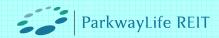


("PLife REIT")



## **INVESTOR PRESENTATION** 3Q 2021 Results

(3 November 2021)



## Disclaimer

This document is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for units in Parkway Life Real Estate Investment Trust ("Parkway Life REIT" and the units in Parkway Life REIT, the "Units").

The value of the Units and the income derived from them may fall as well as rise. The Units are not obligations of, deposits in, or guaranteed by, Parkway Trust Management Limited, as manager of Parkway Life REIT (the "Manager") or any of its affiliates. An investment in Units is subject to investment risks, including the possible loss of the principal amount invested.

Investors have no right to request the Manager to redeem their Units while the Units are listed. It is intended that Unitholders of Parkway Life REIT may only deal in their Units through trading on Singapore Exchange Securities Trading Limited (the "SGX-ST"). Listing of the Units on SGX-ST does not guarantee a liquid market for the Units.

The past performance of Parkway Life REIT or the Manager is not necessarily indicative of the future performance of Parkway Life REIT or the Manager.

This document may contain forward-looking statements that involve assumptions, risks and uncertainties. Actual future performance, outcomes and results may differ materially from these forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition, shifts in expected levels of property rental income, changes in operating expenses, property expenses, governmental and public policy changes and the continued availability of financing in the amounts and on the terms necessary to support Parkway Life REIT's future business. Investors are cautioned not to place undue reliance on these forward-looking statements, which are based on the Manager's current view of future events.



# **Agenda**

1. Overview of Parkway Life RE	IT
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- 2. 3Q 2021 Key Highlights
- 3. Our Properties
- 4. Growth Strategy & Core Markets
- 5. Capital & Financial Management
- 6. Appendices



("PLife REIT")



## 1. Overview of Parkway Life REIT

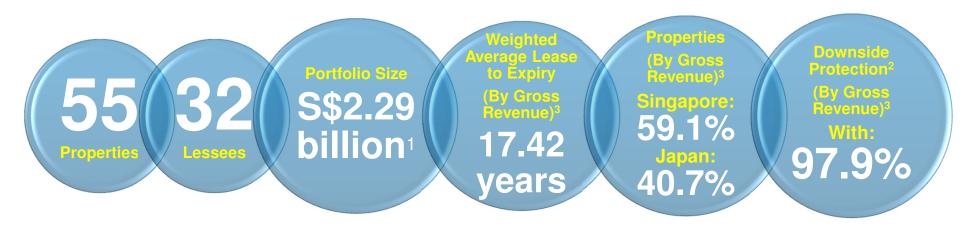


### **PLife REIT Portfolio**

One of the largest listed healthcare REITs in Asia with an enlarged portfolio of S\$2.29 billion1

### **Core Strengths:**

- Defensive long term lease structure with downside protection
- □ Stable income stream supported by regular rental revision
- Diversified portfolio of high quality and yield accretive properties
- Well-positioned in fast growing healthcare sector within the Asia-Pacific region



- 1. Based on latest appraised values (excludes right-of-use assets)
- 2. Based on existing lease agreements and subject to applicable laws
- 3. Based on Gross Revenue as at 30 September 2021, including Malaysia property at 0.2%





("PLife REIT")



2. 3Q 2021 Key Highlights



## 3Q 2021 Key Highlights



### **DPU Growth of 0.8% for 3Q 2021**

- DPU for 3Q 2021 at 3.56 cents; DPU for YTD 3Q 2021 at 10.51 cents
- DPU grew by 0.8% (3Q Y-O-Y) and 2.9% (YTD 3Q Y-O-Y)



### Master Lease Renewal for Singapore Portfolio<sup>1</sup>

- The Proposed New Master Lease Agreements and Renewal Capex Agreement received 99.99755% Unitholders' approval at PLife REIT's EGM¹ held on 30 September 2021
- The New Master Lease Agreements provide a steady stream of quality rental income, with 100% committed occupancy for the Singapore Portfolio over a long lease term till December 2042
- Weighted Average Lease to Expiry of PLife REIT's overall portfolio by gross rent has improved significantly from 5.36 years<sup>2</sup> to 17.42 years
- Registered a valuation uplift of \$239 million (net) for the Singapore Portfolio<sup>3</sup>

- Refer to Press Release and Announcement dated 14 July 2021 and 30 September 2021 for full details
- 2. As at 30 September 2021
- 3. Valuation uplift was partially offset by capital expenditure incurred year to date



## 3Q 2021 Key Highlights



### **Successful Refinancing of Remaining Loan due in 2022**

- Executed a 3-year committed loan facility in October 2021 to term out the remaining
   SGD loan due in 2022
- Together with a JPY loan (due 2022) that will also be termed out in 4Q 2021, the weighted average debt term will be extended from 2.9 years<sup>1</sup> to 3.6 years
- No long-term debt refinancing needs till June 2023



### Strong Capital Structure<sup>1</sup>

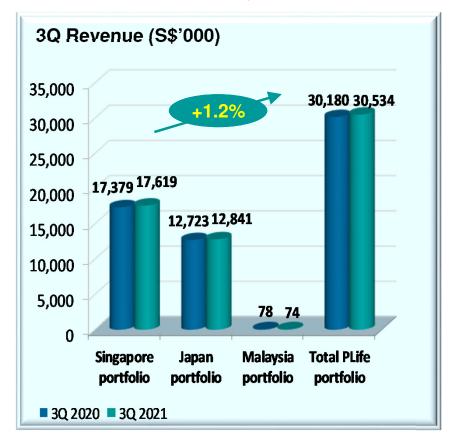
- Extended JPY net income hedge till 3Q 2026, so as to enhance the stability of distribution to the Unitholders
- Interest cover ratio of 21.6 times
- Gearing lowers from 37.0%<sup>2</sup> to 34.9% arising from Singapore hospitals' valuation uplift
- About 70% of interest rate exposure is hedged
- Low all-in cost of debt of 0.53%

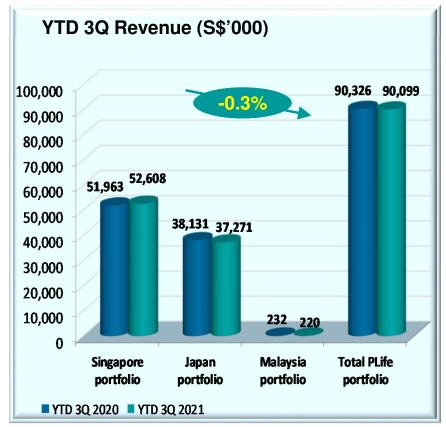
- 1. As at 30 September 2021
- As at 30 June 2021



### **Revenue Growth**

- □ Revenue grew by 1.2% to \$30.5 million for 3Q 2021.
- □ Revenue declined by 0.3% to \$90.1 million for YTD 3Q 2021.

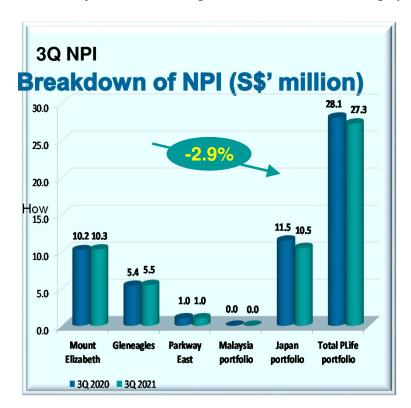


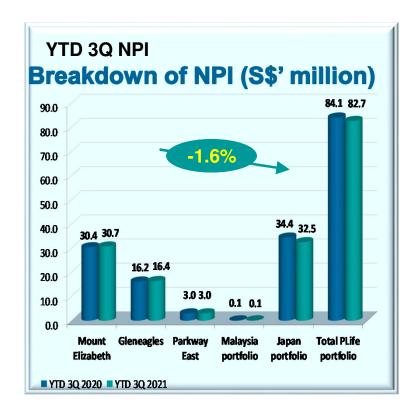




## **Net Property Income (NPI) Growth**

- Decrease in NPI is largely due to:
  - loss of income from the property divested in January 2021, depreciation of the Japanese Yen and one-off allowance for doubtful debts.
  - lower NPI was partially offset by the contribution from Japan acquisitions in December 2020 and July 2021 and higher rent from the Singapore properties.

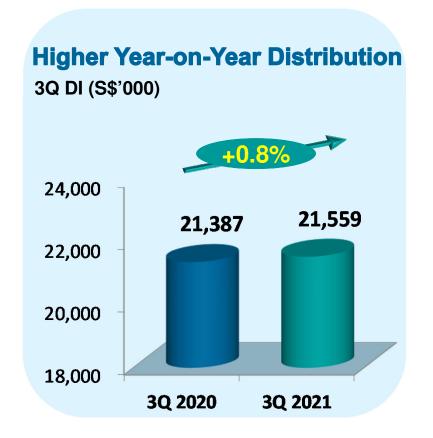


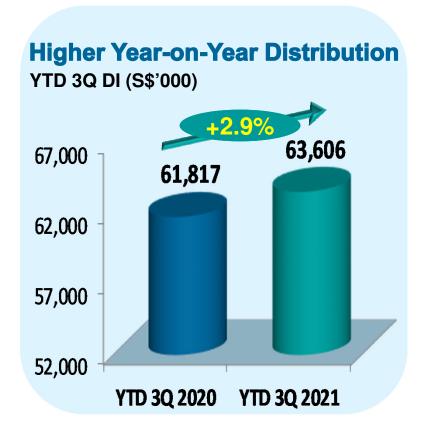




### Distributable Income to Unitholders

□ DI grew by 0.8% and 2.9% to \$21.6 million and \$63.6 million for 3Q 2021 and YTD 3Q 2021 respectively.







## **Un-interrupted Recurring DPU Growth Since IPO**

■ DPU has grown steadily at a rate of 118.2%¹ since IPO



- 1. Since IPO till FY2020
- Since FY2012, S\$3.0 million per annum of amount available for distribution has been retained for capital expenditure
- One-off divestment gain of 1.50 cents (S\$9.11 million) relating to the divestment of seven Japan assets in December 2014 was equally distributed over the four guarters in FY2015
- One-off divestment gain of 0.89 cents (\$\$5.39 million) relating to the divestment of four Japan assets in December 2016 was equally distributed over the four quarters in FY2017



## **Recent Developments**

3 November 2021

- Announced 3Q 2021 results: Gross revenue increased 1.2% year-on-year to S\$30.5 million.
- Total distributable income increased 0.8% year-on-year to \$\$21.6 million.
- DPU of 3.56 cents for the period declared.

27 July 2021

- Announced 2Q and 1H 2021 results: Gross revenue decreased 2.3% and 1.0% year on-year to S\$29.6 million (2Q 2021) and S\$59.6 million (1H 2021) respectively.
- Total distributable income increased by 0.7% and 4.0% year-on-year to S\$20.5 million (2Q 2021) and S\$42.1 million (1H 2021)
- DPU of 3.38 cents for the period declared.

23 April 2021

- Announced 1Q 2021 results: Gross revenue increased 0.4% year-on-year to S\$30 million.
- Total distribution income grew by 7.4% to \$21.6 million mainly due to contribution from the acquisition of a Japanese nursing home in December 2020 and the absence of one-off COVID-19 related relief measures retained in 1Q 2020.
- DPU of 3.57 cents for the period declared.

25 January 2021

- Announced 4Q and Full Year 2020 results: Revenue grow by 9.0% and 4.9% to \$30.6 million and \$120.9 million for 4Q 2020 and FY2020 respectively.
- DI grew by 6.7% and 4.5% to \$21.6 million and \$83.4 million for 4Q 2020 and FY2020 respectively.
- DPU of 3.57 cents for the period declared.





("PLife REIT")

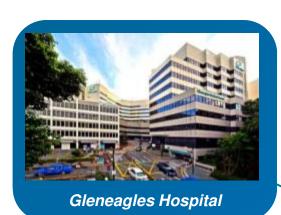


## 3. Our Properties



## **Our Properties – Singapore**

- A portfolio of 3 strategically-located world-class local private hospitals worth S\$1.46 billion¹
- Master Lease with Parkway Hospitals Singapore Pte. Ltd., a wholly owned subsidiary of Parkway Pantai Limited ("Parkway"), the largest private healthcare operator in Singapore and a key regional healthcare player
- □ Singapore Hospital Properties contribute approximately 59.1% of total gross revenue<sup>2</sup>



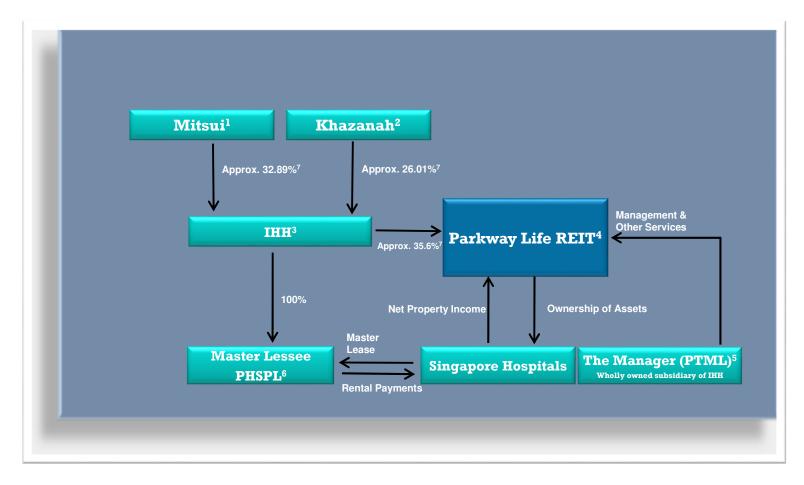






- 1. Based on latest appraised values
- 2. Based on Gross Revenue as at 30 September 2021

### Master Lessee - IHH Group



- 1 Mitsui & Co., Ltd (Mitsui);
- 2 Khazanah Nasional Berhad (Khazanah);
- 3 IHH Healthcare Berhad (IHH);
- Parkway Life Real Estate Investment Trust (Parkway Life REIT);
- 5 Parkway Trust Management Limited (PTML);
- 6 Parkway Hospitals Singapore Pte Ltd (PHSPL).
- 7 As at 30 September 2021



### Master Lessee – IHH Group<sup>1</sup> (Cont'd)

#### IHH

- □ 32.89% owned by Mitsui & Co., Ltd, rated (P)A3 by Moody's, is Japan's 2nd largest trading company by assets
- 26.01% owned by Khazanah, the investment holding arm of the Government of Malaysia
- Dual listing in Malaysia and Singapore on 25 Jul 2012 with a market capitalization of approximately S\$19.1 billion as at 30 September 2021<sup>2</sup>
- ☐ In IHH Singapore, it operates Mount Elizabeth Hospital, Mount Elizabeth Novena Hospital, Gleneagles Hospital, Parkway East Hospital, Parkway Shenton chain of primary care clinics, Parkway Rehab, Parkway Radiology, Parkway Laboratories and Parkway Emergency Services
- ☐ In IHH Malaysia, it operates 11 Pantai hospitals, 4 Gleneagles medical hospitals, Prince Court Medical Centre, Pantai Premier Pathology, Pantai Integrated Rehab, an ambulatory care centre, and an International Medical University (IMU)
- Approximately 90.0% in Acibadem (Turkey) as at 30 September 2021
- Acquired 31.1% in Fortis Healthcare (India) through preferential allotment in November 2018
- An international healthcare services network that operates over 15,000 licensed beds in 80 hospitals, as well as medical centres, clinics and ancillary healthcare businesses across 10 countries.

Note 1. The information is extracted from IHH corporate website as at 30 September 2021

2. Source: Bursa (Malaysia) announcement on IHH Healthcare Bhd, Bloomberg



## **Our Properties – Singapore**

### 3 Distinct features of our Singapore Hospital Properties:

Long-term Master Leases with Parkway Hospitals Singapore ("PHS")

- Existing 15 years lease from 23 August 2007 to 22 August 2022
- ✓ Secured renewal with lease term of 20.4 years from 23 August 2022 to 31 December 2042
- ✓ c.f. average industry lease period of 3-5 years
- √ 100% committed occupancy

Triple Net Lease Arrangement

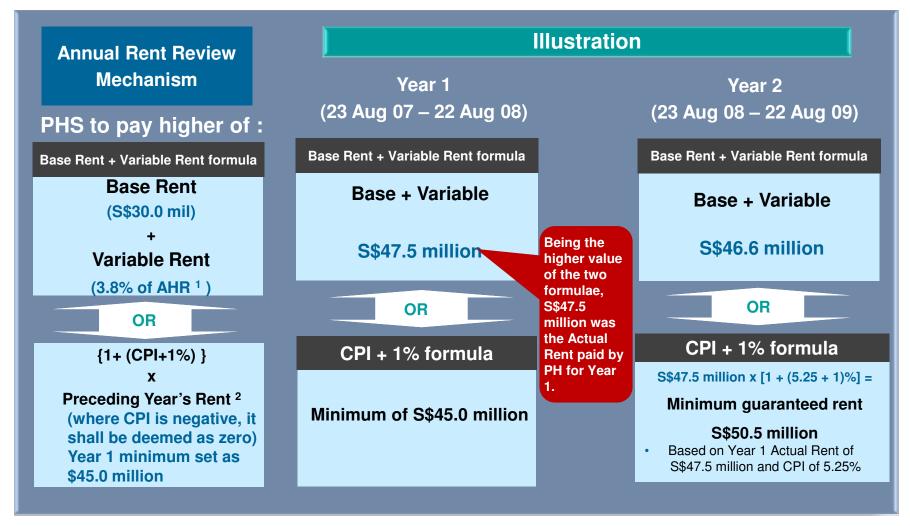
- ✓ PLife REIT does not bear these costs Property tax, Property insurance<sup>1</sup>, Property operating expenses
- ✓ Not affected by inflation-related escalating expenses

## Favourable Lease Structure

- ✓ For Existing 15-year term: Annual rent review formula i.e. higher of the {(1+(CPI + 1%) X total rent payable for the immediate preceding year} or {Base Rent + Variable Rent}
- ✓ For the new 20.4 year term: Rents are guaranteed to increase from 23 August 2022 to FY2025²; annual rent review formula shall be applicable for FY2026 to FY2042³
- I. Except Property Damage Insurance for Parkway East Hospital
- 2. 2.0% and 3.0% step-up in rent for the Interim Period and the Downtime Period from preceding year/ period respectively (terms as defined in Slide 25 of this presentation)
- 3. The annual rent review formula for FY2026 is based on the higher of {1+(CPI<sup>1</sup>+1%) X Initial Rent of S\$97.2 million} or {Base Rent +Variable Rent}.



### Singapore Hospital Properties - Rent Review Mechanism



- 1. AHR denotes the Adjusted Hospital Revenue for the period from 23 August to 22 August of the following year of each of the hospitals.
- 2. CPI denotes the % increase in the Consumer Price Index announced by the Department of Statistic of Singapore for the relevant year compared to the immediately preceding year, computed on a 12 month average basis from July to June of the following year



# Singapore Hospital Properties – Rent Review Mechanism (Cont'd)

### **Example: CPI + 1% kicker in the event of deflation**

Year 2 Rent (23 Aug 08 – 22 Aug 09)

CPI + 1% formula

S\$47.5 million x [1 + (0+1)%] =

Minimum guaranteed rent S\$48.0 million

 Based on Year 1 Actual Rent of S\$47.5 million and CPI of -0.5% In the event of negative CPI, or deflation, CPI will be reset to zero, with a guaranteed 1% growth in minimum rent. This ensures minimum 1% growth for Parkway Life REIT.

### Master Lease Renewal for the Singapore Hospital Properties<sup>1</sup>



- On 30 September 2021, PLife REIT secured the approval of Unitholders at the extraordinary general meeting held on the same day for the Proposed Transaction involving the entry into the new master lease agreements and the renewal capital expenditure agreement for the Singapore Hospital Properties.
- As part of the Proposed Transaction, PLife REIT was granted a right of first refusal over the Mount Elizabeth Novena Hospital Property.
- The agreements were duly executed on 13 October 2021.

### Master Lease Renewal for the Singapore Hospital Properties





22

### **K**EYHIGHLIGHTS

#### **INCOME CERTAINTY WITH LONG LEASE TERM**

The New Master Lease Agreements will provide a steady stream of quality rental income for Parkway Life REIT bv 100% ensuring committed occupancy for the Properties over a long lease term till 31 December 2042

WALE of Parkway Life REIT's overall portfolio by gross rent is expected to improve significantly from 5.7 years to 16.6 years as at 31 December 2020

#### ORGANIC GROWTH WITH **CLEAR RENT STRUCTURE**

Fixed rental step-up till Annual FY2025. rent review formula (similar to current formula in the existing master lease agreements) from FY2026 to FY2042 will continue quarantee a minimum 1% rental growth annually the Properties and provide the opportunity for Parkway Life REIT to ride on the variable rent arowth following completion of the Capex Works (as Renewal defined herein).

The triple-net lease arrangement continues to limit Parkway Life REIT's exposure to escalating operating expenses.

#### **ENHANCEMENT WITH RENEWAL CAPEX WORKS**

One-time iniection Renewal Capex Costs of up to S\$150 million (exclusive of GST) by Parkway Life REIT to improve and upgrade the Properties (built more than 30 years ago).

Renewal The Capex Works will enhance the quality positioning and increase competitiveness of Parkway Life REIT and the Master Lessee.

#### **ROFR OVER A OUALITY ASSET**

Fresh grant of ROFR over Mount Elizabeth Novena Hospital Property<sup>1</sup> enhances acquisition growth potential of Parkway Life REIT, demonstrates the Sponsor's strong support for Parkway Life REIT and paves the way for potential further collaboration with IHH Healthcare Berhad (one of world's the largest healthcare network).





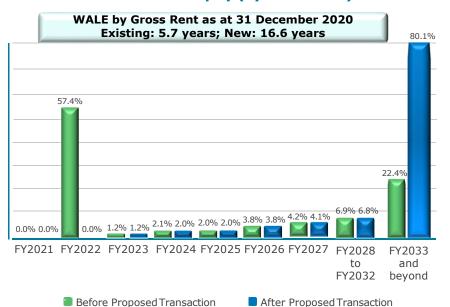




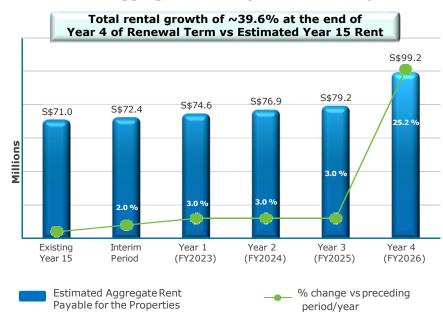


#### **KEYHIGHLIGHTS**

#### Portfolio Lease Expiry (by Gross Rent)



#### **Estimated Aggregate Rent Payable for the Properties**



## WELL-POSITIONED TO RIDE ON GROWTH POTENTIAL OF SINGAPORE'S HEALTHCARE INDUSTRY



The healthcare sector in Singapore is poised for strong growth, driven mainly by the rapidly ageing population, the rising number of chronic disease patients and medical tourism. Singapore's private healthcare services market generated an estimated revenue of USD6.43 billion in 2020 and is projected to record a compound annual growth rate of 10% from 2021 to 2025. The private hospital market contributed the highest revenue share of 46.5% or USD2.99 billion in 2020¹.

With the Properties under the operations of the Master Lessee (one of the leading providers of private healthcare services in Asia) and coupled with the enhancement of the Properties with the Renewal Capex Works, the Properties will remain well-positioned to ride on the growth potential of the Singapore healthcare industry.



#### **OVERVIEW OF AGREEMENTS**

#### 1. NEW MASTER LEASE AGREEMENTS

#### **Renewal Term**

- 23 August 2022 to 31 December 2042 comprising:
- (i) Interim Period (23 August 2022 to 31 December 2022); and
- (ii) 20 years (1January 2023 to 31 December 2042).

#### **Extended Term**

Option for Master Lessee to renew for a further term of 10 years (1 January 2043 to 31 December 2052).

#### **Rent Payable for the Renewal Term for all Properties**

- Renewal Capex Works are estimated to take approximately three years to complete and are expected to take place from FY2023 to FY2025 (the "Downtime Period").
- Rent rebate on a tiered basis totalling approximately \$\$60.9 million will be granted to the Master Lessee during the Downtime Period due to operational and income disruptions (the "Downtime Period Rent Rebate").
- Initial Rent for FY2023 is at S\$97.2 million (supported by rental valuations of CBRE and Knight Frank) and will be subject to the Downtime Period Rent Rebate.
- Nonetheless, rents are guaranteed to increase from 23 August 2022 till FY2025 with 2.0% and 3.0% step-up in rent for the Interim Period and the Downtime Period from preceding year/period respectively.
- Annual rent review formula i.e. higher of the {1+(CPI¹+1%) X total rent payable for the immediately preceding year} or {Base Rent + Variable Rent} shall be applicable for FY2026² to FY2042.



<sup>1.</sup> CPI refers to the percentage increase in the Consumer Price Index announced by the Department of Statistics of Singapore for the relevant year compared to the immediately preceding year. Where the CPI is negative for any given year, the CPI shall be deemed to be zero.

#### 2. RENEWAL CAPEX AGREEMENT

#### **Key Terms**

- Parkway Life REIT will be responsible for a one-time capital expenditure cost of up to S\$150 million (exclusive of GST) (the "Renewal Capex Costs") to conduct certain capital expenditure works on the applicable Properties (the "Renewal Capex Works").
- Physical construction is expected to start by 1 January 2023<sup>1</sup>; Master Lessee may request for Parkway Life REIT to carry out the works in phases due to operational considerations and all Renewal Capex Works are expected to complete no later than 31 March 2028<sup>2</sup>.
- Bulk of the works expected to be performed on Mount Elizabeth Hospital Property.

#### **Renewal Capex Works**

Substantially based on the following, subject to changes and variations based on the findings of the feasibility studies<sup>3</sup>:

- Future proofing through improvement works of the safety features and utilities infrastructure;
- Enhancing building performance with eco-friendly and sustainability features through Green Mark certification and technological advances such as building management system; and
- Refreshing aesthetic and the experience of the space of the property as well as addressing patient demand and evolving healthcare trends through upgrading and reconfiguration of the hospital space and functions.

#### 3. ROFR

In connection with the Proposed Transaction, Parkway Novena Pte. Ltd. (a wholly-owned subsidiary of the Sponsor) shall grant to Parkway Life REIT, a ROFR in respect of a sale, assignment or transfer of its ownership interest (or any part thereof) of the hospital block of the Mount Elizabeth Novena Hospital development<sup>4</sup> (the "Mount Elizabeth Novena Hospital Property") save and except the business and/or other non-real estate assets for a period of 10 years from the date of the ROFR agreement.



Conveniently located in the city fringe district of Singapore, the Mount Elizabeth Novena Hospital Property is a modern hospital which provides tertiary treatments in the comfort of all single bedded rooms and has received Joint Commission International accreditation, the gold seal of approval for quality healthcare

- 1. Subject to completion of feasibility studies, design development, tender and procurement and obtainment of all relevant development, building and regulatory approvals or such other extended date as may be reasonably and mutually agreed in good faith between Parkway Life REIT and the Master Lessee.
- 2. Or such extended date in accordance with the Renewal Capex Agreement or such other date to be mutually agreed between Parkway Life REIT and the Master Lessee.
- 3. The feasibility studies conducted by independent consultants appointed by Parkway Life REIT will be completed around October 2021 and further details relating to the Renewal Capex Works shall be disclosed by the Manager in due course.
- 4. Strata lot U4976A of Town Subdivision 29 comprised in Subsidiary Strata Certificate of Title Volume 1608 of Folio 186 (together with all accessory lots appurtenant thereto) (or any part thereof) at 38 Irrawaddy Road, #01-01 and #01-18, Mount Elizabeth Novena Hospital, Singapore 329563.



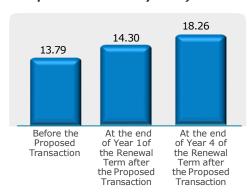
### **FUNDING AND PRO FORMA FINANCIAL EFFECTS**

Based on assessment of prevailing market conditions, PLife REIT intends to wholly finance the Renewal Capex Costs and related feasibility studies expenses via external borrowings.

#### Pro Forma financial effects (for illustration only)1

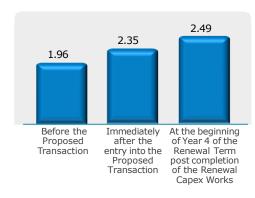
#### Pro Forma DPU (cents)

(as if the Proposed Transaction was completed on 1 January 2020)



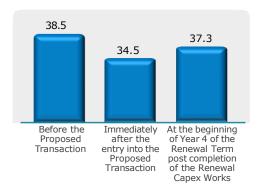
#### **Pro Forma NAV per Unit (S\$)**

(as if the Proposed Transaction was completed on 31 December 2020)



#### **Pro Forma Gearing (%)**

(as if the Proposed Transaction was completed on 31 December 2020)

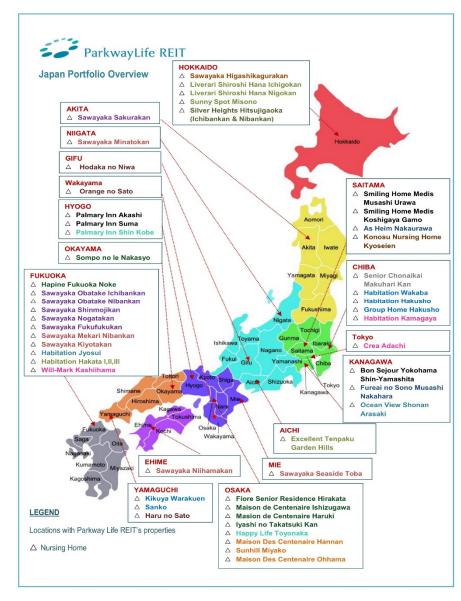




## Introduction to Japan Properties

### Why Japan nursing homes?

- Acute aging population in Japan
  - √ 1 in 3 Japanese to be over 65 years old by 2050
- Well established laws and regulations
- Diversified rental sources complement Singapore hospital revenues to enhance revenue stability of overall portfolio





## **Our Properties – Japan**

- A portfolio of 51 high quality nursing home properties worth S\$822.4 million
- Favorable lease structure with 28 lessees
- Comply with strict seismic safety standards and covered by earthquake insurance on a country-wide consolidated basis<sup>2</sup>
- Nursing Home Properties strategically located in dense residential districts in major cities



**Habitation Jyosui** 



Bon Sejour Yokohama Shin-Yamashita



**Excellent Tenpaku Garden Hills** 

- 1. Based on latest appraised values
- 2. The consolidated earthquake insurance cover procured by PLife REIT is based on an aggregated sum insured and it extends to occurrences resulting from earthquake such as flood, fire and tsunami etc.



**Our Properties – Japan** 

Unique features of our Japan assets:

- Long term lease
  structure with
  weighted average
  lease term to expiry of
  11.89 years¹
- "Up only"<sup>2</sup> Rental Review Provision for most of our nursing homes
- 100% committed occupancy

1 property with annual revision linked to Japan CPI; if CPI is negative, rent will remain unchanged

2.6% of Japan Gross Revenue<sup>1</sup>

"Up only"2
Rent Review
Provision for
most of our
nursing
homes

46 properties have market revision with downside protection<sup>2</sup>

92.3% of Japan Gross Revenue<sup>1</sup>

4 properties have market revision every 2 to 3 years subject to Lessor/Lessee mutual agreement

5.1% of Japan Gross Revenue<sup>1</sup>

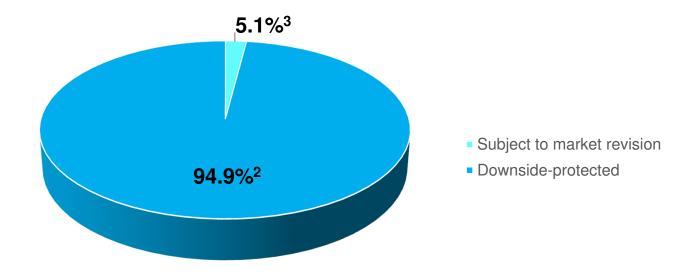
- 1. Based on Gross Revenue as at 30 September 2021
- 2. Based on existing lease agreements and subject to applicable laws. 44 properties with rent review every 2 to 5 years. 2 properties do not have rent review but rental cannot be reduced



## **Our Properties – Japan**

□ Approximately 94.9%<sup>2</sup> of revenue from Japan portfolio is downside-protected<sup>1</sup>

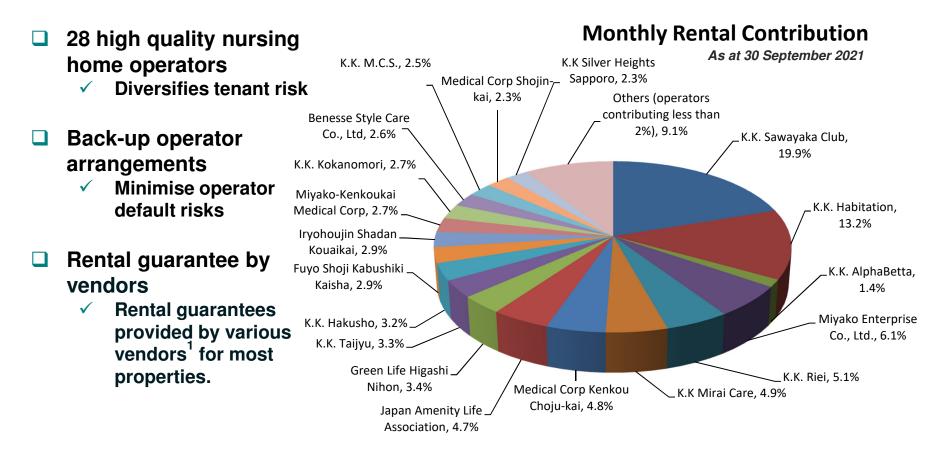
### Revenue from Japan portfolio (as at 30 September 2021)



- 1. Based on existing lease agreements and subject to applicable laws
- 2. Based on Gross Revenue (as at 30 September 2021) of 47 properties. Improved from Q2 2021 due to new leases with K.K AlphaBetta effective from 1 September 2021 (previous leases with K.K Asset was not downside protected)
- 3. Based on Gross Revenue (as at 30 September 2021) of 4 properties with market revision subject to Lessor/Lessee mutual agreement (every 2 or 3 years)



## **Diversified Nursing Home Operators**



#### Note:

1. Vendors providing rental Guarantees include K.K. Bonheure, K.K. Uchiyama Holdings, Miyako Kenkoukai, K.K. Excellent Care System, K.K. Habitation and K.K. Living Platform



## **Key Nursing Home Operators**

 Key nursing home operators contributed 51.9% of total Japan Nursing Home revenue, namely

#### K.K. Sawayaka Club

- ✓ Part of the listed company Uchiyama Holdings Co., Ltd
- ✓ Market capitalisation is about JPY13,485 million (S\$167 million)
- Sawayaka currently operates 75 care services facilities
- The largest private nursing home operator in Kyushu
- ✓ PLife REIT has a Right of First Refusal over future sales of nursing homes owned by Uchiyama

#### K.K. Riei

- ✓ Kanto Area-based nursing home operator
- ✓ A major competitor in the nursing home field with over 15 facilities throughout Chiba, Tokyo, Osaka and Hyogo Prefectures

#### Miyako Enterprise Co., Ltd

- ✓ Osaka-based nursing home operator
- Miyako Enterprise offers comprehensive medical and nursing services in Osaka
- ✓ Established in 2001 with 9 nursing facilities in Osaka

#### K.K. AlphaBetta

- ✓ New Lessee replacing K.K. Asset
- ✓ Affliate company of K.K Habitation

#### K.K. Habitation

- ✓ Well established operator based in Fukuoka
- Employs over 300 employees managing 10 Nursing facilities in Fukuoka and Chiba
- Operator's property was ranked No. 1 "mixed nursing home facility" in Fukuoka by Japan's Diamond magazine in 2014



## **Our Properties – Malaysia**

■ A portfolio of high quality healthcare assets worth S\$6.2 million within MOB Specialist Clinics, next to the 369-bed Gleneagles Hospital Kuala Lumpur









- 1. Based on latest appraised values
- 2. Formerly known as Gleneagles Intan Medical Centre Kuala Lumpur





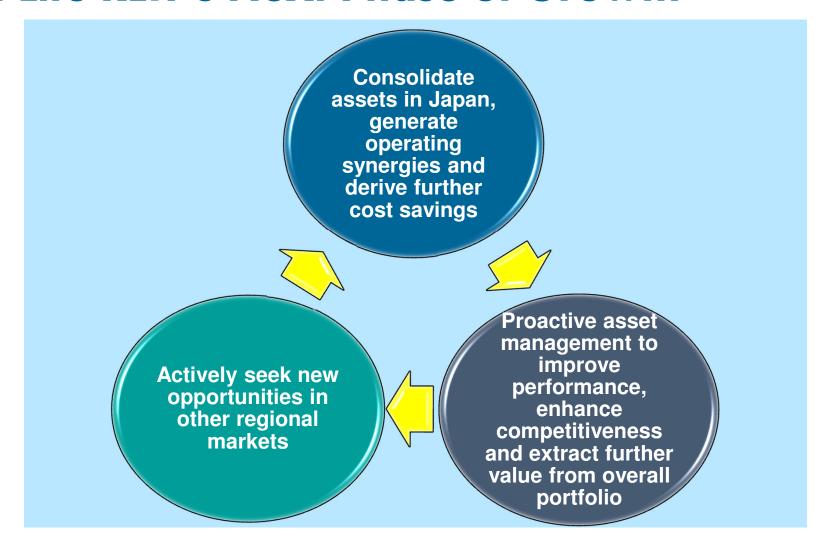
("PLife REIT")



## 4. Growth Strategy & Core Markets



### PLife REIT's Next Phase of Growth



### **Our Growth Strategy**

### PLife REIT undertakes the following strategies:

### **ASSET RECYCLING PROACTIVE ASSET** TARGETED INVESTMENT **MANAGEMENT** AND DEVELOPMENT **Third Party Acquisition** Sustain Revenue Re-balance and **Sponsor's Acquisition** optimize portfolio Focused on acquiring Focused on Grow revenue organically Build sustained quality assets from 3rd acquiring assets in Support generation of pipelines parties the pipeline of new revenue Sponsor Supported by DYNAMIC CAPITAL AND FINANCIAL MANAGEMENT

### With the aim to:

Enhance value of properties and maximise risk-adjusted returns;

Deliver regular, stable distributions and achieve long-term growth for our Unitholders

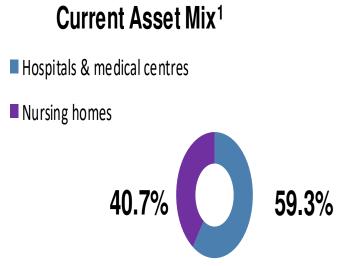


### **Asset Class Diversification & Allocation**

- □ Objective To protect PLife REIT against concentration risks due to overexposure in any asset class
- **□** Basis Invest in properties used for healthcare and healthcare related purposes
- □ Diversification The Manager (Parkway Trust Management Limited) plans to further diversify within the investment mandate as PLife REIT grows in portfolio size

**Current Asset Mix and Allocation** 

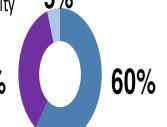
**Target Asset Mix and Allocation** 



### **Target Asset Mix**

■ Hospitals & medical centres

Nursing homesPharmaceutical facility35%



#### Note:

1. Based on Gross revenue as at 30 September 2021



### Strategic Investment Approach

### **Partnership** Clustering PLife REIT is a Imperative for PLife REIT to achieve economies of specialised REIT where: scale in its countries of 1) Properties tend to be investment in order to: purposed-built (e.g. hospital, medical centre) 1) Establish a country HQ **Two-Pronged** for closer monitoring and **Approach** 2) Lease terms tend to be management of its portfolio long (typically > 10 years) of properties 3) Lessee/operator tend to 2) Structure its investment specialise in their area of holdings to take advantage operation of tax or regulatory benefits where available → Seek out long-term and → Prioritise & seek out strategic partnership with investment opportunities in countries where PLife REIT good lessee/operator where possible already has investments





("PLife REIT")



### 5. Capital and Financial Management



### Capital & Financial Management Strategy

### 5 Key principles:

### Acquisition financing has to be long-term: at least 3 years or more

To mitigate immediate refinancing risks post-acquisition

### PLife REIT's S\$2.29 billion<sup>1</sup> portfolio is unencumbered

- Ensures financing flexibility for future fund raising initiatives as the new financing bank will rank pari passu with existing banks
- For future overseas acquisitions, may consider asset-level financing to ensure optimal tax positions and procure best pricing

### Diversified funding sources

- Banks are core funding sources (cultivates a panel of relationship banks)
- Capital markets financing products (with the objective to lengthen debt maturity)
- Other non-traditional funding sources (Perpetual Bonds, Convertible Bonds, Equity etc.)

### Natural hedge financing strategy

- Match asset currency with financing currency to mitigate principal forex risks arising from overseas acquisitions and maintain a stable net asset value
- Aim to achieve at least 50% natural hedge on the portfolio basis; remaining 50% depending on the interest rate differential and nature of the currency involved

### Prudent financial risk management strategy

- Hedge at least 50% of interest rate and forex exposures on the net income from foreign investments
- To mitigate risks from adverse interest rate and forex fluctuations
- Aim to have no more than 30% of the total debts due in a single year, to avoid bunching effect and concentration risk
- Constantly monitoring the market to extend the debt maturity period

#### Note:

1. Based on latest appraised values (excludes right-of-use assets)

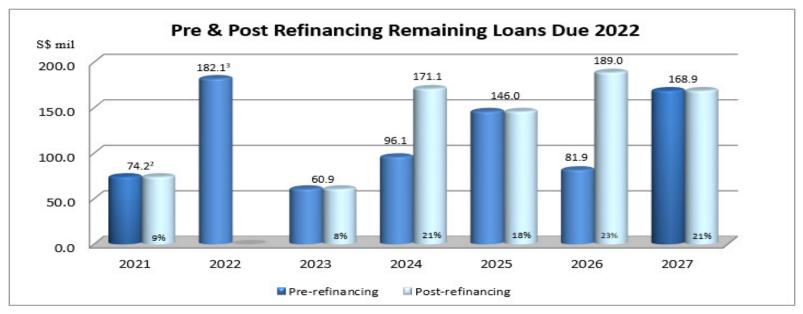
### **END GOALS:**

- ❖ Minimise short or near term refinancing risks
- Unencumbered portfolio and diversified funding sources provide financial flexibility and acquisitive "firepower" to support future growth with optimal cost of capital
- Maintain stability of distributions and net asset value of **PLife REIT with** prudent capital management



### **Debt Maturity Profile**<sup>1</sup>

As at 30 September 2021



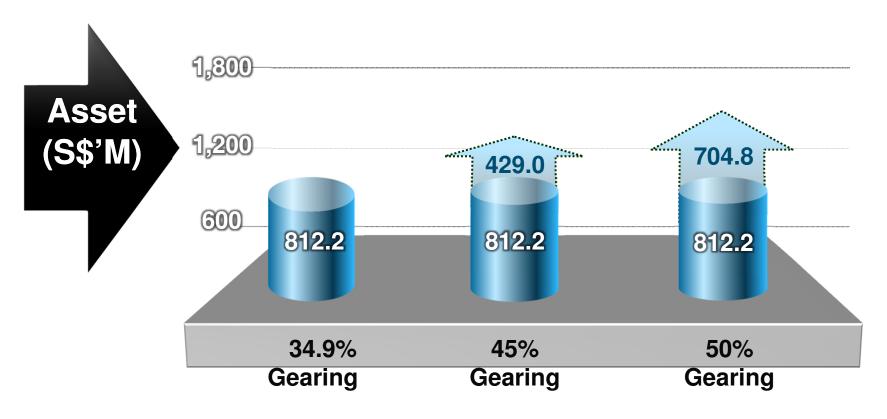
- Extended the weighted average debt term to maturity from 2.9 years (as at 30 September 2021) to 3.6 years post refinancing
- □ Current effective all-in cost of debt of 0.53%
- ☐ Interest coverage ratio of 21.6 times³
- ☐ About 70% of interest rate exposure is hedged
- No long-term debt refinancing needs till June 2023

- 1. Excludes lease liabilities, if any
- 2. As at 30 September 2021, S\$10.2 million and JPY5,258 million of short term loans were drawn down for the purposes of general working capital and interim funding for recent acquisition in Japan
- Put in place 3-year and 5-year committed loan facilities to term out the remaining loans due in 2022, in 4Q this year



### **Debt Headroom**

■ Debt headroom of \$429.0 million and \$704.8 million before reaching 45% and 50%¹ gearing respectively.



Debt Balance as at 30 September 2021

#### Note:

1. On 16 April 2020, the MAS has raised the leverage limit for S-REITs from 45% to 50%.





("PLife REIT")



# 6. Appendices



**Our Portfolio – Summary** 

Portfolio	Singapore	Japan	Malaysia	Total
Туре	3 Hospitals & Medical Centres	51 nursing homes	Medical Centre	4 Hospitals & medical centre; 51 nursing homes
Land Tenure	3 Leasehold	50 Freehold, 1 Leasehold	1 Freehold	51 Freehold & 4 Leasehold
Land Area (sq m)	36,354	217,951	3,450	257,755
Floor Area (sq m)	118,136	218,483	2,444	339,063
Beds	708	-	-	708
Strata Units/	40 strata units/		7 strata units/	47 strata units /
Car Park Lots	559 car park lots	-	69 car park lots	628 car park lots
Number of Units (Rooms)	-	4,246	-	4,246
Year of Completion	1979 to 1993	1964 to 2015	1999	1964 to 2015
<b>Committed Occupancy</b>	100%	100%	31% (excluding car park) <sup>3</sup>	99.7%
Leases/ Lessees	3 Leases; 1 Master Lessee	51 Leases <sup>1</sup> ; 28 Lessees	4 Leases, 3 Lessees	58 Leases; 32 Lessees
Year of Acquisition	2007	2008 to 2021	2012	-
Appraised Value <sup>2</sup>	S\$1,461m CBRE Pte Ltd	¥64,462m (S\$822.4m) CBRE K.K. / JLL Morii Valuation & Advisory K.K. / Enrix Co., Ltd / Cushman & Wakefield K.K	RM18.94m (S\$6.2m) Nawawi Tie Leung Property Consultants Sdn. Bhd.	S\$2,289m



- 1. Single Lease Agreement for Habitation Hakusho and Group Home Hakusho. Two Lease Agreement for
- ParkwayLife REIT

  2. Sompo no le Nakasyo.

  Based on latest appraised values; at an exchange rate of S\$1.00 : ¥78.06 and S\$1.00 : RM3.04 Will-Mark Kashiihama and Crea Adachi at an exchange rate of S\$1.00 : ¥82.92
  - 3. Decline in committed occupancy due to expiry of an existing lease on 28 Feb 2019. Currently exploring conversion of unoccupied auditorium space to Medical Suites

## Our Portfolio – Singapore

Mount Elizabeth Hospital	Gleneagles Hospital	Parkway East Hospital	
	Hospital and Medical Centre		
67 years	75 years	75 years	
58,139	49,003	10,994	
345	257	143	
13	12	5	
30 strata units; 363 car park lots	10 strata units; 121 car park lots	75 car park lots	
Hospital Building (1979) Medical Centre (1979 & 1992)	Hospital Building (1991 & 1993) Annex Block (1979) Medical Centre (1991 & 1993)	Hospital Building (1982) Medical Centre (1987)	
	100%		
F	Parkway Hospitals Singapore Pte Lt	td	
JCI Accreditation, 1st private hospital in Asia to win Asian Hospital Management Award; SQC status since 1998, Superbrands status since 2002	JCI Accreditation; Asian Hospital Management Award; SQC Award in 2002 (re-certified 2007); Superbrands status since 2002	JCI Accreditation; SQC status in 1998	
S\$876m	S\$499m	S\$86m	
CBRE Pte Ltd / 30 September 2021			
	67 years 58,139 345 13 30 strata units; 363 car park lots Hospital Building (1979) Medical Centre (1979 & 1992)  JCI Accreditation, 1st private hospital in Asia to win Asian Hospital Management Award; SQC status since 1998, Superbrands status since 2002 S\$876m	Mount Elizabeth Hospital  Hospital and Medical Centre  75 years 75 years 49,003 345 257 13 30 strata units; 363 car park lots Hospital Building (1979) Medical Centre (1979 & 1992)  Hospital Building (1979) Medical Centre (1979 & 1992)  Medical Centre (1979 & 1992)  JCI Accreditation, 1st private hospital in Asia to win Asian Hospital Management Award; SQC status since 1998, Superbrands status since 2002 S\$876m  Gleneagles Hospital Hospital and Medical Centre 75 years 12 10 strata units; 121 car park lots Hospital Building (1991 & 1993) Annex Block (1979) Medical Centre (1991 & 1993) Annex Block (1979) Medical Centre (1991 & 1993) Annex Block (1979) Medical Centre (1991 & 1993) Superbrands Singapore Pte Light Management Award; SQC Award in 2002 (re-certified 2007); Superbrands status since 2002 S\$499m	



- Based on strata area of Mount Elizabeth Hospital and Gleneagles Hospital owned by PLife REIT Gross floor area for Parkway East Hospital
- 2. As at 30 September 2021
- 3. Refers to operating rooms within major operating theatre area(s)



Property	Bon Sejour Yokohama Shin-Yamashita	Palmary Inn Akashi			
Туре	Paid nursing home with care service				
Land Tenure	Freehold	Freehold			
Land Area (sq m)	1,653	5,891			
Floor Area (sq m)	3,273	6,562			
Number of Units (Rooms)	74	91			
Year of Completion	2006	1987; Conversion works were completed in 2003			
<b>Committed Occupancy</b>	100%	100%			
Name of Lessee(s)	Benesse Style Care Co., Ltd <sup>2</sup>	K.K AlphaBetta3			
Date of Acquisition	30 May 2008	29 September 2008			
Appraised Value <sup>1</sup>	¥1,690m (S\$21.6m)	¥1,830m (S\$23.4m)			
Appraiser/ Date	CBRE K.K. / 31 December 2020	Cushman & Wakefield K.K. / 31 December 2020			

- At an exchange rate of S\$1.00: ¥78.06
- 2. On 1 April 2012, Benesse Style Care Co., Ltd merged as the surviving company with Bon Sejour Corporation
- 3. New lessee replacing K.K Asset with effect from 1 Sep 2021









Palmary Inn Suma
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Property	Palmary Inn Suma	Senior Chonaikai Makuhari Kan	Smiling Home Medis Musashi Urawa		
Туре	Paid nursing home with care service				
Land Tenure	Freehold	Freehold	Freehold		
Land Area (sq m)	2,676	2,853	802		
Floor Area (sq m)	4,539	4,361	1,603		
Number of Units (Rooms)	59	108 <sup>2</sup>	44		
		1992;	1991;		
Year of Completion	1989	Conversion works were completed in 2004	Conversion works were completed in 2004		
Committed Occupancy		100%			
Name of Lessee(s)	K.K AlphaBetta4	Riei Co., Ltd	Green Life Higashi Nihon <sup>3</sup>		
Date of Acquisition		29 September 2008			
Appraised Value <sup>1</sup>	¥1,090m (S\$14.0m)	¥1,870m (S\$24.0m)	¥826m (S\$10.6m)		
Appraiser/ Date	Cushman & Wakefield K.K./	.K./ Enrix Co., Ltd/			
	31 December 2020	31 December 2020			

- 1. At an exchange rate of S\$1.00: ¥78.06
- As at 31 March 2009, total number of units increased from 107 to 108
- Change of name with effect from 1 May 2013 due to organizational restructuring by Green Life Co., Ltd, parent company of Medis Corporation
- New lessee replacing K.K Asset with effect from 1 Sep 2021









Property	roperty Smiling Home Medis Koshigaya Gamo		Maison de Centenaire Ishizugawa	
Туре	Paid nursing home with care service			
Land Tenure	Freehold	Freehold	Freehold	
Land Area (sq m)	1,993	2,901	1,111	
Floor Area (sq m)	3,834	3,231	2,129	
Number of Units (Rooms)	100	75	52	
Year of Completion	1989; Conversion works were completed in 2005	2001	1988; Conversion works were completed in 2003	
Committed Occupancy		100%	·	
Name of Lessee(s)	Green Life Higashi Nihon <sup>2</sup>	Sompo Care Inc. <sup>4</sup> , Shakai Fukushi Houjin Keiyu - Kai	Miyako Kenkokai Medical Corporation	
Date of Acquisition	29 September 2008	17 Novem	ber 2009	
Appraised Value <sup>1</sup>	¥1,640m (S\$21.0m)	¥710m (S\$9.1m)	¥932m (S\$11.9m)	
Appraiser/ Date	Enrix Co., Ltd /	Cushman & W		
• •	31 December 2020	31 Decem	ber 2020	

- 1. At an exchange rate of S\$1.00: ¥78.06
- 2. Change of name with effect from 1 May 2013 due to organizational restructuring by Green Life Co., Ltd, parent company of Medis Corporation
- 3. Formerly known as Amille Nakasyo
- 4. Change of name with effect from 7 March 2016 due to acquisition of Message Co. Ltd by Sompo Holdings, Inc.





Property	Maison de Centenaire Haruki	Hapine Fukuoka Noke	Fiore Senior Residence Hirakata	lyashi no Takatsuki Kan	
Туре	Paid nursing home with care service				
Land Tenure	Freehold	Freehold	Freehold	Freehold	
Land Area (sq m)	801	1,396	727	2,023	
Floor Area (sq m)	1,263	2,912	1,155	3,956 <sup>2</sup>	
Number of Units (Rooms)	36	64	40	87	
Year of Completion	1996; Conversion works were completed in 2006	2006	2007	1997; Conversion works were completed in 2005	
Committed Occupancy		100%			
Name of Lessee(s)	Miyako Kenkokai Medical Corporation	Green Life Co. Ltd <sup>3</sup>	K.K. Vivac	Riei Co., Ltd	
Date of Acquisition	17 November 2009				
Appraised Value <sup>1</sup>	¥719m (S\$9.2m)	¥897m (S\$11.5m)	¥523m (S\$6.7m)	¥1,730m (S\$22.2m)	
Approject/ Data	Cushman & Wakefield K.K./	CBRE K.K. /	Cushman & W	/akefield K.K./	
Appraiser/ Date	31 December 2020	31 December 2020	31 December 2020		

- ParkwayLife REIT™
- 1. At an exchange rate of S\$1.00: ¥78.06
- 2. Increase in NLA by 40m² upon the completion of AEI in February 2014
- Change of name with effect from 1 May 2013 due to organizational restructuring by Green Life Co., Ltd, parent company of Care Link Co., Ltd



Property	Sawayaka Obatake Ichibankan	Sawayaka Obatake Nibankan	Sawayaka Shinmojikan		
Туре	Paid nursing home with care service	Short stay / Day care facility	Paid nursing home with care service		
Land Tenure	Freehold	Freehold	Freehold		
Land Area (sq m)	1,769	1,047	2,395		
Floor Area (sq m)	3,491	1,538	5,094		
Number of Units (Rooms)	78	26	112		
Year of Completion	2007	2007	2007		
Committed Occupancy	100%				
Name of Lessee(s)	K.K. Sawayaka Club K.K. Sawayaka Club		K.K. Sawayaka Club		
Date of Acquisition	17 June 2010				
Appraised Value <sup>1</sup>	¥845m (S\$10.8m)	¥405m (S\$5.2m)	¥1,070m (S\$13.7m)		
Appraiser/ Date	CBRE K.K. / 31 December 2020				

<sup>1.</sup> At an exchange rate of S\$1.00: ¥78.06





- 1. At an exchange rate of S\$1.00: ¥78.06
- 2. Change of name with effect from 1 March 2020 due to acquisition of Y.K Shonan Fureai no Sono's operations by K.K. Japan Amenity Life Association
- 3. Formerly known as Fureai no Sono Musashi Nakahara











Property	Sawayaka Fukufukukan	Sawayaka Higashikagurakan	Happy Life Toyonaka <sup>1</sup>	Palmary Inn Shin-Kobe	
Туре	Paid nursing home with care service				
Land Tenure	Freehold	Freehold	Freehold	Freehold	
Land Area (sq m)	1,842	4,813	628	1,034	
Floor Area (sq m)	3,074	5,467	1,254	3,964	
Number of Units (Rooms)	72	110	42	70	
Year of Completion	2008	2010	2007	1992; Conversion works were completed in 2003	
<b>Committed Occupancy</b>	100%				
Name of Lessee(s)	K.K. Sawayaka Club	K.K. Sawayaka Club	K.K. Nihon Kaigo Iryo Center	K.K AlphaBetta3	
Date of Acquisition	28 January 2011	28 January 2011 6 March 2012 12 July 2013			
Appraised Value <sup>2</sup>	¥749m (S\$9.6m)	¥1,050m (S\$13.5m)	¥546m (S\$7.0m)	¥1,660m (S\$21.3m)	
Appraiser/ Date	CBRE K.K. / 31 December 2020	Enrix Co., Ltd/ 31 December 2020	CBRE K.K. / 31 December 2020	Cushman & Wakefield K.K./ 31 December 2020	



- 1. Formerly known as Heart Life Toyonaka
- 2. At an exchange rate of S\$1.00: ¥78.06
- 3. New lessee replacing K.K Asset with effect from 1 Sep 2021



#### Note:

1. At an exchange rate of S\$1.00: ¥78.06





#### Note:

1. At an exchange rate of S\$1.00: ¥78.06







- 1. Total land area for the integrated development
- 2. Strata area of the Property owned by PLife REIT
- 3. Change of name with effect from 1 June 2019 due to acquisition of K.K. Ouekikaku by K.K. Japan Amenity Life Association
- 4. Change of name due to Corporate Split with effect from 1 Oct 2020 (Formerly K.K Living Platform)
- 5. At an exchange rate of S\$1.00: ¥78.06











Property	Sunny Spot Misono <sup>1</sup>	Habitation Hakata I, II, III	Excellent Tenpaku Garden Hills	Silver Heights Hitsujigaoka	
Туре	Group Home	Paid	d nursing home with care ser	vice	
Land Tenure	Freehold	Freehold	Freehold	Freehold	
Land Area (sq m)	429	15,336	6,593	5,694	
Floor Area (sq m)	724	21,415	4,000	9,013	
Number of Units (Rooms)	20	318	94	123	
Year of Completion	1993	1984 to 2003 <sup>2</sup>	2013	1987 to 1991 <sup>3</sup>	
<b>Committed Occupancy</b>		100%			
Name of Lessee(s)	K.K. Challenge Care <sup>4</sup>	K.K. Habitation	K.K. Kokanomori	K.K. Silver Heights Sapporo	
Date of Acquisition	23 March 2015	23 March 2015	23 March 2015	31 March 2016	
Appraised Value <sup>5</sup>	¥207m (S\$2.7m)	¥4,030m (S\$51.6m)	¥1,860m (S\$23.8m)	¥1,180m (S\$15.1m)	
Appraiser/ Date	JLL Morii Valuation & Advisory K.K. /	CBRE 31 Decem		Enrix Co., Ltd/ 31 December 2020	
	31 December 2020	31 Decem	IDEI ZUZU		

- 1. Formerly known as Liverari Misono
- 2. Hakata I on 1984, Hakata II on 1995, Hakata III on 2003
- 3. Silver Heights Hitsujigaoka Ichibankan on 1987 and Nibankan on 1991
- 4. Change of name due to Corporate Split with effect from 1 Oct 2020 (Formerly K.K Living Platform)
- 5. At an exchange rate of S\$1.00: ¥78.06







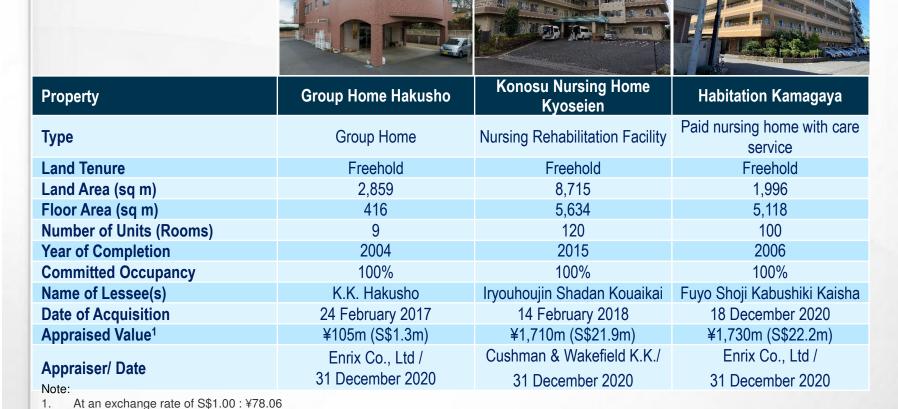




Property	Kikuya Warakuen	Sanko	Habitation Wakaba <sup>1</sup>	Habitation Hakusho²	
Туре	Paid nursing home with care service				
Land Tenure	Freehold	Freehold	Freehold	Freehold	
Land Area (sq m)	4,905	1,680	6,574	15,706	
Floor Area (sq m)	3,641	2,018	5,431	6,959	
Number of Units (Rooms)	70	53	135	124	
Year of Completion	1964 to 2004	2011	1993	1986	
Committed Occupancy		10	0%		
Name of Lessee(s)	K.K. M.C.S.	K.K. M.C.S.	K.K. Taijyu	K.K. Hakusho	
Date of Acquisition		24 Febru	ary 2017		
Appraised Value <sup>3</sup>	¥866m (S\$11.1m)	¥556m (S\$7.1m)	¥2,200m (S\$28.2m)	¥1,680m (S\$21.5m)	
Appraiser/ Date	Enrix Co., Ltd/ 31 December 2020				

- 1. Formerly known as Wakaba no Oka
- 2. Formerly known as Hakusho no Sato
- 3. At an exchange rate of S\$1.00 : ¥78.06











Property	Haru no Sato	Hodaka no Niwa	Orange no Sato		
Туре	Nursing Rehabilitation Facility				
Land Tenure	Freehold	Freehold	Leasehold <sup>2</sup>		
Land Area (sq m)	4,241	39,955	2,377		
Floor Area (sq m)	3,568	6,117	4,005		
Number of Units (Rooms)	100	100	98		
Year of Completion	2000; Additional works were completed in 2016	2004	1997		
Committed Occupancy		100%			
Name of Lessee(s)	Medical Corporation Shojin-Kai  Medical Corporation Kenko Choju- N		Medical Corporation Kenko Choju- kai <sup>3</sup>		
Date of Acquisition	13 December 2019				
Appraised Value <sup>1</sup>	¥1,280m (S\$16.4m)	¥1,390m (S\$17.8m)	¥1,260m (S\$16.1m)		
Associated Data	Enrix Co., Ltd /				
Appraiser/ Date	31 December 2020				

- 1. At an exchange rate of S\$1.00: ¥78.06
- 2. Leasehold (Chijoken) 99 years with effect from 1 November 2019
- 3. Change of name with effect March 2021 due to merger of Medical Corporation Misaki-kai and Medical Corporation Kenkou Choju-kai







Property	Will-Mark Kashiihama	Crea Adachi
Туре	Paid nursing home with care service	
Land Tenure	Freehold	Freehold
Land Area (sq m)	7,298	1,694
Floor Area (sq m)	14,168	2,499
Number of Units (Rooms)	159	87
Year of Completion	2005	2015
Committed Occupancy	100%	100%
Name of Lessee(s)	K.K. Mirai Care <sup>2</sup>	Kabushiki Kaisha Genki na Kaigo
Date of Acquisition	9 July 2021	
Appraised Value <sup>1</sup>	¥3,170m (S\$38.2m)	¥1,270m (S\$15.3m)
Appraiser/ Date	Enrix Co., Ltd / 31 May 2021	

- At an exchange rate of S\$1.00 : ¥82.92
   Change of name with effect from 10 July 2021 (formerly K.K. Fukuoka Jisho Senior Life)



# Our Portfolio – Malaysia



Property	MOB Specialist Clinics¹, Kuala Lumpur	
Туре	Medical Centre	
Land Tenure	Freehold	
Land Area (sq m)	3,450	
Floor Area (sq m) <sup>2</sup>	2,444	
Number of Car Park Lots	69, all of which owned by Parkway Life REIT	
Year of Completion	1999	
Committed Occupancy	31% (excluding car park) 4	
Name of Lessee(s)	<ul> <li>Gleneagles Hospital Kuala Lumpur (a branch of Pantai Medical Centre Sdn. Bhd.)</li> <li>Excel Event Networks Sdn. Bhd.</li> </ul>	
	KL Stroke & Neuro Clinic Sdn. Bhd.	
Date of Acquisition	1 August 2012	
Appraised Value <sup>3</sup>	RM18.9m (S\$6.2m)	
Appraiser/ Date	Nawawi Tie Leung Property Consultants Sdn. Bhd. / 31 December 2020	



- 1. Formerly known as Gleneagles Intan Medical Centre
- 2. Strata area of Property owned by PLife REIT
- 3. At an exchange rate of S\$1.00 : RM3.05
- 4. Vacancy mainly due to expiry of auditorium space. Currently exploring conversion of unoccupied auditorium space to Medical Suites.

