APPENDIX TO THE ANNUAL REPORT DATED 1 OCTOBER 2021

THIS APPENDIX IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. PLEASE READ IT CAREFULLY.

If you are in any doubt about this Appendix or the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

If you have sold or transferred all your shares in the capital of the Company held through The Central Depository (Pte) Limited ("**CDP**"), you need not forward this Appendix to the purchaser or transferee as arrangements will be made by CDP for a separate Appendix to be sent to the purchaser or transferee. If you have sold or transferred all your shares represented by physical share certificate(s), you should at once hand this Appendix to the purchaser or transferee or to the bank, stockbroker or agent through whom you effected the sale or transfer, for onward transmission to the purchaser or transferee.

The Singapore Exchange Securities Trading Limited (the "**SGX-ST**") assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Appendix.

LASSETERS INTERNATIONAL HOLDINGS LIMITED
(Incorporated in the Republic of Singapore)
(Company Registration Number: 200402223M)

APPENDIX TO THE ANNUAL REPORT IN RELATION TO THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE

The purpose of this Appendix is to provide the shareholders of the Company with information relating to and to explain the rationale for the proposed renewal of the Share Buy-back Mandate (as defined in this Appendix) of the Company to be tabled at the Annual General Meeting ("**AGM**") of the Company to be held by way of electronic means on 18 October 2021 at 11.00 a.m.

The Notice of the AGM and the Proxy Form are enclosed with the Annual Report and are available on SGXNet and the Company's website at https://lasseters.listedcompany.com.

*This document has been reviewed by the Company's sponsor, Stamford Corporate Services Pte. Ltd. (the **"Sponsor"**). It has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document. The contact person for the Sponsor is Mr Bernard Lui. Tel: 6389 3000 Email: bernard.lui@morganlewis.com*

TABLE OF CONTENTS

	Page
DEFINITIONS	3
LETTER TO SHAREHOLDERS	5
1. INTRODUCTION	5
2. THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE	5
3. INTERESTS OF DIRECTORS AND SUBSTANTIAL SHAREHOLDERS	15
4. DIRECTORS' RECOMMENDATION	15
5. ANNUAL GENERAL MEETING	15
6. ACTION TO BE TAKEN BY SHAREHOLDERS	15
7. DOCUMENTS AVAILABLE FOR INSPECTION	16
8. DIRECTORS' RESPONSIBILITY STATEMENT	16

DEFINITIONS

Except where the context otherwise requires, the following definitions apply throughout this Appendix:

"ACRA"	:	Accounting and Corporate Regulatory Authority
"Act" or "Companies Act"	:	The Companies Act, Chapter 50 of Singapore, as amended, modified or supplemented from time to time
"AGM"	:	Annual General Meeting of the Company to be held by way of electronic means on 18 October 2021 at 11.00 a.m.
"Annual Report"	:	The annual report of the Company for FY2021
"Approval Date"	:	The date on which the Share Buy-back Mandate is approved
"Average Closing Price"	:	Has the meaning described to it in Section 2.3.4 of this Appendix
"Board"	:	The Board of Directors of the Company for the time being
"Business Day"	:	A day that is not a Saturday, Sunday, public holiday or bank holiday in Singapore
"CDP"	:	The Central Depository (Pte) Limited
"Company"	:	Lasseters International Holdings Limited
"Controlling Shareholder"	:	A person who: (a) holds directly or indirectly fifteen per cent (15%) or more of the nominal amount of all voting Shares in the Company (unless the SGX-ST determines that such a person is not a controlling shareholder of the Company); or (b) in fact exercises control over the Company
"Director"	:	A director of the Company for the time being
"EPS"	:	Earnings per share
"FY"	:	Financial year ended 30 June
"Group"	:	The Company and its subsidiaries
"Latest Practicable Date"	:	The latest practicable date prior to the printing of this Appendix, being 17 September 2021
"Listing Manual"	:	Section B: Rules of Catalist of the Listing Manual of the SGX-ST, as amended, modified or supplemented from time to time
"Market Day"	:	A day on which the SGX-ST is open for trading in securities
"Market Purchase"	:	Has the meaning ascribed to it in Section 2.3.3 of this Appendix
"Maximum Purchase Price"	:	Has the meaning ascribed to it in Section 2.3.4 of this Appendix
"NTA"	:	Net tangible assets
"Off-Market Purchase"	:	Has the meaning ascribed to it in Section 2.3.3 of this Appendix
"Securities Account"	:	A securities account maintained by a Depositor with CDP but does not include a securities subaccount maintained with a Depository Agent
"SFA"	:	The Securities and Futures Act, Chapter 289 of Singapore, as amended, modified or supplemented from time to time

"SGX-ST"	:	Singapore Exchange Securities Trading Limited
"Share Buy-back"	:	Purchase of Shares by the Company pursuant to the Share Buy-back Mandate
"Share Buy-Back Mandate"	:	Has the meaning ascribed to it in Section 2.1 of this Appendix
"Shareholders"	:	Registered holders of Shares, except that where the registered holder is CDP, the term "Shareholders" shall, in relation to such Shares, mean the Depositors whose Securities Accounts are credited with Shares
"Shares"	:	Ordinary shares in the paid-up share capital of the Company
"SIC"	:	Securities Industry Council
"Substantial Shareholder"	:	A person who has an interest in not less than five per cent (5%) of the issued voting shares of the Company
"Take-Over Code"	:	The Singapore Code on Take-overs and Mergers, as amended, modified or supplemented from time to time
"SGD"	:	The lawful currency of the Republic of Singapore
"AUD" and "cents"	:	The lawful currency of Australia
"%" or "per cent"	:	Per centum or percentage

The terms "Depositor", "Depository Agent" and "Depository Register" shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

Other capitalised terms are defined where they appear and have the respective meanings therein indicated.

Words importing the singular shall, where applicable, include the plural and vice versa, and words importing the masculine gender shall, where applicable, include the feminine and neuter genders. References to persons shall, where applicable, include corporations.

Any reference in this Appendix to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined in the Act or any statutory modification thereof and used in this Appendix shall have the meaning assigned to it under the Act or such statutory modification, as the case may be, unless the context otherwise requires.

Any discrepancies in tables included herein between the amounts and the totals thereof are due to rounding; accordingly, figures shown as totals in certain tables may not be an arithmetic aggregation of the figures that precede them.

Any reference to a time of day in this Appendix shall be a reference to Singapore time, unless otherwise stated.

LASSETERS INTERNATIONAL HOLDINGS LIMITED
(Incorporated in the Republic of Singapore)
(Company Registration Number: 200402223M)

LETTER TO SHAREHOLDERS

Board of Directors:
Dato' Jaya J B Tan (Non-Executive Chairman)
Dato' Kamal Y P Tan (Non-Executive Director)
Tan San Chuan (Non-Executive Director)
Tan Sri Kuan Peng Ching @ Kuan Peng Soon (Independent Director)
Teo Chee Seng (Independent Director)

Registered Office:
SGX Centre 2, #17-01
4 Shenton Way
Singapore 068807

1 October 2021

To: The Shareholders of Lasseters International Holdings Limited

Dear Shareholders

1. INTRODUCTION

The Directors refer to: (i) the Notice of AGM dated 1 October 2021 accompanying the Annual Report to convene the AGM; and (ii) the ordinary resolution to seek Shareholders' approval for the proposed renewal of the Share Buy-back Mandate in the Notice of AGM.

The purpose of this Appendix is to provide Shareholders with information relating to, and to seek the approval of Shareholders at the forthcoming AGM for the proposed renewal of the Share Buy-back Mandate.

The Sponsor and the SGX-ST assume no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Appendix.

2. THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE

2.1 Background

The Shareholders had granted a share buy-back mandate to the Directors and/or any of its authorised officers to exercise all powers of the Company to purchase or otherwise acquire its issued Shares (the "**Share Buy-back Mandate**") at an extraordinary general meeting of the Company held on 17 October 2008. The Share Buy-back Mandate has since been renewed on an annual basis and the last renewal was at the last annual general meeting of the Company held on 28 October 2020.

The Share Buy-back Mandate will expire on the date of the forthcoming AGM. Accordingly, the Directors propose that the Share Buy-back Mandate be renewed at the AGM.

2.2 Rationale and Benefit

The Share Buy-back Mandate will give the Company the flexibility to undertake purchases of its Shares of up to ten per cent (10%) of its existing share capital described in Section 2.3.1 below at any time, subject to market conditions and funding arrangements, during the period when the Share Buy-back Mandate is in force. The Share Buy-back Mandate will provide the Company with a mechanism to facilitate the return of surplus cash over and above its ordinary capital requirements, in an expedient and cost-efficient manner.

The Share Buy-back Mandate will also give the Directors greater flexibility over the Company's share capital structure and dividend policy with a view to enhancing the earnings and/or the NTA per Share. The Directors further believe that Share purchases by the Company will help mitigate short-term market volatility in the Share price, offset the effects of short-term speculation and bolster Shareholders' confidence.

Share purchases by the Company will only be made when the Directors believe that such purchases would

benefit the Company and its Shareholders and would not have a material adverse effect on the Company, including its financial condition.

2.3 Authority and Limits of the Share Buy-back Mandate

The authority and limitations of the Share Buy-back Mandate, if approved at the forthcoming AGM, are summarised below:

2.3.1 Maximum Number of Shares

Only Shares which are issued and fully paid-up may be purchased by the Company.

The total number of Shares which may be purchased or acquired by the Company pursuant to the proposed Share Buy-back Mandate is limited to that number of Shares representing not more than 10% of the issued share capital of the Company (excluding treasury shares and subsidiary holdings of the Company, if applicable) as at the Approval Date. Shares which are held as treasury shares and subsidiary holdings will be disregarded for the purposes of computing the 10% limit.

For illustration purposes only, based on the existing issued and paid-up share capital of the Company as at the Latest Practicable Date of SGD66,436,612.04 comprising 486,718,542 Shares (out of which 3,548,000 Shares were held in treasury), and assuming no further shares are issued on or prior to the AGM, not more than 48,317,054 (representing 10% of the issued share capital of the Company as at that date, excluding the 3,548,000 Shares held in treasury) may be bought by the Company pursuant to the proposed Share Buy-back Mandate.

2.3.2 Duration of Authority

Share Buy-backs may be made, at any time and from time to time, from the Approval Date up to the earlier of:

(a) the date on which the next annual general meeting of the Company is held or required by law or the Constitution of the Company to be held;

(b) the date on which the authority conferred under the Share Buy-back Mandate is varied or revoked by Shareholders in a general meeting; or

(c) the date on which the Share purchases are carried out to the full extent mandated in the Share Buy-back Mandate.

2.3.3 Manner of Purchase

Share purchases may be made by way of, *inter alia*:

(a) on-market purchases ("**Market Purchase**"), transacted on the SGX-ST through the ready market or, as the case may be, any other securities exchange on which the Shares may for the time being be listed and quoted, through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or

(b) off-market purchases ("**Off-Market Purchase**") (if effected otherwise than on the SGX-ST) in accordance with an equal access scheme(s) as may be determined or formulated by the Directors as they may consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act and the Listing Manual.

Under the Companies Act, an equal access scheme must satisfy all of the following conditions:

(A) offers for the purchase or acquisition of issued shares shall be made to every person who holds issued shares to purchase or acquire the same percentage of their issued shares;

(B) all of those persons shall be given a reasonable opportunity to accept the offers made; and

(C) the terms of all the offers are the same, except that there shall be disregarded:

(i) differences in consideration attributable to the fact that offers may relate to shares with different accrued dividend entitlements;

(ii) (if applicable) differences in consideration attributable to the fact that offers relate to shares with different amounts remaining unpaid; and

(iii) differences in the offers introduced solely to ensure that each person is left with a whole number of shares.

In addition, the Listing Manual provides that, in making an Off-Market Purchase, the Company must issue an offer document to all Shareholders which must contain at least the following information:

(a) the terms and conditions of the offer;

(b) the period and procedures for acceptances;

(c) the reasons for the proposed share purchase by the Company;

(d) the consequences, if any, of share purchases by the Company that will arise under the Take-over Code or other applicable take-over rules;

(e) whether the share purchases by the Company, if made, would have any effect on the listing of the Shares on the SGX-ST;

(f) details of any share purchases made by the Company in the previous 12 months (whether Market Purchases or Off-Market Purchases), giving the total number of Shares purchased, the purchase price per Share or the highest and lowest prices paid for the purchases, where relevant, and the total consideration paid for the purchases; and

(g) whether the Shares purchased by the Company will be cancelled or kept as treasury shares.

2.3.4 Maximum Purchase Price

The purchase price (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) to be paid for the Shares will be determined by the Directors.

However, the purchase price to be paid for a Share as determined by the Directors must not exceed:

(i) in the case of a Market Purchase, one hundred and five per cent (105%) of the Average Closing Price (as defined below); and

(ii) in the case of an Off-Market Purchase pursuant to an equal access scheme, one hundred and twenty per cent (120%) of the Average Closing Price,

("**Maximum Purchase Price**") in either case, excluding related expenses of the purchase.

For the above purposes, "**Average Closing Price**" means the average of the closing market prices of a Share over the last five (5) Market Days on which transactions in the Shares were recorded on the SGX-ST immediately preceding the day on which the Share purchase was made, and deemed to be adjusted for any corporate action that occurs during such five (5) Market Day-period and the day on which the Share purchase was made.

2.4 Status of Purchased Shares

Any Share which is purchased by the Company is deemed cancelled immediately on purchase (and all rights and privileges attached to that Share expire on cancellation), unless such Share is held by the Company as a treasury share. Accordingly, the total number of issued Shares will be diminished by the number of Shares purchased or acquired by the Company and which are not held as treasury shares.

2.5 Treasury Shares

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as treasury shares. Some of the provisions on treasury shares under the Companies Act are summarised below:

2.5.1 Maximum Holdings

The number of Shares held as treasury shares cannot at any time exceed ten per cent (10%) of the total number of issued Shares.

2.5.2 Voting and other Rights

The Company cannot exercise any right in respect of treasury shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the treasury shares shall be treated as having no voting rights.

In addition, no dividend may be paid, and no other distribution of the Company's assets may be made, to the Company in respect of treasury shares. However, the allotment of shares as fully paid bonus shares in respect of treasury shares is allowed. Also, a subdivision or consolidation of any treasury share into treasury shares of a smaller amount is allowed so long as the total value of the treasury shares after the subdivision or consolidation is the same as before.

2.5.3 Disposal and Cancellation

Where Shares are held as treasury shares, the Company may at any time:

(a) sell the treasury shares for cash;

(b) transfer the treasury shares for the purposes of any employee's share scheme;

(c) transfer the treasury shares as consideration for the acquisition of shares in or assets of another company or assets of a person;

(d) cancel the treasury shares; or

(e) sell, transfer or otherwise use the treasury shares for such other purposes as may be prescribed by the Minister for Finance.

In accordance with the Listing Manual, the Company shall make immediate announcements containing the following information in the event of any sale, transfer, cancellation and/or use of treasury shares:

(A) the date of the sale, transfer, cancellation and/or use;

(B) the purpose of such sale, transfer, cancellation and/or use;

(C) the number of treasury shares sold, transferred, cancelled and/or used;

(D) the number of treasury shares before and after such sale, transfer, cancellation and/or use;

(E) the percentage of the number of treasury shares against the total number of shares outstanding in a class that is listed before and after such sale, transfer, cancellation and/or use; and

(F) the value of the treasury shares if they are used for a sale or transfer, or cancelled.

2.6 Source of Funds

Section 76B of the Companies Act permits the Company to purchase its own Shares out of capital, as well as from its distributable profits, provided that:

(a) the Company is able to pay its debts in full at the time it purchases the Shares and will be able to pay its debts as they fall due in the normal course of business in the 12 months immediately following the purchase; and

(b) the value of the Company's assets is not less than the value of its liabilities (including contingent liabilities) and will not after the purchase of Shares become less than the value of its liabilities (including contingent liabilities).

Further, for the purposes of determining the value of a contingent liability, the Directors or managers of the Company may take into account the following:

(A) the likelihood of the contingency occurring; and

(B) any claim the Company is entitled to make and can reasonably expect to be met to reduce or extinguish the contingent liability.

The Company intends to use internal resources or external borrowings or a combination of both to finance purchases of Shares pursuant to the Share Buy-back Mandate.

2.7 Financial Effects

2.7.1 Financial Effects

The financial effects on the Company and the Group arising from purchases or acquisitions of Shares which may be made pursuant to the Share Buy-back Mandate will depend on, *inter alia*, how the Shares are purchased or acquired, the price paid for such Shares and whether the Shares purchased or acquired are held as treasury shares or cancelled. The financial effects on the Company and the Group, based on the audited financial statements of the Company and the Group for the financial year ended 30 June 2021, are based on the following principal assumptions:

(a) the acquisition of Shares pursuant to the Share Buy-back Mandate had taken place on 1 July 2020 for the purpose of computing the financial effects on the EPS of the Group and the Company;

(b) the acquisition of Shares pursuant to the Share Buy-back Mandate had taken place on 30 June 2021 for the purpose of computing the financial effects on the shareholders' equity, NTA per share and gearing of the Group and the Company; and

(c) transaction costs incurred for the acquisition of Shares pursuant to the Share Buy-back Mandate are assumed to be insignificant and have been ignored for the purpose of computing the financial effects.

2.7.2 Purchase or Acquisition out of Capital or Profits

Under Section 76F of the Companies Act, purchases or acquisitions of Shares by the Company may be made out of the Company's capital or profits so long as the Company is solvent.

Where the consideration (excluding related brokerage, goods and services tax, stamp duties and clearance fees) paid by the Company for the purchase or acquisition of Shares is made out of capital, the amount available for the distribution of cash dividends by the Company will not be reduced but the issued share capital of the Company will be reduced by the value of the Shares purchased. Where the consideration (excluding related brokerage, goods and services tax, stamp duties and clearance fees) paid by the Company for the purchase or acquisition of the Shares is made out of profits, such consideration will correspondingly reduce the amount available for the distribution of cash dividends by the Company.

2.7.3 Information as at the Latest Practicable Date

As at the Latest Practicable Date, the issued and paid-up ordinary share capital (excluding treasury shares) of the Company comprised 483,170,542 Shares. The exercise in full of the Share Buy-back Mandate would result in the purchase of 48,317,054 Shares.

2.7.4 Pro Forma Financial Effects

For illustration purposes only, and on the basis of the assumptions set out below, the financial effects of the:

(a) acquisition of Shares by the Company pursuant to the Share Buy-back Mandate by way of purchases made out of capital and held as treasury shares; and

(b) acquisition of Shares by the Company pursuant to the Share Buy-back Mandate by way of purchases made out of capital and cancelled,

based on the audited financial statements of the Group and the Company for the financial year ended 30 June 2021 are set out in the sections below.

The financial effects of the acquisition of Shares by the Company pursuant to the Share Buy-back Mandate by way of purchases made out of profits are similar to that of purchases made out of capital. Therefore, only the financial effects of the acquisition of the Shares pursuant to the Share Buy-back Mandate by way of

purchases made out of capital are set out in this Appendix.

2.7.5 Purchases made Entirely out of Capital and held as Treasury Shares

Market Purchase

For illustrative purposes only, assuming that the Maximum Purchase Price is SGD0.075, which is five per cent (5%) above the Average Closing Price of the Shares, as at the Latest Practicable Date, the maximum amount of funds required for the purchase of up to 48,317,054 Shares (representing ten per cent (10%) of the total issued and paid-up ordinary share capital of the Company) as at the Latest Practicable Date is approximately SGD3,623,779 (equivalent to AUD3,689,453 using an exchange rate of AUD1 : SGD0.9822[(1)]). On this assumption, the impact of the Share purchases by the Company undertaken in accordance with the proposed Share Buy-back Mandate on the Group's and the Company's audited financial statements for the financial year ended 30 June 2021 is as follows:

TABLE A				
	Group		Company	
	Before Share Buy-back	After Share Buy-back	Before Share Buy-back	After Share Buy-back
	AUD'000	AUD'000	AUD'000	AUD'000
As at 30 June 2021				
Shareholders' Funds	30,463	26,774	22,233	18,544
NTA	30,463	26,774	22,233	18,544
Profit attributable to the Shareholders	6,682	6,682	10,864	10,864
Current Assets	112,490	108,801	12,727	9,038
Current Liabilities	19,729	19,729	4,872	4,872
Working Capital	92,761	89,072	7,855	4,166
Total Interest Bearing Liabilities	64,109	64,109	-	-
Number of Shares ('000)	483,171	434,853	483,171	434,853
Financial Ratios				
NTA per Share (cents)	6.30	6.16	4.60	4.26
Earnings per Share (cents)	1.38	1.54	2.25	2.50
Gearing ratio (times) [(2)]	2.10	2.39	-	-
Current ratio (times)	5.70	5.51	2.61	1.86

As at 30 June 2021, the cash and bank balances of the Group and of the Company was approximately AUD5,742,000 and AUD97,000 respectively.

[(1)] Source: OANDA as at the Latest Practicable Date
[(2)] Computed based on the ratio of Total Interest Bearing Liabilities to Shareholders' Funds

Off-Market Purchase

For illustrative purposes only, in an off-market purchase, assuming that the Maximum Purchase Price is SGD0.086, which is twenty per cent (20%) above the Average Closing Price of the Shares, as at the Latest Practicable Date, the maximum amount of funds required for the purchase of up to 48,317,054 Shares (representing ten per cent (10%) of the total issued and paid-up ordinary share capital of the Company) as at the Latest Practicable Date is approximately SGD4,155,267 (equivalent to AUD4,230,573 using an exchange rate of AUD1 : SGD0.9822[(1)]). On this assumption, the impact of the Share purchases by the Company undertaken in accordance with the proposed Share Buy-back Mandate on the Group's and the

Company's audited financial statements for the financial year ended 30 June 2021 is as follows:

TABLE B				
	Group		Company	
	Before Share Buy-back	After Share Buy-back	Before Share Buy-back	After Share Buy-back
	AUD'000	AUD'000	AUD'000	AUD'000
As at 30 June 2021				
Shareholders' Funds	30,463	26,232	22,233	18,002
NTA	30,463	26,232	22,233	18,002
Profit attributable to the Shareholders	6,682	6,682	10,864	10,864
Current Assets	112,490	108,259	12,727	8,496
Current Liabilities	19,729	19,729	4,872	4,872
Working Capital	92,761	88,530	7,855	3,624
Total Interest Bearing Liabilities	64,109	64,109	-	-
Number of Shares ('000)	483,171	434,853	483,171	434,853
Financial Ratios				
NTA per Share (cents)	6.30	6.03	4.60	4.14
Earnings per Share (cents)	1.38	1.54	2.25	2.50
Gearing ratio (times) [(2)]	2.10	2.44	-	-
Current ratio (times)	5.70	5.49	2.61	1.74

As at 30 June 2021, the cash and bank balances of the Group and of the Company was approximately AUD5,742,000 and AUD97,000 respectively.

[(1)] Source: OANDA as at the Latest Practicable Date
[(2)] Computed based on the ratio of Total Interest Bearing Liabilities to Shareholders' Funds

2.7.6 Purchases made Entirely out of Capital and Cancelled

Market Purchase

For illustrative purposes only, assuming that the Maximum Purchase Price is SGD0.075, which is five per cent (5%) above the Average Closing Price of the Shares, as at the Latest Practicable Date, the maximum amount of funds required for the purchase of up to 48,317,054 Shares (representing ten per cent (10%) of the total issued and paid-up ordinary share capital of the Company) as at the Latest Practicable Date is approximately SGD3,623,779 (equivalent to AUD3,689,453 using an exchange rate of AUD1 : SGD0.9822). On this assumption, the impact of the Share purchases by the Company undertaken in accordance with the proposed Share Buy-back Mandate on the Group's and the Company's audited financial statements for the financial year ended 30 June 2021 is the same as that reflected in Table A above in Section 2.7.5.

Off-Market Purchase

For illustrative purposes only, in an off-market purchase, assuming that the Maximum Purchase Price is SGD0.086, which is twenty per cent (20%) above the Average Closing Price of the Shares, as at the Latest Practicable Date, the maximum amount of funds required for the purchase of up to 48,317,054 Shares (representing ten per cent (10%) of the total issued and paid-up ordinary share capital of the Company) as at the Latest Practicable Date is approximately SGD4,155,267 (equivalent to AUD4,230,573 using an exchange rate of AUD1 : SGD0.9822). On this assumption, the impact of the Share purchases by the Company undertaken in accordance with the proposed Share Buy-back Mandate on the Group's and the Company's audited financial statements for the financial year ended 30 June 2021 is the same as that reflected in Table B above in Section 2.7.5.

Shareholders should note that the financial effects set out above, based on the respective aforementioned assumptions, are for illustration purposes only. In particular, it is important to note that the above analysis is

based on historical audited FY2021 numbers, and is not necessarily representative of future financial performance. In addition, the actual impact will depend on the actual number and price of Shares to be purchased by the Company.

Although the Share Buy-back Mandate would authorise the Company to purchase or acquire up to ten per cent (10%) of the issued and fully paid-up Shares, the Company may not necessarily purchase or acquire or be able to purchase or acquire the entire ten per cent (10%) of the issued and fully paid-up Shares. In addition, the Company may cancel all or part of the Shares repurchased or hold all or part of the Shares repurchased as treasury shares.

2.8 Tax Implications Arising from Share Buy-back

Shareholders who are in doubt as to their respective tax positions or the tax implications of Share purchases by the Company, or who may be subject to tax whether in or outside Singapore, should consult their own professional advisers.

2.9 Reporting Requirement Under Section 76B of the Companies Act

Within thirty (30) days of the passing of a Shareholders' resolution to approve the proposed renewal of the Share Buy-back Mandate, the Company shall lodge a copy of such resolution with the ACRA.

The Company shall notify the ACRA within thirty (30) days of a purchase of Shares on the SGX-ST or otherwise. Such notification shall include details of the purchase, including the date of purchase, the number of Shares purchased by the Company, the number of shares cancelled, the number of shares held as treasury shares, the Company's issued share capital before and after the purchase of Shares, the amount of consideration paid by the Company for the purchase, and whether the Shares are purchased out of the profits or the capital of the Company.

2.10 Listing Rules

The Listing Manual specifies that a listed company shall report all purchases or acquisitions of its shares to the SGX-ST not later than 9.00 a.m. (i) in the case of a Market Purchase, on the Market Day following the day of purchase or acquisition of any of its shares; and (ii) in the case of an Off-Market Purchase under an equal access scheme, on the second Market Day after the close of acceptances of the offer. Such announcement currently requires, *inter alia*, the inclusion of details of the total number of shares purchased, the purchase price per share or the highest and lowest prices paid for such shares, as applicable.

While the Listing Manual does not expressly prohibit any purchase or acquisition of shares by a listed company during any particular time or times, because the listed company would be regarded as an "insider" in relation to any proposed purchase or acquisition of its issued Shares, the Company will not undertake any purchase or acquisition of Shares pursuant to the proposed Share Buy-back Mandate at any time after a price sensitive development has occurred or has been the subject of a decision until the price sensitive information has been publicly announced. In particular, in accordance with Rule 1204(19)(c) of the Listing Manual, the Company and its officers shall not deal in the Company's Shares during the period commencing one month before the announcement of the Company's financial statements for its half year or full year, and ending on the date of announcement of the relevant results.

The Listing Manual requires a listed company to ensure that at least 10% of any class of its listed securities are held by public shareholders. As at the Latest Practicable Date, approximately 30% of the issued Shares are held by public Shareholders. As at the Latest Practicable Date and assuming the Company undertakes purchases or acquisitions of its Shares up to the maximum 10% of its issued and fully paid-up Shares permitted under the Share Buy-back Mandate, approximately 22% of the issued Shares will be held by public Shareholders. Accordingly, the Company is of the view that there is a sufficient number of Shares in issue held by public Shareholders which would permit the Company to undertake purchases or acquisitions of its Shares up to the maximum ten per cent (10%) permitted under the Share Buy-back Mandate without affecting the listing status of Shares on the SGX-ST, and that the number of Shares remaining in the hands of the public will not fall to such a level as to cause market illiquidity or to affect orderly trading.

2.11 Take-over Code Implications Arising from Share Buy-back

(a) The resultant increase in the percentage of voting rights held by a Shareholder and persons acting in concert with him, following the purchase of Shares by the Company, will be treated as an acquisition for the purposes of Rule 14 of the Take-Over Code ("**Rule 14**"). Consequently, depending on the number of Shares purchased by the Company and the Company's issued share capital at that time, a Shareholder or group of Shareholders acting in concert with each other could obtain or consolidate effective control of the Company and could become obliged to make an offer under Rule 14.

(b) Under the Take-Over Code, persons acting in concert or concert parties comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), cooperate, through the acquisition by any of them of shares in a company, obtain or consolidate effective control of the company. Unless the contrary is established, the following persons, *inter alia,* will be presumed to be acting in concert, namely:

(i) a company, its parent, subsidiaries and fellow subsidiaries, and their associated companies, and companies of which such companies are associated companies, and any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the companies for the purchase of voting rights, all with each other. For this purpose, where a company owns or controls at least twenty per cent (20%) but not more than fifty per cent (50%) of the voting rights of another company, the second-mentioned company is an associated company of the first-mentioned company;

(ii) a company with any of its directors (together with their close relatives, related trusts as well as companies controlled by any of the directors, their close relatives and related trusts);

(iii) a company with any of its pension funds and employee share schemes;

(iv) a person with any investment company, unit trust or other fund whose investment such person manages on a discretionary basis, but only in respect of the investment account which such person manages;

(v) a financial or other professional adviser, including a stockbroker, with its client in respect of the shareholdings of:

(A) the adviser and persons controlling, controlled by or under the same control as the adviser; and

(B) all the funds which the adviser manages on a discretionary basis, where the shareholdings of the adviser and any of those funds in the client total 10% or more of the client's equity share capital;

(vi) directors of a company (together with their close relatives, related trusts and companies controlled by any of such directors, their close relatives and related trusts) which is subject to an offer or where the directors have reason to believe a bona fide offer for their company may be imminent;

(vii) partners; and

(viii) an individual, his close relatives, related trusts and any person who is accustomed to act in accordance with his instructions, and companies controlled by them, and any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the persons and entities for the purchase of voting rights.

(c) The circumstances under which Shareholders (including Directors) and persons acting in concert with them respectively will incur an obligation to make a take-over offer under Rule 14 after a purchase or acquisition of Shares by the Company are set out in Rule 14 and Appendix 2 of the Take-over Code.

(d) In general terms, the effect of Rule 14 and Appendix 2 of the Take-over Code is that, unless exempted, Directors and persons acting in concert with them will incur an obligation to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring Shares, the voting rights of such Directors and their concert parties would increase to thirty per cent (30%) or more, or, if the voting rights of such Directors and their concert parties are between thirty per cent (30%) and fifty per cent (50%) of the Company's voting rights, the voting rights of such Directors and their concert parties would increase by more than one per cent (1%) in any period of six (6) months.

(e) Under Appendix 2 of the Take-over Code, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder would increase to thirty per cent (30%) or more, or, if such Shareholder holds between thirty per cent (30%) and fifty per cent (50%) of the Company's voting rights, the voting rights of such Shareholder would increase by more than one per cent (1%) in any period of six (6) months. Such Shareholder need not abstain from voting in respect of the resolution authorising the proposed Share Buy-back Mandate.

Based on the Register of Directors' Shareholdings and the Register of Substantial Shareholders, as at the Latest Practicable Date, the shareholdings of the Directors and the Substantial Shareholders before and after the purchase of Shares pursuant to the Share Buy-back Mandate, assuming (i) the Company purchases the maximum amount of ten per cent (10%) of the issued and paid-up ordinary share capital of the Company, and (ii) there is no change in the number of Shares held by the Directors and the Substantial Shareholders or which they are deemed interested in, will be as follows:

	Before Share Buy-back			**After Share Buy-back**		
	Direct Interest %	**Deemed Interest %**	**Total Interest %**	**Direct Interest %**	**Deemed Interest %**	**Total Interest %**
Directors						
Dato' Jaya J B Tan	19.84	-	19.84	22.05	-	22.05
Dato' Kamal Y P Tan	20.51	-	20.51	22.79	-	22.79
Tan San Chuan	3.75	-	3.75	4.17	-	4.17
Tan Sri Kuan Peng Ching @ Kuan Peng Soon	4.96	-	4.96	5.51	-	5.51
Teo Chee Seng	0.08	-	0.08	0.09	-	0.09
Substantial Shareholders						
Dato' Jaya J B Tan	19.84	-	19.84	22.05	-	22.05
Dato' Kamal Y P Tan	20.51	-	20.51	22.79	-	22.79
Tan Yet Meng	15.00	-	15.00	16.67	-	16.67

Dato' Jaya J B Tan, Dato' Kamal Y P Tan and Ms Tan Yet Meng are relatives and are considered persons acting in concert under the Take-over Code. As their combined shareholding interest in the Company before and after the Share Buy-back exceeds 50% (being 55.35% before the Share Buy-back and 61.50% after the Share Buy-back), the obligation to make a take-over offer under Rule 14 of the Take-over Code is not applicable to the Substantial Shareholders.

(f) Shareholders who are in any doubt as to whether they would incur any obligations to make a take-over offer as a result of any purchase of Shares by the Company pursuant to the proposed Share Buy-back Mandate are advised to consult their professional advisers and/or the SIC before they acquire any Shares in the Company during the period when the proposed Share Buy-back Mandate is in force.

2.12 Shares Purchased During the Previous 12 Months

There were no Shares purchased by the Company during the previous 12 month-period preceding the Latest Practicable Date.

3. INTERESTS OF DIRECTORS AND SUBSTANTIAL SHAREHOLDERS

3.1 Interests of Directors

The interests of the Directors in Shares as extracted from the Register of Directors' Shareholdings as at the Latest Practicable Date are set out below:

	Number of Shares			
Directors	**Direct Interest(1)**	**Deemed Interest(1)**	**Total(1)**	**%(1)**
Dato' Jaya J B Tan	95,868,540	-	95,868,540	19.84
Dato' Kamal Y P Tan	99,116,012	-	99,116,012	20.51
Tan San Chuan	18,115,336	-	18,115,336	3.75
Tan Sri Kuan Peng Ching @ Kuan Peng Soon	23,942,478	-	23,942,478	4.96
Teo Chee Seng	400,000	-	400,000	0.08

(1) Based on 483,170,542 issued Shares excluding treasury shares as at the Latest Practicable Date

3.2 Interests of Substantial Shareholders

The interests of the Substantial Shareholders in Shares as extracted from the Register of Substantial Shareholders as at the Latest Practicable Date are set out below:

	Number of Shares			
Substantial Shareholders	**Direct Interest(1)**	**Deemed Interest(1)**	**Total(1)**	**%(1)**
Dato' Jaya J B Tan	95,868,540	-	95,868,540	19.84
Dato' Kamal Y P Tan	99,116,012	-	99,116,012	20.51
Tan Yet Meng	72,461,340	-	72,461,340	15.00

(1) Based on 483,170,542 issued Shares excluding treasury shares as at the Latest Practicable Date

4. DIRECTORS' RECOMMENDATION

The Directors are of the opinion that the proposed renewal of the Share Buy-back Mandate is in the best interests of the Company. Accordingly, the Directors recommend that Shareholders vote in favour of the ordinary resolution relating to the proposed renewal of the Share Buy-back Mandate to be proposed at the forthcoming AGM.

5. ANNUAL GENERAL MEETING

The AGM, notice of which is set out on pages 130 to 135 of the Annual Report, will be held by way of electronic means on 18 October 2021 at 11.00 a.m. for the purpose of considering and, if thought fit, passing (with or without any modification) the resolutions set out in the Notice of AGM.

6. ACTION TO BE TAKEN BY SHAREHOLDERS

(a) In compliance with the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (the ***Order***), a Shareholder who wishes to vote at the Meeting can only do so by appointing the Chairman of the Meeting to act as his/her proxy to vote on his/her behalf in respect of all the Shares held by him/her. In the Proxy Form, a Shareholder should specifically indicate his/her voting instructions as to how the Chairman is to vote for or vote against (or abstain from voting on) the proposed renewal of the Share Buy-back Mandate. In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the Meeting as proxy for that resolution will be treated as invalid. All valid votes cast via proxy on each resolution will be counted.

(b) Investors holding Shares through relevant intermediaries (as defined under Section 181 of the Companies Act), should not use the Proxy Form and should contact their relevant intermediaries as soon as possible to specify voting instructions. CPF/SRS investors who wish to vote should approach their respective CPF Agent Banks/SRS Operators at least seven (7) working days before the AGM (i.e. by 11.00 a.m., 6 October 2021) in order to allow sufficient time for their respective intermediaries to in turn submit a proxy form to appoint the Chairman of the Meeting to vote on their behalf by the cut-off date. Other investors holding shares through other relevant intermediaries who wish to vote should approach his/her relevant intermediary as soon as possible to specify voting instructions.

(c) The instrument appointing a proxy must be deposited (i) by post to the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services (Pte). Ltd. at 50 Raffles Place, #32-01, Singapore Land Tower, Singapore 048623; or (ii) by email to proxyform@lasseters-intl.com by enclosing a clear scanned completed and signed Proxy Form and must be received by the Company not less than 72 hours before the time appointed for holding the AGM.

(d) Please refer to the section entitled "**IMPORTANT INFORMATION**" in the Notice of AGM for further details. Shareholders should also refer to the Company's announcement dated 1 October 2021 entitled "Important information relating to Annual General Meeting and Extraordinary General Meeting to be held on 18 October 2021" which has been uploaded with the Notice of AGM and Proxy Form, for further information, including the steps to be taken by Shareholders to participate at the AGM. Such announcement may also be accessed at the URL https://lasseters.listedcompany.com.

7. DOCUMENTS AVAILABLE FOR INSPECTION

The Constitution of the Company and the Annual Report are available for inspection at the registered office of the Company at SGX Centre 2, #17-01, 4 Shenton Way, Singapore 068807 during normal business hours from the date of this Appendix up to and including the date of the AGM.

Due to the mandatory safe distancing measures issued by the Singapore Ministry of Health in relation to the COVID-19 outbreak, physical inspection of such documents will strictly be by appointment only. Please email to Adeline.Ng@sg.tricorglobal.com prior to making any visits to arrange for a suitable time slot for the inspection. The Appendix and the Annual Report are also available on SGXNet and the Company's corporate website at https://lasseters.listedcompany.com.

8. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Appendix and confirm after making all reasonable enquiries, that to the best of their knowledge and belief, this Appendix constitutes full and true disclosure of all material facts about the proposed renewal of the Share Buy-back Mandate, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this Appendix misleading. Where information in the Appendix has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in the Appendix in its proper form and context.

Yours faithfully
For and on behalf of the Board of Directors of
LASSETERS INTERNATIONAL HOLDINGS LIMITED

DATO' JAYA J B TAN
Non-Executive Chairman