

BANYAN TREE HOLDINGS LIMITED
(Incorporated in the Republic of Singapore)
(Company Registration Number 200003108H)

**UPDATE ON DELISTING OF LAGUNA RESORTS & HOTELS PUBLIC COMPANY LIMITED
FROM THE STOCK EXCHANGE OF THAILAND**

The Board of Directors of Banyan Tree Holdings Limited (the "**Company**") and together with its subsidiaries (the "**Group**") wishes to inform shareholders that Laguna Resorts & Hotels Public Company Limited ("**LRH**"), a subsidiary of the Company listed on the Stock Exchange of Thailand ("**SET**"), has received confirmation from the SET that LRH's securities will be delisted from the SET with effect from **12 September 2026**. The SET has also announced that LRH's securities may be traded for a period of seven business days from 3 September 2026 to 11 September 2026 prior to the effective date of delisting.

The delisting follows LRH's inability to restore its public float to the minimum 15% level required under the SET's listing requirements within the stipulated timeframe. The Group's shareholding in LRH stood at approximately 86.28%, while LRH's public float remained below the prescribed threshold. No appeal was filed against the delisting order.

The Company further notes that the major shareholders of LRH had evaluated the alternatives available to restore LRH's public float. Following due consideration, the major shareholders, comprising the Company and its subsidiaries, concluded that such alternatives would not be beneficial to them and would not align with its investment strategies and business plans. Accordingly, those alternatives were not pursued, resulting in LRH being unable to satisfy the SET's minimum public shareholding requirements within the prescribed timeframe. The delisting therefore reflects the outcome of shareholder ownership considerations rather than any financial or operational concerns affecting LRH. LRH will remain a subsidiary of the Company following the delisting.

The delisting is not expected to have any material impact on the consolidated net tangible assets per share or earnings per share of the Group for the financial year ending 31 December 2026. LRH's financial results will continue to be consolidated into the Group's financial statements.

By Order of the Board

Tan Min Hai Edmund
Company Secretary
1 September 2026