LINCOTRADE & ASSOCIATES

Press Release – For Immediate Release

Lincotrade Sustains Growth Momentum with S$81.1 Million of New Contracts in 1Q2027 Order Book Surges 40.8% to S$149.5 Million

- ***Secured six new contracts with an aggregate value of S$81.1 million during 1Q2027, including the largest single contract of S$70.0 million awarded in July 2026.***

- ***Outstanding order book increased approximately 40.8% to S$149.5 million as at 30 September 2026, compared to S$106.2 million as at 30 June 2026.***

- ***Barring unforeseen circumstances, the new contracts are expected to strengthen the Group's order book, enhance revenue visibility and contribute positively to its financial performance over the duration of the projects.***

SINGAPORE, 19 November 2026 – Lincotrade & Associates Holdings Limited, **("Lincotrade" or the "Company" or "立鎧企業" and together with its subsidiaries, the "Group")**, a specialist in interior fitting-out services, is pleased to announce that it has secured six new contracts with an aggregate value of approximately S$81.1 million during the three months ended 30 September 2026 ("**1Q2027**").

The new contracts include the Group's largest single contract of approximately S$70.0 million, awarded in July 2026 for addition and alteration ("**A&A**") and office fit-out works at an educational institution in Singapore, as announced on 3 August 2026. The Group continues to focus on securing higher-value projects while maintaining disciplined project execution.

Commenting on the new contracts secured, Executive Director and CEO of Lincotrade, Mr. Jackie Soh Loong Chow (苏隆昭先生) said: ***"The sustained momentum in securing new projects reflects the strength of our execution capabilities and the trust that our clients place in Lincotrade.***

As we undertake larger and more complex projects, our priority remains strengthening our operational capabilities, maintaining disciplined cost management, and delivering quality outcomes for our clients.

Looking ahead, we remain focused on pursuing opportunities that leverage our core expertise, enhance our margins and strengthen our ability to deliver sustainable, long-term growth."

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About Lincotrade & Associates Holdings Limited
(Bloomberg Code: LINASC:SP / SGX Code: BFT.SI)

Established in 1991 and based in Singapore, Lincotrade has over 30 years of experience in the interior fitting-out industry and have established a proven business track record since its inception. Since 2006, Lincotrade has had its own in-house processing facility to process, assemble and manufacture Carpentry Products to support and complement its interior fitting-out services.

Lincotrade is engaged in the provision of interior fitting-out services, additions and alterations ("**A&A**") works and other building construction services primarily for the following three segments:

(a) commercial premises, such as offices, hotels, shopping malls and food and beverage establishments;
(b) residential premises such as condominium developments; and
(c) showflats and sales galleries.

Lincotrade's interior fitting-out projects encompass space planning and lay-out, interior construction and finishing works on floorings, ceilings, partitions, doors, fixtures and fittings, mechanical, electrical and plumbing works such as air-conditioning installation, water and sewage fit-outs, lighting, power and other works. Lincotrade also provide A&A works include minor alterations, extension, conversion and upgrading of buildings as well as minor repair and improvement works. In addition, Lincotrade provides building construction services which mainly consist of the construction of showflats and sales galleries.

In FY2025, Lincotrade also ventured into property development business via Linc Venture in Malaysia.

As part of its sustainability strategy, the Group has an established environmental management system to enhance its environmental performance and reduce its impact on the environment. In addition to its commitment in the reduction of on-site energy consumption and construction waste, the Group has been using environmentally friendly materials, such as laminate and veneer made from reconstructed or recycled material, in its projects to reduce lumbering of forests. The Group was awarded the Singapore Green Label by the Singapore Environmental Council for its wooden panel doors which are made from renewable and sustainable materials.

For more information, please visit their website at http://www.lincotrade.com.sg

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Issued on behalf of Lincotrade & Associates Holdings Limited by 8PR.

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*This announcement has been reviewed by the Company's sponsor, SAC Capital Private Limited (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited ("**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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