BRC ASIA LIMITED

PROXY FORM

(Company Registration No. 193800054G) (Incorporated in the Republic of Singapore)

EXTRAORDINARY GENERAL MEETING

IMPORTANT

- Relevant intermediaries (as defined in Section 181 of the Companies Act 1967 of Singapore) may appoint more than two (2) proxies to attend, speak and vote at the EGM.
- This Proxy Form is not valid for use by investors who hold shares through relevant intermediaries, including Central Provident Fund Investment Schemes (such investors, the "CPF Investors") and/or Supplementary Retirement Scheme (such investors, "SRS Investors") and shall be ineffective for all intents and purposes if used or purported to be used by them.
- 3. Investors who hold Shares through relevant intermediaries (including CPF Investors and SRS Investors) who wish to vote should approach their relevant intermediaries (including their respective CPF Agent Banks and SRS Agent Banks) to submit their voting instructions at least seven (7) working days before the date of the EGM.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of EGM dated 5 June 2025.

of					_ (Address)
	s of BRC Asia Limited (the	"Company"), hereby ap	ppoint:		
Name	Address	NRIC/Passport	t No.	Proportion of Shareholdings (%)	
and/or (delete as appropri	ate)				
Name	Address NRIC/Passport No.		t No.	Proportion of Shareholdings (%)	
Chairman may exercise *n *I/We direct *my/our prox proposed at the Meeting a will vote or abstain from v the Meeting.	ere the Chairman is appoin ny/our proxy/proxies even if y/proxies to vote for or ag as indicated hereunder. If no roting at *his/her/their disco	he has an interest in the painst or to abstain from specific direction as to	ne outcome m voting or to voting is g will on any	of the resolution the resolution, the proof other matter	utions. utions to be roxy/proxies ar arising a
Ordinary Resolution			For	Against	Abstain
 To approve the Proposed Adoption of the SSB Group IPT Mandate To approve the Proposed Adoption of the HG Group IPT Mandate 					
Notes: If you wish to exercise and respect of all your votes, please of your votes "For", "Against" or votes "Abstain" in the boxes prov	. If your votes "For" or "Against" the indicate with an "x" or a "√" within "Abstain", please indicate the nurified for the resolutions. If are required to abstain from vo	e resolutions or if you wish to the box provided. Alternative mber of votes "For", the numb	ely, if you wish per of votes "A	to exercise so gainst" and/or	me and not a the number o
day of				. .	
	(a) CDP Register of M		Shares in:	Number	of Shares
			mbore		
		(b) Register of Me	embers		

Signature(s) of Shareholder(s) or Common Seal of Corporate Shareholder

^{*} Delete where inapplicable.

IMPORTANT: PLEASE READ NOTES BELOW CAREFULLY BEFORE COMPLETING THIS FORM

Notes:

- 1. A member who is unable to attend the EGM and wishes to appoint proxy(ies) to attend, speak and vote at the EGM on his/her/its behalf should complete, sign and return the instrument of proxy in accordance with the instructions printed thereon.
- 2. A proxy need not be a member of the Company.
- 3. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore), you should insert that number of shares. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by you.
- 4. In relation to the appointment of proxy(ies) to attend, speak and vote on his/her/its behalf at the EGM, a member (whether individual or corporate) appointing his/her/its proxy(ies) should give specific instructions as to his/her/its manner of voting, or abstentions from voting, in respect of a resolution in the instrument of proxy. If no specific instructions as to voting are given, or in the event of any other matter arising at the EGM and at any adjournment thereof, the proxy(ies) will vote or abstain from voting at his/her/their discretion.
- 5. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal, executed as a deed in accordance with the Companies Act 1967 or under the hand of an attorney or an officer duly authorised, or in some other manner approved by the Directors. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument of proxy.
- 6. The instrument appointing the proxy, together with the letter or power of attorney or other authority under which it is signed or a duly certified copy thereof (if applicable), must be submitted either:
 - (a) if sent personally or by post, the proxy form must be lodged at the Company's Share Registrar, Tricor Barbinder Share Registration Services at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619; or
 - (b) if by email, the proxy form must be received at sg.is.proxy@sg.tricorglobal.com,

in either case, by 4.30 p.m. on 17 June 2025 (being 72 hours before the time fixed for the EGM), and in default the instrument of proxy shall not be treated as valid.

A member can appoint the Chairman of the Meeting as his/her/its proxy, but this is not mandatory.

The proxy must bring along his/her NRIC/passport so as to enable the Company to verify his/her identity.

- 7. (a) A member who is not a relevant intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the EGM. Where such member appoints two (2) proxies, he/she should specify the proportion of his/her shareholding (expressed as a percentage of the whole) to be presented by each proxy in the instrument appointing a proxy or proxies.
 - (b) A member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the EGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.

8. For investors who hold shares through relevant intermediaries, including Central Provident Fund Investment Schemes (such investors, the "CPF Investors") and/or Supplementary Retirement Scheme (such investors, the "SRS Investors") should approach their respective CPF Agent Banks or SRS Agent Banks to submit their votes at least seven (7) working days before the EGM. CPF/SRS Investors should contact their respective CPF Agent Banks or SRS Agent Banks for any queries they may have with regard to the appointment of proxy for the EGM.

General:

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the shareholder, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the EGM, as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the shareholder accepts and agrees to the personal data privacy terms set out in the Notice of EGM dated 5 June 2025.