LE TREE HOLDINGS LIMITED
(Company Registration Number 200517815M)
(Incorporated in the Republic of Singapore)

COMPLETION OF INCORPORATION OF JOINT VENTURE COMPANY IN THE PEOPLE'S REPUBLIC OF CHINA

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1. The Board of Directors (the "**Board**") of Le Tree Holdings Limited (the "**Company**" and, together with its subsidiaries, the "**Group**") refers to its announcement dated 25 September 2026 (the "**Previous Announcement**") in relation to the proposed joint venture between its wholly-owned subsidiary, LeTree (Xiamen) Commercial Management Co., Ltd. (the "**PRC Subsidiary**"), and Xiamen Jingxin Meiye Technology Co., Ltd. ("**Jingxin Meiye**") for the establishment of a joint venture company in the People's Republic of China ("**PRC**") (the "**JV Company**").

2. Unless otherwise defined, capitalised terms used in this announcement shall have the same meanings ascribed to them in the Previous Announcement.

3. The Board wishes to announce that the incorporation of the JV Company was completed on 27 October 2026. Further to the Previous Announcement, and as permitted therein, the JV Company has been successfully registered with the relevant PRC market regulatory authority under the name of **Xiamen Jingzi International Medical Aesthetics Management Co., Ltd. (厦门市憬姿国际医疗美容管理有限公司)**. The aforesaid registered name supersedes the proposed name of Xiamen Jingzi Aesthetics Management Co., Ltd. (厦门憬姿医美品牌管理有限公司) disclosed in the Previous Announcement.

4. Following its incorporation, the JV Company has become a 70%-owned subsidiary of the PRC Subsidiary and is accordingly a subsidiary of the Company. Particulars of the JV Company are as follows:

Particulars	**Details**
Name:	Xiamen Jingzi International Medical Aesthetics Management Co., Ltd. (厦门市憬姿国际医疗美容管理有限公司)
Date of incorporation:	27 October 2026
Place of incorporation:	Xiamen City, Fujian Province, PRC
Unified Social Credit Code:	91350200MAKRGBX13A
Registered capital	RMB2,000,000
Shareholders	PRC Subsidiary – RMB1,400,000 (70%); Jingxin Meiye – RMB600,000 (30%)
Principal activities	[Medical aesthetics, retail store and clinics business, health management service, and supply chain business] [*to conform to registered business scope*]
Legal Representative	Mr Lin, Yiyi

4. Under the JV Agreement, both parties are required to contribute their respective shares of the registered capital in cash within 30 days of the incorporation of the JV Company. The PRC Subsidiary's contribution of RMB1,400,000 will be funded from the Group's internal resources.

5. The incorporation of the JV Company is not expected to have a material impact on the net tangible assets or earnings per share of the Group for the financial year ending 31 December 2026.

6. None of the Directors or substantial shareholders of the Company has any interest, direct or indirect, in the JV Company, other than through their shareholdings in the Company and Mr Lin, Yiyi's role as the Legal Representative of the JV Company, which he holds on behalf of the Group.

By Order of the Board
Lin, Yiyi
Executive Chairman and Chief Executive Officer
27 October 2026