



# UOB Group Financial Updates

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Group Chief Financial Officer

For the Nine Months / Third Quarter Ended 30 September 2025

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# Key Highlights

- **Third quarter 2025 (3Q25) net profit at \$0.4 billion**, 67% lower QoQ and 72% lower YoY due to **pre-emptive provisions** set aside this quarter.
- **Additional \$0.6 billion set aside in pre-emptive general allowance**, in view of ongoing macroeconomic uncertainties and sector-specific headwinds. **General allowance coverage strengthened to 1% of performing loans**.
- **Net interest income moderated**, as **net interest margin narrowed** nine basis points from last quarter to **1.82%** on lower asset yields due to benchmark rates decline
- **Fee income rose to \$892 million**, supported by resilient growth in core fee drivers amid improved market sentiment
- **Trading and investment income grew 16% QoQ** driven by record-high customer flow treasury income
- **NPL ratio flat** at 1.6%. **NPA coverage at 100% or 240%** after taking collateral into account.
- **Strong capital, liquidity, and funding positions** maintained.
- **Dividend payment will not be impacted** by this pre-emptive general allowance.



Net profit after tax

**\$0.4b** - 67% QoQ  
- 72% YoY

Net Interest Margin

**1.82%** - 0.09%pt QoQ  
- 0.23%pt YoY

Fee Income

**\$892m** + 8% QoQ  
+ 10% YoY

Trading & Investment Income

**\$479m** + 16% QoQ  
- 32% YoY

NPL ratio

**1.6%** unchanged QoQ  
+ 0.1%pt YoY

CET 1 ratio

**14.6%** - 0.7%pt QoQ  
- 0.9%pt YoY

## 3Q25 net profit at \$0.4 billion

*Franchise strength maintained, though profitability affected by pre-emptive provisioning*



|                                             | 9M25<br>\$m   | 9M24<br>\$m   | YoY<br>+/(-)% | 3Q25<br>\$m  | 2Q25<br>\$m  | QoQ<br>+/(-)% | 3Q24<br>\$m  | YoY<br>+/(-)% |
|---------------------------------------------|---------------|---------------|---------------|--------------|--------------|---------------|--------------|---------------|
| Net interest income                         | 7,009         | 7,223         | (3)           | 2,265        | 2,336        | (3)           | 2,460        | (8)           |
| Net fee income                              | 1,945         | 1,828         | 6             | 615          | 636          | (3)           | 630          | (2)           |
| Other non-interest income                   | 1,565         | 1,782         | (12)          | 518          | 493          | 5             | 744          | (30)          |
| <b>Total income</b>                         | <b>10,519</b> | <b>10,832</b> | <b>(3)</b>    | <b>3,398</b> | <b>3,465</b> | <b>(2)</b>    | <b>3,834</b> | <b>(11)</b>   |
| Less: Total expenses                        | 4,629         | 4,730         | (2)           | 1,535        | 1,535        | (0)           | 1,626        | (6)           |
| <b>Operating profit</b>                     | <b>5,890</b>  | <b>6,102</b>  | <b>(3)</b>    | <b>1,863</b> | <b>1,929</b> | <b>(3)</b>    | <b>2,208</b> | <b>(16)</b>   |
| Less: Amortisation of intangible assets     | 23            | 20            | 15            | 7            | 9            | (23)          | 7            | 3             |
| Less: Allowance for credit and other losses | 1,930         | 699           | >100          | 1,361        | 279          | >100          | 304          | >100          |
| Add: Associates & Joint Ventures            | 44            | 81            | (46)          | 25           | (3)          | >100          | 25           | 1             |
| <b>Net profit</b>                           | <b>3,271</b>  | <b>4,522</b>  | <b>(28)</b>   | <b>443</b>   | <b>1,338</b> | <b>(67)</b>   | <b>1,610</b> | <b>(72)</b>   |

# Group Retail

## Selected income statement data

|                                       | 9M25  | 9M24  | YoY  |
|---------------------------------------|-------|-------|------|
|                                       | \$m   | \$m   | %    |
| Income                                | 3,813 | 4,119 | (7)  |
| Lending, Deposits <sup>1</sup>        | 2,263 | 2,666 | (15) |
| Wealth                                | 976   | 849   | 15   |
| Credit Cards                          | 574   | 604   | (5)  |
| Expenses                              | 2,049 | 2,212 | (7)  |
| <b>Operating Profit</b>               | 1,764 | 1,907 | (7)  |
| Allowance for credit and other losses | 211   | 351   | (40) |
| <b>Profit before Tax</b>              | 1,531 | 1,535 | (0)  |

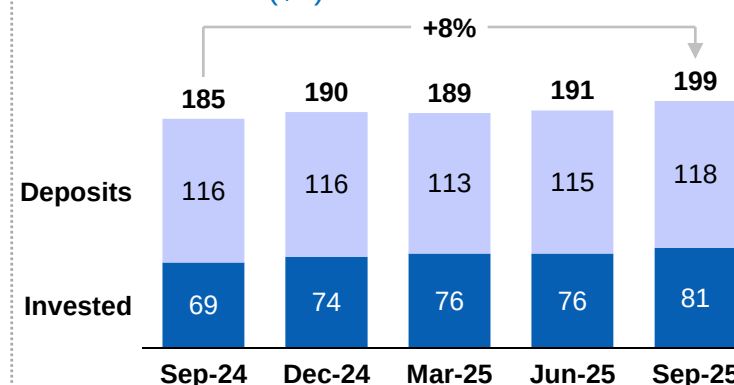
## Highlights

- PBT was stable as lower income was offset by the roll-off of one-time expenses, while credit costs improved after the operational merger in Thailand
- Concerted efforts on CASA, cards billings and wealth continue to yield results, mitigating impact of lower rates and higher miles redemption as a result of rewards recalibration mainly in Thailand
- Retail deposits maintained its growth momentum, with healthy CASA growth on strong customer-centric value proposition; CASA mix at 58%
- Double-digit wealth income growth backed by conversion of deposits into invested AUM; net new money at \$5b for 3Q25, invested AUM mix improved from 37% to 41% YoY

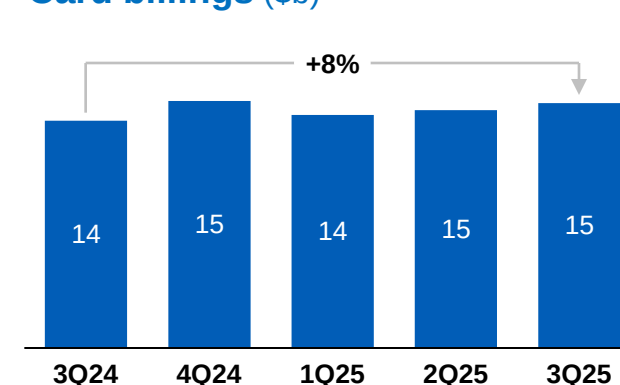
## Key metrics

|                            | 9M25   | 9M24   | YoY      |
|----------------------------|--------|--------|----------|
|                            |        |        | %        |
| Cost / Income ratio        | 53.7%  | 53.7%  | -        |
| Total credit costs         | 25 bps | 43 bps | (18) bps |
| RoRWA                      | 4.6%   | 4.9%   | (0.3) pt |
| Gross Customer Loans (\$b) | 116    | 112    | 3        |
| Customer Deposits (\$b)    | 209    | 197    | 6        |
| of which CASA (\$b)        | 121    | 102    | 19       |

## HNW AUM<sup>2</sup> (\$b)



## Card billings (\$b)



1. Includes Others  
2. Refers to Privilege Banking and Private Bank

# Group Wholesale Banking

## Selected income statement data

|                                       | 9M25         | 9M24         | YoY         |
|---------------------------------------|--------------|--------------|-------------|
|                                       | \$m          | \$m          | %           |
| Income                                | 4,815        | 5,135        | (6)         |
| Transaction Banking                   | 2,322        | 2,772        | (16)        |
| Loans <sup>1</sup>                    | 1,650        | 1,642        | 0           |
| Investment Banking                    | 371          | 287          | 29          |
| Customer Treasury                     | 472          | 434          | 9           |
| Expenses                              | 1,275        | 1,268        | 1           |
| <b>Operating Profit</b>               | <b>3,540</b> | <b>3,867</b> | <b>(8)</b>  |
| Allowance for credit and other losses | 1,386        | 221          | >100        |
| <b>Profit before Tax</b>              | <b>2,136</b> | <b>3,642</b> | <b>(41)</b> |

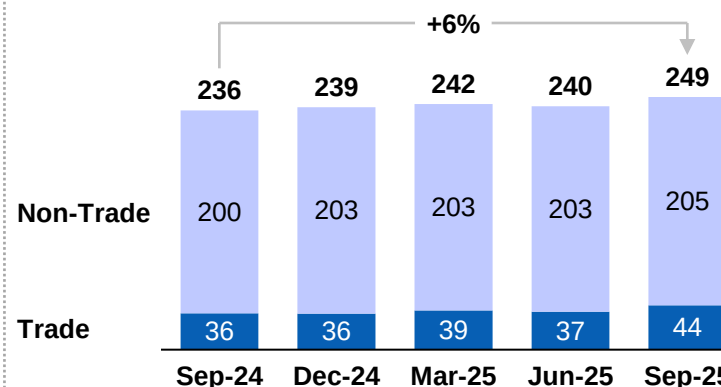
## Highlights

- Profit moderated as allowance was set aside in 3Q25 in response to evolving macroeconomic and credit conditions in selected markets and sectors.
- Despite tariff uncertainties and lower benchmark rates, nearly half of GWB income continue to be generated from Transaction Banking – driven by an enlarged CASA base and 22% trade loan growth
- Investment Banking delivered record fees in 9M25
- Steady income contribution from non-real estate sectors at 69%, while cross-border income mix stayed stable at 27%

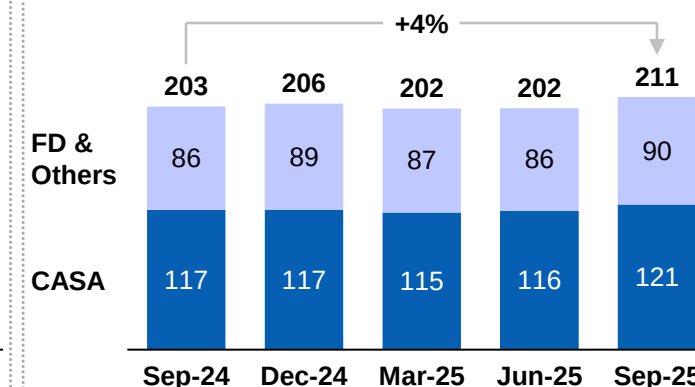
## Key metrics

|                                      | 9M25   | 9M24   | YoY      |
|--------------------------------------|--------|--------|----------|
|                                      |        |        | %        |
| Cost / Income ratio                  | 26.5%  | 24.7%  | 1.8 pt   |
| Total credit costs                   | 82 bps | 14 bps | 68 bps   |
| RoRWA                                | 1.2%   | 1.9%   | (0.7) pt |
| Total Gross Loans <sup>2</sup> (\$b) | 249    | 236    | 6        |
| Total Deposits <sup>2</sup> (\$b)    | 211    | 203    | 4        |

## Total Gross Loans<sup>2</sup> (\$b)



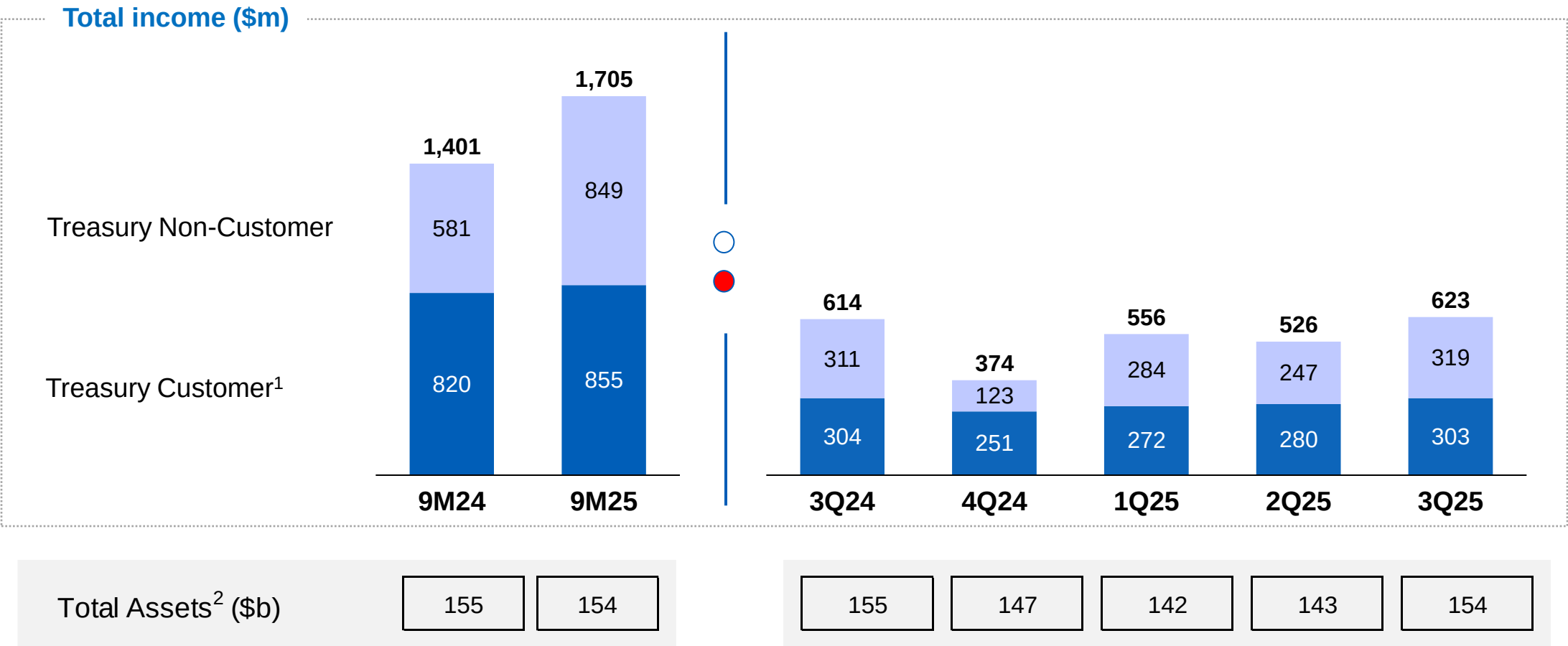
## Total Deposits<sup>2</sup> (\$b)



1. Includes Others  
2. Includes banks and non-banks

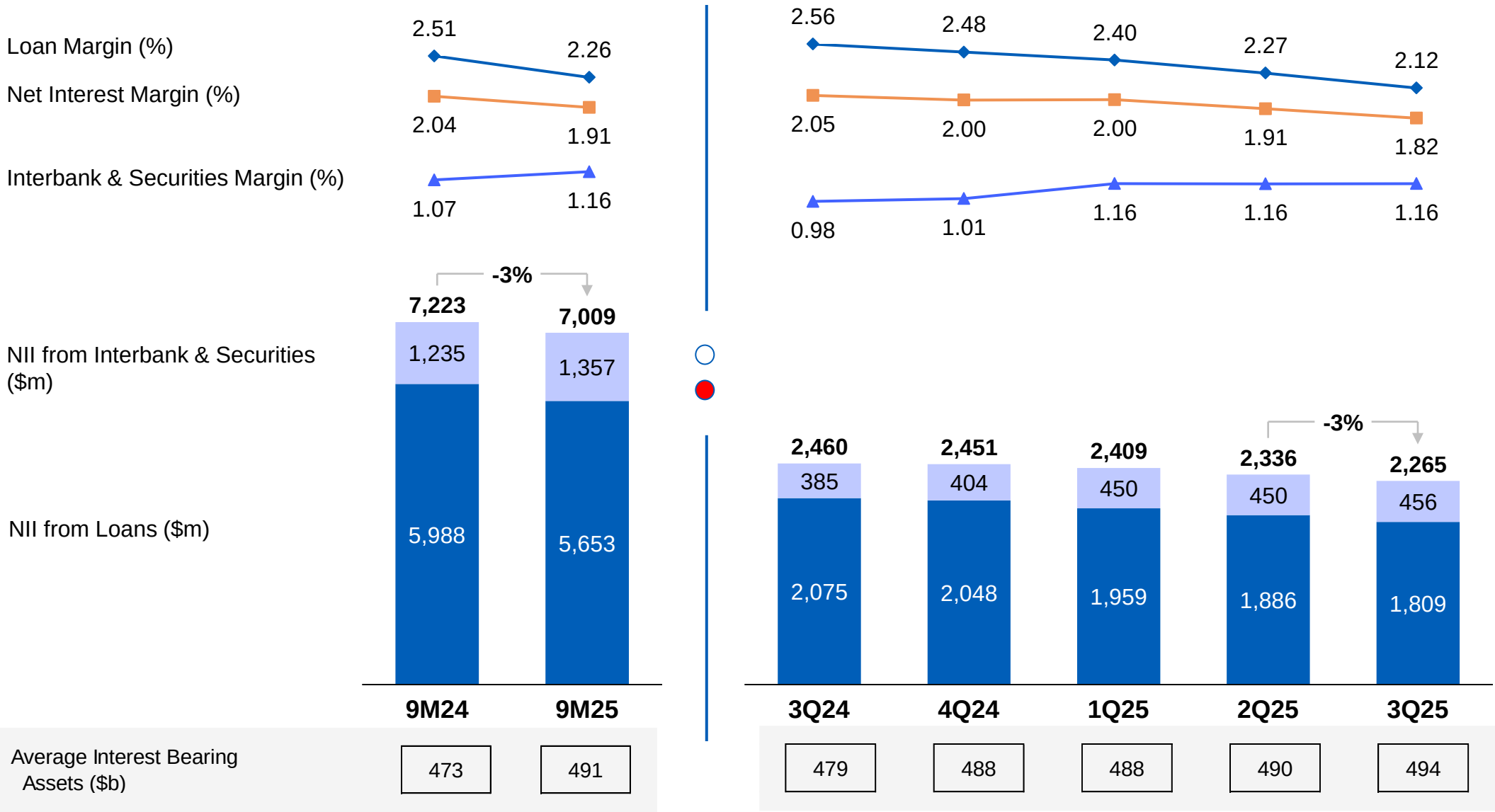
# Global Markets

Continue to deliver strong customer flows with 3Q25 second highest on record

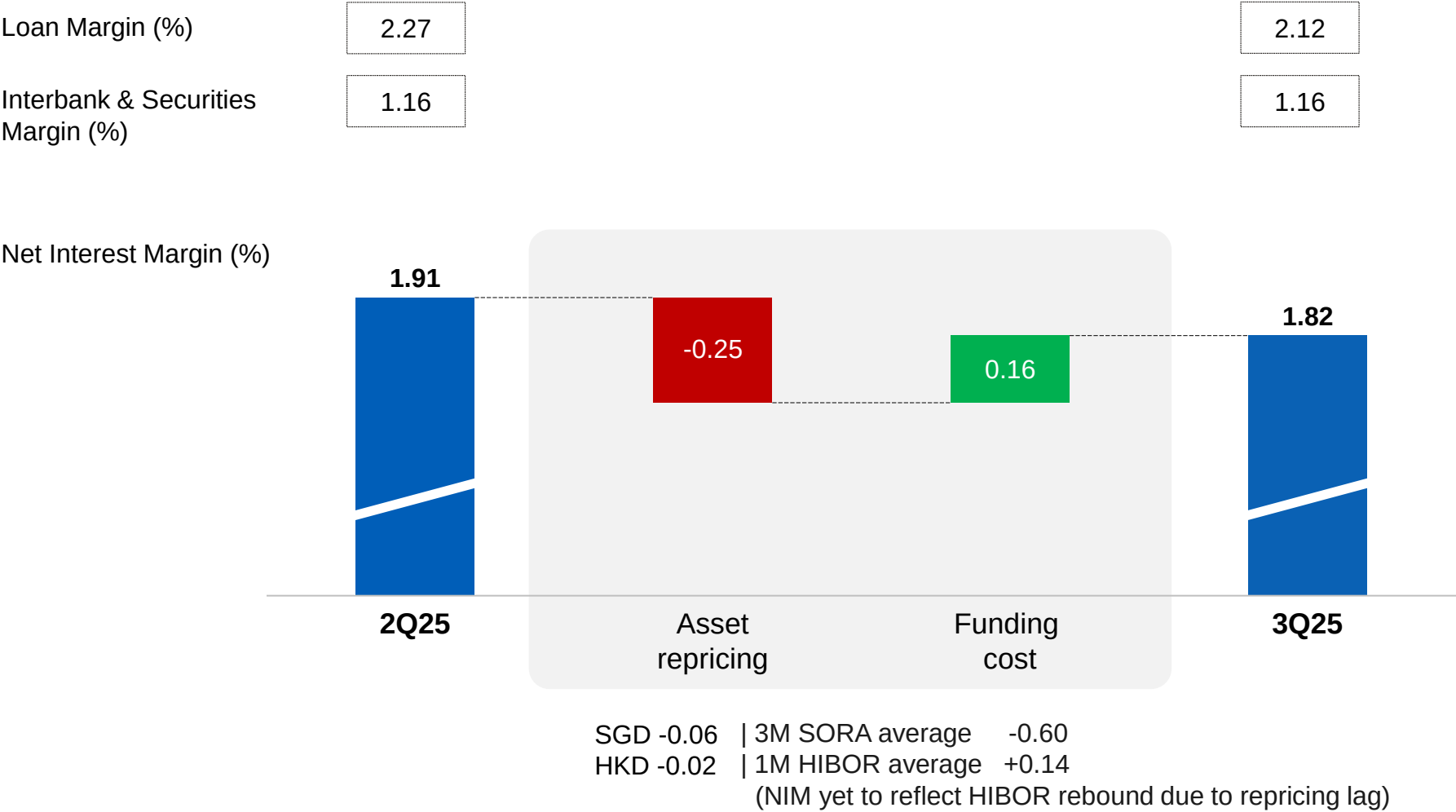


1. Reflects income from treasury products offered to Group Retail and Group Wholesale Banking segments  
2. Total Assets excluding derivative-related assets

# Net interest income moderated, supported by asset growth that offset the impact of sharp benchmark rates decline

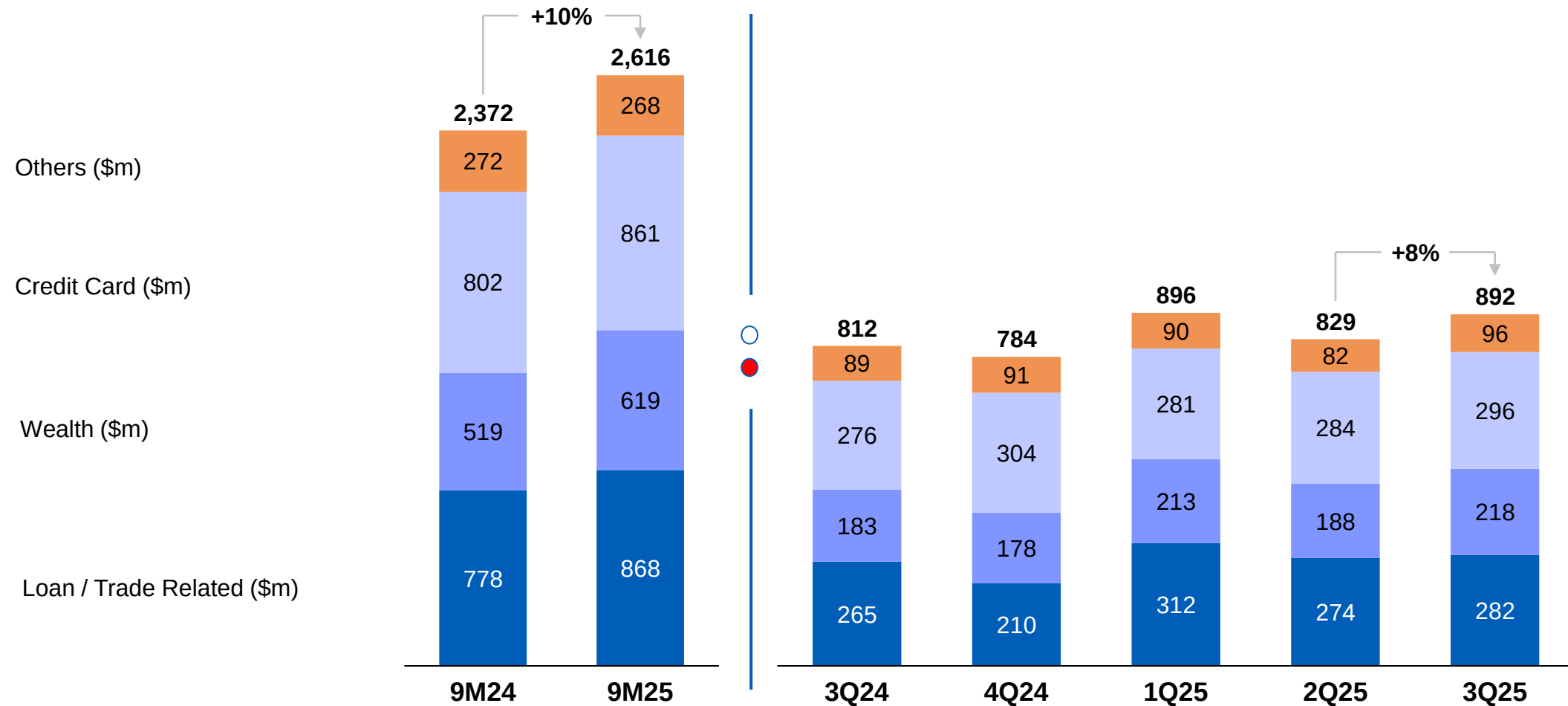


# Net interest margin eased on asset repricing mitigated by improved funding management



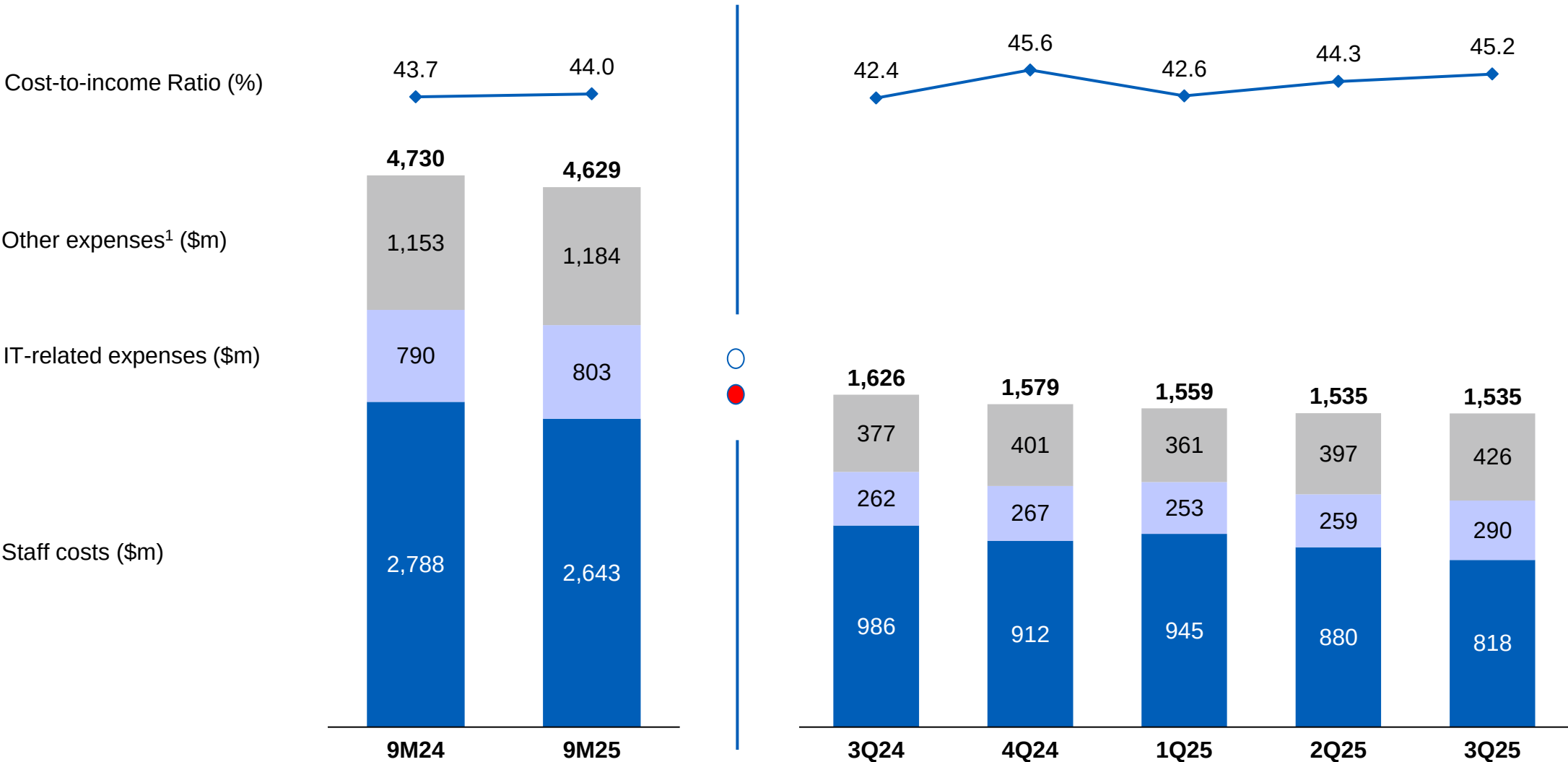


## 3Q25 fee income lifted by improved market sentiment



Note: Above fees are gross of expenses, unless stated otherwise

# 9M25 expenses lower on tighter cost management

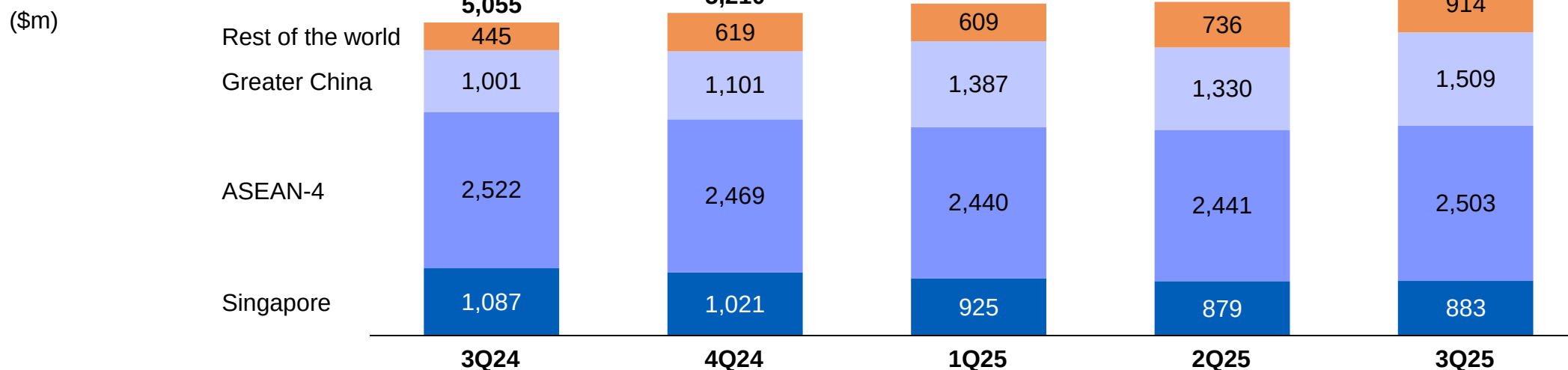


1. Includes revenue-related, occupancy-related and other expenses

# NPL ratio unchanged at 1.6%



## Non-Performing Assets



## Non-individuals

|                                           |       |       |       |       |       |
|-------------------------------------------|-------|-------|-------|-------|-------|
| New NPAs (\$m)                            | 212   | 514   | 400   | 472   | 838   |
| Upgrades, recoveries and write-offs (\$m) | (261) | (328) | (237) | (430) | (461) |

Note: NPAs are classified based on where credit risks reside, represented by country of incorporation/operation for non-individuals and residence for individuals.

## Proactive measures to strengthen provision coverage

### Stronger Coverage

**Pre-emptive  
general  
provision**

**\$615m**

**General  
Provision  
Coverage<sup>1</sup>**

**1.0%** ▲  
(2Q25 : 0.8%)

**NPA coverage**

**100%** ▲  
(2Q25 : 88%)

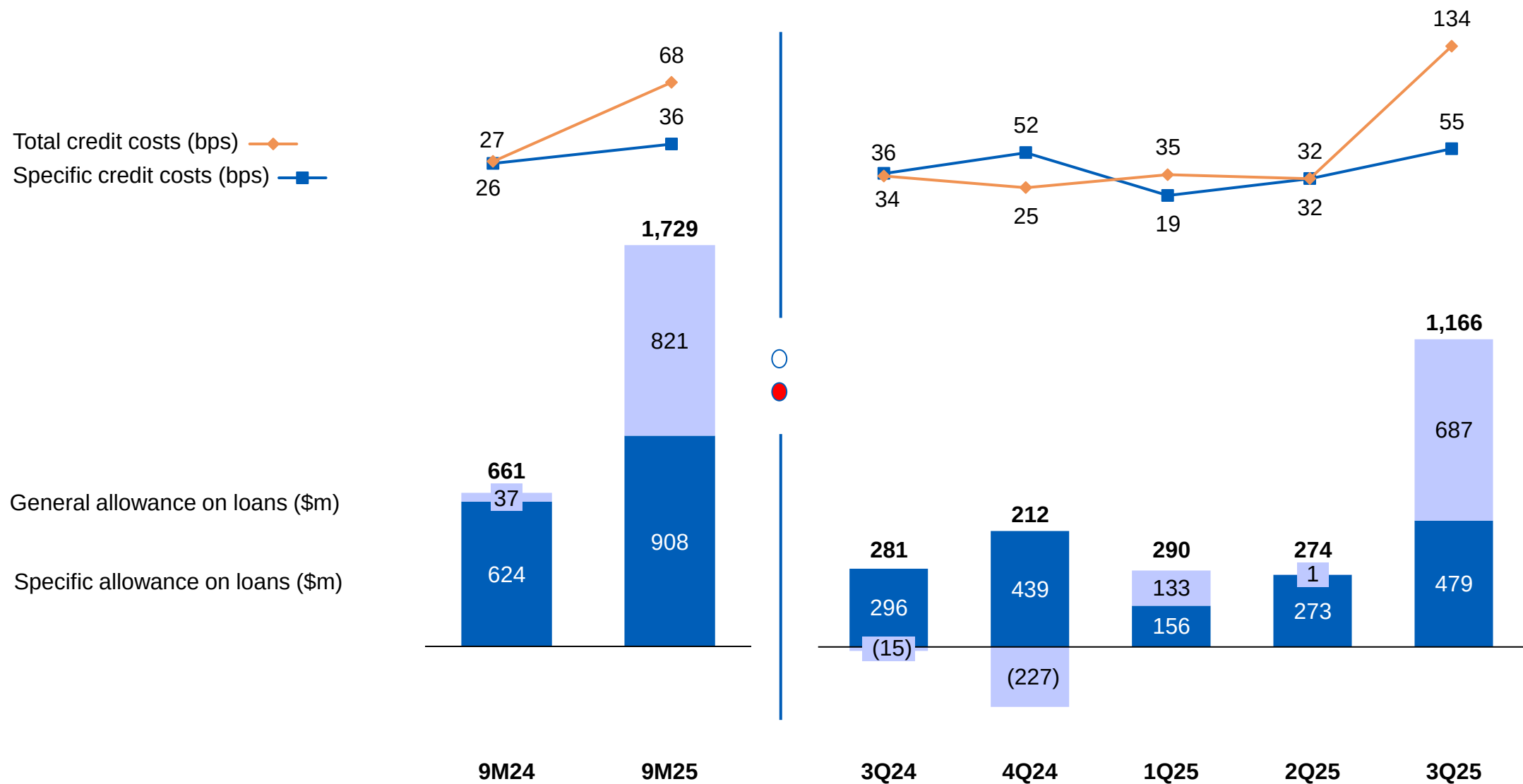
**Unsecured  
NPA coverage**

**240%** ▲  
(2Q25 : 209%)

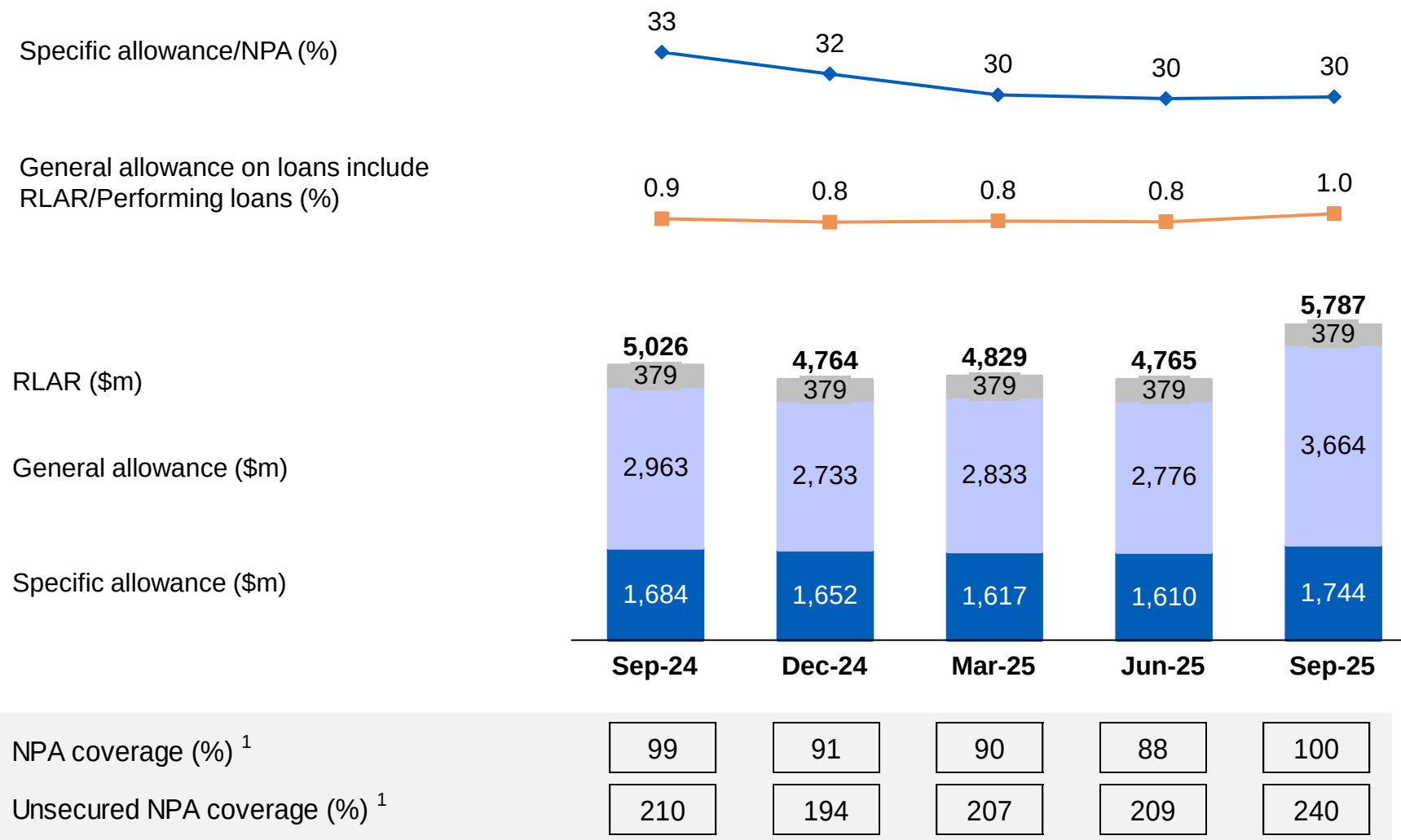
- Portfolio review amid ongoing macroeconomic uncertainties and sector-specific headwinds
- Stronger buffer for potential valuation adjustments

1. Reflects coverage for performing loans and provision includes RLAR (Regulatory loss allowance reserve)

# Credit costs elevated by pre-emptive allowances



# Pre-emptive provisioning to strengthen general allowance coverage to 1% of performing loans

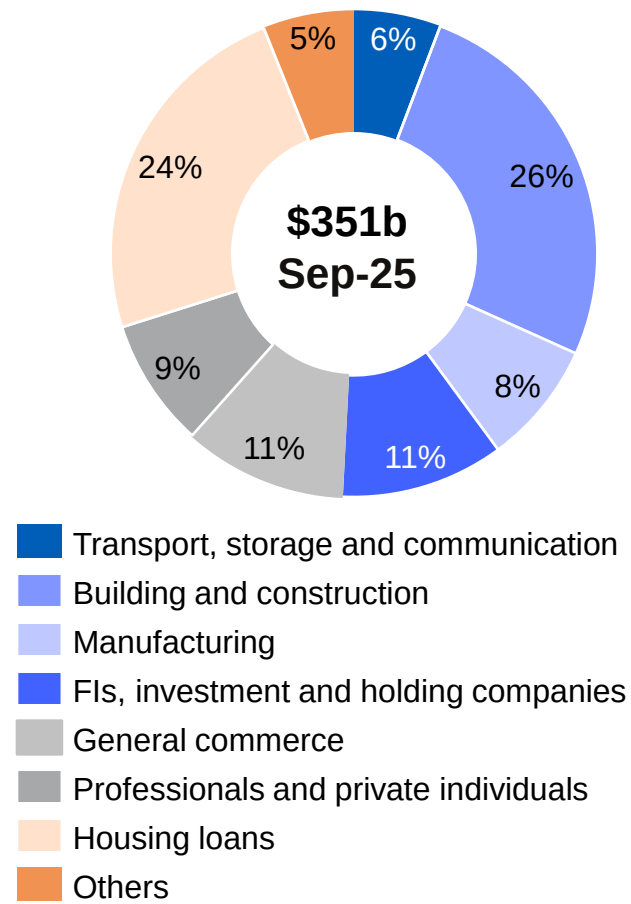


1. Includes RLAR (Regulatory loss allowance reserve) as part of total allowance

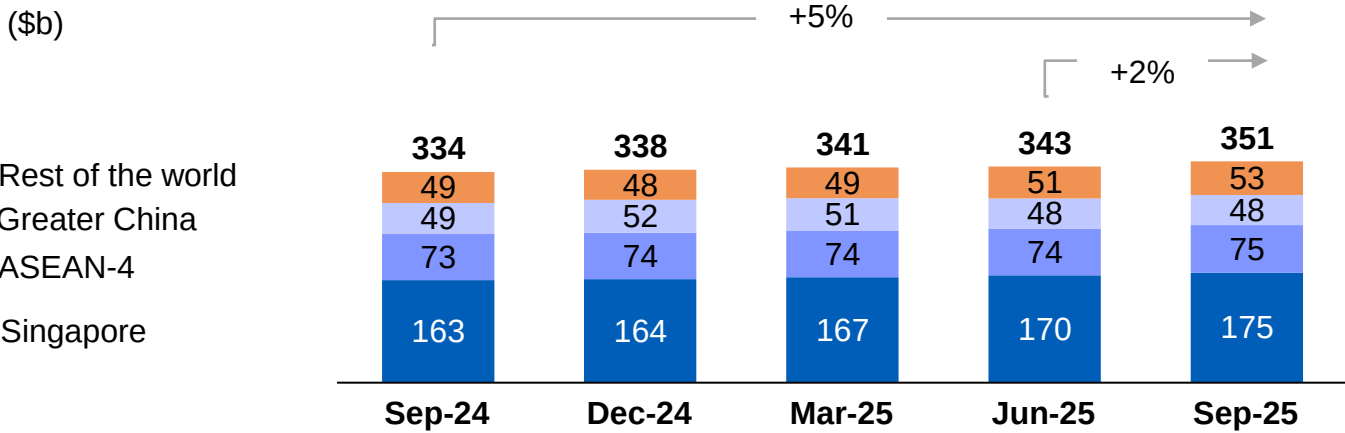
# Customer loan momentum sustained, growth of 5% YoY and 2% QoQ



## By Industry

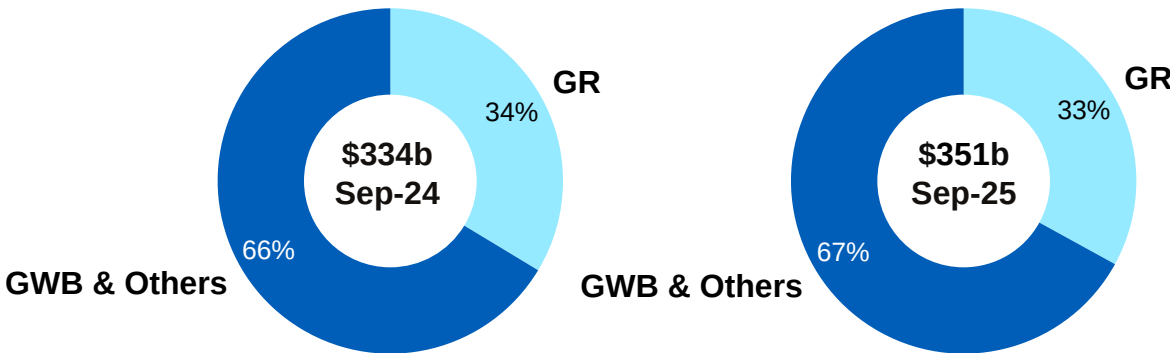


## By Geography

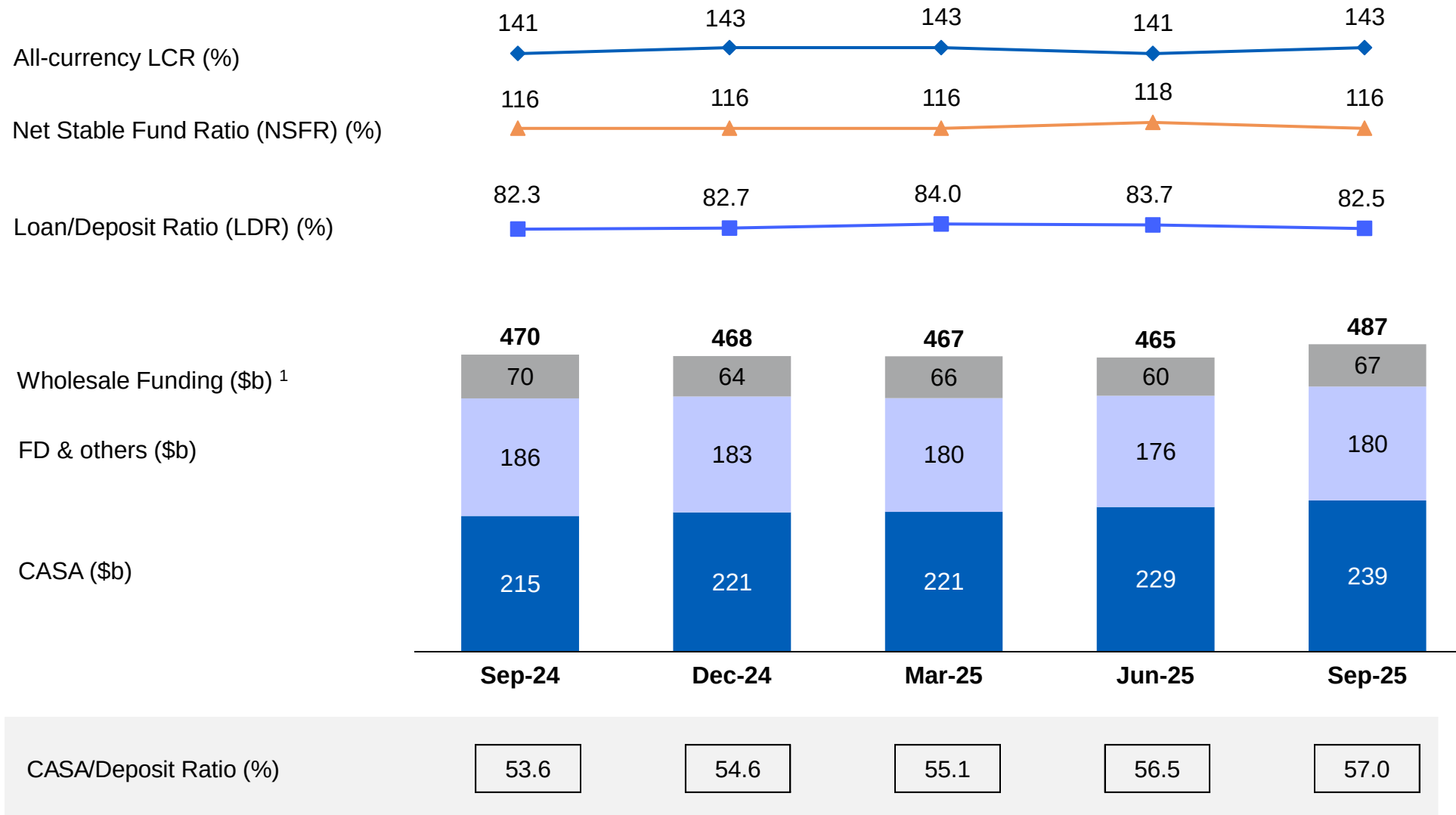


Note: Loans are classified based on where credit risks reside, represented by country of incorporation/operation for non-individuals and residence for individuals.

## By Segment



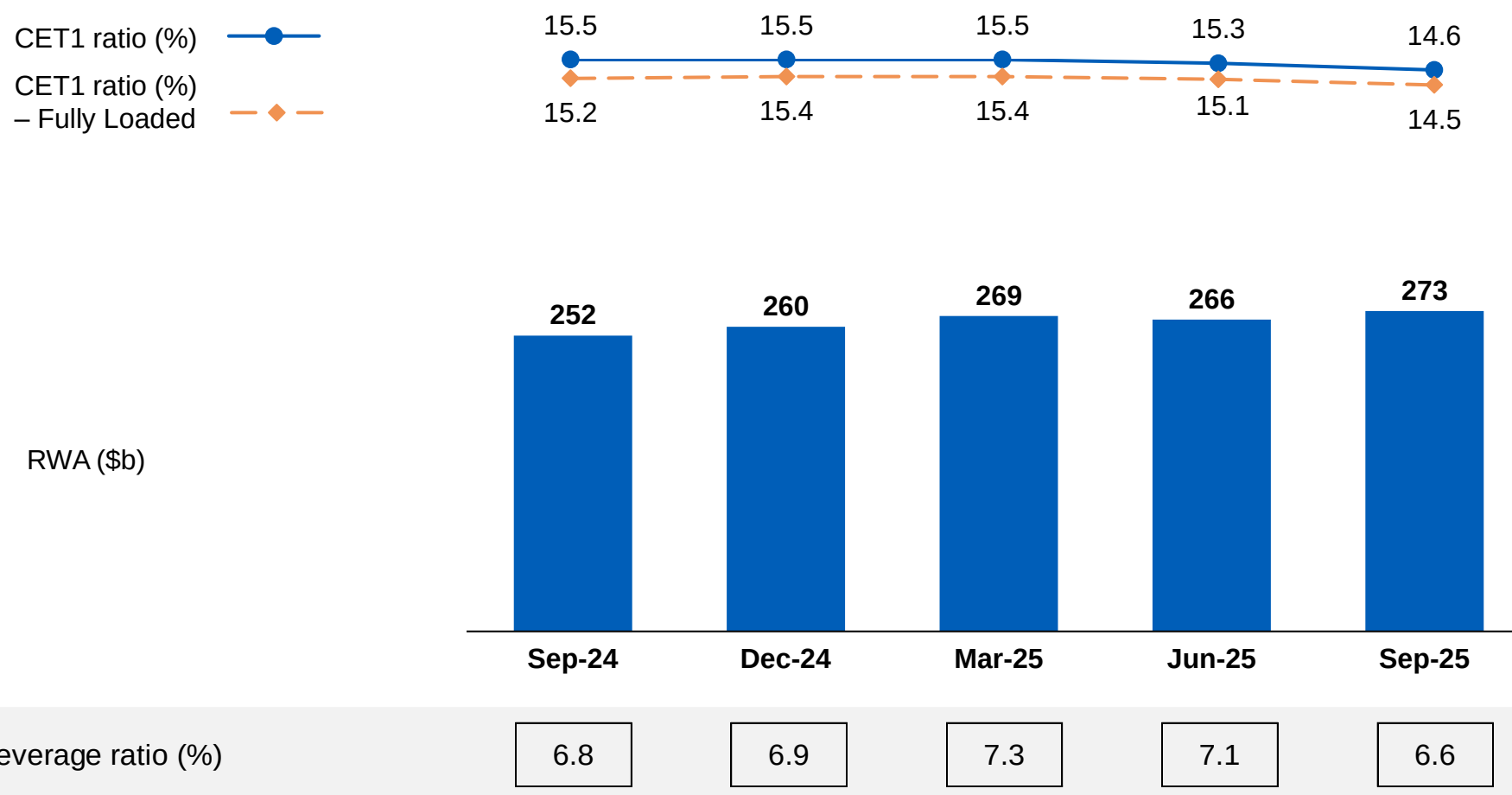
# Strong liquidity and funding base with continued CASA growth



1. Comprising debt issuances, perpetual capital securities and interbank liabilities.

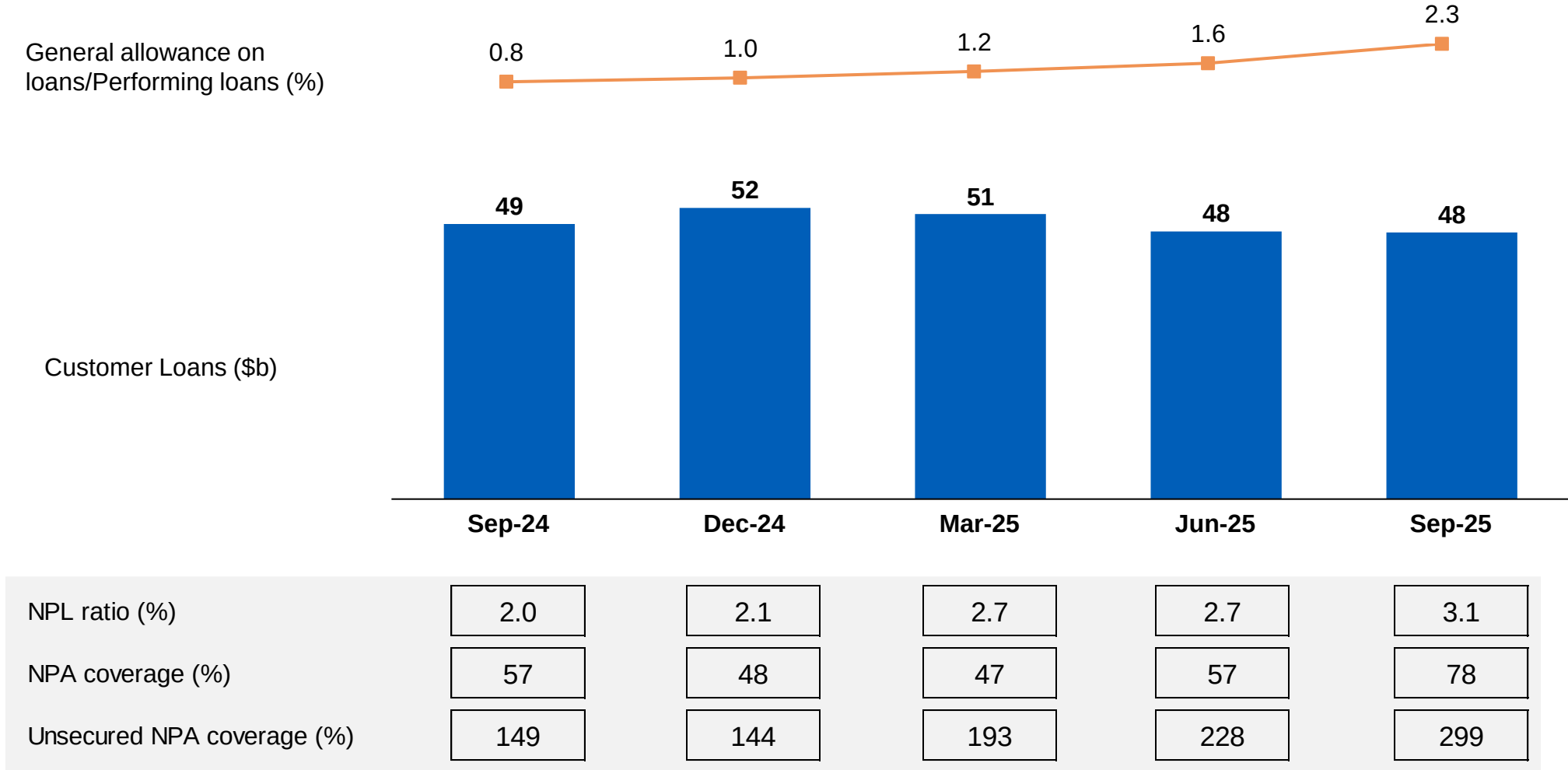


## Healthy CET1 ratio at 14.6% following dividend payout

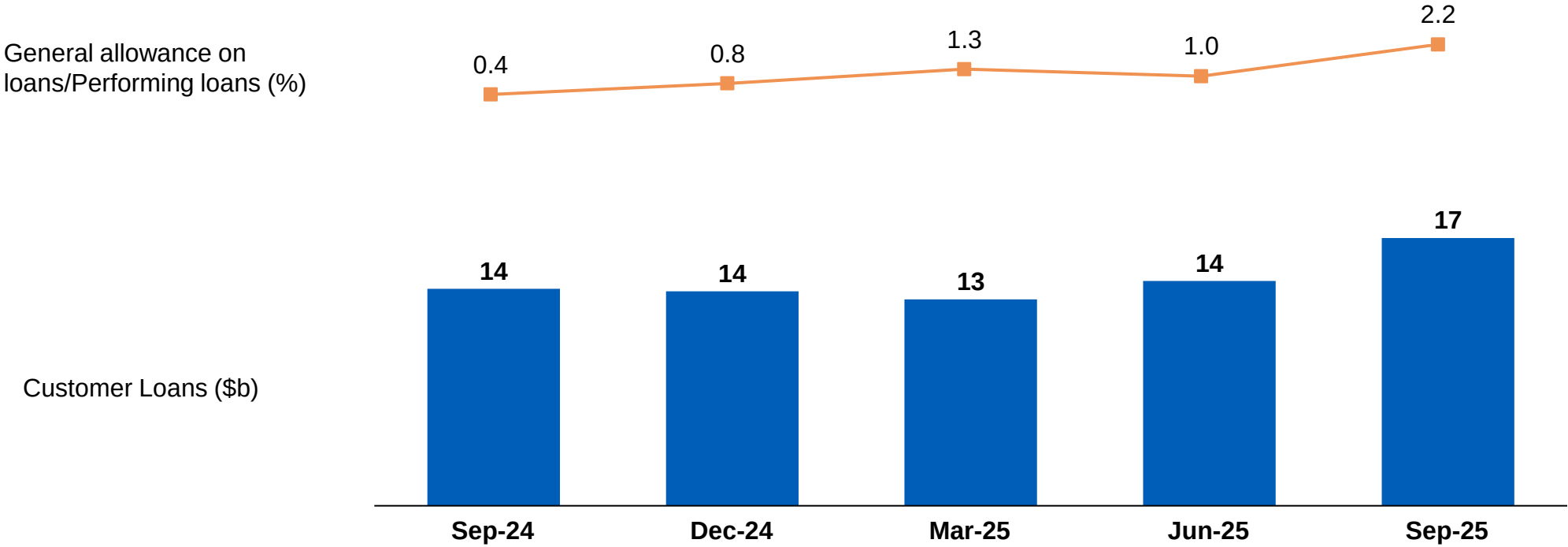


# Appendix

- **Greater China**
- **United States**



Note: Classification is according to where credit risks reside, represented by the borrower's country of incorporation/ operation for non-individuals and residence for individuals.



|                            |     |     |     |     |     |
|----------------------------|-----|-----|-----|-----|-----|
| NPL ratio (%)              | 2.4 | 3.6 | 3.7 | 4.2 | 4.0 |
| NPA coverage (%)           | 45  | 81  | 93  | 67  | 69  |
| Unsecured NPA coverage (%) | 136 | 128 | 148 | 129 | 147 |

Note: Classification is according to where credit risks reside, represented by the borrower's country of incorporation/ operation for non-individuals and residence for individuals.

# Thank You



Right By You