PAVILLON HOLDINGS LTD.

(Company Registration No.199905141N) (Incorporated in the Republic of Singapore)

1. APPOINTMENT OF LEAD INDEPENDENT DIRECTOR

2. RECONSTITUTION OF BOARD COMMITTEES

The Board of Directors (the "Board") of Pavillon Holdings Ltd. (the "Company") is pleased to announce the following changes with effect from 4 November 2022:

1. APPOINTMENT OF LEAD INDEPENDENT DIRECTOR

Following the re-designation of Mr Francis Lee Fook Wah from Non-Executive Non-Independent Director to Independent Director, he has been appointed as Lead Independent Director of the Company.

2. RECONSTITUTION OF BOARD COMMITTEES

That, subsequent to the appointment of Mr Ding Furu and Mr Fan Bin as Non-Executive Non-Independent Directors of the Company on 4 November 2022, the Board Committees of the Company be reconstituted as follow:

Audit Committee ("AC")

Appointment of Mr Fan Bin as a member of the AC

Nominating Committee ("NC")

- Appointment of Mr Francis Lee Fook Wah as Chairman of the NC
- Appointment of Mr Ding Furu as a member of the NC

Remuneration Committee ("RC")

- Appointment of Mr Francis Lee Fook Wah as Chairman of the RC
- Appointment of Mr Ding Furu as a member of the RC.

The composition of the Board of Directors and Board Committees effective 4 November 2022 is as follow:

Board of Directors

Dr John Chen Seow Phun - Executive Chairman Francis Lee Fook Wah – Lead Independent Director Kong WeiLi - Independent Director Ding Furu – Non-Executive Non-Independent Director Fan Bin – Non-Executive Non-Independent Director

Audit Committee

Kong WeiLi – Chairman Francis Lee Fook Wah – Member Fan Bin – Member

Nominating Committee

Francis Lee Fook Wah – Chairman Kong WeiLi – Member Ding Furu – Member

Remuneration Committee

Francis Lee Fook Wah – Chairman Kong WeiLi – Member Ding Furu – Member

By Order of the Board

Dr John Chen Seow Phun Executive Chairman

4 November 2022