

Corporate Presentation FY2018 Results



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Who We Are

- Established in 1999, we are an independent lubricant manufacturer and trader based in Singapore and Indonesia.
- Specialist in automatic transmission fluids ("ATF") with a comprehensive range of products catered to specific transmission needs.



Singapore



Indonesia



Our Brands and Products

















Growing presence

- Acquired 95% of PT Pacific Lubritama Indonesia (PLI) in July 2017
- Entered into JV/strategic partnership with distributors in Taiwan, Myanmar and Australia.
- Added 13 countries to our extensive distribution network to over 30 countries



Indonesia plant



Warehousing facilities



Combined Strength

	Staff Strength	Blending capacity (mt/ year)	Storage Capacity (mt)	Warehouse Space (sqm)	Trucks
Singapore	78	60,000	1,500	>1,300	-
Indonesia	92	80,000	17,000	>4,000	13
Combined	170	140,000	18,500	>5,300	13
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Competitive Strengths

- 1. Established track record as a **reliable** and **responsive** service provider
 - Ability to customize products and production volume at a reasonable price
 - Backed by blending and storage plants as well as laboratories in Indonesia and Singapore
- 2. Wide **distribution network** to over 30 countries
 - Formed strategic partnerships to strengthen relationship with distributors and suppliers
 - Leveraged on distribution network to diversify eg nanofibre
 - Diversified client base with exposure to automotive, industrial and marine sectors



Financial Highlights



Financial Highlights

Profit and Loss (US\$'000)	4Q2017	4Q2018	% Change	FY2017	FY2018	% Change
Revenue ¹	31,229	26,029	(16.7%)	99,825	108,472	8.7%
Gross profit	5,886	5,361	(8.9%)	18,507	20,480	10.7%
Other income ²	96	76	(20.8%)	1,714	301	(82.4%)
Key expenses:						
- Distribution cost	(767)	(697)	(9.1%)	(2,470)	(2,902)	17.5%
- Administrative exp ³	(2,279)	(1,443)	(36.7%)	(6,837)	(8,158)	19.3%
Net Profit (after tax)	2,542	2,615	2.9%	9,172	7,599	(17.2%)
Overall gross margin (%)	18.8	20.6	1 . 8pp	18.5	18.9	o.4 pp
Net profit margin (%)	8.1	10.0	1 . 9pp	9.2	7.0	(2.2 pp)

¹ FY2018 results included a 12-months contribution from PLI recorded under manufacturing segment

² FY2017 Other income includes a one-off gain of US\$1.4million from bargain purchase of acquisition PLI

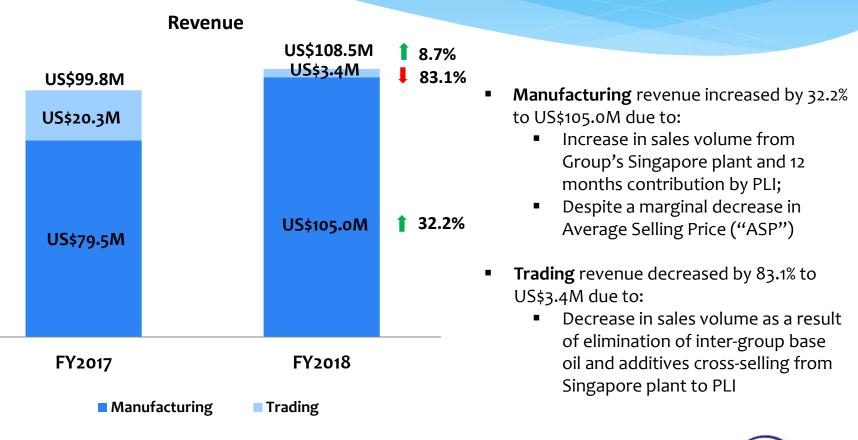
³ FY2018 administrative expenses include a higher foreign exchange loss, mainly due to US\$0.9 million forex loss from UNITED GLOBAL

 $_{\rm q}$ $\,$ our Indonesia plant due to weakening of IDR against USD.

GLOBAL LIMITED

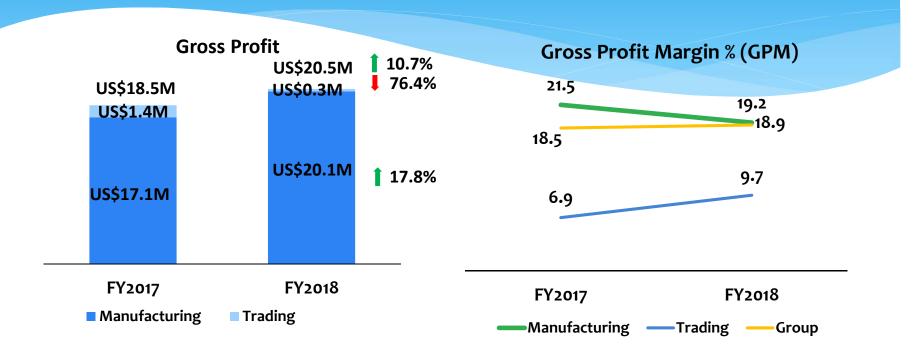
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Segmental Review





Segmental Review



Manufacturing

 Gross profit increased by 17.8% to US\$20.1M; gross profit margin decreased by 2.3 pp to 19.2% mainly due to different product mix, more competitive pricing.

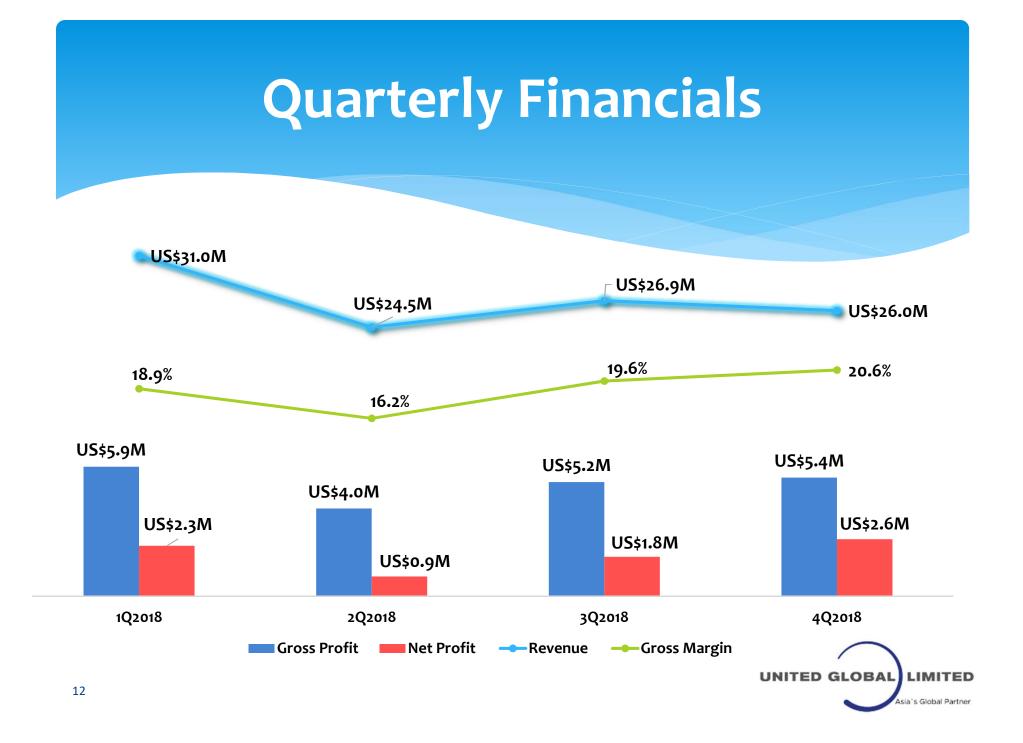
UNITED GLOBAL LIMITED

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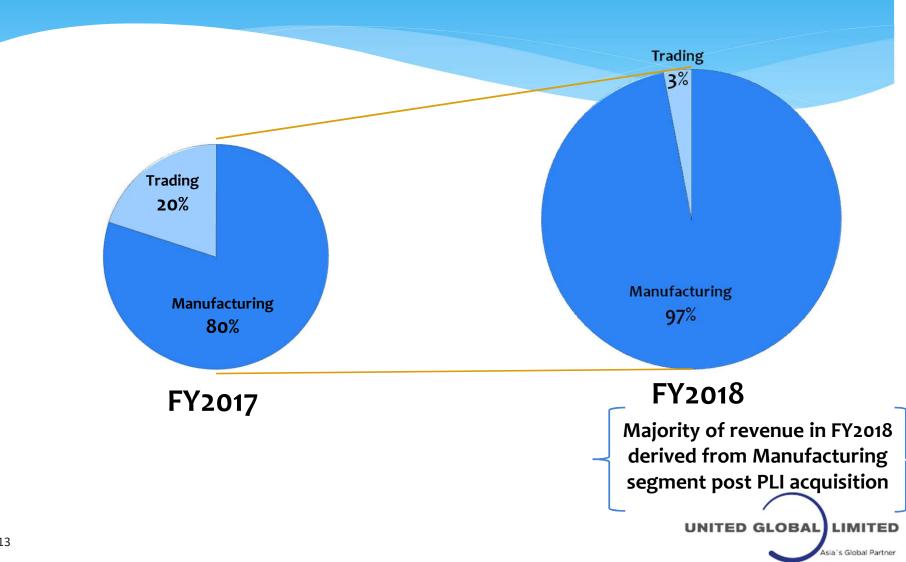
Trading

Gross profit decreased by 76.4% to US\$333,000; gross profit margin increased by 2.9 pp to 9.7%.

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Segmental Review



Balance Sheet

US\$'000	As at 31 December	As at 31 December
Financial Position	2017	2018
Non-current assets	13,167	14,523
Current assets	43,508	45,172
Non-current liabilities	840	931
Current liabilities	22,178	21,401
Shareholders' equity	32,770	36,452



Other Indicators

	As at 31 December 2017	As at 31 December 2018
NAV per share	10.4 US cents	11.5 US cents
Gross Gearing Ratio	0.3 times	0.2 times
Net Gearing Ratio	Net Cash	Net Cash
	FY2017	FY2018
Earnings per share*	3.1 US cents	2.4 US cents

*Based on weighted average number of shares of 316,211,000 for FY2018 and 297,911,000 for FY2017



Dividends

- The Board recommends a final dividend of 0.5 Singapore cent per ordinary share.
- Coupled with interim dividend of 0.5 Singapore cent paid out earlier in September 2018, the total dividend for FY2018 is 1.0 Singapore cent.
- Approximately 30% of FY2018 net profits will be distributed as dividends.



Company Updates & Strategy





 Dec 2018: Entered into 45% joint venture with Mr Chee Choon Ming Philip (55%) for trading of petrol and related products in the Philippines. The joint venture company, United Fuels Alliance, supplies fuels exclusively to Philippines.



Company Updates JV with M-TechX





To widen product range and expand into new markets



Our Strategy

Focus on premium markets

 Developed new inhouse brand "Ichiro"



- Acquisition of PLI
- Partnering distributors in Myanmar, Taiwan and Australia
- JV with M-TechX

Diversification

to manufacture nano-fibres





