

Condensed Unaudited Financial Statements For the Six Months Ended 30 June 2025 (“HY2025”)

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Advancer Global Limited and its Subsidiaries

**Condensed interim consolidated statement of profit or loss and other comprehensive income
For the six-month financial period ended 30 June 2025**

	Note	Group		
		HY2025 S\$'000	HY2024 S\$'000	Changes (%)
Revenue	5	35,215	33,018	6.7
Cost of Sales		(28,334)	(25,948)	9.2
Gross profit		6,881	7,070	(2.7)
Other operating income		1,228	1,972	(37.7)
Administrative expenses		(7,774)	(8,972)	(13.4)
Finance expenses		(58)	(68)	(14.7)
Share of profit from equity-accounted for associates		-	279	N/M
Profit before income tax	6	277	281	(1.4)
Income tax credit	8	9	3	>100
Profit for the financial period, representing total comprehensive income for the financial period		286	284	0.7
Profit for the financial period attributable to:				
Owners of the Company		298	252	18.3
Non-controlling interests		(12)	32	N/M
Profit for the financial period		286	284	0.7
Earnings per share attributable to owners of the Company				
Weighted average number of ordinary shares outstanding for basic and diluted profit per share ('000)		251,186	251,186	
Basic and diluted (cents)	10	0.12	0.10	18.3

Note:

(1) N/M – Not meaningful

Advancer Global Limited and its Subsidiaries

Condensed interim consolidated statement of profit or loss and other comprehensive income For the six-month financial period ended 30 June 2025

Explanatory Notes to the condensed interim consolidated statement of profit or loss and other comprehensive income

1. Revenue increased in HY2025 to S\$35.2 million compared to S\$33.0 million in HY2024 due to the following factors:
 - (i) The Employment Services business saw a growth in revenue from S\$5.0 million in HY2024 to S\$6.1 million in HY2025, mainly due to an increase in commission earned from recruiters as more MDWs were placed during the period under review.
 - (ii) The Building Management Services revenue decreased from S\$19.6 million in HY2024 to S\$18.3 million in HY2025. This was primarily due to the decrease in sales of the Group's pest control and cleaning divisions during the period due to non-renewal of contracts.
 - (iii) Revenue from the Security Services Business increased from S\$8.5 million in HY2024 to S\$10.8 million in HY2025, mainly due to increase in new customers as well as an increase in chargeable rates to customers for renewed contracts.
2. Cost of sales increased by S\$2.4 million for HY2025 at S\$28.3 million as compared to S\$25.9 million for HY2024 due to the following factors:
 - (i) The Employment Services costs of sales increased by approximately S\$0.4 million from S\$2.8 million in HY2024 to S\$3.2 million in HY2025, primarily due to higher recruitment expense following an increase in maid placements as well as increase in operational costs following the relocation of the Toa Payoh sales branch during the period.
 - (ii) The Building Management Services cost of sales remained stable in HY2025, recording only a decrease of S\$0.4 million from S\$15.4 million in HY2024 to S\$15.0 million in HY2025 mainly due to reduction in manpower cost following a decrease in sales in the pest control and cleaning divisions.
 - (iii) The Security Services Business costs of sales increased by S\$2.4 million from S\$7.7 million in HY2024 to S\$10.1 million in HY2025 mainly due to increase in manpower cost following the increase in new security engagements that commenced during the period which incurred more mounting costs.
3. As a result of the above, the Group's gross profit margin decreased from 21.4% in HY2024 to 19.5% in HY2025.
4. Decrease in other operating income by S\$0.8 million from S\$2.0 million in HY2024 to S\$1.2 million in HY2025 was mainly due to decrease in the amount of government grant and credit schemes of S\$0.8 million and offset by compensation from legal proceedings awarded to the Group amounting to S\$0.3 million.
5. Administrative expenses decreased by S\$1.2 million to S\$7.8 million in HY2025 as compared to S\$9.0 million for HY2024 mainly due to various cost control and debt management measures implemented resulting in a decrease of (i) manpower related costs of approximately S\$0.8 million and (ii) general operating expenses of approximately S\$0.3 million.
6. Finance expenses decreased by S\$10,000 mainly due to the decrease in interest expenses on bank borrowing.

Advancer Global Limited and its Subsidiaries

Condensed interim consolidated statement of profit or loss and other comprehensive income
For the six-month financial period ended 30 June 2025

7. The Group did not record any share of profit from G3 Environmental Private Limited (“G3”) following the completion of the disposal of G3 in November 2024 as compared to a recorded share of profit from G3 of S\$287,000 for HY2024. The share of losses of S\$3,000 from Fullcast International Co., Ltd. (“Fullcast”) for HY2025 was not recognised as the Group has no obligation in respect of these losses in excess of the Group’s carrying amount of its investment in Fullcast.

Advancer Global Limited and its Subsidiaries

Condensed interim statements of financial position
As at 30 June 2025

	Note	Group As at		Company As at	
		30-Jun- 2025 S\$'000	31-Dec- 2024 S\$'000	30-Jun- 2025 S\$'000	31-Dec- 2024 S\$'000
ASSETS					
Non-current assets					
Goodwill on consolidation	11	2,845	2,845	-	-
Intangible assets	12	735	526	-	-
Investments in subsidiaries	13	-	-	8,781	8,781
Investments in associates	14	-	-	-	-
Other investments	15	29	56	-	-
Property, plant and equipment	16	622	516	-	-
Investment property	17	870	870	-	-
Right-of-use assets		2,011	2,223	-	-
Total non-current assets		7,112	7,036	8,781	8,781
Current assets					
Inventories		615	252	-	-
Other investments	15	1,661	1,672	1,661	1,672
Trade and other receivables	18	12,601	11,436	12,738	9,380
Cash and bank balances		20,265	23,211	8,235	11,721
Total current assets		35,142	36,571	22,634	22,773
Total assets		42,254	43,607	31,415	31,554
EQUITY AND LIABILITIES					
Equity					
Share capital	20	40,607	40,607	40,607	40,607
Treasury shares	21	(241)	(241)	(241)	(241)
Accumulated losses		(3,248)	(3,546)	(8,995)	(8,896)
Other reserves		(3,742)	(3,457)	-	-
Equity attributable to owners of the Company		33,376	33,363	31,371	31,470
Non-controlling interests		(172)	(109)	-	-
Total equity		33,204	33,254	31,371	31,470
Non-current liabilities					
Deferred tax liabilities		61	70	-	-
Lease liabilities	22	999	1,080	-	-
Total non-current liabilities		1,060	1,150	-	-
Current liabilities					
Lease liabilities	22	1,071	1,197	-	-
Trade and other payables	23	5,806	7,157	44	84
Contract liabilities from contracts with customers		1,113	849	-	-
Total current liabilities		7,990	9,203	44	84
Total liabilities		9,050	10,353	44	84
Total equity and liabilities		42,254	43,607	31,415	31,554

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Explanatory Notes to the condensed interim statements of financial position

1. Current assets

The Group's current assets decreased by S\$1.5 million or 3.9% from S\$36.6 million as at 31 December 2024 to S\$35.1 million as at 30 June 2025 mainly due to the decrease in cash and cash equivalents of S\$2.9 million (more details of the cash movement is explained in the review of the Group's Statement of Cash Flows). The decrease in current assets is offset by the increase in (a) trade and other receivables of S\$1.2 million (more details of which are set out in Note 18), and (b) inventories of S\$0.4 million mainly due purchases of inventories during the financial period which are mainly for the IoT installation and hybrid energy saving project.

2. Non-current assets

The Group's non-current assets increased marginally by S\$0.1 million or 1.1% from S\$7.0 million as at 31 December 2024 to S\$7.1 million as at 30 June 2025, mainly due to increase in (i) intangible assets due to the capitalisation of the development expenses for the Group's hybrid energy saving product of S\$0.2 million and (ii) net additions to property, plant and equipment of S\$0.1 million.

The increase is partially offset by the decrease in right-of-use assets of S\$0.2 million.

3. Current liabilities

The Group's current liabilities decreased by S\$1.2 million or 13.2% from S\$9.2 million as at 31 December 2024 to S\$8.0 million as at 30 June 2025, mainly due to decrease in (a) trade and other payables of approximately S\$1.4 million (more details of which are set out in Note 23) and (b) lease liabilities of S\$0.1 million. The decrease was offset by increase in contract liabilities of approximately S\$0.3 million mainly due to advances received from a customer for an IoT installation project.

4. Non-current liabilities

The Group's non-current liabilities decreased by S\$0.1 million or 7.8% from S\$1.2 million as at 31 December 2024 to S\$1.1 million as at 30 June 2025, mainly due to repayment of lease liabilities of S\$0.9 million. The decrease is partially offset by the new lease and lease extension during the financial period.

5. Equity

The Group's total equity remained consistent at S\$33.2 million as at 30 June 2025 and 30 June 2024. The decrease in accumulated losses as a result of profit amounting to S\$0.3 million for HY2025 was offset by an increase in capital reserve amounting to S\$0.3 million arising from the acquisition of the non-controlling interests of SRE Global Pte. Ltd. ("**SREG**").

Advancer Global Limited and its Subsidiaries

**Condensed interim statements of changes in equity
For the six-month financial period ended 30 June 2025**

Group

		Attributable to owners of the Company					Non-controlling interests	Total equity	
	Note	Share capital	Treasury shares	Accumulated losses	Capital reserve	Merger reserve			Total
		S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	
Balance at 1 January 2025		40,607	(241)	(3,546)	(854)	(2,603)	33,363	(109)	33,254
Profit for the financial period, representing total comprehensive income for the financial period		-	-	298	-	-	298	(12)	286
Acquisition of interest in a subsidiary without change of control		-	-	-	(285)	-	(285)	(51)	(336)
Balance at 30 June 2025		40,607	(241)	(3,248)	(1,139)	(2,603)	33,376	(172)	33,204
Balance at 1 January 2024		40,607	(241)	(4,897)	(854)	(2,603)	32,012	(403)	31,609
Profit for the financial period, representing total comprehensive income for the financial period		-	-	252	-	-	252	32	284
Balance at 30 June 2024		40,607	(241)	(4,645)	(854)	(2,603)	32,264	(371)	31,893

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Advancer Global Limited and its Subsidiaries

**Condensed interim statements of changes in equity
For the six-month financial period ended 30 June 2025**

<u>Company</u>	Note	Share capital S\$'000	Treasury shares S\$'000	Accumulated losses S\$'000	Total S\$'000
Balance at 1 January 2025		40,607	(241)	(8,896)	31,470
Loss for the financial period, representing total comprehensive loss for the financial period		-	-	(99)	(99)
Balance at 30 June 2025		<u>40,607</u>	<u>(241)</u>	<u>(8,995)</u>	<u>31,371</u>
Balance at 1 January 2024		40,607	(241)	(523)	39,843
Loss for the financial period, representing total comprehensive loss for the financial period		-	-	(92)	(92)
Balance at 30 June 2024		<u>40,607</u>	<u>(241)</u>	<u>(615)</u>	<u>39,751</u>

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Advancer Global Limited and its Subsidiaries

**Condensed interim consolidated statement of cash flows
For the six-month financial period ended 30 June 2025**

	Group	
	HY2025	HY2024
	S\$'000	S\$'000
Operating activities		
Profit before income tax	277	281
Adjustments for:		
Amortisation of intangible assets	62	88
Bad debts written off	-*	50
Depreciation of property, plant and equipment	139	183
Depreciation of right-of-use assets	853	839
Dividend income	(48)	(42)
Fair value loss/(gain) arising from quoted financial assets at fair value through profit or loss ("FVTPL")	11	(24)
Impairment/(reversal of impairment) loss for unquoted equity instruments	27	(56)
Loss/(gain) on disposal of property, plant and equipment, net	19	(15)
Loss/(gain) on lease modification	8	(2)
Interest expense	58	68
Interest income	(113)	(128)
Reversal of loss allowance for receivables (trade), net	(53)	(60)
Reversal of loss allowance for receivables (non-trade), net	(30)	-
Share of profit from equity-accounted for associates	-	(279)
Operating cash flows before movements in working capital	1,210	903
Changes in working capital:		
Inventories	(363)	88
Trade and other receivables	(1,028)	573
Trade and other payables	(1,351)	(1,484)
Contract liabilities from contracts with customers	264	1,043
Cash (used in)/generated from operations	(1,268)	1,123
Interest received	113	128
Income taxes paid	-	-
Net cash (used in)/generated from operating activities	(1,155)	1,251
Investing activities		
Dividend received	48	42
Proceeds from disposal of an associate	-	5
Proceeds from disposal of quoted equity instruments	-*	-
Acquisition of non-controlling interests in a subsidiary	(390)	-
Proceeds from disposal of property, plant and equipment	2	43
Additions of intangible assets	(271)	(167)
Purchase of property, plant and equipment	(266)	(130)
Net cash used in investing activities	(877)	(207)

* denotes amounts less than S\$1,000

The accompanying notes form an integral part of and should be read in conjunction with these financial statements.

Advancer Global Limited and its Subsidiaries

Condensed interim consolidated statement of cash flows
For the six-month financial period ended 30 June 2025

	Group	
	HY2025	HY2024
	S\$'000	S\$'000
Financing activities		
Interest paid	-*	(12)
Repayment of bank borrowing	-	(13)
Repayment of lease liabilities	(914)	(888)
Net cash used in financing activities	(914)	(913)
Net (decrease)/increase in cash and cash equivalents	(2,946)	131
Cash and cash equivalents at beginning of financial period	23,211	16,293
Cash and cash equivalents at end of financial period	20,265	16,424

For the purposes of presenting the consolidated statement of cash flows, cash and cash equivalents comprise of the following at the end of the financial period:

	HY2025
	S\$'000
Cash and bank balances	
- The Company and its subsidiaries	18,865
- Pledged deposits	1,400
Cash and cash equivalents at the end of financial period	<u>20,265</u>

The pledged deposits of S\$1.4 million relates to banker's guarantee obtained in relation to certain contracts entered into by the Group as at 30 June 2025.

Explanatory Notes to the condensed consolidated statement of cash flows

Group's cash and cash equivalents decreased by S\$2.9 million from S\$23.2 million as at 31 December 2024 to S\$20.3 million as at 30 June 2025.

- (1) The Group's net cash used in operating activities amounted to S\$1.2 million for HY2025, which resulted from operating cash flows before movements in working capital of S\$1.2 million and the increase in contract liabilities from contracts with customers of S\$0.3 million but offset by the increase in trade and other receivables of S\$1.0 million and inventories of S\$0.3 million, and the decrease in trade and other payables of S\$1.4 million.
- (2) Net cash used in investing activities amounted to S\$0.9 million for HY2025, which was mainly due to (a) purchase of property, plant and equipment of S\$0.3 million, (b) additions to intangible assets of S\$0.3 million mainly due to the capitalisation of the development expenses for the Group's hybrid energy saving and (c) acquisition of the non-controlling interests of SREG for S\$0.4 million.
- (3) Net cash used in financing activities amounted to S\$0.9 million for HY2025 was due to the payment for lease liabilities.

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

1. Corporate information

Advancer Global Limited (the “**Company**”) (Registration Number 201602681W) is a limited liability company incorporated and domiciled in Singapore and listed on the Catalist Board of the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”).

The registered office and principal place of business of the Company is located at 135 Jurong Gateway Road, #05-317, Singapore 600135.

The principal activity of the Company is that of investment holding. The principal activities of the Group are:

- (a) Employment agencies and maid agencies
- (b) General cleaning and stewarding services
- (c) Pest control and fumigation services
- (d) Residential real estate management, real estate agents, property management and valuation services
- (e) Integrated facility management
- (f) Landscape planting, care and maintenance services
- (g) Wholesales of electronic component
- (h) Security services

These condensed interim consolidated financial statements as 30 June 2025 comprise the Company and its subsidiaries (collectively, the “**Group**”).

2. Basis of preparation

The condensed unaudited financial statements for the six months ended 30 June 2025 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed unaudited financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last audited financial statements for the year ended 31 December 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with Singapore Reporting Standards (International) (“**SFRS(I)s**”), except for the adoption of new and amended standards as set out in Note 2.1. The condensed interim unaudited financial statements are presented in Singapore dollar which is the Company’s functional currency.

2.1 New and amended standards adopted by the Group

A number of amendments to standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

2.2 Use of estimates and judgements

In preparing the condensed financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2024.

2.2 Use of estimates and judgements (Continued)

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There were no significant judgements made in applying accounting policies that have significant effect of causing a material adjustment to the carrying amount of assets and liabilities within the next interim period.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period are included in the following notes:

Note 11 – impairment of goodwill on consolidation
Note 12 – impairment of intangible assets
Note 13 – impairment of investments in subsidiaries
Note 14 – impairment of investments in associates
Note 17 – Revaluation of investment property
Note 24 – fair value of assets and liabilities

3 Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4 Segment and revenue information

For management purposes, the Group is organised into business units based on their products and services, and has three reportable segments as follows:

- (a) Employment Services Business segment – the provision of one-stop shop services for the sourcing, employment and training of Migrant Domestic Workers to households, as well as sourcing and employment of foreign workers to, amongst others, corporate and organisations;
- (b) Building Management Services Business segment – (a) the provision of integrated building facility management services including property consultancy, property and facilities management services, property valuation, investment and (b) sales, cleaning and stewarding, waste management, landscape, pest control and fumigation services to, amongst others, hospitals, hotels, schools, residential, commercial and industrial properties; and
- (c) Security Services Business segment – the provision of manpower and technology for security solutions and services to, amongst others, commercial, industrial and residential properties, as well as remote surveillance and security consultancy services such as crisis management.

Except as indicated above, no operating segments have been aggregated to form the above reportable operating segments. Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the financial statements. Group financing (including finance expenses) and income taxes are managed on a group basis and are not allocated to operating segments.

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

4 Segment and revenue information (Continued)

Information about reportable segments

<u>Group</u>	<u>Employment Services Business S\$'000</u>	<u>Building Management Services Business S\$'000</u>	<u>Security Services Business S\$'000</u>	<u>Unallocated S\$'000</u>	<u>Eliminations S\$'000</u>	<u>Total S\$'000</u>
30 June 2025						
External sales	6,133	18,309	10,773	-	-	35,215
- Service income	6,133	18,289	10,771	-	-	35,193
- Installation services	-	17	-	-	-	17
- Sales of goods	-	3	2	-	-	5
Inter-segment revenue	58	1,118	156	-	(1,332)	-
Total revenue	6,191	19,427	10,929	-	(1,332)	35,215
Interest income	-	2	18	93	-	113
Interest expense	10	28	20	-	-	58
Dividend income	-	-	-	48	-	48
Amortisation	25	37	-	-	-	62
Depreciation	222	450	309	-	-	981
Loss/(Reversal of loss) allowance for receivables (trade), net	-	49	(23)	(79)	-	(53)
Reversal of loss allowance for receivables (non- trade), net	-	-	(30)	-	-	(30)
Reportable segment profit/(loss) before income tax	476	21	(121)	(99)	-	277
Reportable segment assets	2,982	18,051	11,273	9,948	-	42,254
Reportable segment liabilities	2,294	3,619	3,093	44	-	9,050
Capital expenditures	21	393	123	-	-	537
30 June 2024						
External sales	4,957	19,570	8,491	-	-	33,018
- Service income	4,957	19,046	8,442	-	-	32,445
- Installation services	-	136	2	-	-	138
- Sales of goods	-	388	47	-	-	435
Inter-segment revenue	73	1,585	217	-	(1,875)	-
Total revenue	5,030	21,155	8,708	-	(1,875)	33,018
Interest income	-	3	7	118	-	128
Interest expense	9	32	27	-	-	68
Dividend income	-	-	-	42	-	42
Amortisation	15	73	-	-	-	88
Depreciation	180	610	232	-	-	1,022
Loss/(Reversal of loss) allowance for receivables (trade), net	-	4	(64)	-	-	(60)
Reportable segment profit/(loss) before income tax	(91)	146	318	(92)	-	281
Share of (loss)/profit from equity-accounted for associates	(8)	287	-	-	-	279
Reportable segment assets	2,701	21,089	8,498	11,095	-	43,383
Investment in associates	-	892	-	-	-	892
Reportable segment liabilities	3,079	6,131	2,144	136	-	11,490
Capital expenditures	167	199	98	-	-	464

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

4 Segment and revenue information (Continued)

Geographical information

The Group operates in one principal geographical area being Singapore except for Employment Services business in Japan through Fullcast. Fullcast was recognised as an associate of the Group.

The Group's revenue and non-current assets information based on the geographical location of customers and assets respectively are in Singapore, with no significant concentration of particular customers.

5. Disaggregation of Revenue

	Group	
	<u>HY2025</u>	<u>HY2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>
Service income (point in time)		
– Employment Services	6,133	4,957
– Building Management Services	2,195	3,806
– Security Services	1,952	1,932
	10,280	10,695
Service income (over time)		
– Employment Services	-	-
– Building Management Services	16,094	15,240
– Security Services	8,819	6,510
	24,913	21,750
Installation services (point in time)	17	138
Sales of goods (point in time)	5	435
	<u>35,215</u>	<u>33,018</u>

6. Profit before income tax

Profit before income tax has been arrived after crediting / (charging):

	Group	
	<u>HY2025</u>	<u>HY2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>
<i>Included in other operating income:</i>		
Administrative fees income	1	41
Compensation from legal proceedings	285 ⁽¹⁾	-
Dividend income	48	42
Fair value gain arising from quoted financial assets at FVTPL	-	24
Gain on disposal of property, plant and equipment, net	-	15
Government credit schemes and government grants	639	1,473
Refund of insurance charges	2	10
Rental income	51	52
Reversal of impairment loss on unquoted equity instruments	-	56
Reversal of loss allowance for receivables (trade)	53	60
Reversal of loss allowance for receivables (non-trade), net	30	-
Sponsorship	-	8
Interest income from advances to subcontractors	20	10
Interest income from fixed deposits	93	118

⁽¹⁾ The compensation from legal proceedings relates to the compensation the Group received from a director of a subsidiary for losses suffered by the Group as a result of the actions of the director.

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

6. Profit before income tax (Continued)

Profit before income tax has been arrived after crediting / (charging) (Continued):

	Group	
	<u>HY2025</u>	<u>HY2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>
<i>Included in cost of sales:</i>		
Cost of inventories recognised as an expense	(136)	(421)
Depreciation of right-of-use assets	(219)	(237)
Insurance	(371)	(456)
Expenses relating to lease of low-value assets	-	(7)
Expenses relating to short-term leases	(51)	(61)
Recruitment expenses	(2,309)	(1,812)
Staff costs (excluding key management personnel remuneration)	(17,624)	(17,630)
Subcontractors' fees	<u>(6,615)</u>	<u>(4,418)</u>
<i>Included in administrative expenses:</i>		
Advertising expenses	(169)	(141)
Amortisation of intangible assets	(62)	(88)
Depreciation of property, plant and equipment	(139)	(183)
Depreciation of right-of-use assets	(634)	(602)
Directors' fees	(75)	(75)
Expenses relating to short-term leases	(17)	(81)
Expenses relating to lease of low-value assets	-*	(1)
Fair value loss arising from quoted financial assets at FVTPL	(11)	-
Impairment loss on unquoted equity instruments	(27)	-
Insurance	(121)	(136)
Key management personnel remuneration	(1,654)	(1,862)
Loss on disposal of property, plant and equipment, net	(19)	-
Loss on lease modification	(8)	-
Retainer fees	(60)	(75)
Staff costs (excluding key management personnel remuneration)	<u>(3,562)</u>	<u>(4,140)</u>
<i>Included in finance expenses:</i>		
Interest expenses on borrowing	-	(12)
Interest expenses on leases	<u>(58)</u>	<u>(56)</u>

* denotes amounts less than S\$1,000

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

7. Related party transactions

In addition to the related party information disclosed elsewhere in the condensed interim financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the financial period:

	Group		Company	
	<u>HY2025</u>	<u>HY2024</u>	<u>HY2025</u>	<u>HY2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
<i>Subsidiaries</i>				
Advances to subsidiaries	-	-	5,160	2,585
<i>Related parties</i>				
Service income from associates	-	6	-	-
Purchases from non-controlling interests	-	11	-	-
Purchases from associates	-	14	-	-
Payment on behalf by related parties	<u>32</u>	<u>28</u>	<u>38</u>	<u>-</u>

8. Income tax (credit)

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Group	
	<u>HY2025</u>	<u>HY2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>
Current income tax		
– Current financial year	-	-
– Over-provision in prior financial years	(9)	(3)
Total tax (credit)	<u>(9)</u>	<u>(3)</u>

9. Net Asset Value

	Group		Company	
	<u>30 Jun</u>	<u>31 Dec</u>	<u>30 Jun</u>	<u>31 Dec</u>
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
Net asset value (S\$'000)	<u>33,376</u>	<u>33,363</u>	<u>31,371</u>	<u>31,470</u>
Number of ordinary shares issued (excluding treasury shares)	<u>251,185,691</u>	<u>251,185,691</u>	<u>251,185,691</u>	<u>251,185,691</u>
Net asset value per share (cents)	<u>13.29</u>	<u>13.28</u>	<u>12.49</u>	<u>12.53</u>

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

10. Earnings per share

	Group
	30 June 30 June
	2025 2024
Profit for the financial period attributable to owners of the Company (S\$'000)	298 252
Weighted average number of ordinary shares outstanding for basic and diluted profit per share ('000)	251,186 251,186
Basic and diluted earnings per share (cents)	0.12 0.10

The basic and diluted earnings per share is the same as there were no potentially dilutive instruments as at 30 June 2025 and 30 June 2024.

The Company did not purchase treasury shares during HY2025 and HY2024.

11. Goodwill on consolidation

	Group
	30 Jun 31 Dec
	2025 2024
	S\$'000 S\$'000
Cost:	
At 1 January and at end of financial period/year	2,845 2,845

Impairment testing of goodwill

Goodwill that has an indefinite useful life are not subject to amortisation and are tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. The assessment for the impairment of goodwill for the financial year ending 31 December 2025 will rely on significant management judgement at appropriately identifying the cash-generating unit and to determine certain key assumptions including, *inter alia*, operating margins, terminal growth rates, discount rates and the underlying the cash flow projections. The actual future performance, outcome and results of the Group may differ materially from the projection as result of, *inter alia*, known and unknown risks, uncertainties, bases and assumptions including uncertainty arising from the pandemic and/or matters beyond the Group's control. As the impact cannot be reliably estimated with certainty at this point of time, no goodwill impairment was provided for HY2025, and impairment of goodwill will be reviewed again at the end of financial year 2025.

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

12. Intangible assets

<u>Group</u>	<u>Customer contracts and contractual customer relationships⁽¹⁾</u> S\$'000	<u>Non-contractual customer relationships⁽²⁾</u> S\$'000	<u>Operation system, operational web portal and mobile application⁽³⁾</u> S\$'000	<u>Development Technology in progress⁽⁴⁾</u> S\$'000	<u>Total</u> S\$'000
Cost					
At 1 January 2025	2,629	362	769	286	4,046
Additions during the financial period	-	-	-	271	271
At 30 June 2025	2,629	362	769	557	4,317
Accumulated amortisation					
At 1 January 2025	2,611	354	555	-	3,520
Amortisation for the financial period	4	-	58	-	62
At 30 June 2025	2,615	354	613	-	3,582
Carrying amount at 30 June 2025	14	8	156	557	735

- (1) Customer contracts and contractual customer relationships were acquired in business combinations during the financial years ended 31 December 2016, 2017, 2019 and 2022.
- (2) Cost of non-contractual customer relationships is attributable to long-term relationship with its customers.
- (3) Cost is attributable to the development of (i) operational web portal and enterprise resource planning system for the Group's Employment Services Business, (ii) mobile application for cleaning services, (iii) a dashboard for property management services, and (iv) operation system for pest control services.
- (4) Cost is attributable to the Group's hybrid energy saving product still under development.

Acquired intangible assets are measured initially at cost. The cost of intangible assets acquired in a business combination is their fair value at the acquisition date. Subsequent to initial recognition, the intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses.

13. Investments in subsidiaries

	<u>Company</u>	
	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>
	S\$'000	S\$'000
Investments in subsidiaries, at cost	8,781	8,781

Incorporation and increase in issued and paid-up capital of Advancer Engineering Pte. Ltd.

On 16 January 2025, Advancer IFM Pte. Ltd. ("**AIFM**"), an indirect wholly owned subsidiary of the Company held through Advancer Global Security Pte. Ltd. ("**AGS**"), incorporated a wholly owned subsidiary, Advancer Engineering Pte. Ltd. ("**Advancer Engineering**") with a paid-up capital of S\$100,000. The principal activity of Advancer Engineering is in relation to provision of general contractor services.

13. Investments in subsidiaries (Continued)

Incorporation and increase in issued and paid-up capital of Advancer Engineering Pte. Ltd. (continued)

On 23 April 2025, Advancer Engineering increased its issued and paid-up share capital by way of allotment and issuance of 200,000 new shares at S\$1.00 per share ("**New Shares**") to AIFM. The subscription by AIFM was funded through internal resources. Following the allotment and issuance of the New Shares, Advancer Engineering's issued and paid-up share capital is S\$300,000 comprising of 300,000 shares and the percentage shareholding interest of the Company in Advancer Engineering remains the same at 100%.

Acquisition of 18% issued and paid-up share capital of SRE Global Pte. Ltd. ("Acquisition")

On 23 April 2025, Advancer Global Facility Pte. Ltd. ("**AGF**"), a wholly owned subsidiary of the Company, acquired the remaining 18% of the issued and paid-up share capital of SREG for a total cash consideration of S\$390,000 ("**Consideration**") from Mr. Tan Kian Hoon ("**Mr. Tan**"), Mr. Chng Shih Hian ("**Mr. Chng**") and Mr. Tham Mun Keong ("**Mr. Tham**") (collectively, the "**Sellers**") as follows:

Name	SREG			
	Shareholding percentage before the Acquisition (%)	Number of Shares	Paid-up Capital (S\$)	Purchase Consideration (S\$)
Mr. Tan	8.0	76,000	76,000	190,000
Mr. Chng	5.0	47,500	47,500	100,000
Mr. Tham	5.0	47,500	47,500	100,000

Following the completion of the Acquisition, SREG is wholly owned by the Company through AGF.

The Sellers, who are directors of SREG, is unrelated to the Company's directors and controlling shareholders or their respective associates. Following the completion of the Acquisition, the Sellers will cease to have any shareholdings in SREG.

Strike off SRE Property & Facility Pte. Ltd.

On 29 May 2025, SRE Property & Facility Pte. Ltd., an indirect wholly owned subsidiary of the Company held through AGF has been struck off from the Register of Companies pursuant to Section 344A of the Companies Act 1967 of Singapore.

Strike off First Stewards Private Limited

On 15 June 2025, First Stewards Private Limited, an indirect wholly owned subsidiary of the Company held through AGF has been struck off from the Register of Companies pursuant to Section 344A of the Companies Act 1967 of Singapore.

Incorporation of a subsidiary, BattPro Pte. Ltd.

On 16 June 2025, AGF, a wholly owned subsidiary of the Company, incorporated a 90% owned subsidiary, BattPro Pte. Ltd. ("**BattPro**") with a total paid-up capital of S\$1,000. The remaining 10% shares of BattPro is subscribed by HiLT Pte. Ltd., a Singapore company that provides fire engineering consultancy services. The directors and controlling shareholders of HiLT Pte. Ltd. is unrelated to the Company's directors and controlling shareholders or their respective associates.

The principal activity of BattPro is in relation to provision of other professional, scientific and technical activities.

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14. Investments in associates

	<u>Group</u>	
	<u>30 June 2025</u>	<u>31 Dec 2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>
Investments in associates, at cost	515	515
Share of associates' results	(515)	(515)
Carrying amount	-	-

The Group has not recognised losses in relation to an associate where its share of losses exceeds the Group's carrying amount of its investment in the associate. The Group's cumulative share of unrecognised losses was S\$11,000 as at 30 June 2025 (31 December 2024: S\$8,000). The Group has no obligation in respect of these losses.

15. Other investments

	<u>Note</u>	<u>Group</u>	<u>Company</u>
		<u>30 Jun</u>	<u>31 Dec</u>
		<u>2025</u>	<u>2024</u>
		<u>S\$'000</u>	<u>S\$'000</u>
<u>Non-current investments</u>			
<u>Financial assets held at FVTPL</u>			
Unquoted equity instruments – at FVTPL		29	56
		-	-
<u>Current investments</u>			
<u>Financial assets held at FVTPL</u>			
Quoted equity instruments – at FVTPL		1,661	1,672
Total financial assets held at FVTPL		<u>1,690</u>	<u>1,728</u>
		<u>1,661</u>	<u>1,672</u>
<u>Movement for unquoted equity instruments</u>			
At beginning of the period/year		-	-
Impairment loss recognised in profit or loss	(a)	27	-
		<u>27</u>	<u>-</u>
<u>Movement for quoted equity instruments</u>			
At beginning of the period/year		1,672	2,832
Disposal		-	(1,207)
Fair value gain/(loss) recognised in profit or loss	(b)	(11)	47
		<u>1,661</u>	<u>1,672</u>

Unquoted equity instruments

- (a) The investment in Zhe Jiang Zhi Wu Hui Yun Technology Co. Ltd., a company incorporated in People's Republic of China, held through Advancer Smart Technology Pte. Ltd., with shareholding at 15%, is classified at FVTPL.

Management has assessed and determined a change in the fair value of the unquoted equity investment amounting to S\$27,000. There has been no significant change in the business model and performance of the investee group.

The investment amount is denominated in Chinese Renminbi.

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

15. Other investments (continued)

Quoted equity instruments

- (b) The quoted equity instruments classified at FVTPL have no fixed maturity date or coupon rate. The fair values of these instruments are based on closing quoted market prices on the last market day of the financial period/year.

16. Property, plant and equipment

During HY2025, the Group acquired assets amounting to S\$266,000 (HY2024: S\$130,000) and disposed assets with carrying amount of S\$21,000 (HY2024: S\$28,000).

17. Investment property

	<u>30 Jun</u> <u>2025</u> S\$'000	<u>Group</u> <u>31 Dec</u> <u>2024</u> S\$'000
<u>At fair value</u>		
At 1 January	870	-
Reclassified from property, plant and equipment	-	851
Fair value gain on investment property	-	19
At end of financial period/year	<u>870</u>	<u>870</u>

The investment property of the Group is stated at fair value, which has been determined based on the valuation performed. The valuation was performed by an independent professional valuer with recognized and relevant professional qualifications and with recent experience in the location and category of the property being valued. The valuation is based on the properties' highest-and-best use using the comparable market approach, by reference to sales prices of comparative properties in proximity and made adjustments in consideration of property sizes and remaining lease tenures. The valuation conforms to International Valuation Standards. The most significant input is the price per square foot of comparable properties.

The Group's investment property is held under leasehold interests. The Group has no restrictions on the realisability of its investment property and no contractual obligations to purchase, construct or develop investment property or for repairs, maintenance and enhancements.

The following amounts are recognised in profit or loss:

	<u>HY2025</u> <u>S\$'000</u>	<u>HY2024</u> <u>S\$'000</u>
Rental income from investment properties	<u>23</u>	<u>12</u>
Direct operating expenses (including repairs and maintenance) from:		
- rental-generating investment properties	<u>6</u>	<u>3</u>

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

18. Trade and other receivables

	<u>Group</u>		<u>Company</u>	
	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
Trade receivables				
- Third parties	9,599	7,999	-	-
- Related party	-	28	-	-
- Accrued receivables	49	77	-	-
Less: Loss allowance	(153)	(454)	-	-
Total trade receivables	<u>9,495</u>	<u>7,650</u>	<u>-</u>	<u>-</u>
Other receivables				
- Third parties	1,144	1,999	38	93
- Subsidiaries	-	-	15,650	12,245
- Related parties	3	3	-	-
- Advances to recruiters and suppliers	886	749	-	-
- Deferred costs	10	13	-	-
- Deposits	562	536	-	-
- Dividend receivable from subsidiaries	-	-	3,507	3,507
- Prepayments	549	509	14	6
- Receivable from government grants	110	110	-	-
- Staff loans	238	293	-	-
Less: Loss allowance	(396)	(426)	(6,471)	(6,471)
Total other receivables	<u>3,106</u>	<u>3,786</u>	<u>12,738</u>	<u>9,380</u>
Total trade and other receivables	<u>12,601</u>	<u>11,436</u>	<u>12,738</u>	<u>9,380</u>

19. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2025 and 31 December 2024:

	<u>Group</u>		<u>Company</u>	
	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
Financial assets at FVTPL				
Unquoted equity instruments	29	56	-	-
Quoted equity instruments	1,661	1,672	1,661	1,672
Total	<u>1,690</u>	<u>1,728</u>	<u>1,661</u>	<u>1,672</u>
Financial assets at amortised cost				
Trade and other receivables	12,601	11,436	12,738	9,380
Less: Advances to recruiters and suppliers	(886)	(749)	-	-
Less: Deferred cost	(10)	(13)	-	-
Less: Prepayments	(549)	(509)	(14)	(6)
Less: Receivable from government grants	(110)	(110)	-	-
Cash and cash equivalents	20,265	23,211	8,235	11,721
Total	<u>31,311</u>	<u>33,266</u>	<u>20,959</u>	<u>21,095</u>

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

19. Financial assets and financial liabilities (continued)

	<u>Group</u>		<u>Company</u>	
	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>	<u>30 Jun 2025</u>	<u>31 Dec 2024</u>
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
<i>Financial liabilities at amortised cost</i>				
Trade and other payables	5,806	7,157	44	84
Less: Deferred income	(7)	(19)	-	-
Less: GST payables	(1,141)	(1,211)	-	-
Less: Withholding tax	(2)	(2)	(2)	(2)
	<u>4,656</u>	<u>5,925</u>	<u>42</u>	<u>82</u>
Lease liabilities	2,070	2,277	-	-
Total	<u>6,726</u>	<u>8,202</u>	<u>42</u>	<u>82</u>

20. Share capital

	<u>Group and Company</u>	
	<u>No. of shares</u>	<u>S\$'000</u>
<u>Issued and fully paid, with no par value</u>		
At 31 December 2024 and 30 June 2025	<u>252,363,591</u>	<u>40,607</u>
	<u>Group</u>	<u>Company</u>
	<u>No. of shares</u>	<u>No. of shares</u>
Total number of issued shares, including treasury shares	252,363,591	252,363,591
Treasury shares	(1,177,900)	(1,177,900)
Total number of issued shares, excluding treasury shares	<u>251,185,691</u>	<u>251,185,691</u>

The Company's subsidiaries do not hold any shares in the Company as at 30 June 2025, 31 December 2024 and 30 June 2024.

21. Treasury shares

	<u>Group and Company</u>			
	<u>30 Jun 2025</u>		<u>31 Dec 2024</u>	
	<u>No. of shares</u>	<u>S\$'000</u>	<u>No. of shares</u>	<u>S\$'000</u>
<u>Issued and fully paid, with no par value</u>				
At 1 January	<u>1,177,900</u>	<u>241</u>	<u>1,177,900</u>	<u>241</u>
At 30 June/31 December	<u>1,177,900</u>	<u>241</u>	<u>1,177,900</u>	<u>241</u>

There was no share buy-back conducted by the Company during HY2025 and the financial year ended 31 December 2024.

As at 30 June 2025, the number of treasury shares held by the Company, amounting to 1,177,900 represented 0.47% (31 December 2024: 1,177,900 represented 0.47%) of the total number of issued ordinary shares (excluding treasury shares).

No treasury shares were sold, transferred, disposed, cancelled and/or used during HY2025 (HY2024: Nil).

The Shareholders of the Company had, at the annual general meeting of the Company, held on 30 April 2025, approved the renewal of the Share Buy-Back Mandate.

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

22. Lease liabilities

The lease liabilities at 30 June 2025 and 31 December 2024 are as follows:

	Group	
	30 June 2025	31 Dec 2024
	S\$'000	S\$'000
Lease liabilities – non-current	999	1,080
Lease liabilities – current	1,071	1,197
	<u>2,070</u>	<u>2,277</u>

23. Trade and other payables

	Group		Company	
	30 Jun 2025	31 Dec 2024	30 Jun 2025	31 Dec 2024
	S\$'000	S\$'000	S\$'000	S\$'000
Trade payables				
- Third parties	1,172	1,080	-	-
- Related party	2	3	-	-
- Subcontractor	105	124	-	-
	<u>1,279</u>	<u>1,207</u>	<u>-</u>	<u>-</u>
Total trade payables				
Other payables				
- Related parties	7	24	-	-
- Accrued operating expenses	3,093	4,392	42	82
- Deferred income	7	19	-	-
- Deposit received	86	13	-	-
- Dividend payables to non-controlling interests	-	54	-	-
- Credit notes to customers	191	235	-	-
- GST payables	1,141	1,211	-	-
- Withholding tax	2	2	2	2
	<u>4,527</u>	<u>5,950</u>	<u>44</u>	<u>84</u>
Total other payables				
Total trade and other payables	<u>5,806</u>	<u>7,157</u>	<u>44</u>	<u>84</u>

24. Fair value of assets and liabilities

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- (a) Level 1 – the fair values of assets and liabilities with standard terms and conditions and which trade in active markets that the Group can access at the measurement date are determined with reference to quoted market prices (unadjusted).

Notes to the condensed interim consolidated financial statements
For the six-month financial period ended 30 June 2025

24. Fair value of assets and liabilities (Continued)

- (b) Level 2 – in the absence of quoted market prices, the fair values of the assets and liabilities are determined using the other observable, either directly or indirectly, inputs such as quoted prices for identical or similar assets/liabilities in non-active markets.
- (c) Level 3 – in the absence of quoted market prices included with Level 1 and observable inputs included within Level 2, the fair values of the remaining assets and liabilities are determined in accordance with generally accepted pricing models.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The table below analyses the Group's assets that are measured at fair value on a recurring or non-recurring basis in the statement of financial position after initial recognition.

	Group		
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
	S\$'000	S\$'000	S\$'000
<u>Recurring fair value measurements</u>			
Non-financial assets:			
- Industrial investment property	-	870	-
Financial assets:			
Financial assets at FVTPL			
- Unquoted equity instruments	-	-	29
- Quoted equity instruments	1,661	-	-
At 30 June 2025	1,661	870	29
<u>Recurring fair value measurements</u>			
Non-financial assets:			
- Industrial investment property	-	870	-
Financial assets:			
Financial assets at FVTPL			
- Unquoted equity instruments	-	-	56
- Quoted equity instruments	1,672	-	-
At 31 December 2024	1,672	870	56

Except as disclosed in the respective notes, the carrying amounts of the current financial assets and financial liabilities, including cash and cash equivalents, trade receivables, trade payables, lease liabilities and the above financial assets, approximate their respective fair values due to the relative short-term maturity of these financial instruments or the interest rates approximate the market rates prevailing at the end of the financial year.

Level 2

Industrial investment property

For investment property of the Group, the valuation technique has been described in Note 17.

24. Fair value of assets and liabilities (Continued)

Level 3

Unquoted equity instruments

For unquoted equity instruments, the valuation technique has been described in Note 15.

Other information required by Appendix 7C of the Catalist Rules

**Other information required by Appendix 7C of the Catalyst Rules
For the six-month financial period ended 30 June 2025**

1. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The condensed interim statements of financial position of Advancer Global Limited and its subsidiaries (the “Group”) as at 30 June 2025 and the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of changes in equity and condensed interim consolidated statement of cash flows for the financial period ended 30 June 2025 and certain explanatory notes have not been audited or reviewed.

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group’s business. It must include a discussion of the following:

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

Please refer to Explanatory Notes to the unaudited condensed interim financial statements for the financial period ended 30 June 2025.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

As the Group moves into the second half of 2025, we foresee persistent uncertainty in the global business landscape. Ongoing instability in key regions, particularly the Middle East and Eastern Europe, continues to disrupt commodity markets and fuel volatility in energy prices. Concurrently, the escalation of tariffs by the United States has further dampened business confidence and accelerated the fragmentation of global supply chains. These protectionist measures have heightened uncertainty in international markets. While the global trend towards regional sourcing and nearshoring is aimed at improving supply chain resilience, it has also introduced new inefficiencies, complex regulatory environments, and transitional costs that have resulted in higher operational expenses across many industries. Collectively, these factors delineate a global environment characterized by disruption, caution, and a compelling need for strategic agility.

In response to these challenges, the Group remains committed to leveraging innovation and technology, as well as enhancing staff productivity to mitigate the impact of rising manpower costs. We will continue to invest in and upgrade the functionalities of our Smart FM solutions to better meet evolving market demands and accelerate time-to-market. Our Integrated Facility Management (IFM) strategy includes strengthening IoT support, with the deployment of dedicated estate applications for residents and robust facility management apps for property managers. Internally, we are driving greater resource sharing to further boost operational efficiency.

Nonetheless, we anticipate that rising costs, high staff turnover, and talent acquisition challenges will put pressure on revenue growth for the remainder of 2025. To sustain our competitiveness, the Group remains focused on differentiating our services and leveraging our strengths as a locally based IFM provider with extensive domain expertise. Strategic investments in technological solutions remain a priority, as these will be instrumental in repositioning our subsidiaries and reinforcing their market position amidst ongoing market disruptions.

5. Dividend

(a) Whether an interim (final) ordinary dividend has been declared or recommended.

No dividend has been declared or recommended for the current financial period.

(b) Corresponding period of the immediately preceding financial year

No dividend has been declared or recommended for the financial year ended 31 December 2024.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state whether the tax rate and the country where the dividend is derived. (if the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

(d) The date the dividend is payable

Not applicable.

(e) The date on which Registrable Transfers received by the Company (up to 5.00pm) will be registered before entitlements to the dividend are determined.

Not applicable.

6. If no dividend has been declared (recommended), a statement to that effect and the reasons for the decision.

No dividend has been declared or recommended for the financial period ended 30 June 2025 to conserve cash in view of the current economic uncertainties.

7. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders for interested person transactions. There were no interested person transactions entered into during HY2025.

8. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)

The Company has procured undertakings from all its directors and executive officers as set out in Appendix 7H under Rule 720(1).

Other information required by Appendix 7C of the Catalist Rules
For the six-month financial period ended 30 June 2025

9. Updates on use of Net Subscription Proceeds

The Board refers to the Company's announcements dated 16 April 2021 and 9 May 2022 in relation to the re-allocation and updated status of use of net subscription proceeds (the "**Net Subscription Proceeds**") arising from the Company's issue and allotment of 65,000,000 subscription shares on 31 August 2018. The status of utilisation of the Net Subscription Proceeds as at the date of this announcement is set out as follows:

	Amount allocated S\$ million	Amount utilised S\$ million	Balance S\$ million
Expansion of business operations	12.30	(6.98)	5.32
General corporate and working capital purposes of the Group, mainly to support administrative and operational expenses (Note (a))	5.44	(5.44)	-
Investment in money market instruments and/or quoted securities	4.00	(2.08)	1.92
	<u>21.74</u>	<u>(14.50)</u>	<u>7.24</u>

Note:

(a) Breakdown of the general and corporate working capital requirements:

	S\$'000
Professional and listing related expenses	1,112
Administrative expenses – staff costs	682
Administrative expenses - others	93
Purchase of inventory for a subsidiary	170
Repayment of loan incurred by a subsidiary	300
Advances to subsidiaries for operational expenses	3,083
	<u>5,440</u>

10. Disclosure pursuant to Rule 706A of the Catalist Rules

- (a) On 16 January 2025, AIFM, an indirect wholly owned subsidiary of the Company held through AGS, incorporated a wholly owned subsidiary, Advancer Engineering with a paid-up capital of S\$100,000. The principal activity of Advancer Engineering is in relation to provision of general contractor services. Subsequently, on 23 April 2025, Advancer Engineering increased its issued and paid-up share capital by way of allotment and issuance of 200,000 new shares at S\$1.00 per share ("**New Shares**") to AIFM. The subscription by AIFM was funded through internal resources. Following the allotment and issuance of the New Shares, Advancer Engineering's issued and paid-up share capital is S\$300,000 comprising of 300,000 shares and the percentage shareholding interest of the Company in Advancer Engineering remains the same at 100%.
- (b) On 16 June 2025, AGF, a wholly owned subsidiary of the Company, incorporated a 90% owned subsidiary, BattPro with a total paid-up capital of S\$1,000. The remaining 10% shares of BattPro is subscribed by HiLT Pte. Ltd., a Singapore company who provide fire engineering consultancy services. The principal activity of BattPro is in relation to provision of other professional, scientific and technical activities.

**Other information required by Appendix 7C of the Catalist Rules
For the six-month financial period ended 30 June 2025**

Please also refer to the Company's:

- (i) announcement dated 23 April 2025 in relation to the acquisition of the remaining 18% shareholding in SREG;
- (ii) announcement dated 3 June 2025 in relation to the strike off of SRE Property & Facility Pte. Ltd.;
- (iii) announcement dated 20 June 2025 in relation to the strike off of First Stewards Private Limited; and
- (iv) announcement dated 30 June 2025 in relation to the receipt of the 3rd payment of S\$500,000 from AGS Integration Pte. Ltd. on 30 June 2025.

11. Confirmation by the Board Pursuant to Rule 705(5)

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the condensed interim financial statements for the six-month financial period ended 30 June 2025 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Lim Teck Chai, Danny
Independent Non-Executive Chairman
13 August 2025

Chin Mei Yang
Chief Executive Officer and Executive Director
13 August 2025