



FRASER AND NEAVE, LIMITED

(Incorporated in Singapore)
(Company Registration No: 189800001R)

ISSUE OF S\$125,000,000 2.60 PER CENT. NOTES DUE 2033 BY F&N TREASURY PTE. LTD. PURSUANT TO ITS S\$2,000,000,000 MULTICURRENCY DEBT ISSUANCE PROGRAMME UNCONDITIONALLY AND IRREVOCABLY GUARANTEED BY FRASER AND NEAVE, LIMITED

Further to the announcement dated 13 January 2026, Fraser and Neave, Limited ("**F&N**") wishes to announce that its wholly-owned subsidiary, F&N Treasury Pte. Ltd. (the "**Issuer**"), has today issued S\$125,000,000 in aggregate principal amount of 2.60 per cent. notes due 2033 comprised in Series 19 (the "**Series 19 Notes**") pursuant to its S\$2,000,000,000 multicurrency debt issuance programme (the "**Programme**"). The Series 19 Notes are unconditionally and irrevocably guaranteed by F&N. United Overseas Bank Limited is the dealer for the Series 19 Notes.

Approval in-principle has been received from the Singapore Exchange Securities Trading Limited ("**SGX-ST**") for the listing and quotation of the Series 19 Notes on the SGX-ST. The SGX-ST assumes no responsibility for the correctness of any of the statements made, opinions expressed or reports contained herein. Approval in-principle from, admission to the Official List of, and the listing and quotation of the Series 19 Notes on, the SGX-ST are not to be taken as an indication of the merits of F&N, its subsidiaries (including the Issuer), associated entities and joint venture entities (if any), the Programme or the Series 19 Notes.

The Series 19 Notes are expected to be listed on the SGX-ST on 21 January 2026.

BY ORDER OF THE BOARD

Jennifer Yu
Company Secretary

20 January 2026