In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notification of share transaction of a Director has been made on behalf of Jardine Matheson Holdings Limited:-

"**JARDINE MATHESON HOLDINGS LIMITED**

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM

1 Details of the person discharging managerial responsibilities / person closely associated

a) Name: Lincoln PAN

2 Reason for the notification

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 7,100 ordinary shares

c) Price(s) and Volume(s):

Price(s)	Volume(s)
US$71.82	7,100

d) Aggregated price: US$509,922
Aggregated volume: 7,100

e) Date of the transaction: 6 January 2026

f) Place of the transaction: Singapore Exchange (XSES)

Jonathan Lloyd, Jardine Matheson Limited
For and on behalf of Jardine Matheson Holdings Limited

7 January 2026"