



Singtel Investor Day

Advanced Info Service Plc.

13 June 2018



Add AIS IR LINE@

Ticker: ADVANC (SET)
AVIFY (ADR)

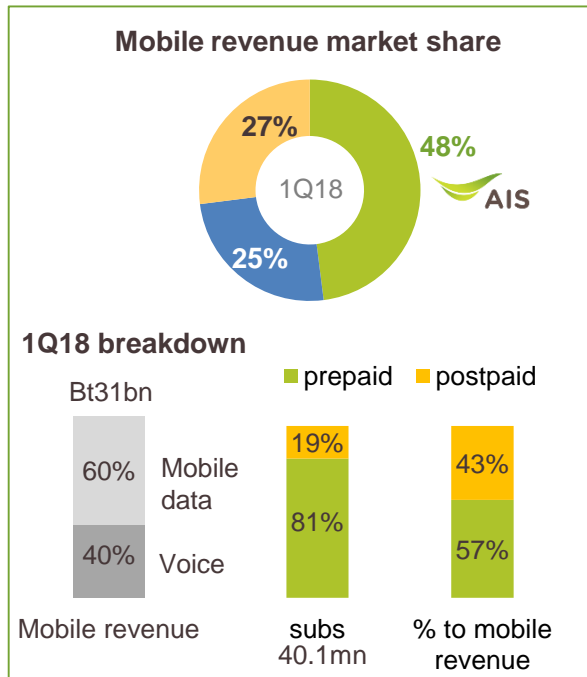


FTSE4Good

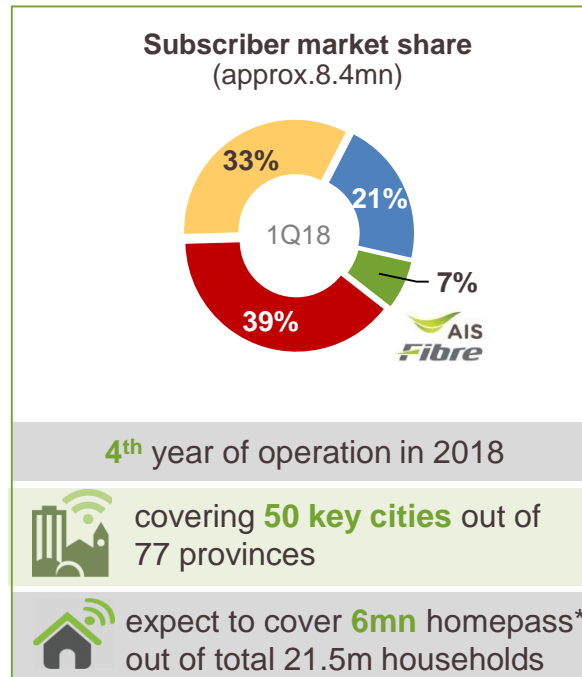
AIS: Digital Life Service Provider



Lead and digitally transform in
“**Mobile**”



Grow stronger in
“**Fixed broadband**”



Partner to offer differentiated
“**Digital service**”



Digital life service provider with convergence products

Mark leadership in mobile data

- Nationwide 4G/3G/2G coverage with focus on network quality
- Focus on scale to maintain cost advantage

Aim to be a significant player in 2020

- Leverage existing nationwide fibre infrastructure
- Defensive value to core mobile business

Pursue long-term growth with integrated services

- Emphasize partnership & ecosystem
- Leverage the large sub base and telecom infrastructure

*Homepass is defined as a number of households within AIS fibre service area. This includes the homes that require additional investment i.e. port, last miles to be able to get connected.

AIS' digital transformation toward 2020



Next Generation **N**etwork

Network Function
Virtualization &
Cloudification



- > 90% cloudification
- Network virtualization ready for 5G

- **5G** future-proof networks
- **IT** legacy transformed to Cloud-friendly network architecture
- **AI** for network operation

Next Generation **E**conomy

Contents and
Enterprise
Segments



- Expand revenue contribution of enterprise business from 9% to 25%

- New opportunities:**
- IoT
 - SME & R-SME
 - Managed Security
 - Mobile Digital Marketing
- Maximize value of **contents** in customer retention and branding

Next Generation **X**perience

Customer Value
Management



- Move to ARPH
- Improve revenue assurance and add valued users

- Data-driven analysis** based on customer insights:
- Bundle mobile, fibre & content via **FMC**

Full Service
Digitization



- Provide shops & services that never sleep

- **Digitize** all customer journeys
- **AI/Chatbots** embedded into all self-service channels
- Deployment of **OMNI channels**

Next Generation **T**eam

Organization
Transformation



- Data-driven organization & culture

- **Organization** readiness for digital disruption
- **Leverage** capabilities and create synergies in value chain supporting digital business objectives

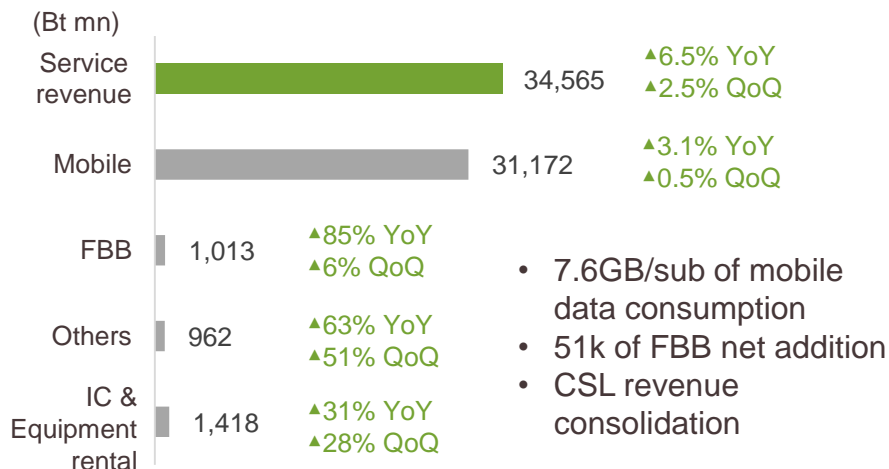
Target 2020

Strategy toward 2020

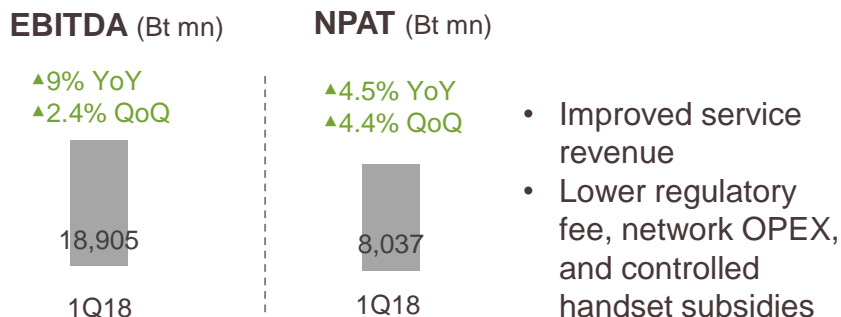
1Q18 Quarterly Summary



Service revenue improved in all segments



Cost controlled resulted in profit expansion



Strategic executions

Expand into enterprise market

- Paid Bt3.4bn for 81.47% of CSL's shares
- Fully consolidated since Feb-18
- Incurred goodwill of Bt2.8bn
- Final tender offer until 6-Jul at Bt7.80/share

Widen e-service/mobile payment to Thai users

- Paid Bt788mn to buy 1/3 JV stake with Rabbit and LINE
- Utilize each party's strength in subscriber base, distribution channel, and brand

Officially signed 2100MHz contract

- Agreements effective since 1-Mar
 - Equipment rental agreement
 - Roaming agreement
- Net financial impact remains relatively the same at a net cost of Bt3.9bn/year

FY18 Guidance (maintained)



Item	FY18 Guidance	
Service revenue (ex. IC)	+7-8% YoY	<ul style="list-style-type: none"> • 2% of which comes from CSL • Increasing data usage on 4G and fixed broadband subscriber base • Moderate growth in enterprise business with synergy from CSL
Sale revenue	Decline and make near-zero margin	<ul style="list-style-type: none"> • More targeted marketing campaigns
EBITDA margin	45-47%	<ul style="list-style-type: none"> • Improving revenue and continuing cost management
Cash CAPEX	Bt35-38bn	<ul style="list-style-type: none"> • Strengthen 4G capacity to support mobile data growth using advanced technology • Expand fixed-broadband coverage and last miles
Dividend policy	Minimum 70% payout of NPAT	<ul style="list-style-type: none"> • Preserve financial health and flexibility for future growth

Mobile: Drive 4G users through valued offerings



Business direction in 2018

Key driver



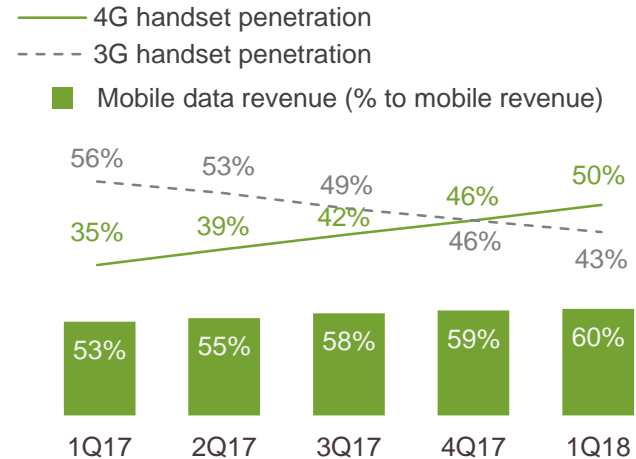
- Increasing 4G penetration and data usage

Strategy



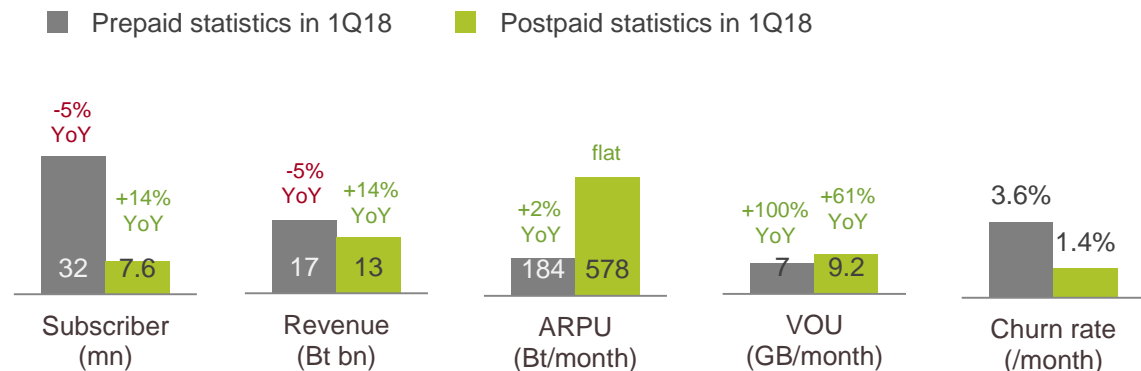
- Continue** to improve network and brand perception
- Target uplifted offerings through **customer value management** program
- Convergence** of mobile, FBB, and video content targeting revenue per household and brand value

4G adoption continued uptrend



Focus on postpaid and maintain competitiveness in prepaid

- Postpaid segment grew robustly following popularity of video streaming on mobile
- Prepaid segment softened due to prepaid-to-postpaid conversion and competition



Mobile: Build end-to-end customer satisfaction



End-to-end customer engagement



Strong branding



Product differentiation

Great network quality



Reinforce OMNI channel and privilege



Increase brand perception in both online & teen segment



Partner with CH3 to co-market "Love Destiny"



Zeed SIM for teenagers

Focus on valued-product proposition

FMC

Increase revenue per household



Maintain level of profitable subsidies



Targeted offerings

Ensure proper investment and strong spectrum position

55 MHz

Low- and high-band spectrum

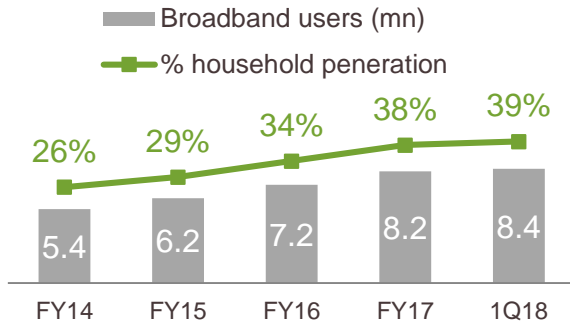


Advanced solutions with pre-5G network planning

FBB: Industry expanding into fibre-to-the-home

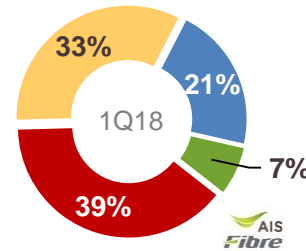
Thai fixed broadband market

39% market penetration with majority using xDSL



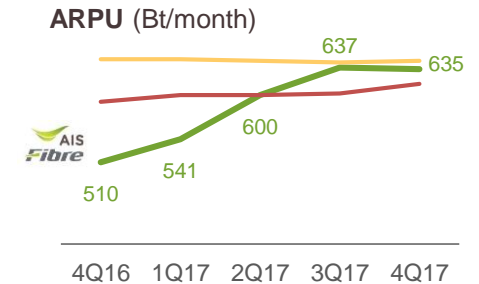
FBB subscriber market share

Total est. **8.4mn users**



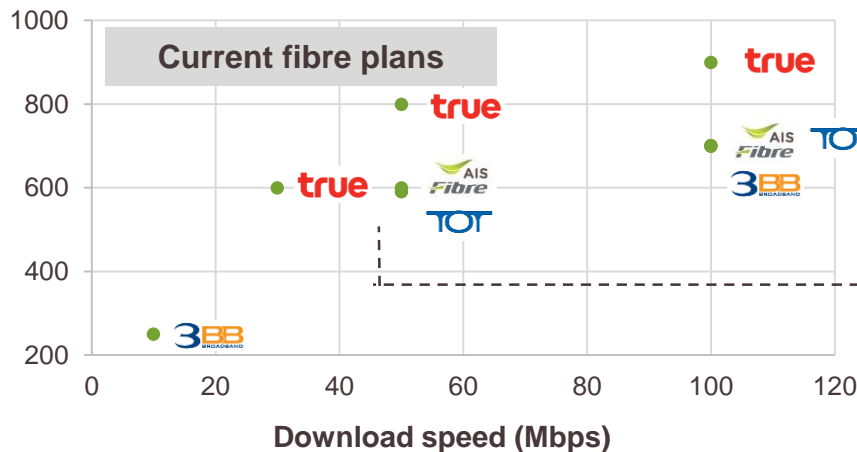
Industry ARPU

Maintained at around Bt600/month



Competitive fibre pricing with higher speed at same price

ARPU (Bt/month)



100Mbps packages are recently affordable at below Bt1,000

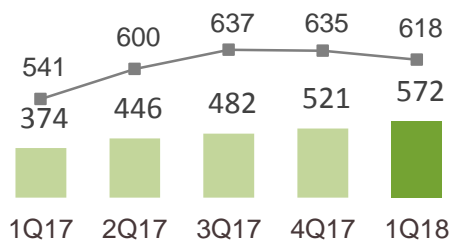
Typical package for new fixed broadband customers remained at Bt600, targeting new and ADSL users

AIS Fibre continues to focus on quality customers with improved acquisition rate

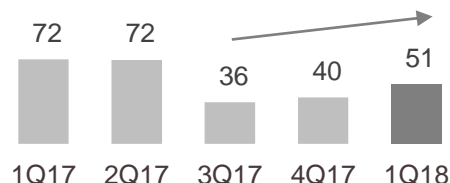


AIS Fibre performance

■ FBB subscriber ('000)
— ARPU (Baht/month)



■ FBB net additions ('000)



Focus on existing
50 cities, covering
6mn homepass



Synergy with CSL in
condo segment



- Acquire quality subscribers through convergence services of “**Power4**” and “**Family Extra**” packages

Join AIS Fibre + up to 4 AIS mobile numbers, get extra privileges for a family

Free 2GB
Mobile data

Free call
to 1 AIS number

HBO
FULL HD

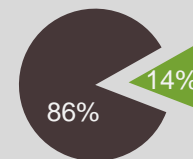
FAMILY
FULL HD

HBO movies & series on mobile
+ World class cartoons at home

Get **privileges for**
Serenade Emerald

and extra meals & movies
privileges

Pure fixed
broadband



Convergence

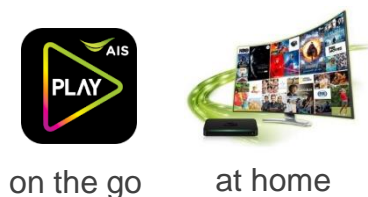
AIS Fibre customers by segment

Digital services: add on variety of contents & expand further into digital money segment



Digital contents

2 new channels including **CNN** and **Cartoon Network**, available on AIS PLAY and PLAYBOX



available on both AIS PLAY and AIS PLAYBOX

Continued to add value and create differentiation through digital contents

On top packages: Mao Mao Entertain



Free internet in ViU, Hook, Karaoke apps

Bt19/day
512Kbps*

+

or

Bt34/day for
UL 4Mbps

AIS Rabbit LINE-Pay

- On 5th March 2018 ,AIS, through mPAY, has entered into 33.33% stake (Bt788mn) in a joint venture **with Rabbit LINE Pay**, an e-Money platform that connect with Bangkok Mass Transits and is embedded in Line chat application.
- Strengthen AIS' digital life service provider position by leveraging customer bases, platform, channels of AIS and partners to enhance mobile money for both AIS and non-AIS customers



+2.6mn users



+45mn users



+8.5mn users

*FUP: speed drop to 64kbps after 300MB

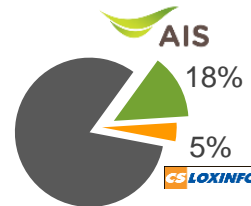
Enterprise: CS LOXINFO Business Integration



Bt56bn

ICT & Mobile enterprise
market in 2017

Enterprise revenue market share



Before M&A



After M&A



Strengthen position in enterprise market



COST SYNERGY

Lower inter. bandwidth cost
Own fiber infrastructure



- ✓ Operate CSL's services with lower OPEX



Asset light models

REVENUE SYNERGY

Data center outside BKK
Large size corporate customers
Sizable corporate mobile base



- ✓ Cross sell & upsell potential from larger customer base and complementary product portfolio
- ✓ Widen Data Center propositions and target segments



Data center in inner BKK
Mid-size corporate customers
Well-known brand with good service quality

Economies of scale



OPERATIONAL EFFICIENCY

- ✓ Sales & Marketing alignment
- ✓ Leverage sale and technical expertise
- ✓ Align product roadmap



Strong and experienced sales and technical support in ICT

Expected to realize synergy in 1-2 years



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