

### CapitaLand Debt Investors' Day 2015

### Presentation by Ms Lynette Leong CEO, CapitaLand Commercial Trust Management Ltd

7 September 2015

# Important Notice

### This presentation shall be read in conjunction with CCT's 2Q 2015 Unaudited Financial Statement Announcement.

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\*Any discrepancies in the tables and charts between the listed figures and totals thereof are due to rounding.



# 1. Overview of CCT

Capital Tower, Singapore

# **CapitaLand Commercial Trust**

#### First and Largest Commercial REIT in Singapore (since 11 May 2004)



Cap/taLand

\* Market Capitalisation as at 31Aug 2015\* Deposited Properties as at 30 Jun 2015

### Owns 10 centrally-located quality commercial properties



















- Capital Tower
   Six Battery Road
- 3. One George Street
- 4. Raffles City Singapore
- 5. CapitaGreen 10 (obtained TOP on 18 Dec 2014)
- 6. Twenty Anson
- 7. HSBC Building
- 8. Wilkie Edge
- 9. Bugis Village
- 10. Golden Shoe Car Park

## CCT's strategies for growth

#### **Delivering consistent growth**

- High portfolio occupancy: 93% 99% since 2004
- Total returns grew 227.7% since 2004

#### **Building a resilient portfolio**

- Portfolio occupancy at 98%
- Well spread portfolio lease profile with major leases expiring in 2019 and beyond
- Reducing amount of leases due in 2016 and 2017 and focusing on retaining strategic tenants

#### Augmenting portfolio quality

Through asset enhancement initiatives (AEIs), acquisition and development

# Proactive capital management: Low gearing with debt headroom of \$\$1.3 billion

Provides flexibility and enables quick response to growth opportunities



Acquisition pipeline: Call option to buy 60% interest in CapitaGreen within 3 years after completion





Raffles City Singapore Office tower drop-off point



Capital Tower Main lobby



# 2. Financial Highlights

One George Street, Singapore

# CCT delivered higher returns y-o-y through property market cycles

Due to successful portfolio reconstitution strategy including recycling of capital, AEI, acquisition and development



#### Notes:

- (1) CAGR: Compounded Annual Growth Rate; After taking into consideration the issue of rights units in July 2009
- (2) Annualised
- (3) After taking into consideration the issue of rights units in July 2009
- (4) Decline in 2011 DPU compared to 2010 was due to divestment of two properties in 2010, Robinson Point and StarHub Centre
- (5) Annualised 1H 2015 DPU is 8.69 cents

Commercial Trust

### 1H 2015 distribution per unit up by 2.1%



#### Note:

(1) Assuming all the outstanding \$\$175.0 million CB 2017 were converted into CCT units, DPU for 1H 2015 would be reduced by approximately 0.16 cents (assuming no interest expense savings).



### / 1H 2015 distributable income rose by 2.5% y-o-y



#### Note:

1. Distributable income in 1H 2014 had included \$\$2.4 million of tax-exempt income from MQREIT.



### 2Q 2015 distributable income rose by 0.5%



Note:

(1) Distributable income in 2Q 2014 had included \$\$2.4 million of tax-exempt income from MRCB-Quill REIT (MQREIT – formerly Quill Capita Trust).



**Robust balance sheet** 

#### Statement of Financial Position As at 30 Jun 2015

	S\$ '000		S\$ '000
Non-current Assets	6,425,536	Deposited Properties <sup>(2)</sup>	7,676,174
Current Assets	132,117		
Total Assets	6,557,653	Net Asset Value Per Unit	\$1.76
Current Liabilities <sup>(1)</sup>	259,657	Adjusted Net Asset Value Per Unit	\$1.72
Non-current Liabilities	1,101,140	(excluding distributable income)	
Total Liabilities	1,360,797		
Net Assets	5,196,856	Credit Rating	
Unitholders' Funds	5,196,856	A- by S&P	
		A3 by Moody's	
Units in issue ('000)	2,948,514	Outlook Stable	

Notes:

(1) There are sufficient credit facilities to refinance borrowings due in 2015.

(2) Deposited properties for CCT Group includes CCT's 60.0% interest in total assets of RCS Trust (\$\$1.88 billion) and 40.0% interest in MSO Trust (\$\$0.63 billion).



### Portfolio valuation up 0.9% mainly due to higher net property income

#### Capital values per sq ft still below market transactions

Investment Properties	31 Dec 2014 \$m	30 Jun 2015 Şm	6-month Variance (Dec 2014 to Jun 2015) %	30 Jun 2015 Capital Value \$psf
Capital Tower	1,309.0	1,310.0	0.1	1,768
Six Battery Road	1,330.0	1,345.0	1.1	2,722
One George Street	975.0	1,000.0	2.6	2,235
Twenty Anson	431.0	431.0	0.0	2,097
HSBC Building	450.0	452.0	0.4	2,255
Golden Shoe Car Park	141.0	141.0	0.0	NM <sup>(1)</sup>
Wilkie Edge	191.0	194.0	1.6	1,266
Bugis Village <sup>(2)</sup>	55.4	55.2	(0.4)	456
Sub- Total	4,882.4	4,928.2	0.9	
Raffles City (60%)	1,865.7	1,872.9	0.4	NM <sup>(1)</sup>
CapitaGreen (40%)	610.4	626.4	2.62	2,226
Total	7,358.5	7,427.5	0.9	

Notes:

(1) NM indicates "Not Meaningful".

(2) The valuation of Bugis Village takes into account the right of the President of the Republic of Singapore, as Lessor under the State Lease, to terminate the said Lease on 1 April 2019 upon payment of \$\$6,610,208.53 plus accrued interest.



# 3. Proactive Capital Management

Six Battery Road, Singapore

### Proactive capital management strategy

- 1. Refinance ahead of debt maturities
- 2. Diversify sources of funding
- 3. Lengthen debt maturities
- 4. Increase financial flexibility



# Strong financial ratios

	1Q 2015	2Q 2015	Remarks
Total Gross Debt <sup>(1)</sup>	S\$2,263.7 m	S\$2,265.3 m	Increased
Gearing <sup>(2)</sup>	29.9%	29.5%	Decreased (Higher value of deposited properties)
Net Debt / EBITDA <sup>(3)</sup>	5.0 times	4.9 times	Stable
Unencumbered Assets as % of Total Assets <sup>(4)</sup>	100.0%	100.0%	Stable
Average Term to Maturity	4.1 years	rs <b>3.9 years Decreased</b> (Passing of time)	
Average Cost of Debt (p.a.) <sup>(5)</sup>	2.4%	2.4%	Stable
Interest Coverage <sup>(6)</sup>	7.6 times	7.6 times	Stable

#### Notes:

- (1) Total gross debt includes CCT's 60.0% interest in RCS Trust and 40.0% interest in MSO Trust.
- (2) In accordance with Property Funds Appendix, CCT's proportionate share of its joint ventures borrowings and deposited property values are included when computing the gearing ratio.
- (3) Net debt excludes borrowings of RCS Trust and MSO Trust. EBITDA refers to earnings before interest, tax, depreciation and amortisation but after share of profit of associate and joint ventures.
- (4) Investment properties at CCT Trust and Twenty Anson (held through CCT's 100.0% interest in FirstOffice Pte. Ltd.) are all unencumbered.
- (5) Ratio of interest expense over weighted average borrowings.
- (6) Ratio of EBITDA over finance costs which includes amortisation and transaction costs.



## Well spread and termed out debt maturity profile

#### As at 30 Jun 2015



MSO Trust bank loan due 2015
3.25% p.a. fixed rate \$\$200m MTN due 2015
RCS revolving facility loan due 2016
RCS term loan at 3.025% p.a. due 2016
RCS fixed rate notes at 3.09% p.a. due 2016
Convertible bonds at 2.5% p.a. due 2017

Unsecured bank Ioans due 2018, 2019 & 2020

2.89% p.a. fixed rate JPY bond swapped to S\$148m MTN due 2019

2.98% p.a. fixed rate \$\$50m MTN due 2021

2.95% p.a. fixed rate JPY bonds swapped to S\$75m MTN due 2021

3.05% p.a. fixed rate JPY bond swapped to \$\$100m MTN due 2023

#### Note:

(1 CCT issued \$\$100.0 million 2.96% p.a. fixed rate notes due August 2021 on 13 August 2015, of which \$\$90.0 million was used to repay revolving bank loan due in 2020. This is not reflected in the chart.



## *i* Diverse sources of funding - mitigate risks





# / Improved interest coverage





### Low gearing provides financial flexibility

Assuming gearing of 40%, CCT has debt headroom of S\$1.3 billion





# 83% of fixed rate borrowings provides certainty of interest expense



(1) Excludes floating rate borrowings of MSO Trust (owns CapitaGreen)

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4. Singapore Office Market and CCT's Portfolio Performance

Raffles City Singapore

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### Annual new supply to average 1.1m sq ft in 2015-2019; CBD Core occupancy at 96.2% as at end Jun 2015

Singapore Private Office Space (Central Area) – Net Demand & Supply



Periods	Average annual net supply	Average annual net demand
2005 – 2014 (through 10-year property market cycles)	0.8m sq ft	1.0m sq ft
2010 – 2014 (five years period post GFC)	1.0m sq ft	1.2m sq ft
2015 – 2019 (gross supply)	1.1m sq ft	N.A.

#### Notes:

- (1) Central Area comprises 'The Downtown Core', 'Orchard' and 'Rest of Central Area'
- (2) Supply is calculated as net change of stock over the quarter and may include office stock removed from market due to conversions or demolitions
- (3) Source: Historical data from URA statistics as at 2Q 2015; Forecast supply from CBRE Pte. Ltd. as at 2Q 2015
- (4) South Beach Development obtained TOP in 1Q 2015; 2015 forecast new supply are strata offices, namely, SBF Centre and EON Shenton



### Grade A office market rent eased by 0.9% in 2Q 2015



Source of data: CBRE Pte. Ltd. (figures as at end of each quarter).



### **CCT's portfolio occupancy of 98.0% above market occupancy of 96.2%**

	CCT Committed Occupancy						
	Including C	apitaGreen	Excluding CapitaGreen			arket Occupancy Level <sup>(2)</sup>	
	2Q 2015 <sup>(1)</sup>	1Q 2015	2Q 2015	1Q 2015	2Q 2015	1Q 2015	
Grade A office	<b>97</b> .1%	95.7%	<b>99.8</b> %	100.0%	95.6%	94.9%	
Portfolio	98.0%	97.0%	<b>99.7</b> %	<b>99.7</b> %	<b>96.2</b> %	96.1%	



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### Monthly average office rent of CCT's portfolio<sup>(1)(2)</sup> up by 1.1% q-o-q



Committed occupancy of office portfolio (%)

Average gross rent per month for office portfolio (\$\$ psf)

#### Notes:

(1) Average gross rent per month for office portfolio (\$\$ psf) =

<u>Total committed gross rent for office per month</u> Committed area of office per month

(2) Includes 40.0% interest in CapitaGreen with effect from Dec 2014



### Well spread portfolio lease expiry profile

Lease expiry profile<sup>(1)</sup> as a percentage of committed monthly gross rental income<sup>(2)</sup>



#### Notes:

- (1) Includes CapitaGreen
- (2) Excludes retail and hotel turnover rent
- (3) WALE: Weighted Average Lease term to Expiry



### Focusing on forward renewals and tenant retention; most leases expiring in 2015 have been renewed

Office lease expiry profile<sup>(1)</sup> as a percentage of committed net lettable area and committed monthly gross rental income



Note:

(1) Includes CapitaGreen



# Expiring rents below current market rent well positioned to capture potential rental upside

2Q 2015 Industry Statistics<sup>(1)</sup> – Grade A Office Average Market Rent: S\$11.30 psf per month



Average monthly gross rental rate for expiring leases (\$\$ psf / month)

Monthly gross rental income for leases expiring at respective properties X 100% Monthly gross rental income for office portfolio

S\$ psf per month	Average Expired Rents	Committed Rents <sup>(2)</sup>
Six Battery Road	11.32	12.80-14.80
One George Street	10.00	12.50 - 13.00

Notes:

(1) Source: CBRE Pte. Ltd. as at 2Q 2015

(2) Renewal/new leases committed in 2Q 2015



# Average expiring rents still below current market rentals



Average monthly gross rental rate for expiring leases (S\$ psf/month)

Monthly gross rental income for leases expiring at respective properties X 100% Monthly gross rental income for office portfolio

#### Note: (1) Three Grade A buildings and Raffles City Tower only



# L CapitaGreen committed leases for approximately 80.4%<sup>(1)</sup> of NLA or 566,000 sq ft

Committed tenants are on long term leases and 74% predominantly from the Insurance, Energy and Commodities and IT sectors



#### Notes:

(1) CapitaGreen's total net lettable area is 703,000 sf as at 30 June 2015

(2) Based on net lettable area of leases committed at CapitaGreen

### Potential acquisition pipeline of remaining 60.0%



## CapitaGreen 138 Market Street

- Total project development cost of \$\$1.4 billion
- CCT owns 40.0% share of CapitaGreen
- Has call option to acquire balance 60.0% from JV partners
- Purchase price at market valuation
- Subject to minimum of development cost compounded at 6.3% p.a.<sup>(1)</sup>
- Exercise period: within 3 years after completion (2015 to 2017)

#### Note:

(1) Based on actual costs incurred since commencement of development in 2011 and compounded at 6.3% p.a.



# **Value creation through AEIs**

Property	Six Battery Road	Raffles City Tower (100.0% interest)	Capital Tower
Occupancy rate (as at December 2014)	99.2%	100.0%	100.0%
Total AEI final / budget	Final: \$\$85.8m Budget: \$\$92.0m	Final: \$\$32.3m Budget: \$\$34.7m	Budget: \$\$40.0m
Target return on investment	8.1%	8.6%	7.8%
Achieved return on investment	8.6%	9.3%	-
Areas of work	Upgrading of main lobby and upper floors' lift lobbies, restrooms and technical specifications, chiller replacement, increasing ceiling height of lettable area and installation of variable air volume boxes	Upgrading of main lobby, driveway, canopy, upper floors' lift lobbies, restrooms, creation of pantries and turnstiles installation	Upgrading of main and mezzanine lobbies, restrooms and technical specifications, chiller replacement and turnstiles installation
AEI Period	<b>COMPLETED</b> 4Q 2010 to 4Q 2013	<b>COMPLETED</b> 4Q 2012 to 2Q 2014	4Q 2013 to 4Q 2015





### Thank you

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