

RafflesMedicalGroup

Company Registration No. 198901967K
(Incorporated in Singapore)

ANNUAL GENERAL MEETING PROXY FORM

IMPORTANT:

- (a) For investors holding shares of Raffles Medical Group Ltd through relevant intermediaries (as defined under Section 181 of the Companies Act 1967), including CPF/SRS investors, this Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by them. Such investors should approach their relevant intermediary as soon as possible to specify their voting instructions. CPF/SRS investors should approach their respective CPF agent banks or SRS operators by Tuesday, 14 April 2026, 5.00 p.m. Singapore time to ensure that their votes are submitted.
- (b) By submitting this Proxy Form, a member of the Company accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 1 April 2026.
- (c) Please read the notes to the Proxy Form which contain instructions on, *inter alia*, the appointment of a proxy to attend, speak and vote on a member's behalf at the AGM.

I/We, _____ (Name) _____ (NRIC/Passport/Co Reg No.)
of _____ (Address)
being a member/members of Raffles Medical Group Ltd (the Company) hereby appoint:

Name	Address	NRIC / Passport Number	Proportion of Shareholdings (%)

and/or (delete as appropriate)

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as my/our proxy/proxies to attend, speak and vote for me/us on my/our behalf, at the 37th Annual General Meeting (AGM) of the Company to be held at **Rooms 324 to 326, Suntec Singapore International Convention & Exhibition Centre, 1 Raffles Boulevard, Suntec City, Singapore 039593** on **Friday, 24 April 2026 at 3.30 p.m.** and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the resolutions to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given, the proxy/proxies may vote or abstain from voting on his/her/their discretion. If no person is named in the above boxes, the Chairman of the AGM shall be my/our proxy to vote for or against the resolutions to be passed at the AGM as indicated below, for me/us on my/our behalf at the AGM and at any adjournment of the AGM. If no specific direction as to voting in respect of a resolution is given when the Chairman of the AGM is appointed as my/our proxy, the appointment of the Chairman of the AGM as proxy for that resolution will be treated as invalid.

No.	Resolutions	For*	Against*	Abstain*
ORDINARY BUSINESS – ORDINARY RESOLUTIONS				
1.	Adoption of the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2025 and Auditors' Report thereon			
2.	Approval of a one-tier tax exempt final dividend of 3.0 Singapore cents per ordinary share for the financial year ended 31 December 2025			
3.	Approval of Directors' Fees comprising up to S\$565,000 (2024: S\$521,600) and up to 1,800,000 Share Options (2024: 1,800,000) for the financial year ended 31 December 2025			
4.	Re-election of Dr Loo Choon Yong, who is retiring by rotation in accordance with Regulation 93 of the Company's Constitution			
5.	Re-election of Mr Olivier Lim Tse Ghow, who is retiring by rotation in accordance with Regulation 93 of the Company's Constitution			
6.	Appointment of Ernst & Young LLP as Auditors of the Company in place of the retiring Auditors, KPMG LLP, and authority for the Directors to fix their remuneration			
SPECIAL BUSINESS – ORDINARY RESOLUTIONS				
7.	Authority to Allot and Issue Shares			
8.	Authority to Allot and Issue Shares Under the Raffles Medical Group Share-Based Incentive Schemes			
9.	The Proposed Renewal of Share Buy Back Mandate			
10.	Authority to Issue Ordinary Shares Pursuant to the Raffles Medical Group Ltd Scrip Dividend Scheme			

* Voting will be conducted by poll. If you wish to exercise all your votes "For", "Against" or "Abstain" the relevant resolution, please tick (✓) within the relevant box provided. Alternatively, if you wish to exercise some and not all your votes "For", "Against" or "Abstain" the relevant resolution, please indicate the number of shares in the boxes provided.

Dated this _____ day of _____, 2026

Signature of Member(s) or Common Seal

Total Number of Shares Held
(Please see Note 1)

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IMPORTANT: PLEASE READ NOTES OVERLEAF

Notes to Proxy Form:

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore), you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the Proxy Form shall be deemed to relate to all the shares held by you (in both the Depository Register and the Register of Members).
2. This Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF/SRS investors. CPF/SRS investors who wish to appoint a proxy should contact their respective CPF agent banks or SRS operators by **Tuesday, 14 April 2026, 5.00 p.m. Singapore time** to submit his/her votes.
3. The Proxy Form (together with the power of attorney, if any, under which it is signed or a notarially certified copy thereof) must be deposited with the Company in the following manner:
 - (a) via post, to be deposited at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at 1 Harbourfront Avenue, Keppel Bay Tower #14-07, Singapore 098632; or
 - (b) via email to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at RMGAGM2026@boardroomlimited.com (by enclosing a clear, scanned, complete and signed Proxy Form), andin either case, must be received by the Company no later than Tuesday, 21 April 2026, 3.30 p.m. Singapore time, being 72 hours before the time appointed for the holding of the AGM.
4. A proxy need not be a member of the Company. The Proxy Form must be under the hand of the appointor or of his attorney duly authorised in writing. Where the Proxy Form is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where a Proxy Form is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (in the absence of previous registration with the Company) be lodged with the Proxy Form, failing which the Proxy Form may be treated as invalid.
5. The Company shall be entitled to reject the Proxy Form if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the Proxy Form. In addition, in the case of members whose shares are entered in the Depository Register, the Company may reject any Proxy Form lodged if such members are not shown to have shares entered against their names in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

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**Affix
Postage
Stamp**

Raffles Medical Group Ltd
c/o Boardroom Corporate & Advisory Services Pte Ltd
1 Harbourfront Avenue
Keppel Bay Tower #14-07
Singapore 098632

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