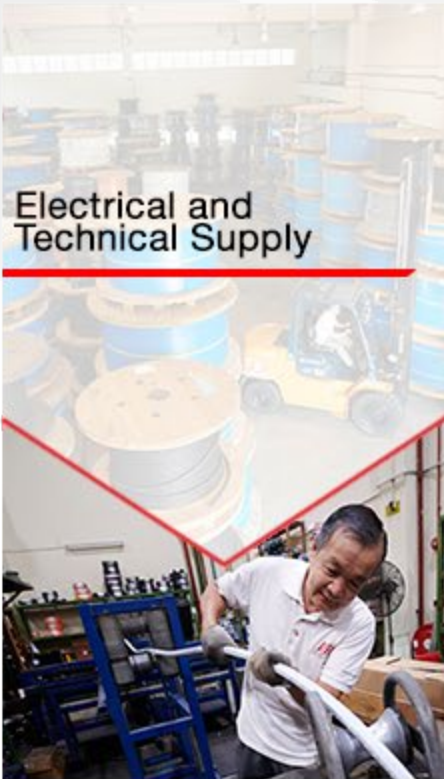


Offices, R&D Centres and
Manufacturing Plants in **Dubai,**
Kunshan, Osaka, Shanghai, Taipei
& Tokyo

BUSINESS DIVISIONS

Building a Sustainable Future

Environmental ~ Electrification ~ Digitalisation ~ Technology



ELECTRICAL & TECHNICAL SUPPLY



Beng Hui Marine Electrical, a 100% owned subsidiary has been present in Singapore for more than 60 years. A preferred partner for most of the shipyards in our region.

One stop marine and offshore electrical stockiest and supplier to shipbuilding, ship repair and on-and-offshore industries

Environmental sustainability encouraging retrofitting of LED lightings on vessels

24/7 online presence through the BH eStore, a Marine eCommerce platform to enhance efficiency and transparency

ERP enhancement to cloud based system

Digital Warehouse Management System

One Stop Marine & Offshore Electrical Supplies

Cable Solutions

A collection of various electrical cables, wires, and connectors.

Lighting Solutions

A collection of marine lighting fixtures, including spotlights, floodlights, and LED strips.

Other Marine Solutions

A collection of various marine electrical components, including switches, relays, and control units.

Beng Hui Electrical Marine Estore

Transforming Your Marine & Offshore Experience

Over 15,000 Marine-Certified Products with Just-in-Time Delivery

Secure Payments By: **PayPal** VISA MasterCard

NO PAYPAL ACCOUNT NEEDED!

A computer monitor displaying the BH eStore website, which features various product listings and a search bar. A hand is shown pointing at the screen.

ELECTRICAL & TECHNICAL SUPPLY



Transitioning into a Solution Partner

Expanding beyond supply into integrated technical solutions for marine & offshore projects

Delivering value-added, solution-based proposals to shipyards and vessel owners

End-to-end support: Engineering, Installation & Commissioning services

- Strengthening engineering capabilities
- Development of digital power management systems and cyber-secured switching solutions (PWR+)
- Integration of systems such as Fire Alarm and Navigation Lighting
- Securing Type Approval certifications for in-house and integrated systems



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OUR BRAND PARTNERS



PWR+

INFRAVISION



SUNLUX®



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GREEN LED LIGHTING SOLUTIONS

generalluminaire

GL Lighting Holding, a 43% associate with advanced R&D centre in Shanghai and one of the most modernized manufacturing plant in the world located in Kunshan

Global leader in LED Integrated Lighting Solutions with 27 years of experience

Innovative and strong R&D capability

Proven track records with >500 OEM/ODM projects for Philips and Osram in China

Strong OEM/ODM partner for American, European and Japanese brands

Set up 2nd production line in Taiwan



BH GLOBAL
CORPORATION LTD

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Green LED Lighting Solutions

generalluminaire



Production plant 31,500 sqm, certified factory for ex-proof products

260 Skilled employees,
20+ R&D Engineers

Proprietary Designs

ArcoSense Adaptive AI Lighting System



Marine, Offshore & Industrial LED Lighting Solutions
www.sop-led.com

Leading the Green Initiatives

- Energy-Efficient up to 90%
- Long Service Life of up to 12 years at 50,000 hours
- Safe to Use Onboard with no EMC Interference
- Zero Maintenance & Reduced Operation Costs
- Deck, Engine room, Cargo Hold, Accommodation, Passageway



Complimentary
Lux Calculation



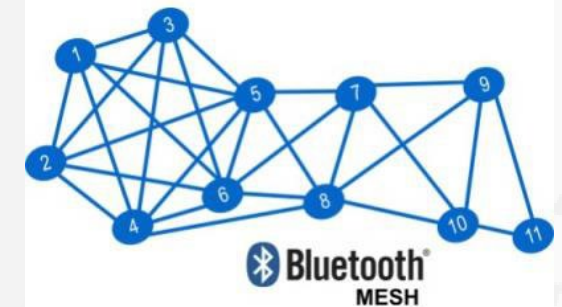
< 2 years ROI
(Return on Investment)



Designed and Trademarked in Singapore



Safe to use Onboard
EMC Compliant IEC 60533:2015



BH GLOBAL
CORPORATION LTD

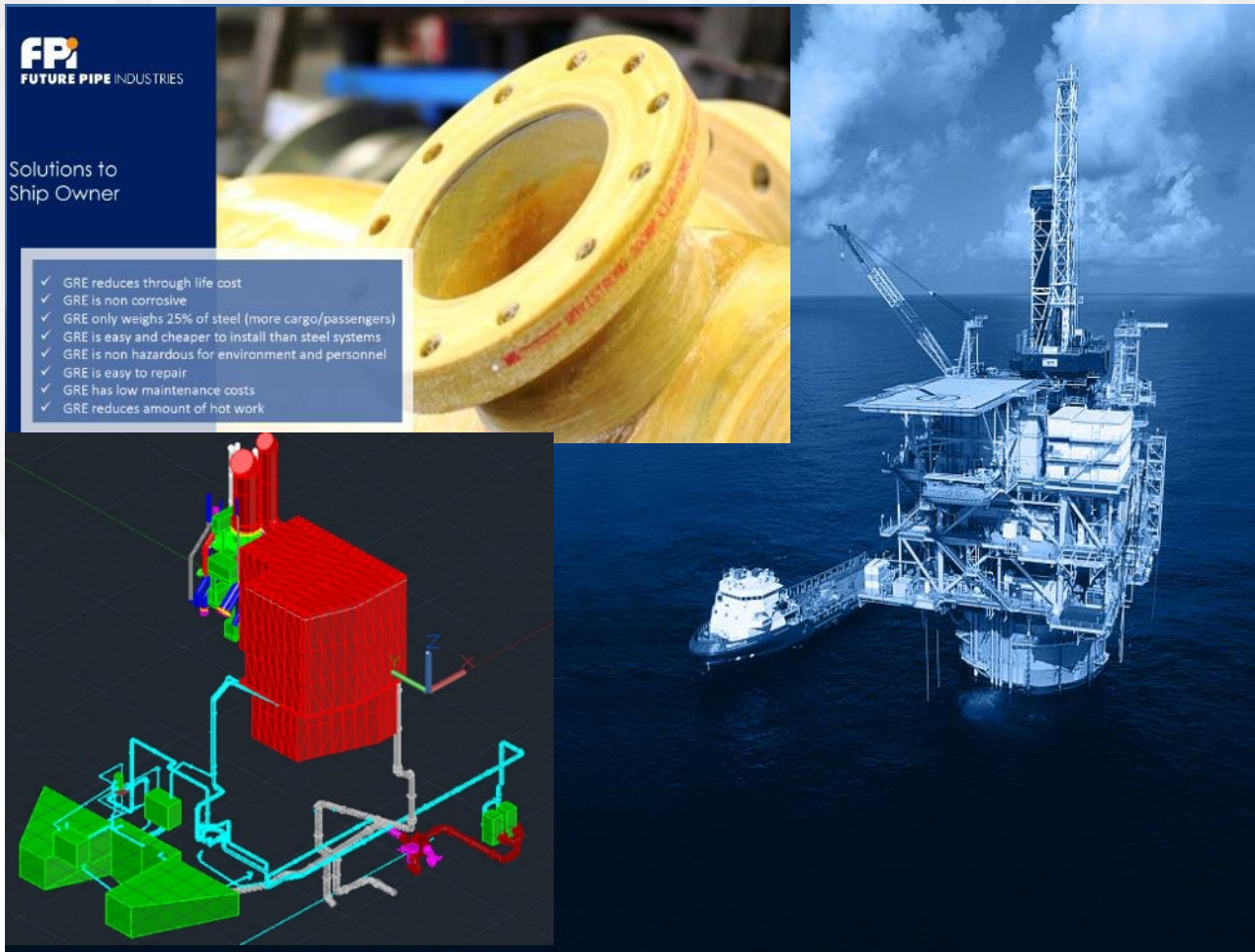
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INTEGRATION ENGINEERING

BOS

OFFSHORE & MARINE PTE LTD



Subsidiaries consist of BOS Offshore & Marine, Sea Forrest Engineering and Sea Forrest Power Solutions, and BOSMEC, a 35% Associate in Japan

- Project and Procurement Management
- Turnkey solutions in GRE pipes supplies, pre-fabrications, engineering designs, installations and commissioning for Ballast Water System, Ballast Water Treatment System, Scrubber System
- Structure & Piping Fabrication
- Service, Maintenance & Installation of Equipment
- Procurement & Logistic Service of Spares

BH **BH GLOBAL**
CORPORATION LTD

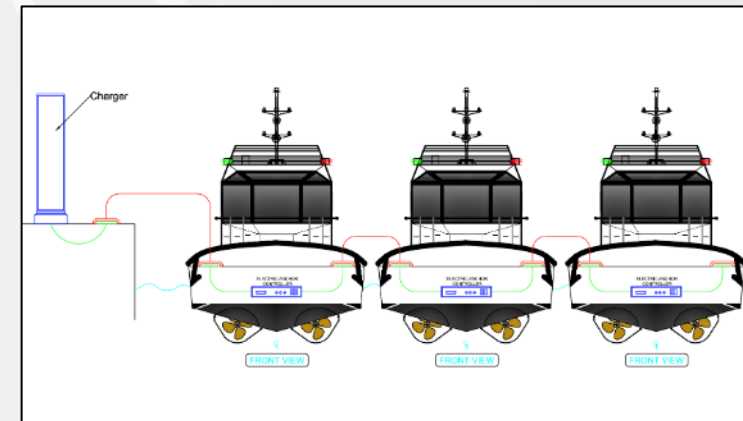
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ELECTRIFICATION AND SUSTAINABILITY



Decarbonisation of the Maritime industry
Electrification and Hybridisation of Marine Propulsion Systems
Proprietary-designs, innovative and efficient Green solutions
Onshore/Offshore Electric Charging Systems
Marine & Offshore ESS (Energy Storage System)
Remote Autonomous Pilotage (RAP)
Green Cabin Solutions



In April 2018, the International Maritime Organisation ("IMO") laid out its strategy to reduce the shipping industry's total greenhouse gas ("GHG") emissions in 2050 by at least 50% from 2008 level, and to reduce CO2 emissions per transport work by at least 40% by 2030.



CYBER SECURITY

*Special technology that protected
>350 Critical Info-Infrastructures
since 2009, achieving zero incident*

athena
dynamics

85% owned Singapore subsidiary since 2014

One-Stop Cyber Advisory Specialist with Disruptive Tech

- Detection-less sanitization paradigm
- Source-code-less application vulnerability review
- IP-address-less firewall protector
- Automated white-hat hacking bots

Strong and Credible project references in government agencies, critical infrastructures, MNCs, educational and financial institutions

Mandatory cybersecurity standards (IACS UR E26 & E27 from 2024)

Targeting regional expansion, maritime market and local SMEs

ISO 27001, 45001, 14001, 9001, bizSAFE Star certifications

SG iMDA Go Secure accredited



CYBER SECURITY

athena
dynamics

130+ Customers, 5+ Largest Official System Integrators, Award Winners



SI Partners in Singapore



Key Brand Partners



Ethical Hacker Partners

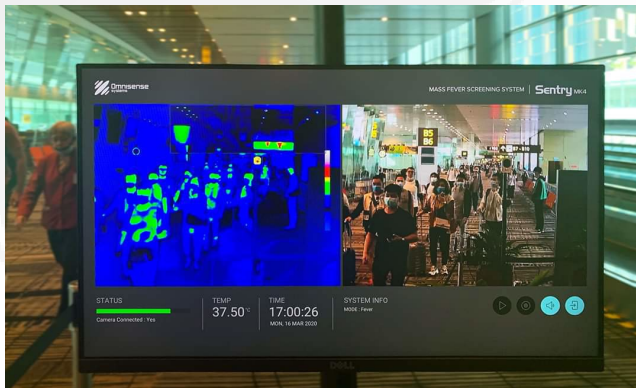


- Automated and Manual Vulnerability Assessment & Pen Testing (VAPT)
- Cyber-Attack Vulnerability Testing for Enterprise IT Security and Critical Infra-structures
- Singapore-Based Alliance of World-Class Hackers from Countries at War
- Expert World-Class Competition Winner In Critical Infra-Structure Protection (CIP) since 2010

Infrared Thermal Sensing Technology

Infravision Technologies, a 100% owned Singapore subsidiary has taken over Omnisense System's assets and businesses from March 2025

Global leading technologies in Infrared Thermal Sensing
R&D office in Taipei and Sales office in Singapore



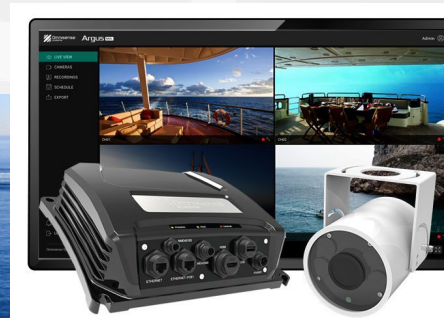
Mass Fever Screening System

Mass Fever Screening & pandemic Control System
Proven accuracy rate of +/- 0.1°
In SG: Deployment at all terminals of Changi Airport, check points, banks, all government hospitals, etc.
Globally: USA, Taiwan, Vietnam, India, Philippines, Ghana, UAE, Kuwait, UK, Australia, New Zealand, Bangladesh, Indonesia, Nepal, Uganda, etc.

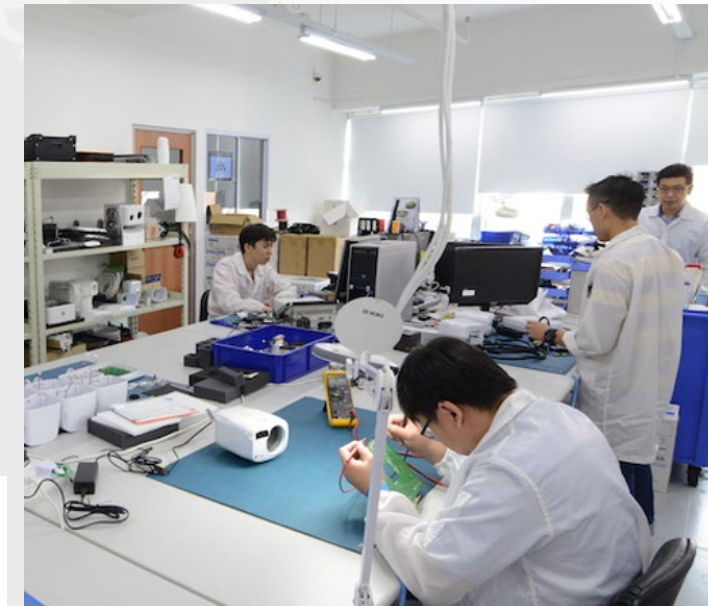


Marine Night Vision

Unique design with gyro stabilizer
Best-in-class optical sensors
Ultra performance with multi sensors
Clear sightings and uninterrupted target tracking
Japan Coast Guard standard equipment



Commercial



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FINANCIAL HIGHLIGHTS

PROFIT & LOSS

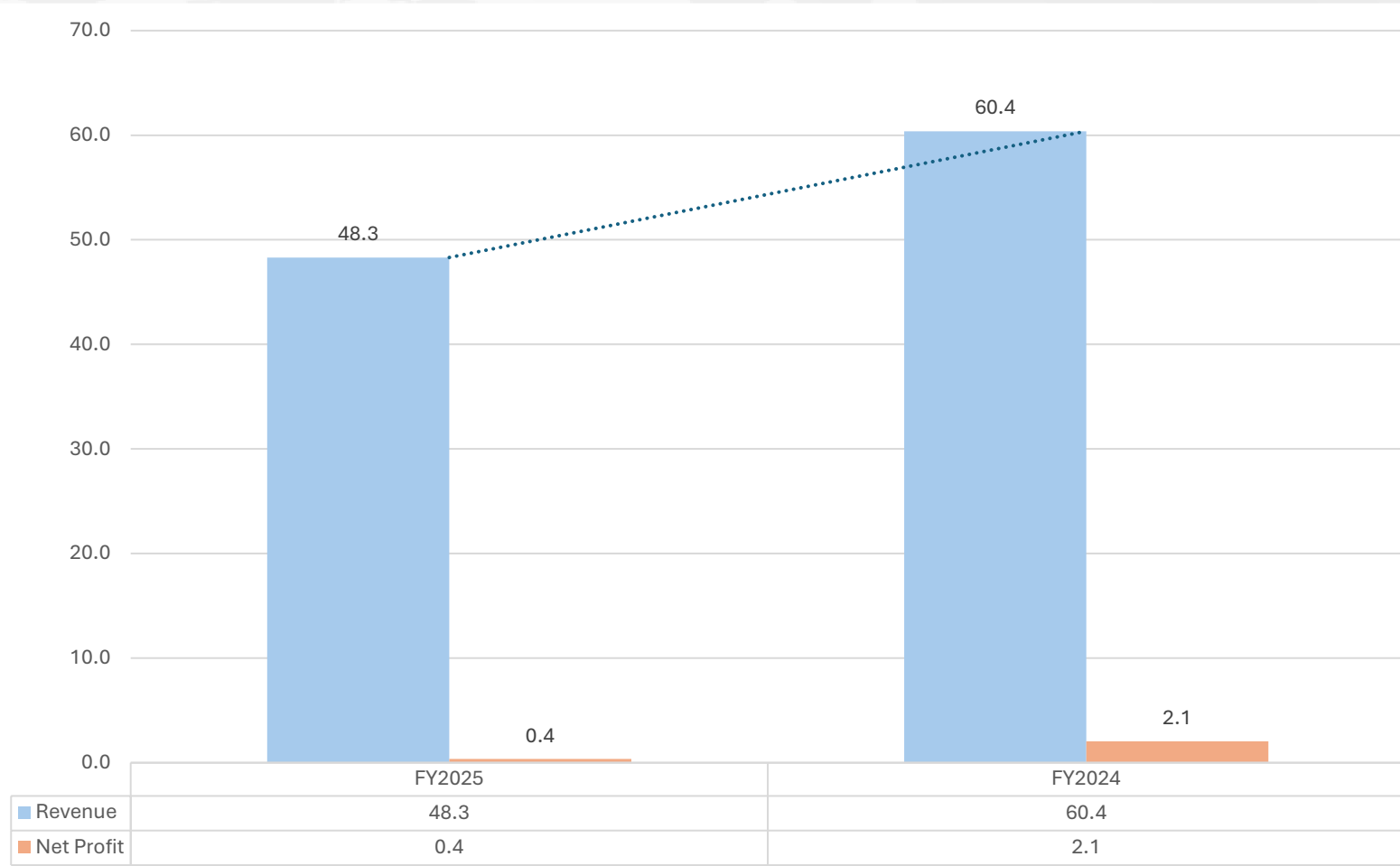
	FY2025 (S\$'000)	FY2024 (S\$'000)	Change (%)
Revenue	48,308	60,385	-20.0
Gross Profit	19,455	24,548	-20.7
Gross Profit Margin	40.3%	40.7%	-1
Operating Expenses ¹	20,279	22,611	-10.3
Net Profit After Tax	354	2,059	-82.8
Net Profit Margin	0.7%	3.4%	-79.4
Basic EPS (cents) ²	0.36	0.90	-60

¹: Includes selling & distribution costs and administrative costs less reversals of impairment on financial assets

²: Calculated based on the weighted average number of issued shares (excluding treasury shares) of 299,999,987 as at 31 December 2025

REVENUE & NET PROFIT

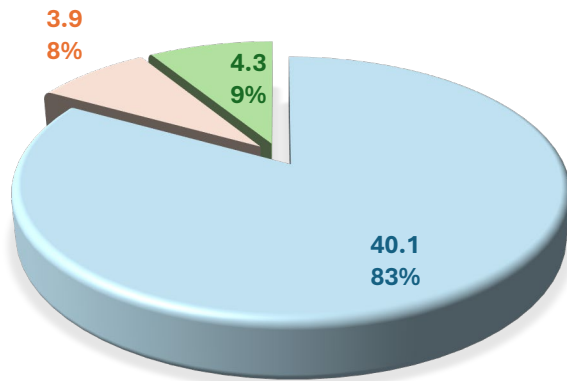
S\$' Million



REVENUE BREAKDOWN

FY2025

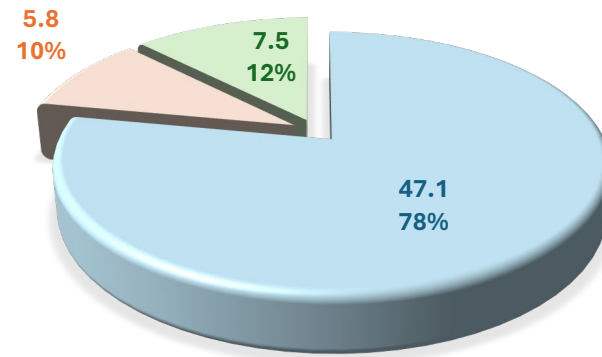
S\$' Million



- Electrical and Technical Supply
- Security
- Integration Engineering

FY2024

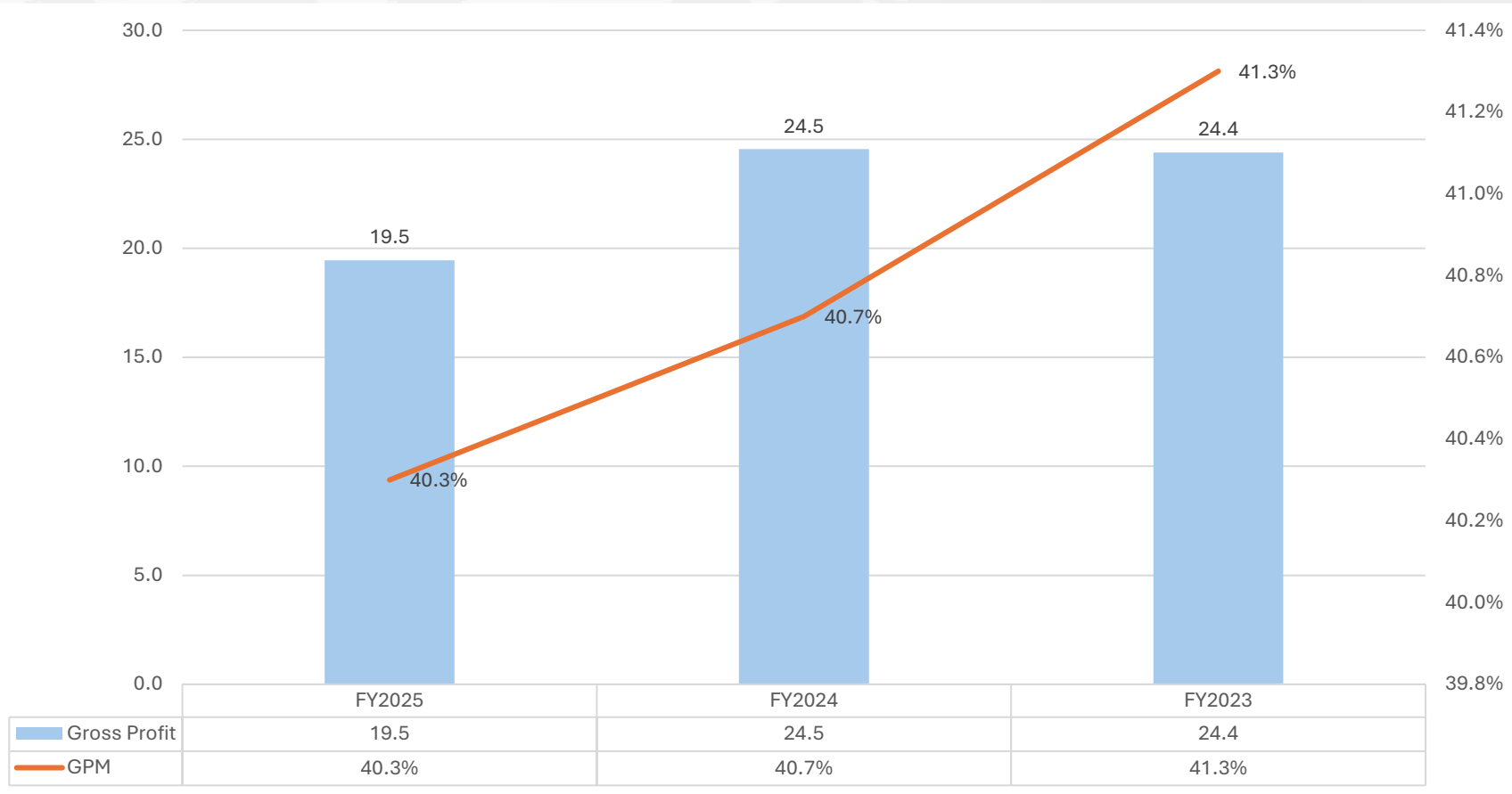
S\$' Million



- Electrical and Technical Supply
- Security
- Integration Engineering

GROSS PROFIT & GPM

S\$' Million



BALANCE SHEET

	31 Dec 2025 (S\$'000)	31 Dec 2024 (S\$'000)
Property, Plant & Equipment	16,082	16,982
Inventories	33,662	33,259
Cash & Cash Equivalents	4,336	5,301
Total Borrowings	9,779	12,080
Shareholders' Equity	52,412	55,515
Gross Gearing Ratio	18.66%	21.76%
Net Gearing Ratio ¹	10.39%	12.21%
Net Asset Value per Ordinary Share (Singapore Cents)	17.5	18.5

¹: Net Gearing Ratio is calculated based on (Total Borrowings – Cash & Cash Equivalents) / Shareholders' Equity

CASHFLOW

	FY2025 (S\$'000)	FY2024 (S\$'000)
Profit before tax, total	16	2,517
Net cash generated from Operating activities	4,914	761
Net cash used in Investing activities	(592)	(1,666)
Net cash (used in)/generated from Financing activities	(5,174)	1,041
Net (decrease)/increase in cash and cash equivalents	(852)	136
Cash and cash equivalents at end of year	4,336	5,301

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MARKET OUTLOOK

MARKET OUTLOOK

Challenges

1. Geopolitics & Trade Fragmentation

US–China decoupling; rising tariffs, sanctions
Russia–Ukraine War & Middle East tensions driving instability
Shift from globalization → regional trade blocs

2. Supply Chain & Cost Pressures

Ongoing supply chain disruptions and longer lead times
Rising material costs (copper, aluminum, polymers)
Energy, freight, and labor cost inflation

3. Demand Volatility & Industry Cycles

Uncertain offshore & marine capex cycles
Project delays, cancellations, and margin pressure
Stronger customer bargaining power

4. Technology & Energy Transition

Rising demand for smart, energy-efficient solutions
Risk of product obsolescence

5. Financial, Regulatory & Competitive Pressures

FX volatility, high interest rates
Increasing ESG and compliance requirements
Intensifying price competition and commoditization

6. Emerging Risks

Cybersecurity and digital vulnerabilities
Talent constraints
Inventory and demand uncertainty

MARKET OUTLOOK

Opportunities

1. Marine & Offshore Demand Growth

Rising global marine and offshore activities

Project shift from Middle East → Southeast Asia

Strong shipbuilding, retrofit, and offshore capex pipeline

2. Energy Transition & Decarbonization

IMO targets: $\geq 40\%$ CO₂ reduction by 2030 , $\geq 50\%$ GHG reduction by 2050

MPA Singapore push toward electrification of harbour craft and lower emissions

Accelerated demand for electrification, energy-efficient systems, and hybrid solutions

3. Regulatory & Digital Compliance

IACS UR E26 and E27 are mandatory cybersecurity regulations for ships contracted for construction on or after July 1, 2024

Increasing requirements for compliant, high-spec marine electrical systems

Growing adoption of smart, integrated vessel technologies

4. Structural Industry & Value Shift

Supply chain regionalisation (Southeast Asia growth)

Rising retrofit and lifecycle upgrade demand from ageing fleets

Shift from product supply → integrated solutions & higher-value systems



Thank you

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