

## EXTRAORDINARY GENERAL MEETING OF KEPPEL LTD.

1. **Background:** Keppel Ltd. (the “**Company**”) refers to the Notice of Extraordinary General Meeting dated 4 April 2024, which is published on the Company’s corporate website at <https://www.keppel.com/en/investors/agm-egm> and the SGXNet at [www.sgx.com](http://www.sgx.com) (“**Notice of EGM**”).
2. **Date, time and conduct of Extraordinary General Meeting:** The Extraordinary General Meeting of the Company (“**EGM**”) will be convened and held in a wholly physical format at Suntec Singapore Convention and Exhibition Centre, Nicoll 1-2, Level 3, 1 Raffles Boulevard, Suntec City, Singapore 039593 on **Friday, 19<sup>th</sup> April 2024 at 5.00 p.m (or as soon thereafter following the conclusion or adjournment of the annual general meeting of the Company to be held at 3.00 p.m. on the same day and at the same venue). There will be no option for shareholders to participate virtually.**
3. **Despatch of EGM documents:** The Circular to Shareholders dated 4 April 2024 (the “**Circular**”), Notice of EGM and Proxy Form will be despatched to shareholders by electronic means via publication on the Company’s corporate website at <https://www.keppel.com/en/investors/agm-egm> and the SGXNet at [www.sgx.com](http://www.sgx.com). Printed copies of the Notice of EGM, Proxy Form and request form for a printed copy of the Circular (“**Request Form**”) have also been sent to shareholders.
4. **Arrangements for participation in the EGM:** Shareholders, including persons holding shares in the Company through the Central Provident Fund (“**CPF**”) or Supplementary Retirement Scheme (“**SRS**”) (collectively, the “**CPF/SRS Investors**”), may participate in the EGM by:
  - (a) attending the EGM in person;
  - (b) submitting questions to the Chairman of the Meeting in advance of, or at, the EGM; and/or
  - (c) voting at the EGM (i) themselves; or (ii) through duly appointed proxy(ies).<sup>1</sup>

Details of the steps for registration, submission of questions and voting at the EGM by shareholders, including CPF/SRS Investors, are set out in the **Appendix** to this announcement. In particular, CPF/ SRS Investors who wish to request their CPF Agent Banks or SRS Operators to appoint the Chairman of the Meeting as their proxy to vote on his/her behalf at the EGM in respect of the shares in the Company held by such CPF Agent Banks or SRS Operators on their behalf, should approach their respective CPF Agent Banks or SRS Operators to submit their voting instructions **by 5.00 p.m. on 9 April 2024.**

5. **Persons who hold shares through relevant intermediaries (as defined in Section 181 of the Companies Act 1967):** Persons who hold shares in the Company through relevant intermediaries, other than CPF/SRS Investors, and who wish to participate in the EGM by:
  - (a) attending the EGM in person;
  - (b) submitting questions to the Chairman of the Meeting in advance of, or at, the EGM; and/or
  - (c) voting at the EGM (i) themselves; or (ii) by appointing the Chairman of the Meeting as proxy in respect of the shares in the Company held by such relevant intermediary on their behalf,

should (if the relevant intermediary has not already contacted them) contact the relevant intermediary through which they hold such shares as soon as possible in order for the necessary arrangements to be made for their participation in the EGM.

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<sup>1</sup> For the avoidance of doubt, CPF/SRS Investors will not be able to appoint third party proxy(ies) (i.e., persons other than the Chairman of the Meeting) to vote at the EGM on their behalf.

6. **Key actions to be taken:** In summary, the key actions to be taken by shareholders if they wish to participate in the EGM, based on the manner in which they hold their shares in the Company, are set out in the table below:

	<b>If you hold shares via CDP or in scrip</b>	<b>If you hold shares through CPF or SRS</b>	<b>If you hold shares through a relevant intermediary (other than through CPF or SRS)</b>
<b>I wish to attend, speak and vote in person at the EGM</b>	<b>Register in person</b> at the EGM venue to attend, ask questions and vote at the EGM (refer to Steps 1, 2(b) and 3(b) under the Appendix)		<b>Approach your relevant intermediary</b> (if it has not already contacted you)
<b>I wish to ask questions in advance of the EGM</b>	<b>Submit questions in advance</b> via email or by post <b>by 5.00 p.m. on 11 April 2024</b> (refer to Step 2(a) under the Appendix)		<b>Approach your relevant intermediary</b> (if it has not already contacted you)
<b>I do not wish to attend the EGM, but wish to vote by appointing the Chairman of the Meeting as proxy</b>	<b>Submit proxy form</b> appointing Chairman as proxy to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. ("Share Registrar"), by post or via email <b>by 5.00 p.m. on 16 April 2024</b> (refer to Step 3(c) under the Appendix)	<b>Approach your CPF Agent Bank or SRS operator</b> to submit your voting instructions <b>by 5.00 p.m. on 9 April 2024</b> (refer to Step 3(d) under the Appendix)	<b>Approach your relevant intermediary</b> to submit your voting instructions (if it has not already contacted you)
<b>I do not wish to attend the EGM, but wish to appoint third party proxy(ies)</b>	<b>Submit proxy form</b> appointing third party proxy(ies) to the Share Registrar by post or via email <b>by 5.00 p.m. on 16 April 2024</b> (refer to Step 3(c) under the Appendix)  Your proxy(ies) <b>must register in person</b> at the EGM venue to attend, ask questions and vote at the EGM (refer to Steps 1, 2(b) and 3(b) under the Appendix)	Not applicable	Not applicable

7. **Key dates/deadlines:** The key dates/deadlines which shareholders should take note of are set out in the table below:

Key Dates	Actions
<b>5.00 p.m. on 9 April 2024 (Tuesday)</b>	Deadline for CPF/SRS Investors to approach their respective CPF Agent Banks or SRS Operators to submit their voting instructions.
<b>5.00 p.m. on 11 April 2024 (Tuesday)</b>	Deadline for shareholders to submit questions in advance of the EGM.
<b>12 April 2024 (Friday)</b>	Deadline for shareholders who wish to request for printed copies of the Circular to submit the request by completing the Request Form and returning it to the Company using the prepaid reply envelope enclosed therein.
<b>5.00 p.m. on 16 April 2024 (Tuesday)</b>	Deadline for shareholders to submit instruments appointing a proxy(ies).
<p><b>Date and time of EGM: 5.00 p.m. on 19 April 2024 (Friday) (or as soon thereafter following the conclusion or adjournment of the annual general meeting of the Company to be held at 3.00 p.m. on the same day and at the same venue)</b></p> <p>Registration commences at 2.00 p.m.</p>	<p>Shareholders, including CPF/SRS Investors, and (where applicable) duly appointed proxies may attend the EGM in person at Suntec Singapore Convention and Exhibition Centre, Nicoll 1-2, Level 3, 1 Raffles Boulevard Suntec City, Singapore 039593. <b><u>There will be no option for shareholders to participate virtually.</u></b></p> <p>Please bring along your NRIC/passport to verify your identity. The Company reserves the right to refuse admittance to the EGM if the attendee's identity cannot be verified accurately.</p>

8. **Further information:** For more information on the EGM, shareholders can refer to the FAQs (which can be found at <https://www.keppel.com/en/investors/agm-egm>).
9. **Important:** Shareholders should note that the manner of conduct of the EGM may be subject to further changes at short notice. Shareholders are advised to check the Company's corporate website at <https://www.keppel.com/en/investors/agm-egm> and the SGXNet at [www.sgx.com](http://www.sgx.com) regularly for updates.

By Order of the Board

Karen Teo / Samantha Teong  
Company Secretaries

4 April 2024

## Appendix

### Steps for registration, submission of questions and voting at the EGM:

Shareholders, including CPF/SRS Investors, can attend the EGM in person, submit questions to the Chairman of the Meeting in advance of, or at, the EGM and/or vote at the EGM by themselves or through duly appointed proxy(ies).<sup>2</sup>

To do so, they will need to complete the steps below.

No.	Steps	Details
1	<b>Registration</b>	<p><b>Shareholders, including CPF/SRS Investors, and (where applicable) duly appointed proxies can attend the EGM in person.</b></p> <p>To do so, they will need to register in person at the registration counter(s) outside the EGM venue on the day of the event. Registration will commence at 2.00 p.m. on that day. Please bring along your NRIC/passport to verify your identity. The Company reserves the right to refuse admittance to the EGM if the attendee's identity cannot be verified accurately.</p>
2(a)	<b>Submit questions in advance of the EGM</b>	<p><b>Submission of Questions in Advance.</b> All Shareholders (including CPF/SRS Investors) can submit questions relating to the business of the EGM <b>up till 5.00 p.m. on 11 April 2024</b> ("Q&amp;A Submission Deadline") in the following manner:</p> <p>(a) <b>by email</b> to <a href="mailto:investor.relations@keppel.com">investor.relations@keppel.com</a>; or</p> <p>(b) <b>by post</b> addressed to the Share Registrar, Boardroom Corporate &amp; Advisory Services Pte. Ltd., at 1 Harbourfront Avenue Keppel Bay Tower #14-07, Singapore 098632.</p> <p>When sending in questions, the following details should be provided for verification purposes:</p> <p>(a) the Shareholder's full name, address, telephone number and email address; and</p> <p>(b) the manner in which such Shareholder holds shares in the Company (e.g. if you hold shares of the Company directly, please provide your CDP account number; otherwise, please state if you hold shares of the Company through CPF or SRS).</p>
2(b)	<b>Ask questions at the EGM</b>	<p><b>Asking Questions at the EGM.</b> Shareholders, including CPF/SRS Investors, and (where applicable) duly appointed proxies can ask substantial and relevant relating to the business of the EGM, at the EGM itself.</p>
2(c)	<b>Addressing of questions</b>	<p><b>Addressing Questions.</b> The Company will endeavour to address all substantial and relevant questions relating to the business of the EGM:</p> <p>(a) which are received from Shareholders prior to the Q&amp;A Submission Deadline, through publication on the SGXNet at <a href="http://www.sgx.com">www.sgx.com</a> and the Company's corporate website at <a href="https://www.keppel.com/en/investors/agm-egm">https://www.keppel.com/en/investors/agm-egm</a>, <b>by 5.00 p.m. on 14 April 2024</b>; and</p> <p>(b) which are received after the Q&amp;A Submission Deadline or live at the EGM, during the EGM.</p>

<sup>2</sup> See footnote 1.

No.	Steps	Details
		<p>Where substantially similar questions are received, the Company will consolidate such questions and consequently, not all questions may be individually addressed.</p> <p><b>Minutes of EGM.</b> The Company will publish the minutes of the EGM on its corporate website at <a href="https://www.keppel.com/en/investors/agm-egm">https://www.keppel.com/en/investors/agm-egm</a> and on SGXNet at <a href="http://www.sgx.com">www.sgx.com</a>, and the minutes will include the responses to substantial and relevant questions from shareholders which are addressed during the EGM.</p>
3(a)	<b>Exercise of voting rights at the EGM</b>	<p><b>Shareholders, including CPF/SRS Investors, can vote at the EGM themselves or through duly appointed proxy(ies).</b><sup>3</sup> Shareholders who wish to appoint a proxy(ies) <u>must</u> submit an instrument appointing a proxy(ies) in accordance with the instructions on the Proxy Form.</p>
3(b)	<b>Vote at the EGM</b>	<p><b>Voting at the EGM.</b> Upon registration at the EGM venue, shareholders, including CPF/SRS Investors, and (where applicable) duly appointed proxies, will be provided with a handheld device for electronic voting at the physical meeting.</p>
3(c)	<b>Submit instruments appointing a proxy(ies)</b>	<p><b>How to submit instruments appointing a proxy(ies).</b> Shareholders who wish to appoint a proxy(ies) or the Chairman as proxy to attend, speak and vote at the EGM on their behalf must submit a Proxy Form for the appointment of such proxy(ies). A proxy need not be a member of the Company. The Proxy Form must be submitted to the Company in the following manner:</p> <p>(a) by post to the office of the Share Registrar, Boardroom Corporate &amp; Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, Keppel Bay Tower #14-07, Singapore 098632; or</p> <p>(b) by email to <a href="mailto:keppel@boardroomlimited.com">keppel@boardroomlimited.com</a> (e.g. enclosing a clear scanned completed and signed Proxy Form in PDF),</p> <p>in either case to be received <b>no later than 5.00 p.m. on 16 April 2024.</b></p> <p><b>Where to obtain proxy form.</b> Proxy Forms can be downloaded from the Company's website at <a href="https://www.keppel.com/en/investors/agm-egm">https://www.keppel.com/en/investors/agm-egm</a> or the SGXNet at <a href="http://www.sgx.com">www.sgx.com</a>. Printed copies of the Proxy Form have also been sent to shareholders. A Shareholder who wishes to submit a Proxy Form must first complete and sign the Proxy Form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.</p> <p><b>Proxy Form not valid for use by investors holding shares of the Company through relevant intermediaries (including CPF/SRS Investors).</b> The Proxy Form is not valid for use by investors holding shares of the Company through relevant intermediaries (including CPF/SRS Investors), and shall be ineffective for all intents and purposes if used or purported to be used by them. Persons holding shares in the Company through relevant intermediaries who wish to vote should approach their respective relevant intermediaries as soon as possible (if their relevant intermediary has not already contacted them) to specify voting</p>

<sup>3</sup> See footnote 1.

No.	Steps	Details
		<p>instructions or make the necessary arrangements to be appointed as proxy. In particular, CPF/SRS Investors should refer to Step 3(d) below.</p> <p><b>Deemed revocation of proxy appointment if shareholder attends the EGM in person.</b> Completion and submission of the instrument appointing a proxy(ies) by a shareholder will not prevent him/her from attending, speaking and voting at the EGM if he/she so wishes. The appointment of the proxy(ies) for the EGM will be deemed to be revoked if the shareholder attends the EGM in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant instrument appointing a proxy(ies) to the EGM.</p>
3(d)	<b>Voting CPF/SRS Investors</b>	<p>by CPF/SRS Investors:</p> <p>(a) may vote at the EGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or</p> <p>(b) may approach their respective CPF Agent Banks or SRS Operators to appoint the Chairman of the Meeting as proxy to vote on their behalf at the EGM. CPF/SRS Investors must approach their respective CPF Agent Banks or SRS Operators to submit their voting instructions <b><u>by 5.00 p.m. on 9 April 2024.</u></b></p>