NSL LTD.

PROXY FORM

(Incorporated in Singapore)
Company Registration Number 196100107C

IMPORTANT

- 1. The Annual General Meeting is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. The Notice of Annual General Meeting will be sent to members by electronic means via publication on the Company's website at the URL https://www.nsl.com.sg/announcements and will also be made available on the SGX website at the URL https://www.sgx.com/securities/company-announcements. For convenience, printed copies of the Notice of Annual General Meeting will also be sent by post to members.
- 2. Alternative arrangements relating to attendance at the Annual General Meeting via electronic means (including arrangements by which the meeting can be electronically accessed via audio-visual webcast or audio-only stream), submission of questions to the Chairman of the Meeting in advance of the Annual General Meeting, addressing of substantial and relevant questions prior to or at the Annual General Meeting and voting by appointing the Chairman of the Meeting as proxy at the Annual General Meeting, are set out in the accompanying Company's announcement dated 6 April 2022. This announcement may be accessed at the Company's website at the URL https://www.nsl.com.sg/announcements and will also be made available on the SGX website at the URL https://www.sgx.com/securities/company-announcements. For convenience, printed copies of this announcement will also be sent by post to members.
- 3. As a precautionary measure due to the current COVID-19 situation in Singapore, a member will not be able to attend the Annual General Meeting in person. A member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/its proxy to attend, speak and vote on his/her/its behalf at the Annual General Meeting if such member wishes to exercise his/her/its voting rights at the Annual General Meeting.
- CPF and SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 19 April 2022.
- 5. By submitting an instrument appointing the Chairman of the Meeting as proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 6 April 2022.
- 6. Please read the notes overleaf which contain instructions on, inter alia, the appointment of the Chairman of the Meeting as a member's proxy to attend, speak and vote on his/her/its behalf at the Annual General Meeting.

/We _				(Name)	
of				_ (Address)	
peing a	member/members of NSL LTD. (the " Company "), hereby appoint:			_ (* 10.01.00)	
The Cha	airman of the Meeting				
and hel	our proxy to attend, speak and vote for me/us on my/our behalf at the Annual General d by way of electronic means on 29 April 2022 at 2.00 p.m. (Singapore time) and at d below.				
olease in Again o Abstraction Abstraction of Abstra	will be conducted by poll. If you wish the Chairman of the Meeting as your proxy to cast ndicate with an "X" in the For or Against box in respect of that Resolution. Alternatively nst each Resolution in the For or Against box in respect of that Resolution. If you wish the ain from voting on a Resolution, please indicate with an "X" in the Abstain box in respect the number of shares that the Chairman of the Meeting as your proxy is directed to a of that Resolution. In the absence of specific directions in respect of a Resolution, the approxy for that Resolution will be treated as invalid.)	please indica ne Chairman o ct of that Reso abstain from v	te the number f the Meeting plution. Alterna roting in the A	of votes For as your proxy atively, please bstain box in	
No.	Resolutions relating to:	For	Against	Abstain	
	Ordinary Business				
1	Adoption of Directors' Statement and Audited Financial Statements for the financial ye ended 31 December 2021	ar			
2	Re-election of Mr David Fu Kuo Chen as a Director				
3	Re-election of Dr Low Chin Nam as a Director				
4	Approval of Directors' fees amounting to S\$614,000.00				
5	Approval of a final dividend of S\$0.05 per ordinary share (exempt one-tier) for the financial year ended 31 December 2021	al			
6	Re-appointment of Messrs PricewaterhouseCoopers LLP as Independent Auditor ar authorisation for Directors to fix its remuneration	d			
	Special Business				
7	Approval of the Share Issue Mandate				
8	Approval of the renewal of the Share Purchase Mandate				
Dated th	nis day of 2022.				
			Total Number of Shares Held		

Signature(s) of Member(s)/Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF

Notes:

- Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number. If you have shares registered in your name in the Register of Members of the Company (maintained by or on behalf of the Company), you should insert that number. If you have shares entered against your name in the Depository Register and registered in your name in the Register of Members, you should insert the aggregate number. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by you.
- 2. As a precautionary measure due to the current COVID-19 situation in Singapore, a member will not be able to attend the Annual General Meeting in person. A member (whether individual or corporate) must appoint the Chairman of the Meeting as his/her/ its proxy to attend, speak and vote on his/her/its behalf at the Annual General Meeting if such member wishes to exercise his/her/its voting rights at the Annual General Meeting. This proxy form may be accessed at the Company's website at the URL https://www.nsl.com.sg/announcements and will also be made available on the SGX website at the URL https://www.sgx.com/securities/company-announcements. For convenience, printed copies of this proxy form will also be sent by post to members. Where a member (whether individual or corporate) appoints the Chairman of the Meeting as his/her/its proxy, he/she/ it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which the appointment of the Chairman of the Meeting as proxy for that resolution will be treated as invalid.

CPF and SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes by **5.00 p.m.** on **19 April 2022**.

- 3. The Chairman of the Meeting, as proxy, need not be a member of the Company.
- 4. The instrument appointing the Chairman of the Meeting as proxy must be submitted to the Company in the following manner:
 - (a) if submitted by post, be lodged at the office of the Company's Share Registrar, M & C Services Private Limited, at 112 Robinson Road #05-01, Singapore 068902; or
 - (b) if submitted electronically, be submitted via email to the Company's Share Registrar at gpa@mncsingapore.

in either case, by **2.00 p.m.** on **26 April 2022**, being not less than 72 hours before the time appointed for holding the Annual General Meeting.

A member who wishes to submit an instrument of proxy must first download, complete and sign the proxy form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.

Due to the current COVID-19 situation in Singapore, members are strongly encouraged to submit completed proxy forms electronically via email.

- 5. The instrument appointing the Chairman of the Meeting as proxy must be under the hand of the appointor or of his/her attorney duly authorised in writing. Where the instrument appointing the Chairman of the Meeting as proxy is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where an instrument appointing the Chairman of the Meeting as proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument appointing the Chairman of the Meeting as proxy is submitted by post, be lodged with the instrument of proxy or, if the instrument appointing the Chairman of the Meeting as proxy is submitted electronically via email, be emailed with the instrument of proxy, failing which the instrument may be treated as invalid.
- 6. The Company shall be entitled to reject an instrument appointing the Chairman of the Meeting as proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument appointing the Chairman of the Meeting as proxy (including any related attachment). In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument appointing the Chairman of the Meeting as proxy if the member, being the appointor, is not shown to have shares entered against his/her/its name in the Depository Register as at 72 hours before the time appointed for holding the Meeting, as certified by The Central Depository (Pte) Limited to the Company.
- 7. Any reference to a time of day is made by reference to Singapore time.