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## Overview and Track Record



## **CEREIT** Overview

#### Focus on resilience and diversification

**CEREIT** is a diversified, pan-European REIT with a commercial real estate portfolio valued at €2.3 billion

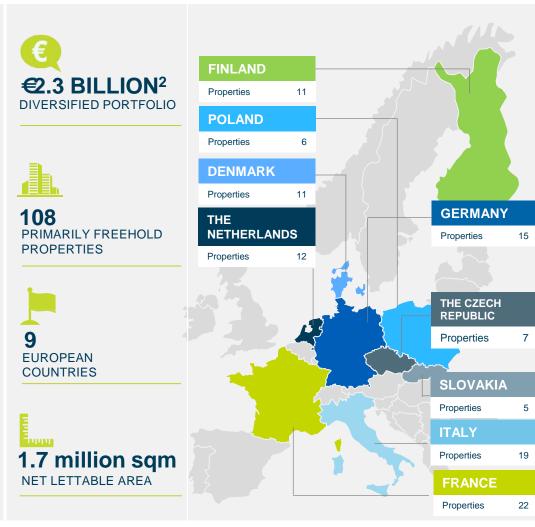
CEREIT is managed by Cromwell EREIT Management Pte. Ltd. ("Manager"), a wholly-owned subsidiary of CEREIT's sponsor, Cromwell Property Group ("Cromwell"). Cromwell is an experienced property manager with a 20+ year track record in Europe, with 17 offices in 11 European countries

#### **Investment Strategy**

- Long-term target portfolio of at least 75% or more within Western Europe and at least 75% or more in office and light industrial / logistics
- Tactically targeting towards 50% industrial / logistic

#### Highlights

- Resilient portfolio of predominantly office and light industrial / logistics properties, diversified across geographies, tenant-customers and trade sectors
- 85% weighted to Western Europe and ~95% office and light industrial / logistics assets
- Blend of Core (58%)<sup>1</sup>, Core Plus (34%) and Value-add (8%) assets with a long WALE of 4.8 years
- Investment-grade rating BBB- (stable) by Fitch
- Cromwell owns 28% of CEREIT, its largest investment, demonstrating strong alignment with Unitholders



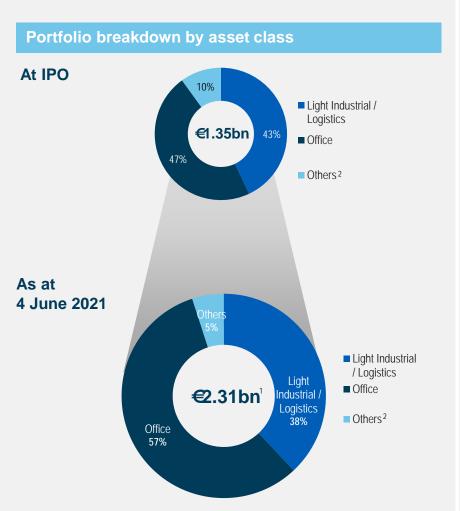


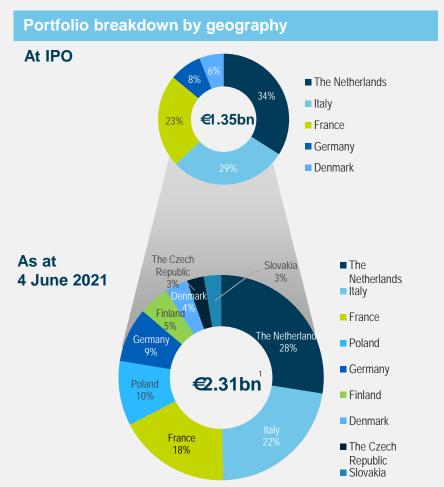
Includes 'prime'

Valuation is based on independent valuations conducted by CBRE-and Savills-as at 31 December 2020 plus any capital expenditure incurred during 1Q 2021 and any other adjustments. Acquisition in Italy acquired on 23 December 2020 (CLOM) and the 11 new assets in the Czech Republic and Slovakia acquired on 11 March 2021 (Arête portfolio) which are based on their respective purchase prices plus any capital expenditure incurred during 1Q 2021 and any other adjustments. Acquisition of asset in Hradec Kralove on 4 June 2021 recorded at purchase price

## Resilience through Diversification

More than 70% growth in portfolio since IPO







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## CEREIT's Performance in 1Q 2021

Active asset management de-risking the portfolio, protecting income and reducing costs

# 1Q 2021 headline financials



**€30.8** million 1Q 2021 NPI

0.4% down YoY





€0.827 cent

1Q 2021 available distributable income per unit 9.1% down YoY

Capital management



38.5%
aggregate
leverage
Within Board-approved

range (35 – 40%)



c.1.72% p.a. All-in interest rate

Total gross debt is fully hedged / fixed

6.5% down YoY



€200 million bond tap

WADE is c. 4 years

# Portfolio and leasing highlights



94.6% portfolio occupancy Down from 95.1% as at end December 2020



-1.3% rent reversion<sup>1</sup>

Impact of COVID-19 on rent reversion in 'office' and 'other' sectors



4.8-year WALE<sup>2</sup>

3.3-year WALB2



31.4% exposure to top 10 tenant-customers<sup>3</sup>

Top 10 tenant-customers' WALE<sup>2</sup> is 6.3 years



**59%** of lease expiries de-risked

up to September 2021



94%
Cash
collection rate
From February 2020 to
April 2021



Rent reversion rate is a fraction where the numerator is the new headline rent of all modified, renewed or new leases over a reference period and the denominator is the last passing rent of the areas being subject to modified, renewed or new leases

WALE and WALB as at 31 March 2021

By headline rent

## Sponsor's ESG Credentials

Cromwell has been reporting on its ESG performance since 2009

#### **MSCI ESG Rating as at October 2020** Maintained AA Rating - as at October 2020 MSCI AA AAA ESG RATINGS AΑ CCC B BB BBB A AAA Α BBB BB 37 key issues selected annually for each industry and weighted based on MSCI's mapping framework. CCC Scores and weights combine to May-16 May-17 Oct-20 overall ESG rating relative to

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industry peers.









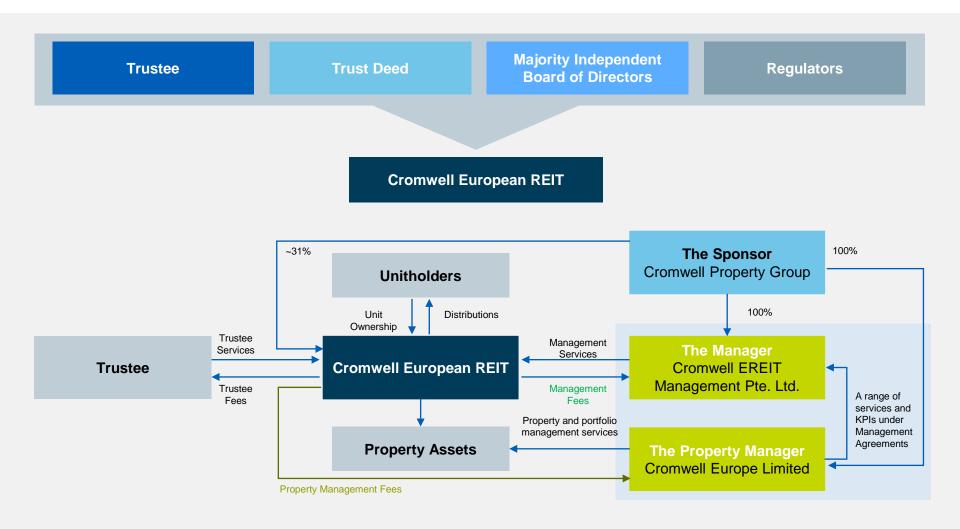


# 2. CEREIT's Governance and Sustainability Framework



## **CEREIT's Structure and Governance**

Externally managed with independent oversight





## CEREIT's Sustainability Oversight Structure

CEREIT has adopted Cromwell's five-pillar sustainability framework since IPO

#### **BOARD OF DIRECTORS**

NOMINATION AND REMUNERATION COMMITTEE

**AUDIT AND RISK COMMITTEE** 

External Adviser E&Y

CEREIT MANAGER SUSTAINABILITY COMMITTEE (Chaired by CEO, comprising Pillar Owners)

Responsibilities: Annual materiality review I Establishment of objectives and targets I Activities execution I Preparing the Annual Sustainability Report

Economic	Governance	Stakeholders	People	Environment
We are committed to providing investors with secure, stable and growing distributions in the long-term, derived from sustainable business practices	We manage risk and protect our investors' interests through best practice governance processes and procedures	We actively <b>engage</b> with our <b>key stakeholders</b> in order to <b>understand</b> what matters to them and make a <b>positive contribution</b>	Our <b>people</b> are our <b>strength</b> . We recognise the power of the individual to make a difference, and the collective power of the team to drive sustainable, competitive advantage	We are committed to improving the operational performance, and actively reducing the environmental impact of our properties while ensuring stakeholder safety
RESPONSIBILITY  • Chief Financial Officer  • Head of Property	RESPONSIBILITY  • Head of Risk, Compliance and Company Secretarial  • Chief Operating Officer	RESPONSIBILITY  • Head of Property  • Head of Investor Relations	RESPONSIBILITY  • Chief Operating Officer	RESPONSIBILITY • Head of Property  CEREIT NET ZERO COMMITTEE (Manager / Property Manager) Responsibilities: Establishment of long-term objectives and aspirational targets for portfolio on real estate and asset management level



## ESG Deeply Embedded in CEREIT's Culture

Committed to achieve sustainability integration in day-to-day management of portfolio and operations

#### Largely achieved or exceeded FY 2020 targets

#### Economic

Limited impact on CEREIT results from COVID-19 95.1% occupancy as at the end of FY 2020 FY 2020 DPU only 3.0% lower YoY on a like-forlike basis

#### Governance

Ranked 7<sup>th</sup> in Singapore Governance and Transparency Index and 10<sup>th</sup> in Governance Index for Trusts out of 45 REITs and business trusts

Senior management has specific ESG-linked KPIs<sup>1</sup>

#### Stakeholders

71% tenant-customer satisfaction (69% in 2019), 58% increase in participation rate

Dialogue with > 1,800 investors and analysts through ~140 virtual and physical meetings and forums

Helped raise >S\$80,000 for community partners

#### **People**

Employee engagement score of 89%

50% female employees achieved

Six-fold Increase in training hours per employee

#### **Environment**

20 BREEAM<sup>2</sup> certifications (as at 31 December 2020, as compared to 11 as at 31 December 2019) and one LEED<sup>3</sup> certification



#### 2020 GRESB Performance

- 9%YoY increase
- (73 points, up from 67 points the year before)
- 2nd among Singapore-listed peers in Public Disclosure Assessment
- 8th among 26 'Diversified Office / Industrial (Europe)' peers

#### **Outperformed**

majority of peers in Europe and Asia; attained higher than average scores in a group comprising 83 listed entities in Europe



## Major 2021 ESG commitments

- Set path to defining long-term targets aligned with the EU's commitment to the Paris Agreement
- Improve CEREIT's ranking in relevant Singapore and global ESG ratings



- Refers to Key Performance Indicators
- Building Research Establishment Environment Assessment Method
- B. Leadership in Energy and Environmental Design



# 3. Industry ESG Trends and Developments



## Snapshot of Recent ESG Regulatory Developments

Focus on real estate and relevance to CEREIT's listing regime and countries of operations

#### **Europe**



- European Green Deal
- SFDR (Sustainable Finance Disclosure Regulation)
- Tertiary Decree in France

#### **Singapore**



 MAS Guidelines on Environmental Risk Management

#### **Overall ESG Landscape**



Increasing investor focus and ESG ratings



## European Union Green Deal



The first climate action initiative under the EU Green Deal is set out under the European Climate Law

The Commission's proposal for the first European Climate Law aims to write into law the goal set out in the European Green Deal – for Europe to become the first climate-neutral continent by 2050, in line with the objectives of the Paris Agreement





#### Sources:

- Ernst & Young
- 2. <a href="https://ec.europa.eu/clima/policies/eu-climate-action-en-">https://ec.europa.eu/clima/policies/eu-climate-action-en-</a>
- 3. https://ec.europa.eu/clima/policies/strategies/2050 en

## Sustainable Finance Disclosure Regulation (SFDR)



Key part of EU action plan

First entered into force on December 2019, the SFDR is the first EU Action Plan for sustainable growth regulation and is to be implemented from 10 March 2021. Periodic reporting requirements apply from 1 January 2022

#### **Objectives**

- Encourage integration of sustainability risks in investment processes and for financial products that pursue objective of sustainable investments
- Reduce information asymmetries in principal agent relationships through integrating sustainability risks, promotion of E and S characteristics and sustainable investments
- Creates even playing field for ESG products/distribution channels and increase market awareness of sustainability

#### Key disclosures at corporate level

- Publish sustainability risk policies on website
- Document sustainability considerations in remuneration policies
- Establish mechanisms for disclosing sustainability risks during pre-contract disclosures (i.e fund raising)

## Key disclosures at fund level (product)

- Transparency on ESG approach and subsequent progress reports to be considered during
  - Fund raising
  - For publication on website
  - Through periodic reports disclosures

The SFDR also includes companies who don't have environmental or social products



## Decret Tertiaire (Tertiary Decree) in France



In force since 1 October 2019

The Decree requires owners and occupants of private and public buildings with a floor or cumulative area greater than or equal to 1,000 m<sup>2</sup> to reduce energy consumption compared to a reference year

#### **Objective:**

Control energy demand and promote energy efficiency and moderation in commercial buildings in France

#### **Obligation**

Landlords and tenants to reduce energy consumption in existing buildings with tertiary use with a target of at least:



Reference year must be a full year of operation (i.e 12 months of data to be available)

In the latest sustainability report published in May 2021 CEREIT has committed to achieve the 40% energy reduction goal in France by 2030

CEREIT has begun the following actions:

- Audited ten out of 21 buildings in the French portfolio's energy and carbon emissions
- These audits look to identify major sources of energy consumption as well as losses
- Currently working with independent consultants to formalise carbon reduction roadmaps to meet reduction goals

CEREIT's full response to *Decret Tertiare* is covered in CEREIT's Sustainability Report 2020 (page 72)



## Singapore 2020 Regulatory Updates



SGX

#### Sustainability Reporting in Singapore Expectations of issuers' disclosures during COVID-19: SGX



SGX expects issuers to set out their plans and strategies to recover from COVID-19 within AR or SRs for the relevant periods, with a special emphasis on the social aspects in their SRs. Stakeholders can then benefit from a holistic understanding of the organisation's responses.

#### 1. Board Oversight

- Review of internal controls, high-risk areas that could be impacted by Covid-19, business strategy against operating environment
- Disclosure of material impacts of Covid-19 on business operations or plans

#### **Key Questions to Consider:**

- Impact of COVID-19 on the issuers' operations:
  - o Has there been material disruption to the issuer's supply chains?
  - o Are there material operational constraints and has the issuer put in place measures to overcome these challenges?
- · Compliance with Covid-19 restrictions:
  - o Has issuer been in breach that led to penalties by relevant authorities?
- Threats to viability
  - o Are there significant threats to issuer's ability to continue operations?
  - o Does the issuer anticipate making significant changes to manage costs?
  - o Have the issuer's key businesses been affected by national or international measures taken by countries to address impact of Covid-19?

#### 2. Emphasis on reporting on social matters

- Consider reporting on impacts of material social risks and opportunities within key stakeholder groups, and describing how Company has managed and/or intends to manage them with the gradual reopening of the economy:
- For example:
  - Employees: Issuer's response to governments' call to institute safe distancing measures and telecommute arrangements
  - o Suppliers: How associated risks in supply chain were managed, for instance, through supplier assessment exercise
  - o Customers: How issuer performed **contractual obligations** due to physical restrictions and **how issuer has supported customers** during Covid-19 e.g. rent relief
  - o Community: Contributions to the community during Covid-19, such as repurposing facilities to produce scare essential necessities i.e. face mask, hand sanitisers

CEREIT's disclosures in the light of COVID-19 are covered in CEREIT's Sustainability Report 2020 (page 25)



## MAS Environmental Risk Management Guidelines



For asset managers

#### Summary of key expectations







#### Governance and Strategy

- BOD to be involved in identifying environmental risks and opportunities, and evaluating their impact on the asset manager's strategies, business plans and products
- Establish an environmental risk management framework (within the overall investment risk management framework) to identify, address and monitor the risks



#### Research and Portfolio Construction

- To embed relevant environmental risk considerations in this process and evaluate the potential impact of relevant environmental risk on return potential
- To consider both physical and transition risks



#### **Portfolio Risk** Management

- Put in place policies and processes to assess, monitor and manage environmental risk
- Where environmental risk is material. develop capabilities in scenario analysis to evaluate impact on portfolio and portfolio resilience to financial losses



#### Stewardship

- Consider implementing AEIs to improve the efficiency of resource use, or attain green building certification
- Collaborate with other asset managers to build knowledge and skills



#### Disclosure

- Make regular and meaningful disclosure of environmental risks and exposure, with clear metrics and targets
- Should be in accordance with international reporting frameworks, such as **TCFD**

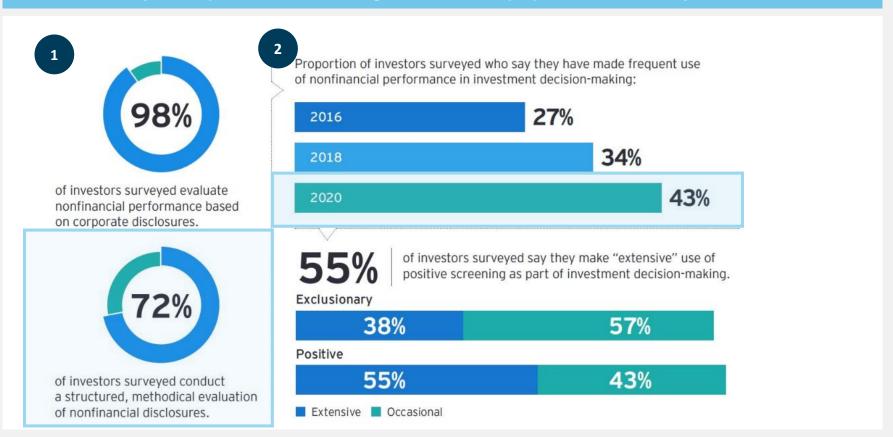
CEREIT's interim response to MAS Guidelines is covered in CEREIT's Sustainability Report 2020 (pages 44-46)



## ESG Increasingly Influences Investment Decisions

Some key highlights on EY's fifth global investor survey

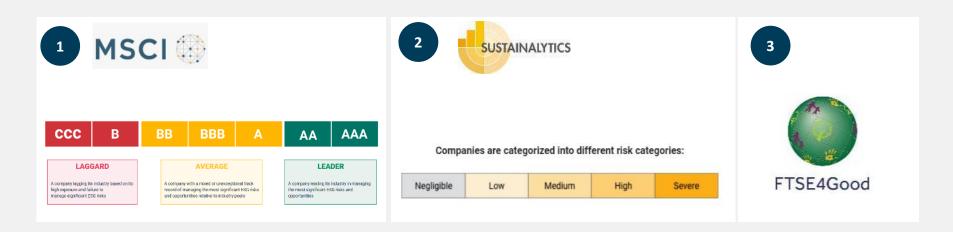
Key Finding: against the COVID-19 backdrop, investors increasingly believe that companies performing well on ESG are less risky, better positioned for the long term and better prepared for uncertainty





## ESG Ratings as an Investment Screening tool

- In recent years, investors increasingly use ESG ratings as investment screening tool
- CEREIT has been reporting into GRESB since IPO
- In early 2021 CEREIT conducted gap analysis against 3 key ESG ratings (in addition to GRESB), identified on the basis of investor and market feedback
- Findings from the gap analysis resulted in a series of proposed recommendations (policies, practices, target-setting) and an action plan which included a series of mid-to-long term actions and targets to further CEREIT's sustainability agenda







# 4. Case Study: GRESB



## Global Real Estate Sustainability Benchmark (GRESB)

2020 overview





#### Live topics

- More accurate energy intensities globally based on a larger number of assets
- CRREM analysis provides a bottom-up understanding of portfolio alignment with Paris goals
- Analysis of coverage by certification scheme
- Like for like trends in energy consumption, GHG and water
- Embodied carbon reporting to the Development Component

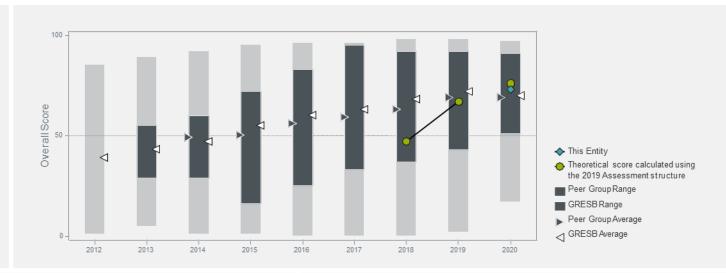


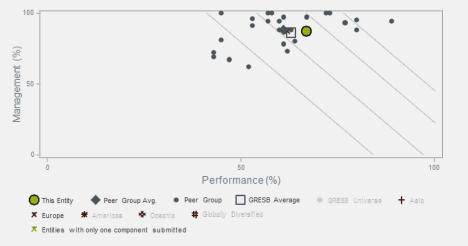


## **CEREIT 2020 GRESB Results**

#### How is CEREIT doing











## **GRESB 2021 Improvement Initiatives**

#### CEREITs focus has shifted from better reporting to specific actions and plans

The following GRESB rating areas with corresponding action plans are identified:

- "Leadership": Publish ESG-related KPIs for CEREIT Manager and Property Manager across all levels of the respective organisations
- "Risk assessment": conduct technical building assessments (these are also part of the BREEAM certification process) and enhance sustainability risk assessment for acquisition
- "Tenants & Community": increase % of overall portfolio tenants' participation share in the annual engagement survey / document tenant-customer health & well-being measures during COVID-19)
- "Energy Consumption": increase share of on-site renewable energy
- "GHG Emissions": increase transparency on carbon emission on property level
- "Water Use": increase transparency on water use
- "Waste Management": collect more waste data on property level
- "Building Certifications": increase number of BREEAM certifications / WELL certifications





# **5.** CEREIT's ESG Targets



## Short-term, Mid-term and Long-term ESG Targets

Highlights from the full set of targets published in CEREIT's latest sustainability report

Pillar	Short-term (2021)	Mid-term / long-term (2022 and beyond)
Economic	<ul> <li>Maintain portfolio occupancy at or above 93.0% / &gt; 6.7% RoE</li> <li>Increase exposure to light industrial / logistics sector to above 40% % of the portfolio, closer to long-term 50% targets</li> <li>Obtain BREEAM for at least five more properties in FY 2021 (over 75% of the office portfolio or 25 in total)</li> <li>Improve GRESB score from 73 points to at least 76 points</li> </ul>	<ul> <li>Deliver stable and growing distributions and NAV per Unit to Unitholders over the long term</li> <li>Plan, publish and achieve aspirational recognised building management certification standards such as BREEAM or LEED</li> <li>Enhance environmental and sustainability risk assessments in all investment, development and operational processes sector</li> </ul>
Governance	<ul> <li>Disclose specific sustainability targets as part of senior executives' remuneration-linked KPIs</li> <li>Achieve two-thirds majority independent board</li> </ul>	<ul> <li>Maintain a compliance record, complying with applicable laws and regulations, including SGX-ST, MAS and Lux SE</li> <li>Maintain GRESB public disclosure score of 'A'</li> </ul>
Stakeholders	<ul> <li>Improve benchmark engagement score for satisfaction with asset management by 1 p.p.</li> <li>Maintain or increase number of equity and bond indexes in which CEREIT is included</li> <li>Implement employee volunteer programme for the Manager</li> </ul>	<ul> <li>Achieve and maintain positive NPS for tenant-customers</li> <li>Identify and introduce appropriate investor satisfaction metrics</li> <li>(e.g. investor survey) and set long-term targets</li> <li>Achieve at least \$1,500 in total contributed community value per employee (directly contributed by the Manager)</li> </ul>
People	<ul> <li>Achieve an employee engagement score and learning and development hours at or above Group average levels</li> <li>Maintain a senior leadership representative within the Diversity Leadership Council on a group level</li> </ul>	<ul> <li>Achieve and maintain a minimum representation of 30% of each gender at all employee levels by 2023</li> <li>Achieve and maintain a minimum representation of 30% of each gender on the Board by 2023</li> </ul>
Environment	<ul> <li>Setup CRREM tool for analysis of consumption and CO<sub>2</sub> emission on property level and include long-term capex plans in the tool as the basis for setting targets based on SBTi</li> <li>Undertake ongoing assessments to new acquisitions and across CEREIT's portfolio to identify the potential of material for physical climate risks</li> </ul>	<ul> <li>Define and publish a set of property and CEREIT-related targets based on SBTi, to align CEREIT with the EU commitment to transition to a climate-neutral society by 2050</li> <li>Identify and disclose the risks and financial measures to address acute material impacts from climate change</li> </ul>



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