INTERNATIONAL CEMENT GROUP LTD.
(Company Registration No. 201539771E)

APPOINTMENT OF LEGAL REPRESENTATIVE OF PRINCIPAL INDIRECT SUBSIDIARY COMPANIES INCORPORATED IN THE REPUBLIC OF KAZAKHSTAN

The Board of Directors (the "**Board**") of International Cement Group Ltd. (the "**Company**" and together with its subsidiaries, the "**Group**") wishes to announce the appointment of Mr Chen Yongliang, current General Manager of Korcem LLP, one of our indirect subsidiary incorporated in the Republic of Kazakhstan (**"Kazakhstan"**), as the legal representative of the Group's current cement production companies in Kazakhstan, namely Alacem LLP, Sharcem LLP and Korcem LLP, pursuant to Rule 704(11) of the Listing Manual of the SGX-ST.

BY ORDER OF THE BOARD

Zhang Zengtao
Executive Director and Chief Executive Officer

02 October 2026