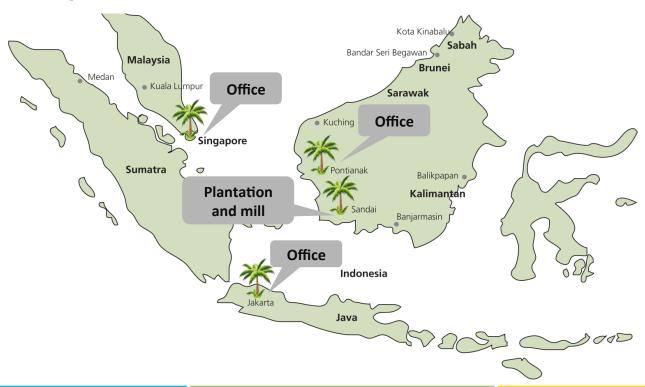


A palm oil producer in Indonesia





Plantation (Cultivation)

In West Kalimantan, Indonesia

As at 31 December 2015:

Total land bank: 16,079 ha Cultivated land: 13,667 ha Mature⁽¹⁾ area: 13,512 ha Avg FFB yield: 15.8 tons/ha (1) Mature: Oil palms > 3 years old

Mill (FFB Processing)

Process FFB harvested from Nucleus; purchased from Plasma farmers and from other nearby plantations

FFB processing capability:

- -60 tons/hr
- -360,000 tons/yr
- -FY2015: 233,341 tons processed

Products

Crude Palm Oil (CPO)

Customers: Indonesian palm oil refineries and palm oil bulking facilities; commodity traders FY2015: 49,163 tons

Palm Kernel (PK)

Customers: Indonesian palm kernel processing plants FY2015: 9,846 tons

Salient Highlights for FY2015



Financial performance

- EBITDA at Rp40.1 billion (EBITDA margin 12.5%)
- Revenue decreased 25% to Rp321.6 billion:
 - CPO sales revenue decreased 24% to Rp294.0 billion mainly due to lower CPO average selling price and lower sales volume
 - PK sales revenue decreased 32% to Rp27.6 billion mainly due to lower PK average selling price and lower sales volume.
- Gross profit decreased by 59% to Rp60.7 billion
 - Gross profit margin decreased to 18.9% in FY2015 from 34.4% in FY2014

Production statistics

- Extraction rates for CPO decreased by 0.6% point to 21.1% and PK decreased by 0.1 % point to 4.2%
- FFB yield improved slightly at 15.8 tons/ha in FY2015 as compared to 15.6 tons/ha in FY2014
- CPO production increased to 49,163 tons in FY2015 from 47,835 tons in FY2014
- PK production increased to 9,846 tons in FY2015 from 9,595 tons in FY2014

Plantation

- 98.9% of our palm in mature production stage
- 2,412 ha available for future cultivation

To expand our operations via organic growth and acquisitions

P&L Highlights



Indonesian Rupiah (Billions)	FY2015	FY2014	Var %
Revenue	321.6	428.3	(25)
Gross profit (GP)	60.7	147.3	(59)
Profit /(Loss)before tax	(144.6)	106.9	(n.m)
Net Profit /(Loss)for the period	(101.7)	75.7	(n.m)
Profit/(Loss)attributable to shareholders	(96.7)	72.0	(nm)
EBITDA	40.1	130.7	(69)
GP margin (%)	18.9	34.4	(15.5) % pts
NP margin (%)	(31.6)	17.7	(49.3) % pts
EBITDA margin (%)	12.5	30.5	(18.0) % pts

The loss was mainly due to net loss from changes in fair value of biological assets in FY2015

Segment Review



	FY2015	FY2014	Var %
Sales volume (tons)			
СРО	45,021	48,185	(7)
Palm kernels	8,009	9,765	(18)
Ave. Selling Price (Rp/kg)			
СРО	6,530	8,048	(19)
Palm kernels	3,441	4,145	(17)
Revenue (Rp' billion)			
СРО	294.0	387.8	(24)
Palm kernels	27.6	40.5	(32)

Balance Sheet Highlights



Indonesian Rupiah (Billions)	31 Dec 15	31 Dec 14	Var (%)	
Total assets	1,036.1	1,235.4	(16.1)	
Total liabilities	(145.5)	(225.1)	(35.4)	
Current ratio (times)	11.5	7.1	+4.4	
Net Gearing (%)		_		

Cash Flow Statement Highlights

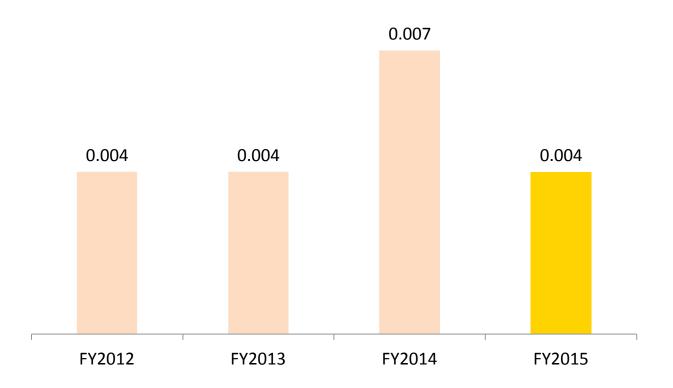


Indonesian Rupiah (Billions)	FY2015	FY2014 (Restated)
Net cash used in operating activities	(43.3)	112.8
Net cash used in investing activities	(33.4)	(27.6)
Net cash used in financing activities	(33.4)	(26.6)
Cash on hand and in banks at the beginning of the period	412.7	354.5
Effects of currency translation on cash and cash equivalents	17.0	(0.4)
Cash on hand and in banks at the end of the period	319.6	412.7
Net change in cash on hand and in banks	(110.1)	58.6

Dividend



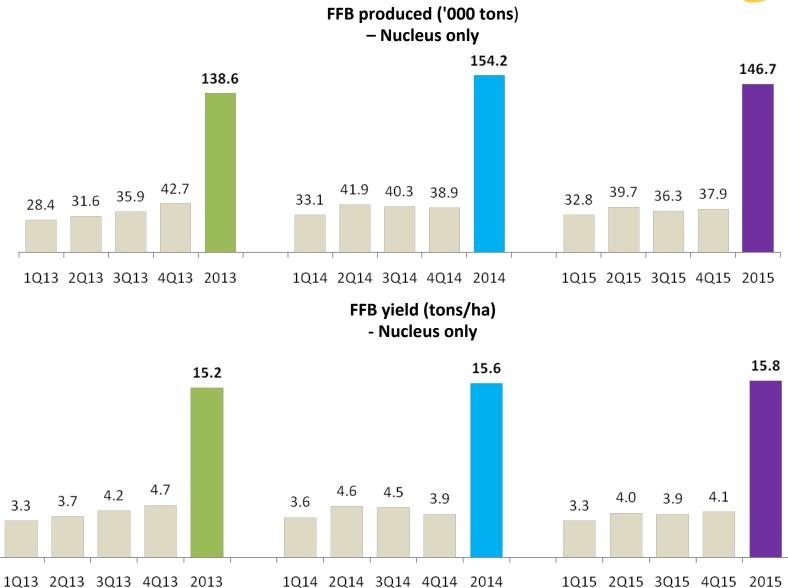
Dividend (S\$)





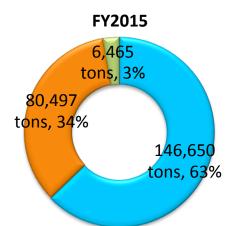
Production Output

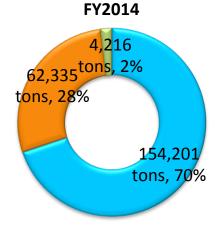




Production Statistics







Total FFB purchased from 3rd party

Total FFB purchased from Plasma

- Total FFB produced (Nucleus) decreased by 4.9% (7,551 tons), from 154,201 tons in FY2014 to 146,650 tons in FY2015
- Total FFB purchased from 3rd Party increased by 53.3%
 (2.249 tons) from 4,216 tons in FY2014 to 6,465 tons in FY2015

Production Output (Tons)	FY2015	FY2014	Var %
СРО	49,163	47,835	+3
Palm kernels	9,846	9,595	+3



Plantation statistics



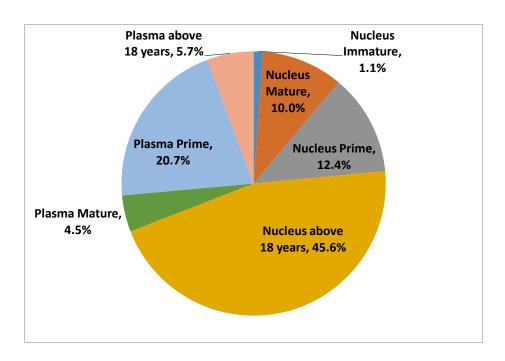
	FY2015	% of total	FY2014	% of total
Total Planted Area (ha)	13,667	100%	13,667	100%
Mature	13,512	98.9%	13,186	96.5%
Immature	155	1.1%	481	3.5%

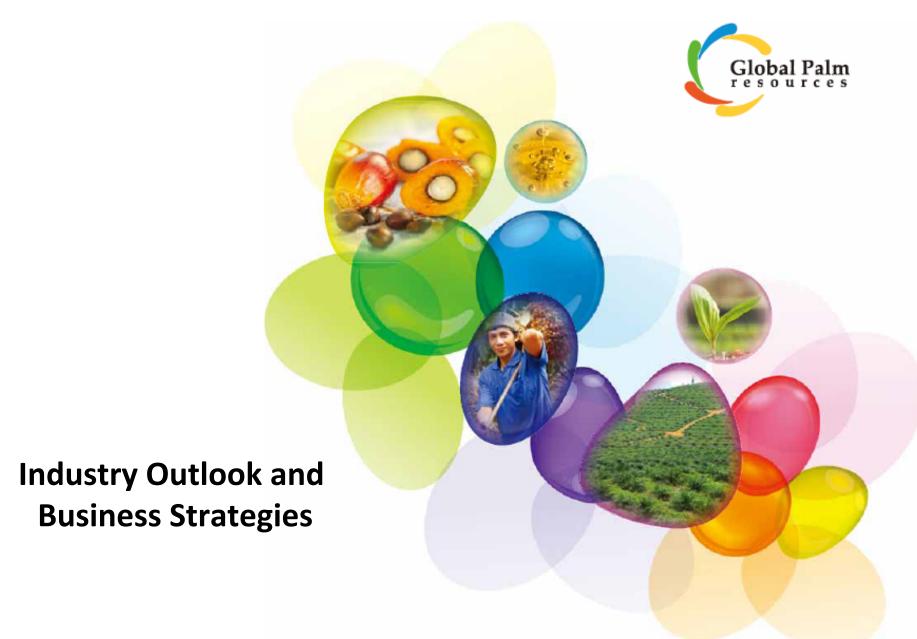
- Total land bank 16,079 ha
- 2,412 ha available for future cultivation

Age Profile @ 31 December 2015



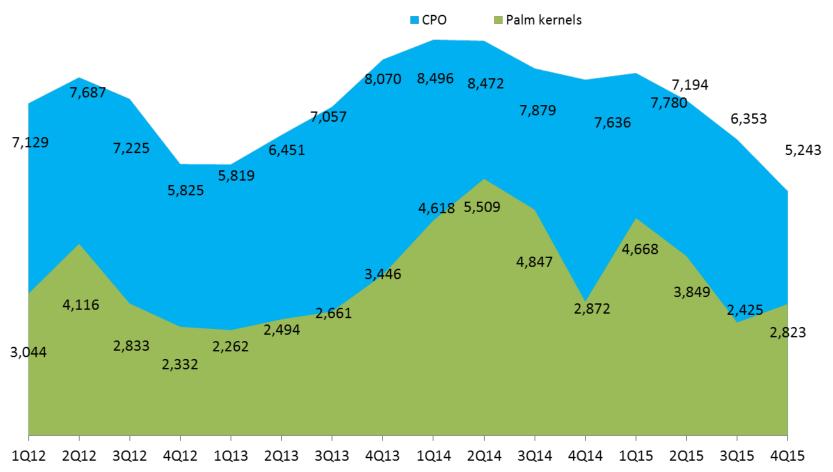
Area cultivated	First 3 years (Immature)	4 - 6 years (Mature)	7 - 18 years (Prime)	Above 18 years	Total
Nucleus (ha)	155	1,366	1,692	6,231	9,445
Plasma (ha)	0	610	2,835	778	4,222
Total (ha)	155	1,976	4,527	7,009	13,667
% of cultivated area	1.1%	14.5%	33.1%	51.3%	100.0%





Average Selling Prices (Rp/Kg)





 We expect CPO prices to be volatile given the uncertainty of the global economy and abnormal weather's impact on market dynamics

Strategies And Future Plans



Expansion

Co-Composting plant

• Land location permit obtained for 7,170 ha of land in East Kalimantan

Develop uncultivated land bank

- Land location permit obtained for 6,546 ha of land in West Kalimantan
- Actively pursue potential acquisitions targets

• Yielding cost savings from use of organic compost fertilisers from our plantation's EFB and POME

Optimisation

Increase yield

- From plantation
- From mill

Continue to exercise prudence in expenditures

