Old Chang Kee Ltd.

Company Registration No. 200416190W
(Incorporated in the Republic of Singapore)

PROXY FORM - ANNUAL GENERAL MEETING

IMPORTANT

1. The annual general meeting of Old Chang Kee Ltd. (the "**Company**") (the "**AGM**") will be held, in a wholly physical format, at Woodlands Regional Library – Auditorium Basement 1, 900 South Woodlands Dr, #01-03 Civic Centre, Singapore 730900, on Monday, 28 July 2025 at 2:00 p.m. There will be no option for shareholders ("**Shareholders**") of the Company to participate virtually. Printed copies of the Notice of AGM and this Proxy Form will be sent by post to the Shareholders. These documents will also be published on the Company's corporate website at https://www.oldchangkee.com and the SGXNet at https://www.sgx.com/securities/company-announcements.
2. This Proxy Form is not valid for use by investors who hold shares under the Central Provident Fund ("**CPF**") Investment Scheme and/or Supplementary Retirement Scheme ("**SRS**") (as the case may be) and shall be ineffective for all intents and purposes if used or purported to be used by them.
3. CPF or SRS investors who wish to vote should approach their respective agents to submit their votes at least seven (7) working days before the AGM (i.e. by 5:00 p.m. on 16 July 2025) in order to allow sufficient time for their respective relevant intermediaries to in turn submit a proxy form to vote on their behalf.
4. For investors who have used their CPF monies to buy shares in the Company, the Annual Report 2025 is forwarded to them at the request of the CPF Approved Nominees and is sent solely FOR INFORMATION ONLY.
5. By submitting an instrument appointing a proxy(ies) and/or representative(s), the Shareholder accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 11 July 2025.

*I/We, _____

of _____

being a *Shareholder/Shareholders of Old Chang Kee Ltd. (the "**Company**"), hereby appoint:

Name	**NRIC/Passport No.**	**Proportion of Shareholdings**	
		No. of Shares	**%**
Address			

*and/or (delete as appropriate)

Name	**NRIC/Passport No.**	**Proportion of Shareholdings**	
		No. of Shares	**%**
Address			

or failing the person, or either or both of the persons, referred to above, the Chairman of the AGM, as *my/our *proxy/proxies to vote for *me/us on *my/our behalf at the AGM to be held at Woodlands Regional Library – Auditorium Basement 1, 900 South Woodlands Dr, #01-03 Civic Centre, Singapore 730900, on Monday, 28 July 2025 at 2:00 p.m. and at any adjournment thereof. *I/We direct *my/our *proxy/proxies to vote for or against, or to abstain from voting on the Resolutions to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the *proxy/proxies will vote or abstain from voting at *his/her discretion. All resolutions put to vote at the AGM shall be decided by way of poll.

No.	**Resolutions relating to:**	**For****	**Against****	**Abstain****
As Ordinary Business				
1	Adoption of Directors' Statement and Audited Financial Statements for the financial year ended 31 March 2025			
2	Payment of proposed final tax-exempt (one-tier) dividend of 1.0 Singapore cent per ordinary share in respect of the financial year ended 31 March 2025			
3	Approval of Directors' Fees amounting to S$164,000 for the financial year ending 31 March 2026, payable quarterly in arrears			
4	Re-election of Mr Tan Han Beng as Director of the Company			
5	Re-election of Mr Hawazi Bin Daipi as Director of the Company			
6	Re-appointment of Ernst & Young LLP as Auditor of the Company and authorising Directors to fix their remuneration			
As Special Business				
7	Authority to purchase shares pursuant to the Renewal of Share Buyback Mandate			
8	Authority to allot and issue shares pursuant to Section 161 of the Companies Act 1967 of Singapore			

*** Please indicate your vote "For", "Against" or "Abstain" with an "X" within the box provided. Alternatively, please indicate the number of votes "For" or "Against" within the box provided. If you wish to direct your proxy or proxies to "Abstain" from voting on a resolution, please indicate "X" in the "Abstain" box in respect of that resolution. Alternatively, please indicate the number of shares that your proxy or proxies is directed to abstain from voting in that resolution.*

Dated this _____ day of _____ 2025

Total number of Shares in:	**No. of Shares**
(a) CDP Register	
(b) Register of Shareholders	
TOTAL	

_____

Signature of Shareholder(s)
or, Common Seal of Corporate Shareholder

* Delete where inapplicable

IMPORTANT: PLEASE READ NOTES OVERLEAF

Notes:

1. Please insert the total number of shares in the capital of the Company held by you. If you have shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore), you should insert that number of shares. If you have shares registered in your name in the Register of Shareholders, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Shareholders, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Shareholders. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by you.
2. Except for a member who is a "Relevant Intermediary" as defined under Section 181(6) of the Companies Act 1967 of Singapore (the "**Act**"), a member of the Company entitled to attend and vote at a meeting of the Company is entitled to appoint not more than two (2) proxies to attend and vote in his/her stead. Where a member appoints more than one (1) proxy, the appointments shall be invalid unless he/she specifies the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy.
3. Pursuant to Section 181(1C) of the Act, a member who is a Relevant Intermediary, is entitled to appoint more than two (2) proxies to attend and vote at the meeting, but each proxy must be appointed to exercise rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number and class of shares held by such member in relation to which each proxy has been appointed shall be specified in the proxy form.

   "**Relevant Intermediary**" means:

   (i) a banking corporation licensed under the Banking Act 1970 of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;

   (ii) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 of Singapore, and who holds shares in that capacity; or

   (iii) the CPF Board established by the Central Provident Fund Act 1953 of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the CPF, if the CPF Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

   Investors who hold shares under the CPF Investment Scheme and/or SRS (as the case may be), and who wish to vote should approach their respective agents to submit their votes at least seven (7) working days before the AGM (i.e. by 5:00 p.m. on 16 July 2025) in order to allow sufficient time for their respective relevant intermediaries to in turn submit a proxy form to vote on their behalf.
4. A proxy need not be a member of the Company.
5. Completion and return of this instrument appointing a proxy shall not preclude a member from attending and voting at the Meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the Meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy to the Meeting.
6. The instrument or form appointing a proxy or proxies, together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereof, must be submitted to the Company in the following manner:

   (a) if submitted by post, be lodged with the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at 1 Harbourfront Avenue #14-07 Keppel Bay Tower Singapore 098632; or

   (b) if submitted electronically, be submitted via email to the Company's Share Registrar at srs.proxy@boardroomlimited.com,

   in either case, by 2:00 p.m. on 25 July 2025 (being not less than seventy-two (72) hours before the time appointed for holding the AGM) (or at any adjournment thereof) and in default the instrument of proxy shall not be treated as valid.

   A Shareholder who wishes to submit an instrument of proxy must first complete and sign the proxy form, before submitting it by post to the address provided in sub-paragraph (a) above, or before scanning and sending it by email to the email address provided in sub-paragraph (b) above.

   Shareholders are strongly encouraged to submit completed proxy forms electronically via email to the Company so as to reach the Company not less than seventy-two (72) hours before the time appointed for holding the AGM.
7. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his/her attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or duly authorised officer, failing which the instrument of proxy may be treated as invalid. Where an instrument appointing a proxy or proxies is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument appointing a proxy or proxies is submitted by post, be lodged with the instrument of proxy or, if the instrument appointing a proxy or proxies is submitted electronically via email, be emailed with the instrument of proxy, failing which the instrument may be treated as invalid.
8. A corporation which is a Shareholder may authorise by resolution of its directors or other governing body, such person as it thinks fit to act as its representative at the AGM, in accordance with its constitution and Section 179 of the Act.

   The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies.

   Shareholders should take note that after the deadline for the submission of proxy forms, the deadline being 2:00 p.m. on 25 July 2025, i.e., 72 hours before the time for holding the AGM, they cannot change their vote as Shareholders have indicated in the box provided above.

General:

In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the Shareholder, being the appointor, is not shown to have shares entered against his name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s), the Shareholder accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 11 July 2025.