

Condensed Interim Financial Statements For the six months ended 30 June 2021

Contents

	Page
Condensed interim consolidated statement of comprehensive income	2
Condensed interim statements of financial position	3
Condensed interim statements of changes in equity	5
Condensed interim consolidated statement of cash flows	7
Notes to the condensed interim financial statements	8
Other information required by Listing Rule Appendix 7C	16

This announcement has been reviewed by the Company's Sponsor, SAC Capital Private Limited (the "Sponsor"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Mr David Yeong (Tel: (65) 6232 3210) at 1 Robinson Road, #21-00 AIA Tower, Singapore 048542.

Condensed interim consolidated statement of comprehensive income For the six months ended 30 June 2021

		Group		la sassal
		6 months ended 30 June		Increase/ (Decrease)
	Note	2021 \$'000 (Unaudited)	2020 \$'000 (Unaudited)	%
Revenue	4	2,639	1,820	45.0
Cost of sales		(689)	(425)	62.1
Gross profit		1,950	1,395	39.8
Other income		625	534	17.0
General and administrative expenses		(1,908)	(1,792)	6.5
Marketing and distribution expenses		(56)	(34)	64.7
Other operating expenses		(353)	(664)	(46.8)
Finance costs		(42)	(30)	40.0
Profit/(Loss) before tax	5	216	(591)	n.m.
Income tax expense	6	_	_	n.m.
Profit/(Loss) for the period, representing profit/(loss) attributable to owners of the Company		216	(591)	n.m.
Other comprehensive income: Items that may be reclassified subsequently to profit or loss Foreign currency translation		_	2	n.m.
Total comprehensive income for the period attributable to owners of the Company		216	(589)	n.m.
Earnings/(Loss) per share - Basic and diluted (cents per share)	7	0.49	(1.33)	

TSH Corporation Limited

Condensed interim statements of financial position As at 30 June 2021

		Gr	oup	Com	npany
	Note	30 June 2021 \$'000 (Unaudited)	31 December 2020 \$'000 (Audited)	30 June 2021 \$'000 (Unaudited)	31 December 2020 \$'000 (Audited)
Non-current assets	-	(Orlaudited)	(Addited)	(Oriaudited)	(Addited)
Plant and equipment Right-of-use assets	9	249 482	185 754	<u>-</u>	- -
Intangible assets Investment in subsidiaries Investment in associate#	10	11 - -	14 _ _	7,706 –	7,706 -
Other receivables Deferred tax assets		148 116	148 116	_ _	
		1,006	1,217	7,706	7,706
Current assets					
Inventories		4,493	3,955	_	
Trade and other receivables Cash and bank balances		583 5,947	550 4,435	3,067 4,911	1,728 3,534
		11,023	8,940	7,978	5,262
Total assets		12,029	10,157	15,684	12,968
Current liabilities					
Contract liabilities Trade and other payables Bank borrowing	11	1 1,513 260	3 1,861 –	549 260	- 419 -
Income tax payable Lease liabilities		_ 549	– * 797	_	_
Provision for restoration costs		59	41	-	_
		2,382	2,702	809	419
Net current assets		8,641	6,238	7,169	4,843
Non-current liabilities					
Bank borrowing Deferred tax liabilities	11	2,240 2	_ 2	2,240	-
Lease liabilities Provision for restoration costs		291 84	555 84		_ _ _
i Tovision for restoration costs		2,617	641	2,240	
Total liabilities		4,999	3,343	3,049	419
Net assets		7,030	6,814	12,635	12,549

Condensed interim statements of financial position As at 30 June 2021

		Group		Com	pany
	Note	30 June 2021 \$'000 (Unaudited)	31 December 2020 \$'000 (Audited)	30 June 2021 \$'000 (Unaudited)	31 December 2020 \$'000 (Audited)
Equity attributable to owners of the Company	f				
Share capital Capital reserve Foreign currency translation	12	4,569 1,452	4,569 1,452	12,546 —	12,546 —
reserve		4	4	_	_
Revenue reserve		1,005	789	89	3
Total equity		7,030	6,814	12,635	12,549
Total equity and liabilities		12,029	10,157	15,684	12,968

^{*:} Amount less than \$500.
#: \$Nil value

Condensed interim statements of changes in equity For the six months ended 30 June 2021

	Attributable to owners of the Company				
	Share capital	Capital	Foreign currency translation	Revenue	Total
(Unaudited)	(Note 12) \$'000	reserve \$'000	reserve \$'000	reserve \$'000	equity \$'000
<u>Group</u>	•	•	•	•	•
At 1 January 2021	4,569	1,452	4	789	6,814
Profit for the period	_	_	_	216	216
Total comprehensive income	_	-	-	216	216
At 30 June 2021	4,569	1,452	4	1,005	7,030
At 1 January 2020	4,569	1,452	5	2,739	8,765
Loss for the period	_	_	-	(591)	(591)
Other comprehensive income Foreign currency					
translation	_	_	2	_	2
Total comprehensive income		_	2	(591)	(589)
At 30 June 2020	4,569	1,452	7	2,148	8,176

Condensed interim statements of changes in equity For the six months ended 30 June 2021

(Unaudited)	Share capital \$'000	Revenue reserve \$'000	Total equity \$'000
Company	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ
At 1 January 2021	12,546	3	12,549
Profit for the period, representing total comprehensive income for the period	-	86	86
At 30 June 2021	12,546	89	12,635
At 1 January 2020	12,546	4,570	17,116
Profit for the period, representing total comprehensive income for the year	_	70	70
At 30 June 2020	12,546	4,640	17,186

Condensed interim consolidated statement of cash flows For the six months ended 30 June 2021

Operating activities Profit/(Loss) before tax 2016 2000 5'000 1'000 4'0			6 months ended 30 June		
Operating activities 216 (591) Profit/(Loss) before tax 216 (591) Adjustments for: 3 -* Amortisation of intangible assets 5 75 189 Depreciation of plant and equipment 5 75 189 Depreciation of right-of-use assets 5 272 474 Finance costs 42 30 Interest income 5 (6) (18) Plant and equipment written off - 1 Operating cash flows before changes in working capital 602 85 Changes in working capital (538) (144) Increase in inventories (538) (144) Increase in inventories (538) (144) Increase in inventories (33) (393) (Decrease)/Increase in trade and other payables and contract liabilities (330) (393) (Decrease)/Increase in trade and other payables and contract liabilities (304) (445) Interest income received 6 - Increase lin state and contract liabilities		Note	\$'000	\$'000	
Amortisation of intangible assets 5 3 -* Depreciation of plant and equipment 5 75 189 Depreciation of right-of-use assets 5 272 474 Finance costs 42 30 Interest income 5 (6) (18) Plant and equipment written off 6 7 (538) (144) Increase in inventories (538) (144) Increase in inventories (538) (144) Increase in trade and other receivables (33) (393) (Decrease)/Increase in trade and other payables and contract liabilities (335) 7 Cash flows used in operations (304) (445) Interest income received 6 6 - Income taxes paid 7 (47) Net cash flows used in operating activities (298) (492) Investing activities Grants received for intangible assets - 17 Interest income received - 20 Purchase of plant and equipment (139) (26) Placement of fixed deposits - (20) Net cash flows used in investing activities (139) (9) Financing activities Payment of interest on bank borrowing (23) - Payment of lease liabilities (528) (492) Proceeds from bank borrowing 2,500 - Net cash flow generated from/(used in) financing activities 1,512 (993) Cash and cash equivalents at beginning of the equivalents 1,512 (993)	Profit/(Loss) before tax		,	,	
Interest income	Amortisation of intangible assets Depreciation of plant and equipment	5	75	189	
capital Changes in working capital Increase in inventories (538) (144) Increase in inventories (538) (393) (Decrease)/Increase in trade and other payables and contract liabilities (335) 7 Cash flows used in operations Interest income received 6	Interest income	5		(18)	
Increase in inventories (538) (144) Increase in trade and other receivables (33) (393) (Decrease)/Increase in trade and other payables and contract liabilities (335) 7 Cash flows used in operations (304) (445) Interest income received 66 — Income taxes paid 7 (47) Net cash flows used in operating activities (298) (492) Investing activities Grants received 7 — 17 (47) Interest income received 9 — 20 (139) (26) Purchase of plant and equipment (139) (26) Placement of fixed deposits 7 — (20) Net cash flows used in investing activities (139) (9) Financing activities Payment of lease liabilities (528) (492) Proceeds from bank borrowing 2,500 — Net cash flow generated from/(used in) financing activities 1,949 (492) Net increase/(decrease) in cash and cash equivalents 1,512 (993) Cash and cash equivalents at beginning of the period 4,435 2,731	capital		602	85	
contract liabilities(335)7Cash flows used in operations Interest income received Income taxes paid(304) 6 - 	Increase in inventories Increase in trade and other receivables				
Interest income received Income taxes paid			(335)	7	
Investing activities Grants received for intangible assets Interest income received Purchase of plant and equipment Placement of fixed deposits Net cash flows used in investing activities Financing activities Payment of interest on bank borrowing Payment of lease liabilities Proceeds from bank borrowing Proceeds from bank borrowing Proceeds from bank borrowing Payment of lease liabilities	Interest income received		6	· –	
Grants received for intangible assets Interest income received Purchase of plant and equipment Placement of fixed deposits Net cash flows used in investing activities Financing activities Payment of interest on bank borrowing Payment of lease liabilities Proceeds from bank borrowing Proceeds from bank borrowing Proceeds from bank borrowing Payment of lease liabilities Proceeds from bank borrowing Proceeds from bank b	Net cash flows used in operating activities		(298)	(492)	
Financing activities Payment of interest on bank borrowing Payment of lease liabilities Proceeds from bank borrowing Net cash flow generated from/(used in) financing activities Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the period Proceeds from bank borrowing 1,949 1,949 1,512 (993) 4,435 2,731	Grants received for intangible assets Interest income received Purchase of plant and equipment		_ _ (139) _	20 (26)	
Payment of interest on bank borrowing (23) — Payment of lease liabilities (528) (492) Proceeds from bank borrowing 2,500 — Net cash flow generated from/(used in) financing activities 1,949 (492) Net increase/(decrease) in cash and cash equivalents 1,512 (993) Cash and cash equivalents at beginning of the period 4,435 2,731	Net cash flows used in investing activities		(139)	(9)	
Activities 1,949 (492) Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the period 1,512 (993) 4,435 2,731	Payment of interest on bank borrowing Payment of lease liabilities		(528)	_ (492) _	
equivalents 1,512 (993) Cash and cash equivalents at beginning of the period 4,435 2,731			1,949	(492)	
period 4,435 2,731	equivalents		1,512	(993)	
Cash and cash equivalents at end of the period 5,947 1,738	·		4,435	2,731	
	Cash and cash equivalents at end of the period		5,947	1,738	

^{*:} Amount less than \$500.

1. Corporate information

The Company

TSH Corporation Limited is a limited liability company incorporated and domiciled in Singapore and is listed on the Catalist of the Singapore Exchange Securities Trading Limited ("SGX-ST").

These condensed interim consolidated financial statements as at and for the six months ended 30 June 2021 comprise the Company and its subsidiaries (collectively, the "**Group**").

The principal activities of the Company are that of investment holding and provision of management services. The principal activities of the Group are that of operation of food and beverages outlets and import and distribution of beverages.

2. Basis of preparation

The condensed interim financial statements for the six months ended 30 June 2021 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the financial year ended 31 December 2020.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements are presented in Singapore dollar (SGD or \$) which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change the accounting policies or make retrospective adjustments as a result of adopting those standards.

2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the financial year ended 31 December 2020.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

2.2 Use of judgements and estimates (cont'd)

There is no critical judgement made in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements, or have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial period:

2.3 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Net realisable value of inventories

Inventories are stated at the lower of cost and net realisable value ("NRV").

NRV in respect of inventories is assessed based on the best available facts and circumstances at the end of each reporting period, including but not limited to, the physical conditions of the inventories, their expected market selling prices and estimated costs to be incurred for their sale. The carrying amounts of the Group's inventories at the end of each reporting period are disclosed in the condensed interim financial statements.

Impairment of non-financial assets

The Group assesses whether there are indicators of impairment for plant and equipment and right-of-use asset at each reporting date. The Company also assesses whether there are indicators of impairment for investment in subsidiaries at each reporting date. These assets are tested for impairment where there are indications that the carrying amounts may not be recoverable. This requires an estimation of the recoverable amount of the cash generating units to which the assets belong which is determined based on the higher of fair value less cost to sell and value-in-use methods. In determining the recoverable amounts of the cash generating units, the Group evaluates, amongst other factors, the market and economic environment in which the cash generating units operate and the economic performance of these assets.

Management has determined that there is no further impairment on the Group's carrying amounts of the plant and equipment, right-of-use assets and the Company's investment in subsidiaries since the end of last financial year.

The carrying amounts of the Group's plant and equipment, right-of-use assets and the Company's investment in subsidiaries at the end of each reporting period are disclosed in the condensed interim financial statements.

3. Seasonal operations

The Group businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

Information reported to the CEO for the purposes of resource allocation and assessment of segment performance is specifically focused on the wholesale and retail sale of food and beverages businesses which form the basis of identifying the operating segments of the Group under SFRS(I) 1-8 *Operating Segments*. Management considers the aggregated wholesale and retail sale of food and beverages businesses as a single operating segment.

4.1 Disaggregation of revenue

	Group 6 months ended 30 June		
	2021 \$'000 (Unaudited)	2020 \$'000 (Unaudited)	
Sale of goods Rendering of services	2,614 25	1,762 58	
	2,639	1,820	
At a point in time Over time	2,614 25	1,762 58	
	2,639	1,820	

The Group operates in Singapore with revenue generated in Singapore. Accordingly, analysis of revenue and assets of the Group by geographical distribution has not been presented.

5. Profit/(Loss) before taxation

	Group 6 months ended 30 June		
	2021 \$'000 (Unaudited)	2020 \$'000 (Unaudited)	
Income includes:			
Government grants Interest income Rental rebates Sponsorship income	346 6 269 4	460 18 39 13	
Expenses include:			
Amortisation of intangible assets Depreciation of plant and equipment Depreciation of right-of-use assets Interest expense on bank borrowing Interest expense on lease liabilities	3 75 272 26 16	- * 189 474 - 30	

6. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of comprehensive income are:

	Group 6 months ended 30 June		
	2021 \$'000 (Unaudited)	2020 \$'000 (Unaudited)	
Current tax - Current income tax	-	_ *	
Income tax expense recognised in condensed interim consolidated statement of comprehensive income	_	_	

^{*:} Less than \$500.

7. Earnings/(Loss) per share

Basic earnings/(loss) per share are calculated by dividing the profit/(loss) for the period by the weighted average number of ordinary shares outstanding during the period. Diluted earnings/(loss) per share are the same as basic earnings/(loss) per share as there are no dilutive potential ordinary shares.

The following reflects the profit/(loss) and share data used in the basic and diluted earnings/(loss) per share computations for the periods ended 30 June:

	Group 6 months ended 30 June	
	2020 \$'000 (Unaudited)	2019 \$'000 (Unaudited)
Profit/(Loss) for the period, representing profit/(loss) attributable to owners of the Company	216	(591)
	Number of shares	Number of shares
Weighted average number of ordinary shares outstanding for basic and diluted earnings per share computation	44,355,491	44,355,491

8. Significant related party transactions

(a) Compensation of key management personnel

		6 months ended 30 June		
	2021 \$'000 (Unaudited)	2020 \$'000 (Unaudited)		
Salaries and bonuses Central Provident Fund contributions	210 12	200 12		
	222	212		
	 			

9. Plant and equipment

During the six months ended 30 June 2021, the Group acquired assets amounting to approximately \$139,000 (30 June 2020: \$17,000) and disposed of assets amounting to approximately \$Nil (30 June 2020: \$1,000).

10. Intangible assets

Group At 31 December 2020	Software \$'000
(Audited) Cost Accumulated amortisation	29 (15)
Net book amount	14
6 months ended 30 June 2021 (Unaudited) Opening net book amount Amortisation charge	14 (3)
Closing net book amount	11
At 30 June 2021 (Unaudited) Cost Accumulated amortisation Net book amount	29 (18) 11

11. Borrowing

	Group and 30 June 2021 \$'000 (Unaudited)	d Company 31 December 2020 \$'000 (Audited)
Amount repayable within one year or on demand Secured Unsecured	_ 260	_ _
Amount repayable after one year Secured Unsecured	2,240	_

The bank borrowing of the Group is unsecured. Certain subsidiaries of the Group have provided corporate guarantee for the borrowing.

12. Share capital

	Group Unaudited		Company d Unaudited No. of ordinary	
	No. of ordinary			
	shares	\$'000	shares	\$'000
Issued and fully paid ordinary shares:				
Beginning and end of interim period	44,355,491	4,569	44,355,491	12,546

The Company did not hold any treasury shares as at 30 June 2021.

The Company's subsidiaries do not hold any shares in the Company as at 30 June 2021 and 31 December 2020.

There were no changes to the Company's share capital as at 30 June 2021 and 31 December 2020. There were no outstanding convertibles, treasury shares or subsidiary holdings as at 30 June 2021 and 2020.

13. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2021 and 31 December 2020:

Group		Company	
30 June 2021 \$'000 (Unaudited)	31 December 2020 \$'000 (Audited)	30 June 2021 \$'000 (Unaudited)	31 December 2020 \$'000 (Audited)
,	,	,	,
205	505	3,048	1,713
5,947	4,435	4,911	3,534
6,152	4,940	7,959	5,247
1,497	1,803	535	409
840	1,352	_	_
2,500	_	2,500	_
4,837	3,155	3,035	409
	30 June 2021 \$'000 (Unaudited) 205 5,947 6,152 1,497 840 2,500	30 June 2021 2020 \$'000 (Unaudited) \$'040 (Audited) 205 5,947 4,435 6,152 4,940 1,497 1,803 840 1,352 2,500 —	30 June 2021 2020 2021 \$'000 (Unaudited) \$'000 (Audited) (Unaudited) (Unaudited) (Unaudited) \$205 505 3,048 5,947 4,435 4,911 \$6,152 4,940 7,959 \$1,497 1,803 535 840 1,352 - 2,500 - 2,500

14. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the: (a) current financial period reported on; and (b) immediately preceding financial year.

	Group		Company	
	30 June 2021 \$ (Unaudited)	31 December 2020 \$ (Unaudited)	30 June 2021 \$ (Unaudited)	31 December 2020 \$ (Unaudited)
Net asset value per ordinary share	0.1585	0.1536	0.2849	0.2829

The net asset value per ordinary share for the Group and the Company were calculated based on the net assets divided by 44,355,491 shares (31 December 2020: 44,355,491 shares).

15. Subsequent event

The are no known subsequent events which have led to adjustments to this set of condensed interim financial statements.

Other Information Required by Listing Rule Appendix 7C

1. Review

The condensed interim statements of financial position of TSH Corporation Limited and its subsidiaries as at 30 June 2021 and the related condensed interim consolidated statement of comprehensive income, condensed interim statements of changes in equity and condensed interim consolidated statement of cash flows for the six months then ended and the notes have not been audited or reviewed.

2. A review of the performance of the Group

Statement of comprehensive income

The revenue of the Group increased by \$0.82 million or 45.0% from \$1.82 million in first half of 2020 ("**1H2020**") to \$2.64 million in first half of 2021 ("**1H2021**"), despite shorter operating hours and controlled seating capacity as compared to 1H2020 which was largely pre-COVID-19, due mainly to higher number of revenue-month in 1H2021, contributed partly by a new outlet (Signature Reserve) opened in March 2021.

The gross profit of the Group increased by \$0.56 million or 39.9% from \$1.40 million in 1H2020 to \$1.95 million in 1H2021 due mainly to the higher revenue. The gross margin has reduced by 2.8% from 76.6% in 1H2020 to 73.9% in 1H21 attributed mainly to lower sales of higher margin items in 1H2021.

The Group reported a profit before tax of \$0.22 million in 1H2021 as compared to a loss before tax of \$0.59 million in 1H2020 due mainly to higher gross profit as mentioned above, lower other operating expenses and higher other income, but moderated by higher general and administrative expenses.

The other operating expenses was reduced by \$0.31 million or 46.8% from \$0.66 million in 1H2020 to \$0.35 million in 1H2021 due to a decrease in depreciation of right-of-use assets ("ROUA") of \$0.20 million and a decrease in depreciation of plant and equipment of \$0.11 million as a result of the impairment on ROUA and plant and equipment made in the last financial year.

The other income increased by \$0.09 million or 17.0% from \$0.53 million in 1H2020 to \$0.63 million in 1H2021 due to higher rental rebates received amounting to \$0.23 million, but moderated mainly by the reduction in government grants received of \$0.11 million.

The general and administrative expenses increased by \$0.12 million or 6.5% from \$1.79 million in 1H2020 to \$1.91 million in 1H2021 due mainly to the operating expenses incurred for Signature Reserve as mentioned above.

As a result of the above, the Group reported a net profit of \$0.22 million in 1H2021 as compared to a net loss of \$0.59 million in 1H2020.

Statement of financial position

The non-current assets decreased by \$0.21 million or 17.3% from \$1.22 million as at 31 December 2020 to \$1.01 million as at 30 June 2021 due mainly to lower ROUA, but moderated by higher plant and equipment.

The ROUA decreased by \$0.27 million or 36.1% from \$0.75 million as at 31 December 2020 to \$0.48 million as at 30 June 2021 due to the depreciation of ROUA in 1H2021. The plant and equipment increased by \$0.06 million or 34.6% from \$0.19 million as at 31 December 2020 to

\$0.25 million as at 30 June 2021 due mainly to the purchase of plant and equipment for Signature Reserve, but moderated by the depreciation of \$0.08 million for 1H2021.

The current assets increased by \$2.08 million or 23.3% from \$8.94 million as at 31 December 2020 to \$11.0 million as at 30 June 2021 due mainly to the increase in cash and bank balances of \$1.51 million or 34.1% from \$4.44 million as at 31 December 2020 to \$5.95 million as at 30 June 2021 and increase in inventories, especially further investment in casks, of \$0.54 million or 13.6% from \$3.96 million as at 31 December 2020 to \$4.49 million as at 30 June 2021.

The current liabilities decreased by \$0.32 million or 11.8% from \$2.70 million as at 31 December 2020 to \$2.38 million as at 30 June 2021 due mainly to the reduction in trade and other payables and lease liabilities, but moderated by the drawdown of borrowing from a bank.

The trade and other payables was reduced by \$0.35 million or 18.7% from \$1.86 million as at 31 December 2020 to \$1.51 million as at 30 June 2021 due mainly to the payments made for accruals as at last year end. The lease liabilities were reduced by \$0.25 million or 31.1% from \$0.80 million as at 31 December 2020 to \$0.55 million as at 30 June 2021 due mainly to repayments during the period. A bank loan of \$2.50 million was drawn down in January 2021 to provide more working capital to the Group for its expansion purposes, of which \$0.26 million is repayable within the next 12 months.

The non-current liabilities increased by \$1.98 million or 308% from \$0.64 million as at 31 December 2020 to \$2.62 million as at 30 June 2021 due to the drawdown of a bank loan as mentioned above but moderated by the repayments of lease liabilities in 1H2021.

Statement of cash flows

The net cash flows used in operating activities of \$0.30 million was attributed mainly to the increase in inventories of \$0.54 million and the reduction in trade and other payables and contract liabilities of \$0.34 million, but moderated by the operating cash flows before changes in working capital of \$0.60 million.

The net cash used in investing activities of \$0.14 million was related mainly to the plant and equipment purchased for Signature Reserve as mentioned above.

The net cash generated from financing activities of \$1.95 million was attributed to the drawdown of the bank loan of \$2.50 million as mentioned above and the interest paid for the bank borrowing of \$0.02 million, but moderated by the repayment of lease liabilities amounting to \$0.53 million.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months

The Group operates in a highly competitive industry with many competitors and low barriers to entry. The business is dependent heavily on the Government's safe management measures, the general economic outlook, growth in consumer affluence in Singapore and Singapore tourism and hospitality industry.

The COVID-19 pandemic and the Government's safe management measures have adversely impacted the business thus far in 2021 and will have significant financial impact on the earnings per share and net asset value per share of the Group for the financial year ending 31 December 2021 if there is no improvement in the restrictions relating to operating hours, number of customers per table, and the influx of tourists to Singapore.

- The updates on Phase 3 (Heightened Alert) measures and the return to Phase 2 (Heightened Alert), announced on 16 and 20 July 2021 respectively, have imposed requirements for outlets that had pivoted to operate as food and beverage ("F&B") establishments to be suspended for 2 weeks from 16 July to 30 July 2021.
- The dial back of dining-in at F&B establishments to groups of up to 2 persons with effect from 19 July 2021, and the cessation of dining-in with only takeaway and delivery options allowed from 22 July to 18 August 2021, pose further headwinds to the Group.
- As a result of these measures, the operations of 2 outlets, namely The Other Room and Quaich Bar at Waterfront Plaza, were suspended since 16 July 2021 and the remaining outlets have been closed since 22 July 2021.

As of the announcement date, the Government has provided updated measures of Phase 2 (Heightened Alert) on 6 August 2021. Groups of up to 5 persons are allowed to dine-in at F&B establishments with effect from 10 August 2021 if all the diners are fully vaccinated. All our outlets have been re-opened for dine-in on 10 August 2021, except for The Other Room and Quaich Bar at Waterfront Plaza which are still pending for inspection before they are allowed to re-open for operations

Despite the current conditions, the Group is still seeking to expand its foothold in the market organically or by entering into joint ventures or strategic alliances with parties that can complement the Group.

In relation to the announcement made on 17 March 2021 regarding the Company's entry into a non-binding memorandum of understanding ("**MOU**") with China Liquor Limited, the Company would like to update that it is still in discussion at this stage.

- 5. If a decision regarding dividend has been made:-
 - (a) Whether an interim (final) ordinary dividend has been declared (recommended);

No.

(b)(i) Amount per share:

Not applicable.

(b)(ii) Previous corresponding period:

Not applicable.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated):

Not applicable.

(d) The date the dividend is payable:

Not applicable.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined:

Not applicable.

6. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

No dividend has been declared or recommended for 1H2021 as the Group intends to conserve cash during this period of economic uncertainty.

7. If the group has obtained a general mandate from Shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Company does not have a general mandate from shareholders for IPTs pursuant to Rule 920.

8. Negative confirmation pursuant to Rule 705(5).

The Board of Directors do hereby confirm that, to the best of their knowledge, nothing has come to their attention which may render the 1H2021 financial results to be false or misleading in any material aspect.

9. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

The Company hereby confirms that it has procured undertakings from all its Directors and executive directors in the format set out in Appendix 7H.

CONFIRMATION BY THE BOARD

13 August 2021

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the condensed interim financial statements for the six months ended 30 June 2021 to be false or misleading in any material aspect.

On behalf of the Board of Directors	
Dr Yu Lai Boon	Chua Khoon Hui
Director	Director