

RafflesMedicalGroup

Company Registration No. 198901967K
(Incorporated in Singapore)

1 April 2026

Dear Shareholder

NOTICE OF THIRTY-SEVENTH (37th) ANNUAL GENERAL MEETING OF RAFFLES MEDICAL GROUP LTD

We are pleased to enclose the Notice of Annual General Meeting (AGM) and Proxy Form for the upcoming 37th AGM of Raffles Medical Group Ltd (RMG or the Company), which will be held on **Friday, 24 April 2026 at 3.30 p.m., at Rooms 324 to 326, Suntec Singapore International Convention & Exhibition Centre, 1 Raffles Boulevard, Suntec City, Singapore 039593**. The AGM will be held in a wholly physical format, with no option for shareholders to participate virtually.

If you are unable to attend the AGM in person, you are entitled to appoint a proxy or proxies to attend and vote on your behalf. To do so, please complete the enclosed Proxy Form or download a copy from our corporate website at <https://www.rafflesmedicalgroup.com/investor-relations/upcoming-events/annual-general-meeting>. Please ensure that the completed Proxy Form is submitted in accordance with the instructions set out in the Notes to Proxy Form no later than **3.30 p.m. on 21 April 2026**.

We would also like to invite shareholders who have questions relating to the businesses of the AGM to submit them in advance of the AGM by **3.30 p.m. on 10 April 2026** in the following manner:

- (a) via post, to be deposited at the office of the share registrar of the Company at Boardroom Corporate & Advisory Services Pte Ltd, at 1 Harbourfront Avenue, Keppel Bay Tower #14-07, Singapore 098632; or
- (b) via email sent to investorrelations@rafflesmedical.com.

In line with our sustainability efforts, we encourage you to access the Annual Report for the financial year ended 31 December 2025 (Annual Report 2025) and the accompanying appendices to the Notice of AGM in electronic format via our corporate website or on SGXNet. For your convenience, you may also scan the QR code below to be directed to the AGM-related documents directly.

Should you still wish to receive a printed copy of the Annual Report 2025, please submit your request via email to investorrelations@rafflesmedical.com. Please include your name, mailing address, and the manner in which you hold shares in the Company (e.g., via The Central Depository (Pte) Limited, Central Provident Fund Investment Scheme, or Supplementary Retirement Scheme).

We look forward to your participation at the 37th AGM and thank you for your continued support of Raffles Medical Group.

Yours faithfully
For and on behalf of
RAFFLES MEDICAL GROUP LTD

Kimmy Goh
Company Secretary



Scan this QR code for documents relating to the
37th Annual General Meeting of Raffles Medical Group Ltd