

Company Registration Number: 201539771E

Unaudited Financial Statements And Dividend Announcement For The Financial Year Ended 31 December 2020

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Group					
	н	alf Year Endeo		•	Year Ended	
	31-Dec-20	31-Dec-19	Increase/ (Decrease)	31-Dec-20	31-Dec-19	Increase/ (Decrease)
	S\$'000	S\$'000	%	S\$'000	S\$'000	%
Revenue	78,534	73,225	7	141,626	131,229	8
Cost of sales	(47,180)	(44,186)	7	(85,026)	(80,852)	5
Gross profit	31,354	29,039	8	56,600	50,377	12
Other income	1,046	1,021	2	4,085	1,177	n/m
Selling and distribution expenses	(2,420)	(952)	n/m	(2,682)	(1,529)	75
Administrative expenses	(7,835)	(8,149)	(4)	(15,395)	(15,438)	(0
Reversal of loss allowance/(loss allowance) on trade and other receivables and contract assets	94	(272)	n/m	187	540	(65
Other expenses	(8,048)	240	n/m	(12,731)	(1,369)	n/m
Results from operating activities	14,191	20,927	(32)	30,064	33,758	(11
Finance income	40	240	(83)	43	244	(82
Finance costs	(1,598)	(576)	n/m	(3,878)	(597)	n/m
Net finance costs	(1,558)	(336)	n/m	(3,835)	(353)	n/m
Profit before tax	12,633	20,591	(39)	26,229	33,405	(21
Tax expense	(4,935)	(2,780)	78	(7,335)	(5,024)	46
Profit for the period/year	7,698	17,811	(57)	18,894	28,381	(33
Deficit on revaluation of property, plant and equipment Fax on deficit on revaluation of property, plant and equipment	(26) 6 (20)	(2,457) 588 (1,869)	n/m n/m n/m	(26) 6 (20)	(2,457) 588 (1,869)	n/m n/m
Items that are or may not be reclassified subsequently to pro Foreign currency exchange differences on monetary items						
forming part of net investment in foreign operations	(1,011)	55	n/m	(1,257)	(106)	n/m
Foreign currency translation differences - foreign operations	(24,832)	(3,114)	n/m	(30,621)	(4,973)	n/m
	(25,843)	(3,059)	n/m	(31,878)	(5,079)	n/m
Other comprehensive income for the period/year, net of tax	(25,863)	(4,928)	n/m	(31,898)	(6,948)	n/m
Total comprehensive income for the period/year	(18,165)	12,883	n/m	(13,004)	21,433	n/m
Profit attributable to:						
- Owners of the Company	3,009	10,843	(72)	9,010	15,730	(43
- Non-controlling interests	4,689	6,968	(33)	9,884	12,651	(22
Profit for the period/year	7,698	17,811	(57)	18,894	28,381	(33
Fotal comprehensive income attributable to:						
- Owners of the parent	(15,150)	5,852	n/m	(14,023)	9,484	n/m
- Non-controlling interests	(3,015)	7,031	n/m	1,019	11,949	n/m
Total comprehensive income for the period/year	(18,165)	12,883		(13,004)	21,433	
	,	,		(10,004)	1.,	
Earnings per share						
- Basic	0.06 cents	0.09 cents		0.16 cents	0.28 cents	
- Diluted	0.06 cents	0.09 cents		0.16 cents	0.28 cents	

n/m : not meaningful

1(a)(i) Profit before tax is stated after charging/(crediting) the following:-

	Gro Half Yea		Gro Year B	•
	31-Dec-20			31-Dec-19
	S\$'000	S\$'000	S\$'000	S\$'000
Adjustment for under provision of tax in respect of prior years	1,276	5	1,276	5
Amortisation of intangible assets	1,356	1,505	2,821	2,984
Bad debts (recovered)/provided	(3)	2	(4)	(5)
Changes in fair value of investment properties	64	394	64	394
Depreciation of property, plant and equipment	7,994	3,464	10,740	6,138
Exchange loss/(gain)	6,280	(602)	10,755	(300)
Impairment loss/(gain) on property, plant and equipment	247	(289)	247	1,218
Interest income from financial institutions	(24)	(24)	(27)	(28)
Interest on loans and borrowings	1,753	577	3,878	597
Gain on disposal of property, plant and equipment	(1)	(28)	(80)	(39)
Reversal of provision for warranties	(11)	(353)	(11)	(353)
(Reversal of provision)/provision for inventories obsolescence	(64)	(129)	(64)	100
Write down of inventories to net realisable value	3	248	25	248
Write off of property, plant and equipment	369	5	578	5

1(b)(i)	A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding
	financial year.

	Gro	Group		Company	
	31-Dec-20	31-Dec-19	31-Dec-20	31-Dec-19	
	S\$'000	S\$'000	S\$'000	S\$'000	
Non-current assets					
Property, plant and equipment	238,746	262,488	796	396	
Intangible assets and goodwill	38,851	48,849	-		
Investment properties	125	145	-		
Subsidiaries		-	185,453	185,453	
Trade and other receivables	-	1,564	38,313	34,873	
Contract assets	1,348	1,296		,	
Deferred tax assets	38	-	-		
	279,108	314,342	224,562	220,722	
Current assets					
Inventories	21,082	19,853	-		
Trade and other receivables	25,536	19,474	98	37	
Contract assets	1,230	1,978	-		
Other investments	1,200	1,010	-		
Cash and cash equivalents	10,105	12,402	142	23	
	57,954	53,708	240	60	
Assets held for sale	361	425			
	58,315	54,133	240	60	
Total assets	337,423	368,475	224,802	220,782	
Equity attributable to owners of the Company					
Share capital	276,824	276,824	198,647	198,647	
Capital reserve	2,517	1,437	2,113	1,033	
Revaluation reserve	156	357	-	,,	
Currency translation reserve	(37,868)	(14,855)	-		
Accumulated losses	(49,495)	(58,686)	(18,820)	(16,171	
	192,134	205,077	181,940	183,509	
Non-controlling interests	47,095	58,855	-	,	
Total equity	239,229	263,932	181,940	183,509	
Non-current liabilities					
Loans and borrowings	14,075	15,357	35,703	33,186	
Trade and other payables	28,129	21,763	439	252	
Provisions	-	106	-	5	
Deferred tax liabilities	10,089	8,887	-		
	52,293	46,113	36,142	33,443	
Current liabilities					
Trade and other payables	42,342	58,239	6,682	3,830	
Contract liabilities	3,390	152	-		
Provisions	145	34	14		
Loans and borrowings	24	-	24		
Current tax payable		5	-		
	45,901	58,430	6,720	3,830	
Total liabilities	98,194	104,543	42,862	37,273	
Total equity and liabilities	337,423	368,475	224,802	220,782	

1(b)(ii) Aggregate amount of group's borrowings and debt securities.

(a) Amount repayable in one year or less, or on demand

31-D	ec-20	31-Dec-19		
S\$'000	S\$'000	S\$'000	S\$'000	
Secured	Unsecured	Secured	Unsecured	
24	-	-	-	

(b) Amount repayable after one year

31-D	ec-20	31-Dec-19		
S\$'000	S\$'000	S\$'000	S\$'000	
Secured	Unsecured	Secured	Unsecured	
73	14,002	-	15,357	

1 (c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Gro Half Yea		Gro Year E	
	31-Dec-20	31-Dec-19	31-Dec-20	31-Dec-19
	S\$'000	S\$'000	S\$'000	S\$'000
Cash flows from operating activities				
Profit for the period	7,698	17,811	18,894	28,381
Adjustments for:				
Amortisation of intangible assets	1,356	1,505	2,821	2,984
Bad debts recovered	(3)	2	(4)	(5
Change in fair value on investment properties	64	394	64	394
Depreciation of property, plant and equipment	7,994	3,464	10,740	6,138
Finance costs	1,598	576	3,878	597
Finance income Gain on disposal of property, plant and equipment	(40)	(240) (28)	(43) (80)	(244)
mpairment loss/(gain) on property, plant and equipment	(1) 247	(289)	(80) 247	1,218
Reversal of provision/provision for inventories obsolescence	(64)	(129)	(64)	100
(Reversal of loss allowance)/loss allowance on trade and other receivables	. ,		. ,	
and contract assets	(94)	272	(187)	(540
Reversal of provision for warranties	(11)	(353)	(11)	(353
Unrealised exchange loss	5,928	-	9,830	
Write down of inventories to net realisable value	3	248	25	248
Write off of property, plant and equipment	369	5	578	5
Tax expense	4,935	2,780	7,335	5,024
	29,979	26,018	54,023	43,908
Changes in:				
- inventories	(5,289)	1,855	(3,838)	(301
- contract assets	(109)	(725)	697	(912
- trade and other receivables	(3,556)	9,660	81	866
- contract liabilities	2,814	40	2,682	1
trade and other payables	1,543	9,843	(3,692)	6,731
Cash generated from operations	25,382	46,691	49,953	50,293
Tax (recovered)/paid Net cash from operating activities	(22) 25,360	16 46,707	(48) 49,905	(22) 50,271
Cach flows from investing activities				
Cash flows from investing activities Acquisition of non-controlling interests	-	-	-	#
Acquisition of property, plant and equipment	(17,595)	(40,468)	(26,102)	(57,498)
Acquisition of intangible assets	(135)	(145)	(135)	(145
Interest received	25	24	28	28
Proceeds from disposal of property, plant and equipment	12	2,490	91	2,501
Net cash used in investing activities	(17,693)	(38,099)	(26,118)	(55,114
Cash flows from financing activities				
Dividends paid	(9,673)	(5,310)	(16,136)	(6,474
Interest paid	(1,662)	(72)	(1,665)	(93
Payment of lease liabilities	(204)	(483)	(407)	(495
Proceeds from issuance of ordinary shares	-	-	-	3,191
Proceeds from loans from major shareholder	-	3,493	-	13,573
Proceeds from trust receipts	-	-	-	287
Repayment of loans from non-controlling interest	(3,375)	-	(3,375)	-
Repayment of trust receipts	-	-	-	(2,010 (3,706
Withholding tax paid on dividends declared by a subsidiary Net cash (used in)/generated from financing activities	(2,126) (17,040)	(3,706) (6,078)	(4,180) (25,763)	4,273
Net (decrease)/increase in cash and cash equivalents	(9,373)	2,530	(1,976)	(570)
Cash and cash equivalents as at beginning of period/year (excluding pledged				-
deposits)	19,938	9,692	12,345	13,027
Effect of exchange rate fluctuations on cash held	(518)	(230)	(322)	(112
Cash and cash equivalents as at end of period (excluding pledged	10,047	11,992	10,047	12,345
deposits)				
Represented by :			40.047	12 3/5
Cash at bank and on hand	10,047	12,345	10,047	
Represented by : Cash at bank and on hand Fixed deposits	58	57	58	12,345 57
Cash at bank and on hand				

: Less than \$1,000

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from the capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

1		Att	ributable to ow	ners of the par	rent			
	Share capital	Capital reserve	Revaluation reserve	Currency translation reserve	Accumulated losses	Total	Non- controlling interests	Total equity
-	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Group As at 1 January 2020	276,824	1,437	357	(14,855)	(58,686)	205,077	58,855	263,932
Total comprehensive income for the								
year Profit for the year	-	-	-	-	9,010	9,010	9,884	18,894
Other comprehensive income Deficit on revaluation on property, plant and equipment	-	-	(26)	-	-	(26)	-	(26)
Tax on deficit on revaluation on property, plant and equipment	-	-	6	-	-	6	-	6
Realisation of revaluation reserve	-	-	(181)	-	181	-	-	-
Foreign currency exchange differences on monetary items forming part of net investment in foreign operations	-	-	-	(1,100)	-	(1,100)	(157)	(1,257)
Foreign currency translation differences - foreign operations	-	-	-	(21,913)	-	(21,913)	(8,708)	(30,621)
Total other comprehensive income	-	-	(201)	(23,013)	181	(23,033)	(8,865)	(31,898)
Total comprehensive income for the year	-	-	(201)	(23,013)	9,191	(14,023)	1,019	(13,004)
Transactions with owners, recognised dire Contributions by and distributions to owner								
Dividends declared		-	-	-	-	-	(11,546)	(11,546)
Fair value adjustments on loans from major shareholder	-	1,080	-	-	-	1,080	-	1,080
Fair value adjustments on loans from non-controlling interest	-	-	-	-	-	-	(1,233)	(1,233)
Total contributions by and distributions to owners	-	1,080	-	-	-	1,080	(12,779)	(11,699)
Total transactions with owners As at 31 December 2020	- 276,824	1,080 2,517	- 156	- (37,868)	- (49,495)	1,080 192,134	(12,779) 47,095	<u>(11,699)</u> 239,229
= As at 1 January 2019	273,633	404	2,668	(10,438)	(71,410)	194,857	56,036	250,893
Total comprehensive income for the								
year Profit for the year	-	-	-	-	15,730	15,730	12,651	28,381
<i>Other comprehensive income</i> Deficit on revaluation on property, plant	-	-	(2,405)	-	-	(2,405)	(52)	(2,457)
and equipment Tax on deficit on revaluation on property,	_		576	_	_	576	12	588
plant and equipment Realisation of revaluation reserve upon	_	_	(482)	_	482	5/6	12	500
disposal of property, plant and equipment Foreign currency exchange differences on	-	-	(462)	-	402	-	-	-
monetary items forming part of net investment in foreign operations	-	-	-	(93)	-	(93)	(13)	(106)
Foreign currency translation differences - foreign operations	-	-	-	(4,324)	-	(4,324)	(649)	(4,973)
Total other comprehensive income	-	-	(2,311)	(4,417)	482	(6,246)	(702)	(6,948)
Total comprehensive income for the year	-	-	(2,311)	(4,417)	16,212	9,484	11,949	21,433
Transactions with owners, recognised dire								
Contributions by and distributions to owned Issue of ordinary shares	e rs 3,191	-	-	-	-	3,191	-	3,191
Dividends declared Fair value adjustments on loans from major	-	- 1,033	-	-	-	- 1,033	(12,618)	(12,618) 1,033
shareholder Total contributions by and distributions to owners	3,191	1,033	-	-	-	4,224	(12,618)	(8,394)
Changes in ownership interests in subsidi	aries							
Acquisition of non-controlling interests without a change in control	-	-	-	-	(3,488)	(3,488)	3,488	#
Total changes in ownership interests in subsidiaries	-	-	-	-	(3,488)	(3,488)	3,488	#
Total transactions with owners	3,191	1,033	-	-	(3,488)	736	(9,130)	(8,394)
As at 31 December 2019	276,824	1,437	357	(14,855)	(58,686)	205,077	58,855	263,932
#: Less than \$1,000								

#: Less than \$1,000

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from the capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Attrib	utable to owr	ers of the Comp	any
	Share capital	Capital reserve	Accumulated losses	Total
	S\$'000	S\$'000	S\$'000	S\$'000
Company				
As at 1 January 2020	198,647	1,033	(16,171)	183,509
Total comprehensive income for the year				
Loss for the period	-	-	(2,649)	(2,649
Transactions with owners, recognised directly in equity				
Contributions by and distributions to owners		4 000		4 000
Fair value adjustments on loans from major shareholder		1,080	-	1,080
Total contributions by and distributions to owners Total transactions with owners		1,080		1,080 1,080
As at 31 December 2020		2,113	(18,820)	181,940
	130,041	2,110	(10,020)	101,040
As at 1 January 2019	#	-	-	-
Total comprehensive income for the year				
Loss for the year	-	-	(16,171)	(16,171
Transactions with owners, recognised directly in equity				
Contributions by and distributions to owners	2 101			2 404
Issue of ordinary shares Issued in restructuring^	3,191 195,456	-	-	3,191 195,456
Fair value adjustments on loans from major shareholder	193,430	1,033	-	1,033
Total contributions by and distributions to owners	198.647	1,000	-	199,680
Total transactions with owners	198,647	1,033	-	199,680
As at 31 December 2019	198,647	1,033	(16,171)	183,509

#: Less than \$1,000

[^] On 7 March 2019, following the delisting of CMIL, 5,663,816,417 shares were allotted and issued by the Company on the basis of one share in the Company for every one share in CMIL held by each entitled shareholder. The enlarged issued share capital of the Company following the allotment comprised 5,663,816,419 shares which was listed and quoted on the Mainboard of the SGX-ST on 8 March 2019.

The above issuance was part of the Group's internal restructuring plan as described in a circular to shareholders dated 6 July 2018. This restructuring exercise, which effected a change of the listed entity with the same shareholders, did not meet the definition of a business under SFRS(I) 3 Business Combinations. The Company had elected to account for the issued shares at cost, which is determined to be the Group's share of total equity of CMIL at the date of allotment and issuance of shares in the capital of the Company.

As there was no change in the Group's assets or liabilities as a result of the restructuring and there was no change in the interest of the shareholders of the Company, either absolute or relative, as a result of the restructuring, the share capital recorded at the Group level did not change as a result of the restructuring in 2019.

1(d)(ii) Details of changes in the Company's share capital arising from right issue, bonus issues, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

On 3 June 2019, the Company issued and allotted 70,916,430 new ordinary shares in the capital of the Company under the confirmed tranche pursuant to a conditional placement agreement dated 9 May 2019 for an issue price for each Placement Share of S\$0.045. Accordingly, the Company's issued share capital increased from 5,663,816,419 to 5,734,732,849 shares.

On 24 June 2019, the Company announced that it was informed by SGX-ST that SGX-ST was not satisfied that the source of funds for the Placement originating from the Placee and that the placement was funded by undisclosed sources, the approval in-principle granted on 21 May 2019 for the listing and quotation of Placement Shares had lapsed and that SGX-ST would not allow the listing of the 70,916,430 Placement Shares to proceed. Accordingly, the 70,916,430 Placement Shares would not be listed. The Company is still in discussions with the Placee the above development concerning the 70,916,430 Placement Shares and will provide shareholders with an update if there are any material developments in connection with the Placement.

During the year ended 31 December 2020, there was no change in the issued and paid up share capital of the Company.

The Company had no outstanding warrants as at 31 December 2019 and 31 December 2020.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

The total number of issued shares excluding treasury shares as at 31 December 2019 and 31 December 2020 was 5,734,732,849.

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

2 Whether the figures have been audited, or review and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagement to Review Financial Statements), or an equivalent standard).

The figures have not been audited nor reviewed by our auditors.

3 Whether the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis matter).

Not applicable.

Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been 4 applied.

Except as disclosed in paragraph 5 below, the Group has applied the same accounting policies and methods of computation in the preparation of the financial statements for the current reporting period compared with the audited financial statements for the financial year ended 31 December 2019.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group applied the following SFRS(I)s, interpretation of SFRS(I) and requirements of SFRS(I) which are mandatorily effective from 1 January 2020:

- Amendments to References to Conceptual Framework in SFRS(I) Standards - Definition of a Business (Amendments to SFRS(I) 3)
- Definition of Material (Amendments to SFRS(I) 1-1 and SFRS(I) 1-8)
- Interest Rate Benchmark Reform (Amendments to SFRS(I) 9, SFRS(I) 1-39 and SFRS(I) 7)

The adoption of the above standards do not have any significant impact on the Group's financial statements.

During the year, the Group modified the classification from the analysis of expenses based on nature, to analysis of expenses based on function, to better reflect the core cement operations of the Group. Comparative information has been re-presented accordingly. This modification had no impact on the recognised assets, liabilities, comprehensive income and cash flows of the Group.

	As previously reported \$'000	Restated \$'000
Changes in inventories	(2,530)	-
Raw materials and consumables used	(40,978)	-
Staff and related costs	(10,182)	-
Depreciation of property, plant and equipment	(6,138)	-
Impairment loss on property, plant and equipment	(1,218)	-
Amortisation of intangible assets	(2,984)	-
Other expenses	(35,158)	(1,369)
Cost of sales	-	(80,852)
Selling and distribution expenses	-	(1,529)
Administrative expenses	-	(15,438)
	(99,188)	(99,188)

Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial 6 year, after deducting any provision for preference dividends.

	Gre	oup
Net profit attributable to ordinary shareholders based on weighted average of	Year ended	Year ended
5,734,732,849 ordinary shares (2019: 5,704,811,944 ordinary shares):-	31 December 2020	31 December 2019
- Basic earnings per share	0.16 cents	0.28 cents
- Diluted earnings per share	0.16 cents	0.28 cents

7 Net asset value (for the issuer and group) per ordinary share based on the issued share capital of the issuer at the end of the (a) current period reported and (b) immediately preceding financial year.

Net asset value per ordinary share based on issued share capital of 5,734,732,849 ordinary shares as at 31 December 2020 (2019: 5,734,732,849 ordinary shares)

Gro	up	Company		
31-Dec-20	31-Dec-19	31-Dec-20	31-Dec-19	
3.35 cents	3.58 cents	3.17 cents	3.20 cents	

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must 8 discuss any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial year reported on.

Consolidated Income Statement

The Group's revenue increased by \$\$5.3 million from \$\$73.2 million for the six months ended 31 December 2019 ("2H2019") to \$\$78.5 million for the six months ended 31 December 2020 ("2H2020"), and increased by S\$10.4 million from S\$131.2 million for the full year ended 31 December 2019 ("FY2019") to \$\$141.6 million for the full year ended 31 December 2020 ("FY2020"). This was due to higher contribution from the cement segment, mainly arising from the higher demand in cement in Tajikistan and the commencement of sales during 2H2020 by the cement plant in Kazakhstan. This was offset by a decrease in revenue from the aluminium segment, which was mainly due to: (i) lower level of construction activities in Singapore due to the effects from the COVID-19 pandemic; and (ii) the cessation of the extrusion business in Malaysia since the end of 2019.

	2H2020	2H2019	FY2020	FY2019
<u>Revenue</u>	S\$'000	S\$'000	S\$'000	S\$'000
Aluminium	4,770	9,719	8,703	17,294
Cement	73,764	63,506	132,923	113,935
	78,534	73,225	141,626	131,229

Gross profit margins remained relatively consistent period-on-period and year-on-year at approximately 40%.

Other income in FY2020 mainly comprised: (i) government grants (Jobs Support Scheme and property tax rebate) of S\$0.8 million; (ii) refund of land premium from JTC in March 2020 for the return of land in end 2019, amounting to S\$2.6 million; and (iii) rental income and recharges of S\$0.3 million.

Selling and distribution expenses increased in 2H2020 to \$\$2.4 million as compared to 2H2019 of \$\$1.0 million, and increased in FY2020 to \$\$2.7 million as compared to FY2019 of \$\$1.5 million, mainly arising from the cement segment. The cement plant in Kazakhstan commenced operations during the second quarter of 2020 ("2Q2020"), therefore marketing costs were incurred to create brand awareness. Additional marketing costs were incurred for the operations in Tajikistan to boost sales during more challenging times arising from the COVID-19 pandemic.

Administrative expenses remained relatively consistent period-on-period and year-on-year.

As the collection and aging of trade and other receivables improved during FY2020 as compared to the prior year, this resulted in an overall reversal of impairment losses of S\$0.2 million during the current year. In accordance with SFRS(I) 9 *Financial Instruments*, the loss allowance was made in prior years based on the 'expected loss' model, computed based on the Group's assessment on the probability-weighted estimates of credit losses using historical information for the past 3 years on bad debt write offs and adjustments for forward looking indicators. 'Expected credit losses' were computed based on percentages of each aging bracket and do not relate to any specific counterparty.

Other expenses in 2H2020 and FY2020 mainly comprised foreign exchange losses of S\$6.3 million and S\$10.7 million respectively. This mainly arose from: (i) S\$5.4 million - revaluation of amounts owing to the Engineering, Procurement and Construction ("EPC") Contractor and intercompany loans denominated in foreign currencies (US Dollar ("USD") and Chinese Yuan ("CNY")) where the Kazakhstani Tenge ("KZT") depreciated by 10% against the USD and CNY during the current year; and

(ii) S\$3.4 million - revaluation of dividend receivables from the cement plant in Tajikistan and intercompany loans denominated in Tajikistan Somoni ("TJS") where the TJS depreciated by 15% against the Singapore Dollar ("SGD") during the current year.

2H2020 and FY2020's finance costs mainly pertained to:

(i) interest expense on the outstanding payables to the EPC Contractor for the construction of the cement plant in Kazakhstan which are interest-bearing at 8.4% per annum (2H2020: S\$0.6 million; FY2020: S\$2.5 million). The interest expense in FY2019 was capitalised under 'construction costs' in 'property, plant and equipment' when the plant was under construction; and

(ii) unwinding of discount on present value of interest-free loans from non-controlling interest and major shareholder amounting to S\$1.0 million and S\$1.3 million in 2H2020 and FY2020 respectively. The interest-free loans from the non-controlling interest in Tajikistan (Dastoni Mohir LLC) are for the construction of the grinding station and the interest-free loans from the major shareholder (Victory Gate Ventures Limited) for the construction of the cement plant in Kazakhstan.

Tax expense mainly pertained to provision for withholding tax on unremitted profits from overseas subsidiaries of S\$4.9 million and deferred tax liabilities recognised of S\$2.0 million, primarily on the temporary differences on property, plant and equipment and provisions for the cement operations in Tajikistan.

Consolidated Statement of Financial Position

The Group's property, plant and equipment decreased by \$\$23.8 million from \$\$262.5 million as at 31 December 2019 to \$\$238.7 million as at 31 December 2020. This was due to translation loss of \$\$37.1 million, depreciation charge of \$\$11.1 million and disposal/write offs of \$\$1.4 million, offset by additions amounting to \$\$25.8 million. Translation loss arose from the devaluation in TJS and KZT against SGD by 15% and 10% respectively.

Intangible assets and goodwill mainly comprised subsoil rights and goodwill arising on acquisition of a cement plant in Tajikistan in 2017. Decrease of S\$10.0 million during the current year was mainly due to amortisation and translation loss of S\$2.8 million and S\$7.3 million respectively. Translation loss arose from the devaluation of TJS against SGD by 15%.

At the Group level, trade and other receivables as at 31 December 2020 mainly comprised: (i) trade receivables of S\$2.1 million; (ii) tax-related receivables of S\$19.4 million; and (iii) deposits and prepayment of S\$3.5 million. The increase in trade and other receivables is due to an increase in tax-related receivables of S\$6.6 million, offset by a decrease in trade receivables of S\$3.2 million due to improvement in collection of trade receivables which was consistent with the reversal of loss allowance on trade receivables. At the Company level, long-term trade and other receivables relate to amounts owing from a subsidiary for the construction of the cement plant in Kazakhstan.

The Group's inventory balance increased by \$\$1.2 million due to procurement of spares and consumables in preparation for overhaul, and repairs and maintenance during the first quarter of 2021.

Assets held for sale at the Group level related to property, plant and equipment in the aluminium segment where the Group signed sale and purchase agreements in 2019 to sell certain properties in Malaysia. This sale is pending regulatory approval by the Johor State Authority. As the sale is expected to be completed within the next 12 months, they have been classified as "non-current assets held for sale" under current assets.

Increase in currency translation reserve (losses) of S\$23.0 million mainly arose from the devaluation in TJS and KZT against SGD by 15% and 10% respectively.

At the Group level, long-term loans and borrowings comprised: (i) S\$12.8 million interest-free loans from the major shareholder, Victory Gate Ventures Limited, for the construction of the cement plant in Kazakhstan; and (ii) S\$12.8 million interest-free loan from a non-controlling interest (Dastoni Mohir LLC) for the construction of the grinding station in Tajikistan. Both loans from the major shareholder and non-controlling interest are due in 2023. At the Company level, long-term loans and borrowings comprised interest-free loans from the major shareholder, Victory Gate Ventures Limited, and interest-free loans from a subsidiary which was in turn lent to another subsidiary, both for the construction of the cement plant in Kazakhstan.

Increase in deferred tax liabilities was due to recognition of deferred tax liabilities, primarily on the temporary differences on property, plant and equipment and provisions from the cement operations in Tajikistan, amounting to S\$1.0 million.

The Group's long-term other payables mainly pertained to amounts owing to the EPC contractor for the construction of the cement plant in Kazakhstan under a deferred payment arrangement which are due between 2021 to 2023. Decrease in short-term trade and other payables at the Group level was mainly due to repayment to the EPC contractor for the construction of the cement plant in Kazakhstan amounting to S\$14.0 million during the current year.

Contract liabilities as at 31 December 2020 pertained to advances received from customers.

Consolidated Statement of Cash Flows

Cash and cash equivalents of the Group decreased from S\$12.4 million as at 31 December 2019 (S\$19.9 million as at 30 June 2020) as compared to S\$10.0 million as at 31 December 2020. This was mainly due to:

(i) acquisition of property, plant and equipment of S\$26.1 million (2H2020: S\$17.6 million);

(ii) dividends paid to non-controlling interest of \$\$16.1 million (2H2020: \$\$9.7 million) and repayment of loans from non-controlling interest of \$\$3.4 million (2H2020: \$\$3.4 million) (the non-controlling interest is Dastoni Mohir LLC who is the non-controlling shareholder of the Group's subsidiaries in Tajikistan); (iii) interest paid of \$\$1.7 million (2H2020: \$\$1.7 million) to the EPC contractor for the deferred payment arrangement for the construction of the cement plant in Kazakhstan; and

(iv) withholding tax paid on dividends declared by the Tajikistan subsidiary of S\$4.2 million (2H2020: S\$2.1 million), offset by cash flows from operating activities of S\$49.9 million (2H2020: S\$24.5 million).

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable.

10 A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Aluminium

The main customers of the Group's aluminium business are property developers in Singapore - specifically, private developers and the Housing Development Board. As such, business prospects for the aluminium segment depend heavily on the outlook of the local property development market.

The Group's revenue for the aluminium business has been negatively impacted during the current year on account of the circuit breaker measures which led the shutdown of most construction activities during the year, as well as manpower disruptions arising from additional measures to curb the spread of COVID-19, including movement restrictions at foreign worker dornitories. The level of construction activities have since resumed to pre-COVID-19 levels by the end of 2020. The Group has implemented cost containment strategies in its procurement and payment services to conserve cash flows and continues to tap on various government budgetary support schemes to alleviate the financial impact on the Group's aluminium business. Comprehensive health and precautionary measures have been implemented across the Group's aluminium operations in Singapore and Malaysia.

Construction contracts for the built environment sector in Singapore are expected to grow to between S\$23 billion to S\$28 billion in 2021 as the sector recovers from the impact of the COVID-19 pandemic. Revenue for the aluminium business is expected to pick up during 2021 but the Group's overall outlook on its aluminium segment remains cautious as the operating environment has proven to be challenging and is expected to continue as such.

As at 31 December 2020, the Group's order book stood at approximately S\$14.7 million, including variation orders. These projects are expected to be completed progressively over the next 3 years.

Cement

The Group's cement business is primarily dependent on the market conditions of the construction industry in the Central Asia region.

Due to the outbreak of COVID-19 in Tajikistan and the Group's primary export market in Afghanistan, this led to a slowdown in construction activities and tightened border control measures in these countries which affected sales during 1H2020 but this has since resumed to pre-COVID-19 levels during 2H2020. However, due to an overnight correction by the National Bank of Tajikistan in November 2020 to harmonise official and black-market rates as a result of the reduction in remittances caused by the COVID-19 pandemic, Tajikistan's currency lost 10% of its value against the US dollar. This had resulted in significant foreign exchange losses incurred by the Group as it has significant foreign currency exposures arising from intercompany balances.

The Government of Tajikistan has indicated its plan to develop the country's infrastructure, which includes the reconstruction of old buildings in the country, and this will likely result in an increase in demand for quality building materials such as cement in the near future.

In Kazakhstan, where the Group recently completed the construction of its second cement plant, its two main cities of Nur-Sultan and Almaty went into lockdown from mid March 2020 to May 2020, and implemented a second lockdown in early July 2020. Even though the cement plant started operations in April 2020 as planned, commencement of sales was delayed until the later part of the third quarter of 2020. In addition, oil prices have suffered a steep and sustained decline due to the COVID-19 pandemic and the economy of Kazakhstan is heavily dependent on oil. This has resulted in a significant depreciation of KZT against USD and CNY during the current year. The Group's operating subsidiary in Kazakhstan has significant foreign currency exposures arising from payables to intercompanies and the EPC contractor. Significant movements of the KZT against USD and CNY will result in significant fluctuations in the Group's profit or loss.

Comprehensive health and precautionary measures have also been implemented across the Group's operations in Central Asia. These include safe distancing, split team arrangements, and daily provision and mandating the use of face masks in the workplace and during public transit to and from work. All overseas travel have been restricted. The well-being of the Group's stakeholders, including employees, customers, partners and vendors, remain its top priority.

Although there appears to be a strong interest in infrastructure construction and reconstruction within the Central Asia region, the Group will remain cautious in pursuing new opportunities in order to achieve growth which is sustainable. The Group will continue to closely monitor foreign exchange fluctuations and take appropriate steps to manage its foreign currency risks.

11 Dividend.

(a) Current Financial Period Reported on

Any dividend declared for the current financial period reported on? None.

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? None.

(c) Date payable Not applicable

(d) Books closure date Not applicable

12 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

No dividend has been recommended for the year ended 31 December 2020 as the Group is reinvesting its earnings for new projects in the cement business.

13 If the group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transaction as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate for IPTs from the Group's shareholders.

Information about reportable segment profit or loss, assets and liabilities 14(a)

Reportable segments are operating segments that are based on differences in products & services.

	Aluminium	Cement	Others	Total
	S\$'000	S\$'000	S\$'000	S\$'000
FY2020				
External revenues	8,703	132,923	-	141,626
Finance income	3	40	-	43
Finance costs	(74)	(3,804)	-	(3,878)
Depreciation of property, plant and equipment	(377)	(10,363)	-	(10,740)
Amortisation of intangible assets	-	(2,821)	-	(2,821)
Reportable segment (loss)/profit before income tax	(1,330)	25,311	2,248	26,229
Other material non-cash items :				
- (Impairment loss)/reversal of impairment loss on	(45)	000		407
trade and other receivables and contract assets	(45)	232	-	187
- Impairment loss on property, plant and equipment	(15)	-	(232)	(247)
Reportable segment assets	12,337	323,761	1,325	337,423
Capital expenditure	149	25,504	-	25,653
Reportable segment liabilities	(3,198)	(94,447)	(549)	(98,194)
FY2019				
External revenues	17,294	113,935	-	131,229
Finance income	4	240	-	244
Finance costs	(72)	(525)	-	(597)
Depreciation of property, plant and equipment	(514)	(5,624)	-	(6,138)
Amortisation of intangible assets	-	(2,984)	-	(2,984)
Reportable segment (loss)/profit before income tax	(3,814)	38,058	(839)	33,405
Other material non-cash items :				
- Reversal of impairment loss on trade and other				
receivables and contract assets	87	453	-	540
- Impairment loss on property, plant and equipment	(569)	-	(649)	(1,218)
Reportable segment assets	15,886	351,014	1,575	368,475
Capital expenditure	916	120,146	-	121,062
Reportable segment liabilities	3,503	100,408	632	104,543

14(b) Reconciliation of reportable segment revenue, profit or loss, assets, liabilities and other material items

There are no reconciling items to be presented for consolidated total revenue, profit or loss before tax, assets and revenue of reportable segments and no adjustments to be presented for other material non-cash items to SFRS(I)s measures.

14(c) Information about geographical areas

In presenting information on the basis of geographical segments, segment revenue is based on the geographical location of customers and segment assets are based on the geographical location of the assets.

FY2	FY2020		FY2019	
Revenue	Non-current assets [#]	Revenue	Non-current assets [#]	
S\$'000	S\$'000	S\$'000	S\$'000	
7,294	2,294	11,330	1,796	
12	1,472	4,195	1,869	
1,397	-	1,702	-	
12,548	101,218	-	103,532	
98,372	174,124	85,663	207,145	
18,748	-	22,339	-	
3,255	-	5,830	-	
-	-	170	-	
141,626	279,108	131,229	314,342	

[#] Non-current assets exclude financial instruments.

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14(d) Information about major customers

In FY2019 and FY2020, there were no major customers representing more than 10% of the Group's total revenue.

15 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Refer to Note 8.

16 A breakdown of sales

		Group		
		FY2020 FY2019 Change		Change
		S\$'000	S\$'000	%
16(a)	Sales reported for first half year	63,092	58,004	9
16(b)	Operating profit after tax before deducting non-controlling interests reported for first half year	15,873	12,831	24
16(c)	Sales reported for second half year	78,534	73,225	7
16(d)	Operating profit after tax before deducting non-controlling interests reported for second half year	14,191	20,927	(32)

17 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

Not applicable

18 Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to the Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Detail of changes in duties and position held, if any, during the year
Chng Tze Sian Milton	27	Son of Chng Beng Hua, Executive Director of the Company	Assistant General Manager (Corporate Affairs) appointed since 2018 to oversee the corporate affairs of the Group	None

19 Use of proceeds

The net proceeds arising from the Share Placement in June 2019, amounting to S\$3.2 million, have not been utilised to date. The Board will continue to make periodic announcements on utilisation of the proceeds as and when the proceeds are materially disbursed.

20 Confirmation that the issuer has procured undertakings from all its directors and executive officers

The Company confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of Singapore Exchange Securities Trading Limited.

BY ORDER OF THE BOARD

Ma Zhaoyang Chairman 25 February 2021