**AMOS GROUP LIMITED**

Incorporated in Singapore | Company Registration Number: 201004068M | www.amosgroup.com

**UPDATE ON NOTICE OF COMPLIANCE DATED 11 AUGUST 2026 AND INTENTION TO SUBMIT AN APPLICATION FOR AN EXTENSION OF TIME**

The Board of Directors (the "Board") of AMOS Group Limited (the "Company", and together with its subsidiaries, the "Group") refers to the Notice of Compliance issued by Singapore Exchange Regulation Pte. Ltd. (the "Exchange" or "SGX RegCo") to the Company on 11 August 2026 (Ref: REG/LC/JY/CY/NOC2026080001) (the "Notice").

The Notice set out two directives to be complied with within one month from the date of the Notice. The Company sets out below its response to each of the directives, and its intention to submit an application to the Exchange seeking, among other things, an extension of time to comply with the directives set out in the Notice. The relevant directives and the Company's corresponding responses are set out below.

**SGX Directive 1**

*Pursuant to Mainboard Rule 1405(1)(k), the Exchange hereby directs the Company to restore its Free Float to at least 10% of its total issued shares in accordance with Mainboard Rule 723 or, in the alternative, provide an exit offer in compliance with the Regulator's Column.*

*The Company shall announce a proposal that complies with either of these requirements on SGXNET, within one month from the date of this Notice, or such longer period as the Exchange may agree. The announcement shall include an indicative timeline and key milestones for the implementation and completion of the proposed course of action, including, where applicable, the obtaining of all necessary approvals. Any subsequent departure from the indicative timeline and key milestones shall be explained and promptly announced.*

**Company's Response**

The Company's cash has been severely limited by the full repayment of bank loans and funding of operations, and the Company's near-term goal is to generate profit and positive cashflow from remaining assets. During this time there is no investor(s) interested in investing in new or existing shares for the Company, nor does the Company have the cash to pay back any existing shareholders. It is not possible to forecast when new investor(s) or the Company might be able and willing to buy the Company's shares. However, the Company is working earnestly to improve its position. AMOS does not dispute the directives from the Exchange under Rule 1405(1)(k). AMOS wishes to request an extension of the deadline to 31 March 2027. AMOS requests the extension to explore below actions:

(a) **Business and Cashflow Turnaround.** Management's priority is to stabilise the Group's core operations and restore cash generation. The Company has been operating under challenging industry, business and management conditions since 2024. In the past 12 months the Company has repaid all required outstanding bank loans. In FY26, the Group divested its Marine business, eliminating the cash outflow previously required to sustain a loss-making operation, sold a 12% stake in its energy subsidiary, and leased out its headquarters building, generating rental income that covers the associated property overheads. Management intends to focus the Group on cost cutting to restore positive operating cashflow.

(b) **Funding for the Exit Offer.** An exit offer under Rules 1307 and 1309 requires committed funds, confirmed by the independent financial adviser, to be in place before the announcement. The Company does not presently have the financial resources to offer a price that could be certified as fair and reasonable, and would rely on the business and cashflow turnaround described in paragraph (a) above to accumulate the funds necessary to make such an offer.

(c) **Timing**. On current cash flow forecasts, the Group expects to be able to propose a plan to the Exchange by 31 March 2027.

**SGX Directive 2**

*Pursuant to Mainboard Rule 1405(1)(f), the Exchange hereby directs the Company to appoint an independent professional that is qualified to undertake the work of an independent financial adviser, within one month from the date of this Notice, or such longer period as the Exchange may agree.*

*The independent professional shall: (a) provide advice to the Independent Non-Executive Director on the duties of the audit committee as set out in the Company's terms of reference; and (b) review all IPTs entered into from the commencement of FY2026 and opine on whether such IPTs are on normal commercial terms and are not prejudicial to the interests of the Company and its minority shareholders (the "Relevant Opinion").*

*Pursuant to Mainboard Rule 1405(1)(b), the Exchange hereby directs the Company to make the following disclosures: (a) for IPTs entered into before the date of this Notice, announce on SGXNET the Relevant Opinions on the IPTs, within one month from the appointment of the independent professional, or such longer period as the Exchange may agree; and (b) for IPTs entered into after the date of this Notice, announce on SGXNET immediately the IPTs and the Relevant Opinions on the IPTs. The Relevant Opinions are to be procured before the entry into the IPTs.*

*The appointment of the independent professional shall continue until such time as the Company reconstitutes an audit committee that is in compliance with the Mainboard Rules and the Code of Corporate Governance. The appointment and any changes to the appointment of the independent professional must be made in consultation with the Exchange and announced immediately on SGXNET.*

**Company's Response**

The Company acknowledges that FY2026 IPTs were reviewed by the Board, and that the 8 January 2026 announcement omitted the statement from the Audit Committee, contemplated by Rule 917(4)(a). The Company requests that the Exchange consider a confidential review of:

(a) the Company's internal analysis of each IPT from the commencement of FY2026, covering rationale, pricing basis and arm's length benchmarking; and

(b) the independent valuer's opinion in respect of the Sale Subsidiaries.

Company has come to understand the estimated cost of an IFA and associated legal support is approximately S$100,000. Given the Group's current focus on business and cashflow turnaround, the Board considers that shareholder value are better protected if this expenditure can be avoided. Engaging expensive legal and financial advisors is neither prudent or practical given the Company's financial restrictions.

This is not a request to avoid scrutiny. The Company will provide unredacted supporting documentation, make directors and management available to address further questions if any to the Exchange.

We should be grateful for the Exchange's confirmation on both requests.

**BY ORDER OF THE BOARD**

**KYLE ARNOLD SHAW, JR**
Executive Chairman
11 September 2026