





# **Agenda**

- 1. Financial Performance
- 2. Business Review
- 3. Group Borrowings
- 4. Outlook

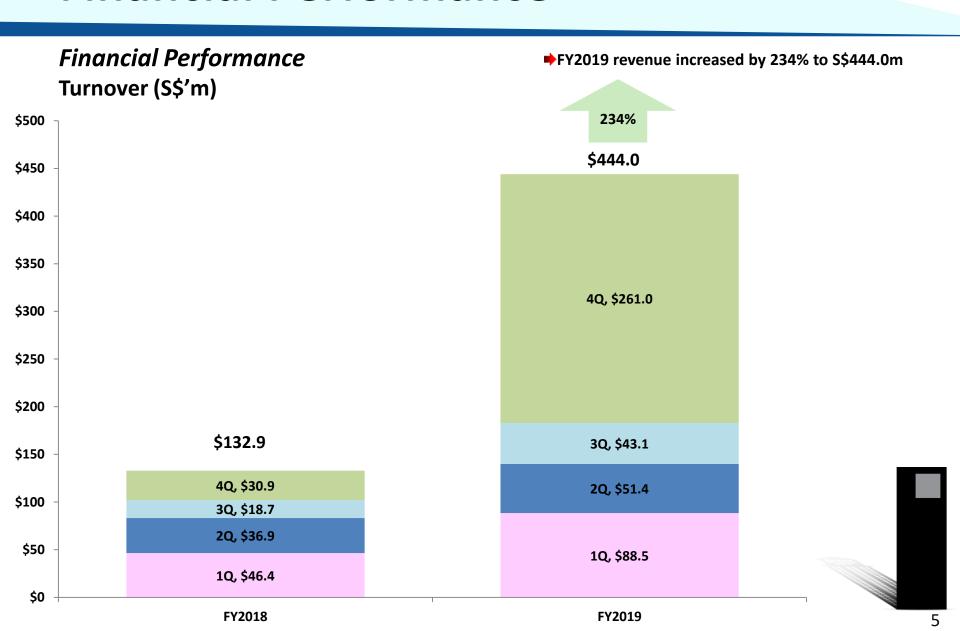
## **2019 Overview**

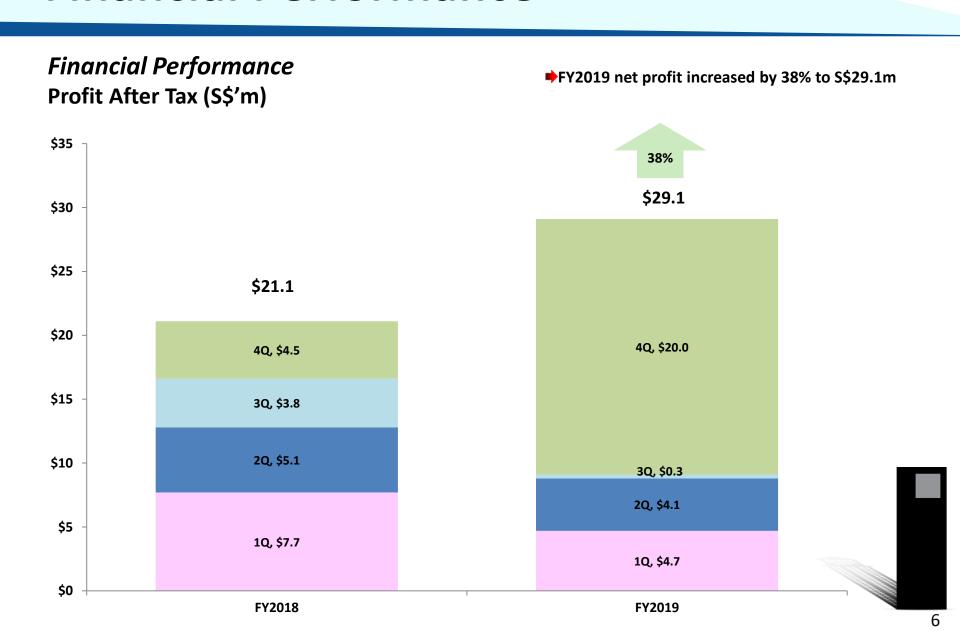
- ➤ Net profit attributable to shareholders increase by 42% on the back of 234% surge in revenue, driven by revenue recognition from Property Development segment
- ➤ Total pre-sale revenue of S\$471.2 million (FY2018: S\$593.0 million) to be recognised from 1Q2020 to FY2023.
- ➤ Completion of acquisition for an investment property in 33 Argyle Street in Australia and a retail building situated at Ginza, Japan.
- ➤ Six projects launched in Singapore, comprising a total of 604 residential units and 2 commercial units.
- ➤ Net gearing remains healthy at 0.58 time notwithstanding the above acquisitions.
- ➤ Good headroom with cash and bank balances of S\$331.0 million.
- ➤ Proposed final dividend of 1.09 SGD cents per share, 55% higher compared to 2018.

| Financial Results                                   | FY2019 | FY2018              | % change              |
|---|--------|---------------------|-----------------------|
| Revenue (S\$'m)                                     | 444.0  | 132.9               | 234%                  |
| Gross Profit (S\$'m)                                | 106.2  | 50.8                | 109%                  |
| Gross Margin (%)                                    | 24%    | 38%                 | -14ppt <sup>(1)</sup> |
| Share of results of associates (net of tax) (S\$'m) | 8.5    | 20.1 <sup>(2)</sup> | -58%                  |
| Pre-tax profit (S\$'m)                              | 44.6   | 25.2                | 77%                   |
| Net Profit (S\$'m)                                  | 29.1   | 21.1                | 38%                   |
| Net Profit attributable to shareholders (S\$'m)     | 30.3   | 21.3                | 42%                   |
| EPS (SGD cents)                                     | 2.32   | 1.63                | 43%                   |

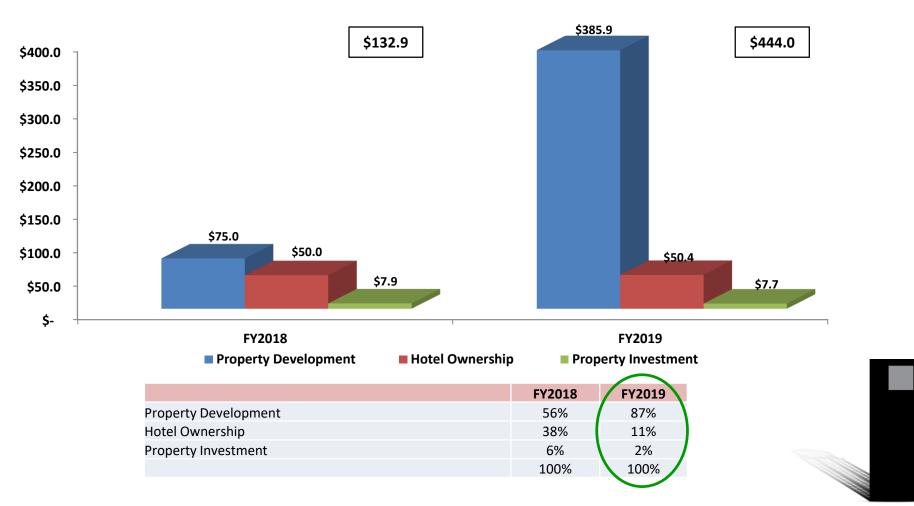
<sup>(1)</sup> The decrease in gross margin in 2019 was mainly due to higher contribution from Property Development segment which has a lower profit margin.

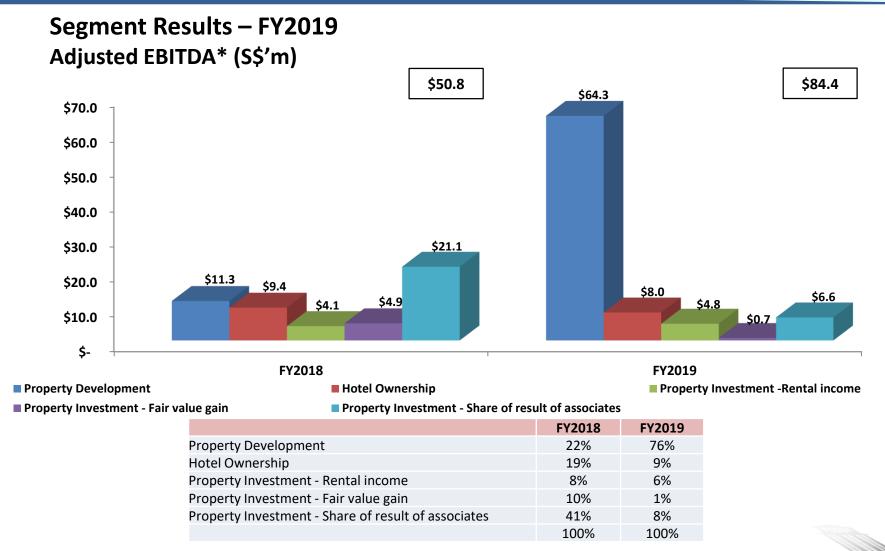
<sup>(2)</sup> Include S\$9.9 million gain on disposal from 117 Clarence Street, the office building in Sydney was sold in August 2018.





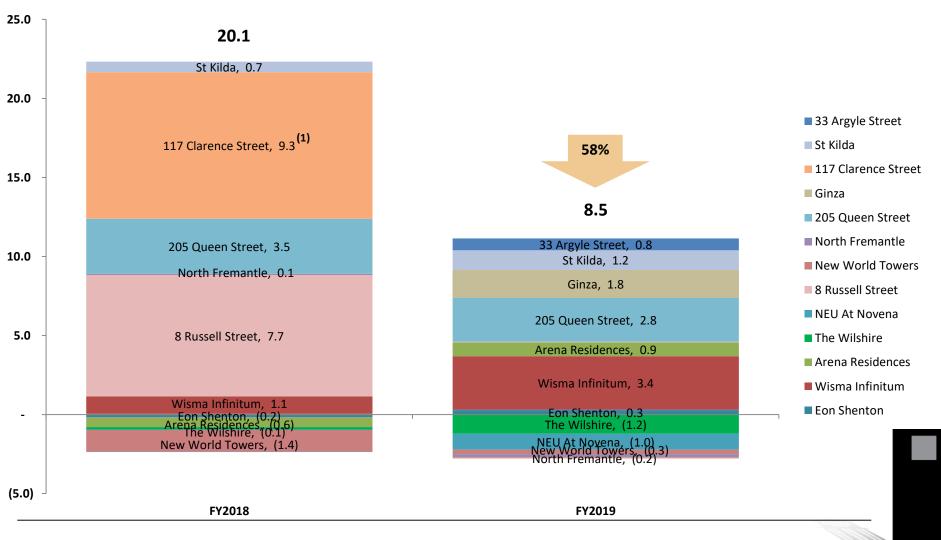
## Segment Results – FY2019 Revenue (S\$'m)





<sup>\*</sup> Adjusted EBITDA excludes corporate expenses, depreciation of property, plant and equipment, finance cost (net) and unrealised foreign exchange gain/(loss) (net).

### Share of results in associates (S\$'m) - FY2019



<sup>(1)</sup> The Group has sold the investment property in August 2018.

| Financial Position                | 31 Dec 2019<br>(S\$m) | 31 Dec 2018<br>(S\$m) |
|-----------------------------------|-----------------------|-----------------------|
| Total assets                      | 1,597.3               | 1,707.4               |
| Total debt                        | 915.1                 | 1,042.9               |
| Cash & bank balances (1)          | 331.0                 | 291.6                 |
| Net debt                          | 584.1                 | 751.3                 |
| Net asset value ("NAV")           | 510.6                 | 496.3                 |
| Revaluation surplus (2)           | 504.3                 | 485.2                 |
| Adjusted net asset value ("ANAV") | 1,014.9               | 981.5                 |

<sup>(1)</sup> Cash holdings include project account monies amounting to \$\$45.2m as at 31 December 2019 (31 December 2018: \$\$71.3m) and \$\$81.3m (31 December 2018: \$\$71.2m) pledged to banks and financial institutions.

<sup>(2)</sup> The fair value of the Grand Mercure Roxy Hotel, Noku Kyoto, Noku Osaka, hotel under development in Phuket, Noku Maldives and the head office premise were estimated to be \$\$722.8m as at 31 December 2019 (31 December 2018: \$\$692.3m) as compared to net book value of \$\$218.4m (31 December 2018: \$\$207.1m).

| Financial Ratios                        | 31 Dec 2019 | 31 Dec 2018 |
|---|-------------|-------------|
| NAV per share (SGD cents)               | 39.16       | 38.06       |
| ANAV per share (SGD cents) (1)          | 77.83       | 75.27       |
| Cash holdings per share (SGD cents) (2) | 25.38       | 22.36       |
| Net debt to ANAV (times)                | 0.58        | 0.77        |
| Total debt to ANAV (times)              | 0.90        | 1.06        |
| Return on equity (%) <sup>(3)</sup>     | 5.9%        | 4.3%        |

<sup>(1)</sup> The fair value of the Grand Mercure Roxy Hotel, Noku Kyoto, Noku Osaka, hotel under development in Phuket, Noku Maldives and the head office premise were estimated to be \$\$722.8m as at 31 December 2019 (31 December 2018: \$\$692.3m) as compared to net book value of \$\$218.4m (31 December 2018: \$\$207.1m).

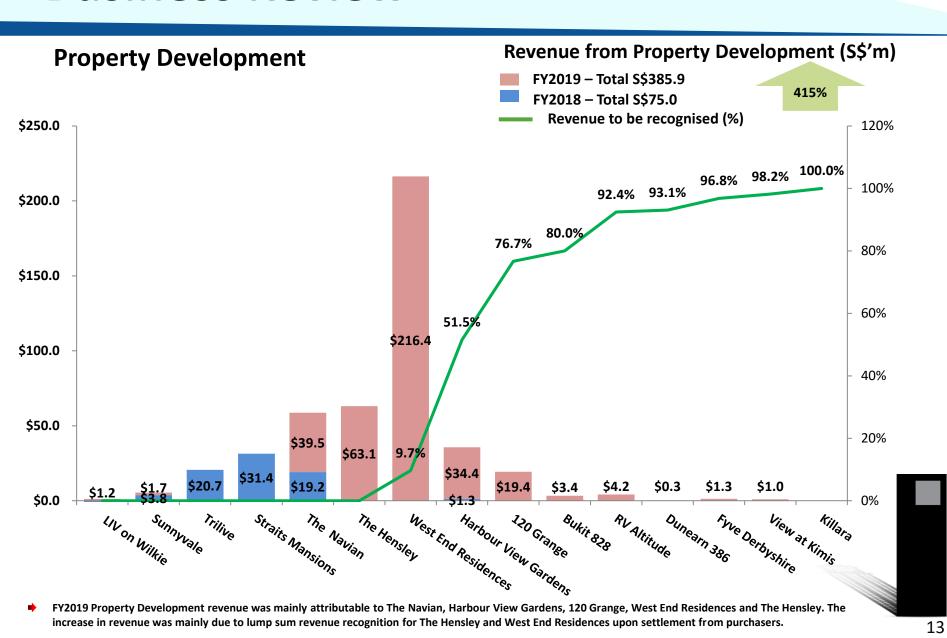
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<sup>(3)</sup> Calculated by dividing annualised profit after tax attributable to equity shareholders by net assets value.



**Property Development** 





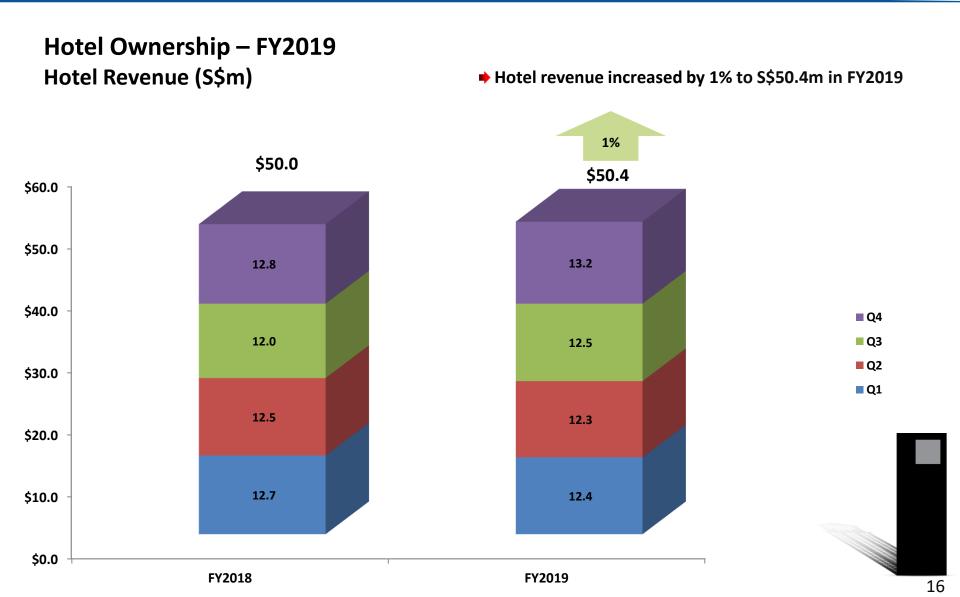
## Pre-Sale Revenue to be recognised by projects (S\$'m)

|    | Project name Singapore       | Type of<br>development | Group<br>stake<br>% | Total<br>units in<br>project<br>Unit | Unit<br>sold<br>% | Attributable<br>total sale<br>value <sup>(i) (ii)</sup><br>\$'m | Attributable<br>revenue recognised<br>up to 31 December<br>2019<br>\$'m | Balance attributable<br>progress billings to be<br>recognised from<br>1Q2020<br>\$'m |
|----|------------------------------|------------------------|---------------------|--------------------------------------|-------------------|---|---|--|
| 1  | Harbour View Gardens         | Residential            | 100%                | 57                                   | 100%              | \$ 73.7   | \$ 35.7   | \$ 38.0  |
| 2  | 120 Grange                   | Residential            | 90%                 | 56                                   | 80%               | \$ 74.9   | \$ 17.4   | \$ 57.5  |
| 3  | Bukit 828                    | Residential            | 80%                 | 34                                   | 47%               | \$ 14.5   | \$ 2.7  | \$ 11.8  |
| 4  | Arena Residences             | Residential            | 50%                 | 98                                   | 72%               | \$ 46.8   | \$ 8.6  | \$ 38.2  |
| 5  | RV Altitude                  | Residential            | 100%                | 140                                  | 30%               | \$ 67.0   | \$ 4.2  | \$ 62.8  |
| 6  | Fyve Derbyshire              | Residential            | 100%                | 71                                   | 34%               | \$ 46.0   | \$ 1.3  | \$ 44.7  |
| 7  | Wilshire Residences          | Residential            | 40%                 | 85                                   | 12%               | \$ 7.1  | \$ 0.1  | \$ 7.0   |
| 8  | Dunearn 386                  | Residential            | 100%                | 35                                   | 23%               | \$ 12.5   | \$ 0.3  | \$ 12.2  |
| 9  | VIEW AT Kismis               | Residential            | 60%                 | 186                                  | 37%               | \$ 51.6   | \$ 0.7  | \$ 50.9  |
| 10 | NEU AT Novena                | Residential            | 50%                 | 87                                   | 77%               | \$ 59.3   | -   | \$ 59.3  |
|    | <u>Malaysia</u>              |                        |                     |                                      |                   |   |   |  |
| 11 | Wisma Infinitum - The Colony | Residential            | 47%                 | 423                                  | 81%               | \$62.1  | \$ 31.7   | \$ 30.4  |
|    | Wisma Infinitum - The Luxe   | Residential            | 47%                 | 300                                  | 53%               | \$ 34.2   | \$ 16.6   | \$ 17.6  |
|    | <u>Australia</u>             |                        |                     |                                      |                   |   |   |  |
| 12 | Octavia Killara              | Residential            | 100%                | 43                                   | 98%               | \$ 40.8   | -   | \$ 40.8  |
|    | Total                        |                        |                     | 1,615                                |                   | \$ 590.5  | \$ 119.3  | \$ 471.2   |

<sup>(</sup>i) For Singapore projects, sale value is based on Option to Purchase granted up to 12 February 2020.

<sup>(</sup>ii) For overseas projects, sale value is based on contract signed up 12 February 2020.





# Hotel Ownership – FY2019 Hotel Net Operating Profits ("NOP") (\$\$m)

→ Hotel net operating profit decreased 13% in FY2019 to S\$4.8m from S\$5.5m in FY2018



Hotel Net Operating Profits is defined as the earnings before interest, taxes, depreciation and amortisation.

(1) FY2019 NOP decreased due to lower revenue and profit margin contributed from Grand Mercure Roxy Hotel.

Q4

Q3

■ Q2 ■ Q1

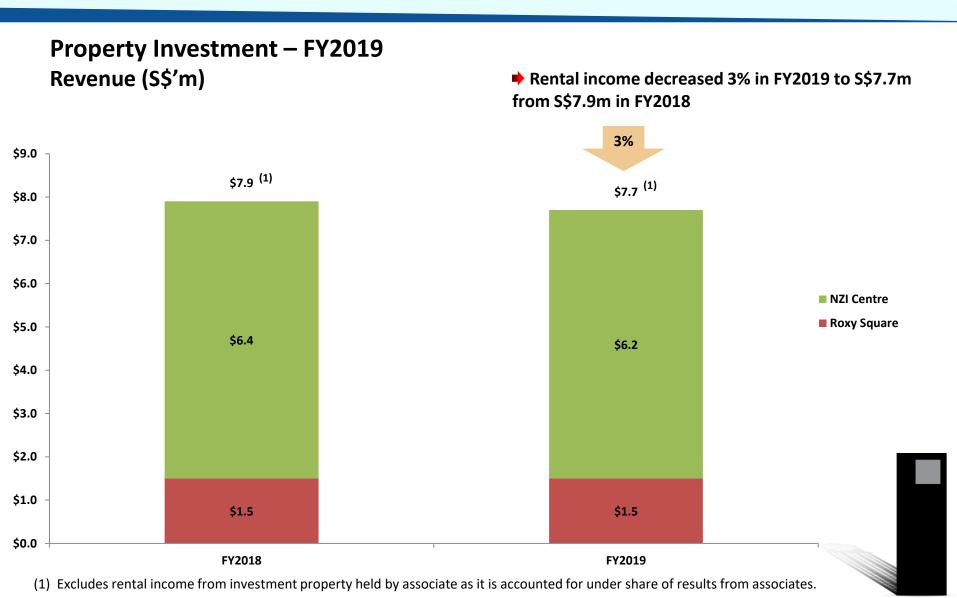
## Hotels in operations/under development

| Properties                               | Grand Mercure<br>Singapore Roxy       | Noku Kyoto                           | Noku Osaka                           | Noku Maldives                                       | Noku Phuket<br>( under development )               | Total            |
|--|---------------------------------------|--------------------------------------|--------------------------------------|---|--|------------------|
| Location                                 | 50 East Coast Road                    | 205-1 Okuracho<br>Kyoto, Japan       | Kita-Ku, Osaka City,<br>Japan        | Island of<br>Kudafunafaru, Noonu<br>Atoll, Maldives | 48/13 Moo 6, Chaofa Road,<br>Phuket, Thailand      | na               |
| Managed by                               | Roxy under franchise with Accor Group | Roxy under "NOKU hotels"             | Roxy under "NOKU<br>hotels"          | Roxy under "NOKU<br>hotels"                         | Roxy under "NOKU hotels"                           | na               |
| Rooms                                    | 576 rooms                             | 81 rooms                             | 154 rooms                            | 50 villas   | 91 rooms/villas                                    | 952 rooms/villas |
| Date of TOP/acquisition                  | TOP in Sep 2000                       | 2-Oct-14                             | 17-Oct-17                            | 11-May-16   | 6-Nov-14   | na               |
| Tenure                                   | Freehold                              | Freehold                             | Freehold                             | Remaining 37 years<br>leasehold                     | Freehold   | na               |
| Approximate Land Area (sq m)             | 15,172                                | 940                                  | 886                                  | 89,896  | 46,878   | 153,772          |
| Gross Floor area (sq m)                  | 35,336                                | 4,780                                | 3,672                                | 16,830  | 17,973   | 78,591           |
| Net Book Value as at 31<br>December 2019 | S\$62.8 million                       | S\$30.2 million<br>(JPY2.40 billion) | S\$38.4 million<br>(JPY3.10 billion) | S\$49.5 million<br>(US\$36.8 million)               | S\$35.0 million<br>(THB775 million)                | S\$215.9 million |
| Valuation as at 31 December 2019         | S\$538.0 million                      | S\$36.8 million<br>(JPY2.97 billion) | S\$38.7 million<br>(JPY3.12 billion) | S\$51.2 million<br>(US\$38.0 million)               | S\$35.0 million <sup>(1)</sup><br>(THB775 million) | S\$699.7 million |

<sup>(1)</sup> The estimate market value is \$\$56.9m (THB 1.26b). The estimated commencement date of hotel operation is FY2021.







## **Investment Properties**

|   |  | p  |                          |               |   |   |  |   |
|---|--|--|--------------------------|---------------|---|---|--|---|
|   | Location   | Description  | Date of TOP/acquisition  | Group's stake | Net Lettable<br>Area/ Floor<br>Area (sgm) | Occupancy (%) as at<br>31 December 2019<br>(on lettable area) | Valuation <sup>(1)</sup><br>(\$)       | Estimated Total<br>Annual Gross<br>Income <sup>(3)</sup><br>(S\$) |
|   | Held by subsidiary company                                 |  |                          |               |   |   |  |   |
| 1 | 50 East Coast Road, Roxy<br>Square, Singapore              | 49 shop units <sup>(2)</sup>   | 1984/1998                | 100%          | 2,371                                     | 85%   | S\$64.8m                               | S\$1.5m   |
| 2 | NZI Centre, 1 Fanshawe<br>Street, Auckland, New<br>Zealand | 6-Storey commercial building   | 15-Dec-17                | 100%          | 9,446                                     | 100%  | S\$61.8m<br>(NZ\$68.2m)                | S\$6.3m<br>(NZ\$6.9m)   |
|   | Total  |  |                          |               | 11,817                                    |   | \$ 126.6                               |   |
|   | Held by Associate company                                  |  |                          |               |   |   |  |   |
| 3 | 205 Queen Street, Auckland,<br>New Zealand                 | 2 Office Tower with 17 and 22<br>Storey  | 20-Dec-17                | 50%           | 25,368                                    | 88%   | S\$171.3m<br>(NZ\$189.0m)              | S\$13.6m<br>(NZ\$14.9m)   |
| 4 | 312 St Kilda Road,<br>Melbourne, Australia                 | 6 levels of office and 4<br>basement levels  | 23-Jan-18                | 45%           | 9,887                                     | 100%  | S\$79.2m<br>(A\$84.0m)                 | S\$5.8m<br>(A\$6.2m)  |
| 5 | 33 Argyle Street, Parramatta<br>NSW, Australia             | Office building comprising retail ground floor suite and café, 3 levels of above ground parking, 6 office levels and roof top plant rooms. | 8-Jan-19                 | 40%           | 5,281                                     | 100%  | \$\$42.0m<br>(A\$44.5m)                | S\$2.9m<br>(A\$3.1m)  |
| 6 | 2-15, 7-chome, Ginza, Chuo-<br>ku, Tokyo                   | 6 levels retail building   | 27-Jun-19                | 53%           | 382                                       | 100%  | S\$83.1m<br>(JPY 6.7b)                 | S\$1.42m<br>(JPY 114.3m)  |
| 7 | 23-10 Udagawacho, Shibuya-<br>ku, Tokyo                    | 5-storey retail building   | 07-Feb-20 <sup>(4)</sup> | 49%           | 679                                       | 100% (5)  | S\$691.8 <sup>(5)</sup><br>(JPY 55.8b) | S\$2.03m <sup>(5)</sup><br>(JPY 163.9m)                           |
|   | Total  |  |                          |               | 41,597                                    |   | \$ 1,067.4                             |   |

- (1) Based on latest valuations as of 31 December 2019
- (2) Excludes 3 units which are for owner-use premises
- (3) Based on occupancy as at 31 December 2019
- (4) Entered into Sales and Purchase agreement
- (5) Occupancy, valuation and estimated total annual gross income are as of 7 Feb 2020.



Roxy square 205 Queen Street

NZI Centre

# **Group Borrowing**

Results Announcement Full Year Ended 31 December 2019 20th February 2020

# **Group Borrowing**

| Debt Profile  | 31 Dec 2019         | 31 Dec 2018 |
|---|---------------------|-------------|
| Total borrowings (S\$m)   | S\$915.1            | S\$1,042.9  |
| Net borrowings (S\$m)   | S\$584.1            | S\$751.3    |
| Fixed rate loans including IRS <sup>(1)</sup> (S\$m)                            | S\$276.2            | S\$226.0    |
| Fixed rate loans including IRS <sup>(1)</sup> as % of total loans               | 30%                 | 22%         |
| Weighted average term for fixed rate loans including IRS <sup>(4)</sup>         | 19 months           | 20 months   |
| Weighted average interest rate (fixed rate loans including IRS <sup>(1)</sup> ) | 2.9% <sup>(2)</sup> | 3.1%        |
| Weighted average interest rate (floating rate loans)                            | 2.8% <sup>(3)</sup> | 2.9%        |
| Interest coverage ratio (times) (4)   | 2.9                 | 2.6         |
| Cash coverage ratio (times) (5)   | 14.3                | 18.0        |

<sup>(1)</sup> Relates to Interest Rate Swap (IRS) for a development project which is effective from 11 Sept 2019.

<sup>(2)</sup> Decrease due to IRS for a development project which has a lower interest rate.

<sup>(3)</sup> Decrease due to repayment of overseas loan for development projects which has a higher interest rate.

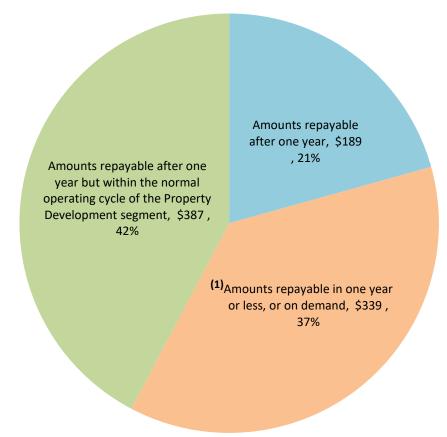
<sup>(4)</sup> calculated by dividing profit before interest and taxes ("EBIT") by the interest expenses for the same period.

<sup>(5)</sup> calculated by dividing cash balance by the annualised interest expense for the same period.

# **Group Borrowing**

Debt Profile as at 31 Dec 2019 (S\$m)

Total outstanding debts of \$\$915.1m as of 31 December 2019



<sup>(1)</sup> S\$32.6m relates to loans for sold units which is expected to be repaid upon obtaining TOP and collections from buyers of the properties. S\$193.3m relates to loans for shop units and Grand Mercure Roxy Hotel, Singapore and S\$72.4m loans is secured by fixed deposits.

## **Outlook**

#### 1. General

- Latest statistics from MTI showed that the Singapore economy grew 1.0% y-o-y in 4Q2019. Due to outbreak of COVID-19, MTI has downgraded its 2020 gross domestic product ("GDP") growth forecast for Singapore to between -0.5% to 1.5%, from 0.5% to 2.5% in its previous forecast. <sup>1</sup>
- The Reserve Bank of Australia had projected the country's GDP to grow by 2.25% for the year ending Dec 2019. 2
- Revised Cabinet office data showed Japan's economy contracted an annualised 6.3% in 4Q2019.
- For 2020, the COVID-19 outbreak could result in a negative impact to the global economy. Currently, the Group is monitoring the situation closely and stepping up precautionary measures.

### 2. Property Development

- URA reported that for 4Q2019, prices of private residential prices increased by 0.5% as compared to the 1.3% increase in 3Q2019.
- Interim Occupation Certificate was obtained on 10 October 2019 for West End Glebe with 97% sold and the revenue has been recognised from 4Q2019.
- Final Occupation Certificate was obtained on 17 December 2019 for Octavia Killara in Sydney with 1 unit left unsold.
- As at 12<sup>th</sup> February 2020, pre-sale revenue from the development projects was \$\$471.2 million, the profit of which will be recognised from 1Q2020 to FY2023.

<sup>&</sup>lt;sup>1</sup> Ministry of Trade and Industry Singapore, February 17, 2020 – MTI Downgrades 2020 GDP Growth Forecast to "-0.5 to 1.5 Per Cent"

<sup>&</sup>lt;sup>2</sup> Reserve Bank of Australia, November 2019 – Statement on Monetary Policy – November 2019

<sup>&</sup>lt;sup>3</sup> Cabinet Office, Government of Japan, February 17, 2020 – Quarterly Estimates of GDP for Oct.-Dec. 2019 (The First Preliminary)

<sup>&</sup>lt;sup>4</sup> Urban Redevelopment Authority, January 23, 2020 – Release of 4th Quarter 2019 real estate statistics

## **Outlook**

### 3. Hotel Ownership

- Latest statistics from STB showed a 2.9% y-o-y growth in international visitor arrivals as at November 2019.
- According to Japan National Tourism Organisation, the estimated number of international travelers to Japan for 2019 was about 31.9 million (+2.2% from the previous year).<sup>7</sup>
- Looking ahead, Japan's hospitality sector is expected to be impacted by the COVID-19 outbreak.

### 4. Property Investment

- For the Australian office sector, NAB Commercial Property Index fell by 4 point to +3 points in 3Q2019.
- The Group acquired a 53.1% stake in a retail building situated at Ginza, which is widely known as a popular upscale shopping and entertainment district of Tokyo.
- With the successful acquisition of the retail building at Ginza, the Group had entered into an agreement in February 2020 to acquire a 49% stake in a retail building situated at Shibuya, which is also one of the most popular districts of Tokyo.
- 5. Healthy cash and bank balances of S\$331.0 million.
- 6. Net gearing remains healthy at 0.58 time.
- 7. The Group will continue to monitor market developments closely, including the potential effects of the COVID-19 outbreak on the property market and hospitality sector. Barring any unforeseen circumstances, the directors expect the Group to be profitable in the financial year ending 31 December 2020.

<sup>&</sup>lt;sup>6</sup> Singapore Tourism Board, December 30, 2019 – International Visitor Arrivals Statistics

<sup>&</sup>lt;sup>7</sup> Japan National Tourism Organization, December 2019 – Japan Tourism Statistics

<sup>&</sup>lt;sup>8</sup> National Australia Bank, October 30, 2019 – NAB Quarterly Australian Commercial Property Survey Q3 2019

