

ASIA-PACIFIC STRATEGIC INVESTMENTS LIMITED

**ANNUAL REPORT 2022** 



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# CORPORATE PROFILE

Asia-Pacific Strategic Investments Limited ("APS" or the "Group") is a real estate developer focusing on the hospitality sector and retirement villages, which cater to the aspirations and needs of the growing elderly population, in China and Southeast Asia.

The Group's project in Huzhou, or Project Phoenix (凤凰洲项目), is its first foray into China, after it gained majority control of two property companies in Huzhou, Zhejiang province in 2017. Central to our development plan is an integrated residential-cum-active ageing hub supported by healthcare-related, commercial, educational and family entertainment facilities that promote overall well-being and life-long learning.

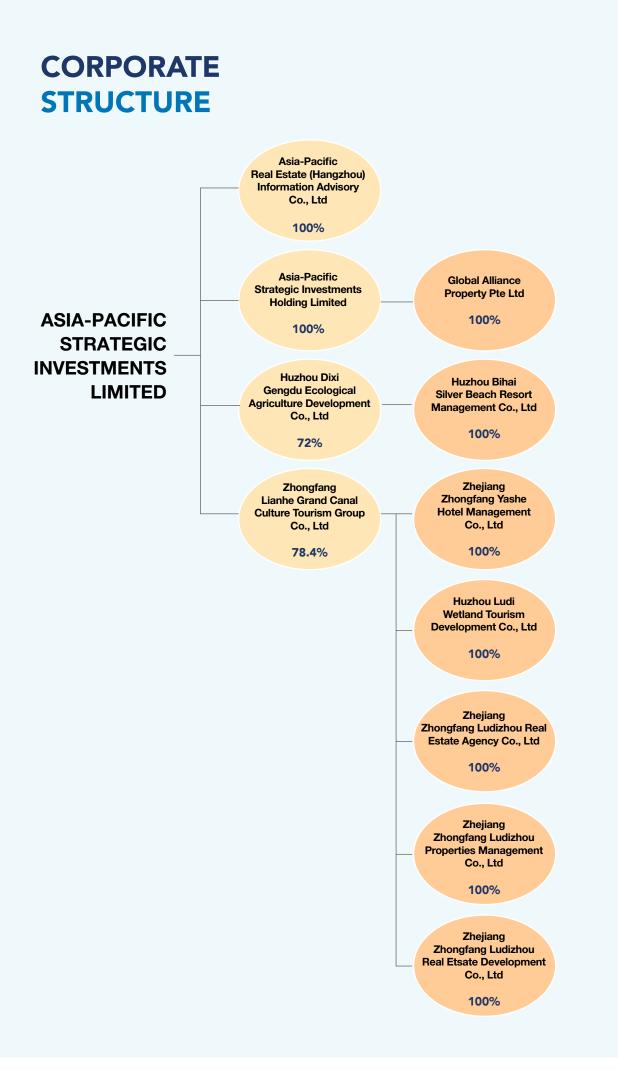
Digang Town (荻港村), where the project is situated, and its surrounding area has a rich and unique cultural

legacy with historical landmarks such as the famous mulberry fish pond (桑基鱼塘). We will therefore position Project Phoenix to not only enhance the rich cultural heritage of the ancient city of Huzhou, but also to build on its farming and ecological background to develop a modern aquacultural industry in the area.

The Group is also well placed to tap into China's growing cultural tourism market through its 113-room luxury riverside boutique hotel which is strategically sited adjacent to Project Phoenix in Huzhou. Managed by Zhejiang Tourism Investment Hotel Group (浙江 浙旅投酒店集团有限公司, "ZTIHG"), the Anatole by Landison Hotel Huzhou (湖州雷迪森怿曼酒店) is well connected to ZTIHG's wide network of 157 hotels in 14 Chinese provinces under brands such as Deefly, Landison and Yagu, to expand its client base.







## CHAIRMAN'S STATEMENT

#### Dear Shareholders,

t the onset of year 2022, the People's Republic of China ("PRC" or "China") was hit by a new wave of COVID variant, Omicron, which caused the implementation of stricter safety measures in major cities to prevent the spread of this variant. Shanghai, the commercial hub of China with a population of 25 million was locked-down for two months. The movement control measures have disrupted the businesses, the supply chains, the possibility of mass travel and the recovery of the China economy. China's second quarter 2022 gross domestic product ("GDP") fell to 0.4% from 4.8% in the first quarter.

#### **Our Operations in China**

The Group's Anatole by Landison Hotel Huzhou, located in Zhejiang Province and in close proximity to Shanghai, was not spared. The hotel operations was suspended for 2 months in March and April 2022 and was used as a guarantine hotel. In addition, the sporadic spike of new infections in neighbouring cities of Huzhou has put severe strain on the hotel operations. As the PRC is sticking with its dynamic zero-COVID policy, we expect continued hardship for our hospitality business unless China opens up its border and relax its safety measures. As evidenced in other countries, once the borders are opened up, these countries experienced the spur of travellers and the number of travellers and flights are near or above the pre-pandemic level. We hope similar experience will happen in China once the COVID related restrictions are lifted.

In August 2022, the PRC's State Council unveiled 19 new polices aimed at beefing up efforts to rescue the economy. These measures, including more than 1 trillion Yuan in new funding to boost investment and consumption, as well as more flexibility for local authorities to support the real estate market. They also contain policies intended to clear the logistical hurdles and help businesses move personnel across borders more easily. We hope that these policies when implemented will boost the Group's hospitality business as well as facilitate the progress of the Group's real estate development project in Huzhou, the Project Phoenix. The Group is currently reviewing and re-strategising Project Phoenix as a result of negative sentiments in the real estate sector in China.

#### **Looking Ahead**

The COVID pandemic occurred within 3 months after the Group commenced its hotel operations in October 2019. Since then, it experienced business disruptions due to ongoing spike of infections. This has put a damper on the Group's efforts on the recovery of its business. There is no guarantee that the COVID restrictions in China will be lifted soon and that the resultant demand will ensue. Nevertheless, the Group will stay focused on mitigating the adverse impact resulting from the pandemic on its business operations through prudent cost management and keeping the hotel ready for the eventual recovery.



### **Acknowledgement and Appreciation**

On behalf of the Board, I would like to thank our shareholders, clients and business associates for their patience and trust in us to wisely and prudently take the Group forward and build a sustainable future.

To all our staff and management, thank you for your continued support, understanding and perseverance during this challenging period as we press on to build a sustainable future for all.

Dato' Dr Choo Yeow Ming Chairman





# OPERATIONS REVIEW

At the beginning of 2022, the People's Republic of China ("PRC" or "China") encountered another outbreak of a new wave of COVID-19. Some of the major cities in China were locked-down to curb the spread of the virus. These strict movement restrictions have negatively impacted the economy of the PRC. The operations of the Group's Anatole by Landison Hotel Huzhou, located in Zhejiang Province, was temporarily suspended in March and April 2022 and the hotel was used as a quarantine hotel for approximately 2 months.



### REVENUE

The Group's revenue in FY2022 remained unchanged at S\$1.2 million as compared to FY2021 despite a suspension of the hotel operations. This was mainly due to income earned as a quarantine hotel of approximately S\$200,000 during the operations suspension period. The increase in revenue from accommodation was partly offset by the lower food and beverage ("F&B") revenue of S\$500,000 (FY2021: S\$639,000) as there was no F&B revenue generated during the operations suspension period.

### **OPERATING RESULTS**

Gross profit in FY2022 improved to S\$966,000 compared to S\$865,000 recorded in FY2021. This was due mainly to a higher proportion of revenue from accommodation in FY2022 as compared to FY2021. Revenue from accommodation generated higher gross profit margin as compared to F&B revenue.

The Group reported other losses of S\$11.7 million in FY2022 as compared to other gains of S\$630,000 in FY2021. This was mainly attributable to an impairment loss on property, plant and equipment of S\$11.6 million (FY2021: S\$Nil). As COVID-19 continued to have adverse impact on the Group's hospitality operations, management has assessed the recoverable amounts of assets used in hotel operations based on the value-in-use calculations. As a result of the assessment, an impairment of S\$11.6 million was recognised in FY2022. In addition, the higher other losses was also due to a foreign exchange loss

of S\$83,000 (FY2021: foreign exchange gain of S\$1.3 million) and lower rental income of S\$109,000 (FY2021: S\$241,000). The losses were partly offset by lower fair value loss on financial asset at FVPL of S\$101,000 (FY2021: S\$1.1 million).

Distribution and marketing expenses increased to S\$621,000 from S\$376,000 in FY2021. This was mainly due to higher staff salaries and related compensation of S\$557,000 (FY2021: S\$336,000). The Group increased its headcount in the marketing department in FY2022.

Administrative expenses in FY2022 were marginally higher by S\$20,000 to S\$5.8 million. The increase was mainly due to higher legal and professional fees of S\$946,000 (FY2021: S\$739,000) and higher write-off of hotel's low value assets of S\$179,000 (FY2021: S\$15,000), offset by lower staff salaries and related compensation of S\$1.7 million (FY2021: S\$2.0 million).

The Group reported higher finance expenses of S\$618,000 in FY2022 (FY2021: S\$425,000) and this was mainly due to the full year impact of the interest expense in respect to a RMB30.0 million term loan that was fully drawndown in December 2020.

As a result of the above, the Group reported a net loss of S\$17.7 million as compared to S\$5.1 million posted in FY2021.

### **ASSETS AND LIABILITIES**

### Assets

Total assets of the Group decreased by \$\$16.9 million from \$\$62.9 million as at 30 June 2021 to \$\$46.0 million as at 30 June 2022. The decrease was due mainly to the following:

- (a) The decrease in property, plant and equipment of S\$12.9 million due to the impairment loss of S\$11.6 million and depreciation expense of S\$1.6 million;
- (b) The decrease in financial assets at FVPL of S\$2.8 million. This was due to the disposal of these investments and the proceeds from the disposal were utilised for working capital purpose;
- (c) The decrease in trade and other receivables by S\$1.6 million was attributable mainly to the receipt of valueadded tax receivable of S\$1.6 million from the PRC National Treasurer (中国国家金库); and
- (d) The decrease in cash and cash equivalents by S\$576,000. The decrease was due mainly to net cash used in financing activities of S\$2.4 million, which was for the repayment of bank borrowings and lease liabilities. The decrease was partly offset by the net cash provided by operating activities of S\$1.8 million. This was due mainly to the proceeds from the disposal of financial assets at FVPL, the receipt of value-added tax receivable and advances from a director and key management.

#### Liabilities

Total liabilities increased by \$\$769,000 from \$\$17.5 million as at 30 June 2021 to \$\$18.2 million as at 30 June 2022. The higher total liabilities was attributable to the increase in trade and other payables by \$\$2.3 million as a result of the advances from a director and key management totalling \$\$1.2 million and land lease payable of \$\$894,000. The increase was partly offset by the decrease in the Group's borrowings due mainly to the repayment of the term loans amounting to \$\$1.5 million in FY2022.

### OUTLOOK

The global COVID-19 pandemic situation is still severe and full of uncertainties, since the virus has been constantly mutating and it is possible for an even more dangerous variants to emerge. The PRC is sticking with its dynamic zero-COVID policy with an aim to bring COVID-19 under control at a minimum social cost in the shortest time possible. However, the dynamic zero-COVID policy which requires mass testing, quarantine, temporary lockdown and closed-off management has impacted the hospitality industry adversely. The Group expects the COVID-19 pandemic to continue to negatively impact the Group's hospitality business in the PRC.

As for the real estate development project, at the onset of year 2022, there is news of default in repayment of borrowings and stalled construction of properties by major developers. At the same time, home buyer stopped repaying mortgages in protest against the delay. In view of the negative sentiments, the Group will review and restrategise its real estate development project, Project Phoenix 凤凰洲项目, in Huzhou, China.



# SIGNIFICANT EVENTS

DATE	FINANCIAL CALENDAR
29 Oct 2021	Annual General Meeting
3 Feb 2022	Announcement of 1HFY2022 Financial Results
26 Aug 2022	Announcement of FY2022 Financial Results
DATE	SIGNIFICANT ANNOUNCEMENTS
1 Nov 2021	Update on the non-binding term sheet (the "Term Sheet") entered into with a corporation (the "Seller") as announced on 22 April 2021 for the acquisition of the Seller's hospitality business - The Company and the Seller have been unable to reach a consensus on the terms of the proposed acquisition and the discussions have since ceased.
5 Jan 2022	Announced the entry into a non-binding framework agreement (the "Framework Agreement") with Bluetown The Spring Blossom Construction Group Co., Ltd (蓝城桃李春风建设集团 有限公司) ("Bluetown") in relation to the disposal of the Company's equity interests in the subsidiaries in the People's Republic of China (the "PRC"), Huzhou Dixi Gengdu Ecological Agriculture Development Co., Ltd (湖州荻溪耕读生态农业发展有限公司) and Zhongfang Lianhe Grand Canal Culture Tourism Group Co., Ltd (中房联合大运河文化旅游集团有限公 司) (the "Target") (the "Proposed Disposal") for aggregate consideration of RMB300,000,000 (the "Consideration"). Bluetown is incorporated in the PRC and is a subsidiary of Bluetown Group (蓝城集团). The principal activities of Bluetown is that of real estate developer. Bluetown Group is a leading property developer in the PRC. The Chairman of Bluetown Group is Mr Song Wei Ping (宋卫平). Mr Song was the founder and Co-Chairman of Greentown China Holding Limited (绿城中国控股有限公司), a company listed in the Hong Kong Stock Exchange.
18 Mar 2022	Announced the entry into a non-binding heads of agreement (the "HOA") with Catapult Ventures Pte. Ltd. (the "CVPL") for the acquisition of the 100% equity interest of the CVPL's business, MoneySmart ("MoneySmart") (the "Proposed Acquisition"). MoneySmart is one of the leading personal financial marketplaces in the region which help customers to make informed financial decisions by offering financial product comparison across banking, insurance and investment products. CVPL through its subsidiaries operates the business of MoneySmart. The major shareholders holding more than 5% shareholdings in CVPL are Mr Vinod Nair, the Chief Executive Officer and founder of CVPL, Kakaku.com, SPH Ventures and Golden Gate Ventures.
18 Apr 2022	The HOA with CVPL – first extension of Long Stop Date to 17 June 2022 as more time is required to (i) conduct the necessary due diligence on MoneySmart and evaluate the feasibility of the Proposed Acquisition, (ii) seek the approval of the Monetary Authority of Singapore ("Authority") pursuant to section 87(2) of Insurance Act 1966 of Singapore ("IA") as one of the subsidiary of CVPL (the "CVPL Subsidiary") is a registered insurance broker under the IA and (iii) discuss the terms of the definitive agreement.
18 June 2022	The HOA with CVPL – second extension of Long Stop Date to 31 August 2022 as more time is required to seek the approval of Authority pursuant to section 87(2) of IA.
1 Jul 2022	Update on Framework Agreement with Bluetown - the Framework Agreement has lapsed and shall cease to have any force and effect as at 30 June 2022 as one of the milestones towards the signing of a sale and purchase agreement has not been fulfilled.
24 Aug 2022	<ul> <li>The HOA with CVPL:</li> <li>Received confirmation from Authority that it has no objection for the Company to enter into an arrangement to obtain effective control of the CVPL Subsidiary.</li> <li>Third extension of Long Stop Date to 31 October 2022 as CVPL requires more time to facilitate the internal approval process, particularly the approval of CVPL's shareholders for the entry into definitive agreement.</li> </ul>

### BOARD OF DIRECTORS

### DATO' DR CHOO YEOW MING Chairman and Chief Executive Officer ("CEO")

Dato' Choo was appointed as Director of APS since 6 July 2006. As CEO, he is responsible for the overall operations, management, strategic planning and business development of the Group. A lawyer by training, Dato' Choo obtained his law degrees from the University of Malaya, the Chicago-Kent College of Law and the Harvard University Law School. Thereafter, Dato' Choo practiced as an attorney in Chicago, Minneapolis, New York and Hong Kong, specialising in capital market transactions, mergers and acquisitions. Dato' Choo was a partner at Winthrop Stimson Putnam & Roberts (now known as Pillsbury Winthrop) from 1992 to 2001, before becoming the executive chairman of Capital Strategic Investment Limited, which is listed on the Hong Kong Exchanges and Clearing Limited. In that role, Dato' Choo took overall management responsibility for Capital Strategic Investment Limited before he stepped down in 2005.

### LUM MOY FOONG Non-executive Director

Ms Lum was appointed to the Board on 22 March 2018. She graduated with a Bachelor of Business (Accountancy) from the Royal Melbourne Institute of Technology, Australia. She has more than 25 years of experience in handling the finance, corporate affairs, legal and corporate secretary matters of public listed companies and private limited companies. She is currently the chief financial officer and executive director of a non-listed public company.

### DR LAM LEE G Lead Independent Director

Dr Lam was appointed to the Board on 5 June 2007. Dr Lam has extensive international experience in general management, strategy consulting, corporate governance, direct investment, investment banking and asset management. He started his career in Canada at Bell-Northern Research (the research and development arm of Nortel) and Bell Canada, and later he returned to Hong Kong to serve as general manager at Hong Kong Telecom, Vice President and Managing Partner - Greater China of the international management consulting firm A.T. Kearney, President and Chief Executive Officer and Vice Chairman of the Board of Chia Tai Enterprises International (now C.P. Lotus Corporation) of multinational conglomerate C.P. Group, Vice-Chairman and Chief Operating Officer of investment banking division of BOC International Holdings (the international investment banking arm of the Bank of China group), Executive Director of Singapore Technologies Telemedia (a member of Temasek Holdings), Chairman - Hong Kong / Vietnam / Cambodia / Laos / Myanmar / Thailand and Senior Adviser - Asia of Macquarie Capital, Non-executive Chairman - Greater China and ASEAN Region and Chief Advisor - Asia of Macquarie Infrastructure and Real Assets, and Senior Advisor, Macquarie Group Asia.

Dr Lam holds a Master of Systems Science and a Master of Business Administration from the University of Ottawa in Canada, a Master of Public Administration and a Doctor of Philosophy from University of Hong Kong, and a Master of Laws from the University of Wolverhampton. Dr Lam is also a solicitor of the High Court of Hong Kong, a fellow of Certified Management Accountants (CMA) Australia, the Hong Kong Institute of Arbitrators, the Hong Kong Institute of Directors and the Institute of Corporate Directors Malaysia (ICDM), and an Honorary Fellow of Certified Public Accountants (CPA) Australia, the Hong Kong Institute of Facility Management and the University of Hong Kong School of Professional and Continuing Education, and a distinguished fellow of the Hong Kong Innovation and Technology Development Alliance. In 2019, Dr Lam was awarded by the Hong Kong Government a Bronze Bauhinia Star (BBS) for serving the public, and was appointed a Justice of the Peace (JP) in 2022 by the Hong Kong Government.

### CHEW SOO LIN Independent Director

Mr Chew was appointed to the Board on 5 June 2007. He qualified as an U.K. Chartered Accountant in 1971 and worked with international audit firms in England and Singapore till 1978. He then joined the Khong Guan group of companies where he managed the operations of various biscuit factories in Malaysia, Indonesia, China and Thailand. Mr Chew is currently the executive chairman of Khong Guan Limited. Mr Chew was previously deputy managing director of Khong Guan Holdings (Malaysia) Bhd and executive director of United Malayan Flour Mills Bhd, which were public listed companies in Malaysia.

### LIEN KAIT LONG Independent Director

Mr Lien was appointed to the Board on 16 May 2018. He holds a Bachelor of Commerce in Accountancy from Nanyang University (Singapore) and is a fellow of both the Institute of Singapore Chartered Accountants and CPA Australia. He has held a number of senior management positions as well as executive directorships in various public and private corporations in Singapore, Hong Kong and China. Mr Lien has garnered more than 16 years of experience serving as independent director cum chairman of audit committee of several Singapore and Chinese companies listed on the Singapore Exchange.

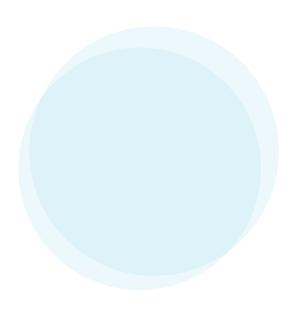


## KEY MANAGEMENT

### LEE KENG MUN Chief Operating Officer

Mr Lee joined the Company in November 2007 as Group Financial Controller and was promoted to the post of Chief Financial Officer in November 2009 and Chief Operating Officer in December 2016. In his role, he is responsible for overseeing the Group's business and operations, which include but are not limited to business development, finance, administration, corporate secretarial functions, corporate governance and communication. Mr Lee was a member of the Board from November 2012 to October 2019.

Before joining the Group, Mr Lee was with the assurance and advisory business services division of Ernst & Young Singapore from January 2007 to October 2007. He was with Deloitte & Touche Malaysia from May 1997 to February 2005. From March 2005 to December 2006, he joined as senior manager of a listed company of Bursa Malaysia. Mr Lee holds a Bachelor of Accounting from the University of Malaya and is a member of the Institute of Singapore Chartered Accountants and the Malaysian Institute of Accountants.





### JOEY WU Group Financial Controller

Ms Wu joined the Company in July 2009 as Project Accountant and was promoted to Group Financial Controller in December 2016. She started her career in Ernst & Young and has more than 30 years of management and finance experience in various industries, including fast-moving consumer goods and leisure industries.

Ms Wu has held managerial positions in companies like Visa International (Asia-Pacific), LLC, Burberry (Singapore) Distribution Co Pte Ltd and Pernod Ricard Singapore Pte Ltd. She holds a Bachelor of Accountancy degree from the National University of Singapore and is a member of the Institute of Singapore Chartered Accountants.

# FINANCIAL HIGHLIGHTS

KEY FINANCIAL RATIOS	FY2020	FY2021	FY2022
Loss per share (S\$ cents)	(0.03)	(0.02)	(0.08)
Net Asset Value per share (S\$ cents)	0.2	0.2	0.1
INCOME STATEMENT (S\$ MILLION)	FY2020	FY2021	FY2022
Revenue	0.6	1.2	1.2
Net Loss attributable to equity holders of the Company	(5.9)	(3.8)	(13.9)
BALANCE SHEET (S\$ MILLION)	FY2020	FY2021	FY2022
BALANCE SHEET (S\$ MILLION) Total assets	<b>FY2020</b> 64.1	<b>FY2021</b> 62.9	<b>FY2022</b> 46.0
Total assets	64.1	62.9	46.0



Asia-Pacific Strategic Investments Limited (the "Company") and its subsidiaries (the "Group") are committed to maintaining a high standard of corporate governance and has put in place self-regulatory corporate practices to protect the interests of its shareholders and enhance long-term shareholder value.

This Corporate Governance Report describes the Company's corporate governance processes and activities that are currently in place for the financial year ended 30 June 2022, with special reference to the relevant provisions of the Code of Corporate Governance 2018 (the "Code").

In line with the Code, the Board of Directors (the "Board") hereby confirms that the Company has generally adhered to the principles and guidelines of the Code as well as accompanying practice guidance which form part of the continuing obligations of the Listing Manual Section B: Rules of Catalist ("Catalist Rules") of the Singapore Exchange and Securities Trading Limited (the "SGX-ST") which sets out the best practice standards for companies. The deviations from any guidelines of the Code are disclosed and explained in this report.

### **BOARD MATTERS**

#### The Board's Conduct of Affairs

### Principle 1: The company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.

The Board comprises:

Dato' Dr Choo Yeow Ming (Chairman and Chief Executive Officer) Lum Moy Foong (Non-executive Director) Dr Lam Lee G (Lead Independent Director) Chew Soo Lin (Independent Director) Lien Kait Long (Independent Director)

The Board oversees the affairs of the Group and focuses on strategies and policies, with particular attention paid to growth and financial performance. It delegates the formulation of business policies and day-to-day management to the executive directors. The Board is responsible for:

- 1. providing entrepreneurial leadership, setting strategic directions and long-term goals of the Group, and ensuring that the necessary financial and human resources are in place for the Group to meet its objectives;
- 2. establishing a framework of prudent and effective controls that enables risk to be assessed and managed, including safeguarding of shareholders' interests and the Group's interests;
- 3. reviewing and evaluating Management performance towards achieving set organisational goals;
- 4. identifying the key stakeholder groups and recognising that their perceptions affect the Group's reputation;
- 5. setting the Group's values and standards (including ethical standards), and ensuring that obligations to shareholders and other stakeholders are understood and met;
- 6. considering sustainability issues, e.g. environmental, social and governance aspects, as part of its strategic formulation;
- 7. ensuring the Group's compliance with laws, regulations, policies, directives, guidelines and internal code of conduct; and
- 8. reviewing and approving half-year and full-year results announcements.

The directors of the Company are of the view that they have objectively discharged their duties and responsibilities at all times as fiduciaries in the interest of the Company.

The Board also delegates certain of its functions to the Audit, Nominating and Remuneration Committees and these functions are described separately under the various sections below that cover each committee. Each committee has its own defined terms of reference and operating procedures. Each of these committees reports its activities regularly to the Board.

The Board meets at least two times a year to review and deliberate on the key activities and business strategies of the Group, including reviewing and approving acquisition and financial performance, and to endorse the release of the interim and annual results. *Ad hoc* meetings are held as and when circumstances require, such as to address significant transactions or issues. Where physical meetings are not possible, timely communication with members of the Board and Board Committees are carried out through electronic means and circulation of written resolution for approval of the Board or the relevant Board Committees. The Company's Constitution allow a board meeting to be conducted by way of a telephone conference or by means of similar communication equipment whereby all persons participating in the meeting are able to hear one another.

Directors' Attendance at Board and Board Committee Meetings								
	Board Meeting		Co	Audit mmittee leeting	Co	ninating mmittee leeting	Co	uneration mmittee leeting
Name of Director	Held	Attended	Held	Attended	Held	Attended	Held	Attended
Dato' Dr Choo Yeow Ming	3	3	3(1)	3	1	1	<b>1</b> <sup>(1)</sup>	1
Lum Moy Foong	3	3	3(1)	3	<b>1</b> <sup>(1)</sup>	1	<b>1</b> <sup>(1)</sup>	1
Dr Lam Lee G	3	3	3	3	1	1	1	1
Chew Soo Lin	3	3	3	3	1	1	1	1
Lien Kait Long	3	3	3	3	<b>1</b> <sup>(1)</sup>	1	1	1

The number of meetings held in respect of the financial year ended 30 June 2022 and the attendance of the directors are set out in the table below:

<sup>(1)</sup> By invitation.

The Company has adopted internal guidelines setting forth matters that require Board approval, examples of which include corporate plans, material acquisitions and disposals of assets, share issuances, dividends and other returns to shareholders. Clear directions have been imposed on the Management that such matters must be approved by the Board. All directors objectively take part in decisions affecting the interests of the Company. Each Director abstains from voting on any resolution and making any recommendation and/or participating in discussion on matters in which he/she is interested.

In order to ensure that the Board is able to fulfill its responsibilities, Management provides Board members with management accounts of the Group and regular updates on the financial position of the Company. In addition, all relevant information on material events and transactions is circulated to directors as and when they arise. The Board members have separate and independent access to Management. Whenever necessary, senior management staff will be invited to attend the Board meetings and Audit Committee meetings to answer queries and provide detailed insights into their areas of operations.

The Board members have separate and independent access to the Company Secretary. Under the direction of the Chairman, the Company Secretary ensures good information flows within the Board and its committees and between Management and non-executive directors, advising the Board on all governance matters, while also facilitating orientation and assisting professional development as required. The Company Secretary attends all Board meetings and meetings of Board Committees. The Company Secretary assists the Board in ensuring that Board procedures and relevant rules and regulations are complied with. The Board decides on the appointment and removal of the Company Secretary.

The Board, either individually or as a group, in the discharge of its duties, has access to independent professional advice, if necessary, at the Company's expense.

Newly appointed directors will undergo an orientation programme where the Chief Executive Officer briefs them on the Group's business, policies and governance practices to ensure that they are familiar with these areas. Directors and key management personnel are encouraged to undergo, at the Company's expense, relevant training to enhance their skills and knowledge, particularly regarding new laws, regulations and changing risks that affect the Group's operations. Other areas where training is provided include governance practices as well as accounting, legal and industry-specific knowledge.

No new director was appointed during the financial year ended 30 June 2022.

#### **Board Composition and Guidance**

### Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the company.

The Company has in place a Board Diversity Policy which advocates meritocracy and endorses the principle of having a board with the appropriate and right balance of skills, knowledge, experience and diversity of perspectives which can contribute effectively to the strategy and growth of the Company. In reviewing Board composition and succession planning, the Nominating Committee (the "NC") considers the benefits of all aspects of diversity, including diversity of skills, age, experience, gender and knowledge of the Company. A key requirement is that only individuals with broad-based experiences and right skills set will be appointed to the Board. The Board has a female representation on its Board. The Board is fully supportive of the policy and together with the NC will set the relevant objectives to promote gender diversity to support the long-term success of the Company.

The Board, taking into account the nature and scope of the Group's operations and the impact of the number of directors upon effectiveness in decision making, is of the view that the current board size of five directors of which majority of the directors are independent, is appropriate. The Board exercises judgment on corporate affairs objectively and independently, in particular, from Management and no individual or small group of individuals dominates the Board's decision-making.

The Company complied with Provisions 2.2 and 2.3 of the Code whereby the Independent Directors of the Company made up a majority of the Board where the Chairman of the Board is an Executive Director. The Non-executive Directors (which include the Independent Directors) also made up a majority of the Board.

The independent directors consist of respected individuals from different backgrounds whose core competencies, qualifications, skills and experience are extensive and complementary. These competencies include accounting, finance, business or management experience, industry knowledge, strategic planning experience and customerbased experience or knowledge. None of the independent directors have any relationship with the Company, its related corporations, its 5% shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of their independent business judgment in the best interests of the Company. None of the independent directors fall within the circumstances described in Rule 406(3)(d) of the Catalist Rules. The NC deliberates annually to determine the independence of a director bearing in mind the salient factors as set out under the Code as well as all other relevant circumstances and facts. Each of the independent directors has confirmed that he considers himself as independent having regard to the factors set out under the Code. The NC has reviewed, determined and confirmed the independence of all the independent directors.

The non-executive director constructively challenges and helps develop proposals for strategy, and also reviews the performance of Management in meeting, agreed goals and objectives, and monitor the reporting of performance.

The Board continually reviews its size and composition with a view towards the refreshing of the Board and to strike the appropriate balance and diversify of skills, experience, and knowledge of the Company to support the Group's businesses and strategy.

Board membership is refreshed progressively and in an orderly manner, bearing in mind the contributions from longstanding directors who have over time developed an understanding and insight into the Group's businesses.

To meet the changing challenges in the industry and countries which the Group operates in, such reviews, which include considering factors such as the expertise, skills and perspectives which the Board needs against the existing competencies would be done on an annual basis to ensure that the Board dynamics remain optimal.

Even though Dr Lam Lee G ("Dr Lam") and Mr Chew Soo Lin ("Mr Chew") have served on the Board for more than nine years, the NC, with the concurrence of the Board, is of the view that in assessing the independence of the independent directors, one should consider the substance of their independent judgement, professionalism, integrity and the objectivity and not merely based on the number of years which they have served on the Board. In view of this, having considered the above and weighing the need for progressive refreshing of the Board, the NC and the Board have determined that Dr Lam and Mr Chew's tenure in office have not affected their independence or ability to bring about independent and considered judgement to bear in the discharge of their duties as members of the Board.

They provide a strong independent element on the Board, being free from any business or other relationship, which could materially interfere with the exercise of their judgement. These directors continue to provide stability to the Board and the Company has benefited greatly from the presence of individuals who are independent and with integrity and specialised knowledge and experience in their own field. Furthermore, their length of service on the Board has not only allowed them to gain valuable insight into the Group, its business, markets and industry, but has also given them the opportunity to bring the full breadth and depth of their business experience to the Company.

Under Rule 406(3)(d)(iii) of the Catalist Rules which is effective from 1 January 2022, an Independent Director will not be considered independent if he has served on the Board for an aggregate period of more than nine years unless prior to 1 January 2022 he has obtained approval from shareholders to continue in office under a two-tier voting by (a) all shareholders; and (b) shareholders, excluding the directors and the chief executive officer and their associates (the "Two-Tier Voting"). For the purpose of the resolution referred to in (b), the directors and the CEO, and their respective associates, must not accept appointment as proxies unless specific instructions as to voting are given. Such resolutions approved by a Two-Tier Voting may remain in force for three years from the conclusion of the Annual General Meeting ("AGM") following the passing of the resolutions or the retirement or resignation of the director, whichever is the earlier. Dr Lam and Mr Chew's independence pursuant to Rule 406(3)(d)(iii) of the Catalist Rules were tabled and approved by the Company's shareholders at the last AGMs held on 30 December 2020 and 29 October 2021 respectively. Mr Chew's independence will continue in force until the AGM to be held for financial year ending 30 June 2024. As Dr Lam is due for rotation retirement pursuant to Article 91 of the Company's Constitution, the Company will again be tabling the independence of Dr Lam pursuant to Rule 406(3)(d)(iii) of the Catalist Rules at the forthcoming AGM.

If such resolutions are not passed at the forthcoming AGM, Dr Lam will no longer be considered independent, and shall continue as Non-independent Non-executive Director.

The Non-executive directors and Independent Directors meet as and when necessary and at least once a year without the presence of the Management.

#### **Chairman and Chief Executive Officer**

### Principle 3: There is a clear division of responsibilities between the leadership of the Board and Management, and no one individual has unfettered powers of decision-making.

Notwithstanding Provision 3.1 of the Code which requires that the Chairman and Chief Executive Officer (the "CEO") be separate persons, the Chairman of the Company, Dato' Dr Choo Yeow Ming ("Dato' Choo"), is also the Group CEO. As Chairman, he is responsible for the effective workings of the Board. The responsibilities of the Chairman include:

- 1. leading the Board to ensuring its effectiveness in all aspects of its role;
- 2. setting the agenda and ensuring that information flow and timing are adequate for discussion of all agenda items, in particular strategic issues;
- 3. promoting a culture of openness and debate at the Board;
- 4. ensuring that the directors receive complete, adequate and timely information;
- 5. ensuring effective communication with shareholders;
- 6. encouraging constructive relations within the Board and between the Board and Management;
- 7. facilitating the effective contribution of the non-executive director in particular; and
- 8. promoting high standards of corporate governance.

In his role as CEO, Dato' Choo is the most senior executive in the Group and holds executive responsibility for the Group's business. He is assisted by Management in the management of day-to-day operations. In addition, the Board has established various committees that are made up of mainly independent directors. The Board has demonstrated that it is able to exercise independent decision-making.

As the Chairman and the CEO are the same person, the Board has appointed Dr Lam as the Lead Independent Director as recommended under the Code. He is the principal liaison person on board issues between the Independent Directors and Executive Chairman. Dr Lam would be available to shareholders if they have concerns in situations where contact through the normal channels of Chairman and CEO or the Chief Operating Officer has failed to resolve the issue or for which such contact is inappropriate. Accordingly, the Board believes that there is an appropriate balance of power and accountability, and that the Board is capable of independent decision making.

The lead independent director meets the other independent directors periodically without the presence of executive director.

All the Board Committees are chaired by independent directors and more than half of the Board consists of independent directors. In view of the above, the NC, with the concurrence of the Board, is of the opinion that Dato' Choo's dual roles as the Chairman and CEO of the Company do not affect the independence of the Board.

#### **Board Membership**

### Principle 4: The Board has a formal and transparent process for the appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board.

The members of the NC are as follows:

Dr Lam Lee G (Chairman) Dato' Dr Choo Yeow Ming (Member) Chew Soo Lin (Member)

The majority of the NC members, including the Chairman of the NC are independent. The NC is scheduled to meet at least once a year. The NC is regulated by a set of terms of reference and its role is to establish a formal and transparent process for:

- 1. making recommendations to the Board on all Board appointments;
- 2. the re-nomination of the directors for re-election following their retirement pursuant to the Company's Constitution, having regard to each such director's past contribution and performance, skillset and his ability for his future contribution;
- 3. determining annually whether or not a director is independent in accordance with the guidelines set out in the Code;
- 4. deciding whether or not a director is able to and has adequately carried out his duties as a director;
- 5. subject to the Board's approval, deciding on how the Board's performance is to be evaluated and proposing objective performance criteria that address how the Board has enhanced long-term shareholder value;
- 6. carrying out the process (to be implemented by the Board) to assess the effectiveness of the Board as a whole and the contribution by each individual director to the effectiveness of the Board;
- 7. reviewing and making recommendation to the Board on relevant matters relating to the succession plans of the Board in particular the Chairman, the CEO and key management personnel; and
- 8. reviewing and making recommendations to the Board on the training and professional development programme for the Board and its directors.

In the selection and nomination for new directors, the NC identifies the key attributes that an incoming director should have, based on attributes of the existing Board and the requirements of the Group. After endorsement by the Board of the key attributes, the NC taps the resources of the directors' personal contacts for recommendations of potential candidates. The potential candidates will go through a shortlisting process. Interviews are then set up with the shortlisted candidates for the NC to assess them before a decision is made.

New directors are appointed by way of a board resolution, after the NC has approved their nominations. Such new directors submit themselves for re-election at the next AGM of the Company.

According to the provisions of the Constitution of the Company, all directors are required to submit themselves for re-nomination and re-election at regular intervals and at least once every three years. The NC has recommended and the Board has agreed the Executive Chairman and Chief Executive Officer, Dato' Dr Choo Yeow Ming and the Lead Independent Director, Dr Lam are to retire pursuant to Article 91 of the Company's Constitution. Dato' Choo and Dr Lam, being eligible and having consented, will be nominated for re-appointment at the forthcoming AGM. The information required under Rule 720(5) of the Catalist Rules on the directors nominated for re-election are set out in Appendix A to this corporate governance report.

In recommending the above directors for re-appointment, the NC has given regard to the results of the Board's assessment in respect of their competencies in fulfilling their responsibilities as directors to the Board.

The directors named above do not have any relationship (including immediate family relationship) with other directors, the Company or its 5% shareholders.

All directors are required to declare their board representations as at the date of this annual report. The date of initial appointment and the last re-election of each director to the Board together with his directorship in other listed companies, both current and those held over in the preceding three years, are set out below:

Name of director	Date of first appointment to the Board	Date of last re-election as director	Current directorships in other listed companies	Past directorships in other listed companies (preceding three years)	Other principal commitments
Dato' Dr Choo Yeow Ming	6 July 2006	30 October 2019	N.A.	N.A.	N.A.
Lum Moy Foong	22 March 2018	30 December 2020	N.A.	N.A.	- Oei Hong Leong Art Museum Limited
Dr Lam Lee G	5 June 2007	30 December 2020	Listed on the SGX-ST - Alset International Limited - Beverly JCG Ltd - Thomson Medical Group Limited Listed on the Hong Kong Stock Exchange - China LNG Group Limited - CSI Properties Limited - Elife Holdings Limited - Greenland Hong Kong Holdings Limited	Listed on the SGX-ST - Top Global Limited (privatised and delisted from the SGX-ST on 17 August 2021) Listed on the Hong Kong Stock Exchange - Aurum Pacific (China) Group Limited - Huarong Investment Stock Corporation Limited - China Shandong High- Speed Financial Group Limited	<ul> <li>Pacific Basin Economic Council*</li> <li>United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) Sustainable Business Network (ESBN)*</li> <li>* voluntary/pro- bono/community service role</li> </ul>

Dr Lam Lee G       5 June 2007       30 December 2020       Listed on the Hong Kong, Stock Exchange       Listed on the Hong Securities Company Limited       Listed on the Hong Securities Company Limited         - Hang Pin Living Technology Company Limited       - Hang Pin Living Technology Company Limited       - Glorious Sun Enterprises         - Hong Kong Aerospace Technology Group Limited       - Hong Kong Aerospace Technology Group Limited       - Green Leader Holdings Group Limited         - Huarong International Financial Holdings Limited       - National Arts Group Holdings Limited       - National Arts Group Holdings Limited         - Mei Ah Entertainment Group Limited       - Mai Ah Entertainment Group Limited       - National Arts Group Limited         - Mingfa Group (International) Company Limited       - Tianda       Pharmaceuticals Limited         - RENHENG Enterprise Holdings Limited       - Sunwah Kingsway Capital Holdings       - Sunwah Interd         - Vongroup Limited       - Sunwah Kingsway Capital Holdings       - Sunwah Interd         - Vongroup Limited       - Sunwah Interd       - Sunwah Interd         - Vongroup Limited       - Sunwah Interd       - Sunwah Interd         - Jade Road Investments Limited       - Jade Road Investments Limited       - Sunwah	Name of director	Date of first appointment to the Board	Date of last re-election as director	Current directorships in other listed companies	Past directorships in other listed companies (preceding three years)	Other principal commitments
Listed on the Australian Securities Exchange - AustChina Holdings			30 December	Listed on the Hong Kong Stock Exchange - Haitong Securities Company Limited - Hang Pin Living Technology Company Limited - Hong Kong Aerospace Technology Group Limited - Huarong International Financial Holdings Limited - Kidsland International Holdings Limited - Mei Ah Entertainment Group Limited - Mei Ah Entertainment Group Limited - Mingfa Group (International) Company Limited - RENHENG Enterprise Holdings Limited - Sunwah Kingsway Capital Holdings Limited - Vongroup Limited <u>Listed on Bursa Malaysia</u> - TMC Life Sciences Berhad <u>Listed on the London</u> <u>Stock Exchange</u> - Jade Road Investments Limited <u>Listed on the Australian</u> <u>Securities Exchange</u>	Listed on the Hong Kong Stock Exchange - Glorious Sun Enterprises Limited - Green Leader Holdings Group Limited - Hsin Chong Group Holdings Limited - National Arts Group Holdings Limited (formerly known as National Arts Entertainment and Culture Group Limited) - Tianda Pharmaceuticals Limited Listed on the Toronto Stock Exchange - Sunwah International	commitments

Name of director	Date of first appointment to the Board	Date of last re-election as director	Current directorships in other listed companies	Past directorships in other listed companies (preceding three years)	Other principal commitments
Chew Soo Lin	5 June 2007	29 October 2021	Listed on the SGX-ST - Khong Guan Limited - Duty Free International Limited - MTQ Corporation Limited Listed on Bursa Malaysia - Kim Hin Joo (Malaysia) Berhad	N.A.	<ul> <li>Khong Guan Group Pte Ltd</li> <li>Cepheus Corporation Pte Ltd</li> </ul>
Lien Kait Long	16 May 2018	29 October 2021	Listed on the SGX-ST - Falcon Energy Group Limited - Tat Seng Packaging Group Ltd Listed on OTC USA - China Enterprises Limited	<u>Listed on the</u> <u>SGX-ST</u> - China Jishan Holdings Limited (privatised and delisted from the SGX-ST on 10 December 2020) - Renewable Energy Asia Group Limited (delisted from the SGX-ST on 7 February 2020)	N.A.

The Company has guidelines in place to address the issue of competing time commitments faced by directors serving on multiple boards and the Board has adopted a general guideline that the maximum number of listed company board representations which any director may hold is six. Any exception to this guideline should be specifically approved by the NC, giving regard to whether the particular director would still be able to devote sufficient time and attention to the affairs of the Company, taking into consideration the director's number of listed company board representations and his other principal commitments. Currently, the only director with more than six listed company board representations is Dr Lam. Dr Lam attended all of the Board and committee meetings and has provided constructive inputs in the meetings. As such, the Board and the NC are satisfied that sufficient time and attention was given and due responsibilities were discharged by Dr Lam for the affairs of the Company.

There are no alternate directors appointed by the Company.

Profiles of the directors are found on pages 9 and 10 of this Annual Report.

#### **Board Performance**

### Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of its board committees and individual directors.

The NC has established a formal appraisal process to assess the performance and effectiveness of the Board as a whole as well as to assess the contribution of individual directors. The appraisal process focuses on a set of performance criteria that includes evaluation of the Board composition and size, provision of information to the Board, the Board process, the Board accountability, performance benchmarks and the Board's standards of conduct. Such performance criteria are approved by the Board and they address how the Board has enhanced long-term shareholder value. The performance criteria do not change unless circumstances make it necessary and a decision to change them would be justified by the Board.

A review of the Board's performance is conducted by the NC annually. Each NC member will be required to complete an appraisal form to be returned to the NC Chairman for evaluation. Based on the evaluation results, the NC chairman will present his recommendations to the Board. The objective of the evaluation exercise is to obtain constructive feedback from each NC member to continually improve the Board's performance. Recommendations to further enhance effectiveness of the Board are implemented as appropriate.

The evaluation of the contribution by the individual Director to the Board is done through self-assessment, and in each case through a confidential questionnaire completed by the Directors individually. The assessment parameters for such individual evaluation include both qualitative and quantitative factors such as attendance records, contributions during Board meetings, as well as individual performance of principal functions and fiduciary duties.

The NC has reviewed the performance of the Board and is satisfied that the Board as a whole and Board Committees have met the performance criteria and objectives and each Director has contributed effectively and demonstrated commitment to their respective roles, including commitment of time for the Board and Board Committee meetings and any other duties in the financial year under review.

All NC members have abstained from voting or review process of any matters in connections with the assessment of his/her performance or re-appointment as a Director of the Company.

No external facilitator was used in the evaluation process.

#### **REMUNERATION MATTERS**

#### **Procedures for Developing Remuneration Policies**

Principle 6: The Board has a formal and transparent procedure for developing policy on director and executive remuneration, and for fixing the remuneration packages of individual directors and key management personnel. No director is involved in deciding his or her own remuneration.

The Remuneration Committee (the "RC") comprises the following directors:

Chew Soo Lin (Chairman) Dr Lam Lee G (Member) Lien Kait Long (Member)

The RC is made up entirely of independent non-executive directors so as to minimize the risk of any potential conflict of interest. The RC is scheduled to meet at least once a year. The RC is regulated by a set of terms of reference and has access to independent professional advice inside and outside the Company, if necessary, in respect of the remuneration of all directors and key management personnel.

The RC's main duties are:

- 1. recommending to the Board a remuneration framework for each director (executive and independent) and key management personnel;
- 2. determining the appropriateness of the remuneration packages for each director (executive and independent) and key management personnel;
- 3. reviewing the Company's obligations arising in the event of termination of the executive director and key management personnel's contracts of service, to ensure that such clauses are fair and reasonable and not overly generous; and
- 4. considering all aspects of remuneration, including but not limited to directors' fees, salaries, allowances, bonuses, options, share-based incentives and awards, and benefits-in-kind.

For the financial year under review, the Company did not engage any remuneration consultants.

#### Level and Mix of Remuneration

# Principle 7: The level and structure of remuneration of the Board and key management personnel are appropriate and proportionate to the sustained performance and value creation of the company, taking into account the strategic objectives of the company.

The Company adopts a formal and transparent procedure for developing policy on key management personnel remuneration and for fixing remuneration packages of individual directors. No director is involved in deciding his own remuneration. In setting remuneration packages, the Company takes into account pay and employment conditions of comparable companies in the same or similar industries, as well as the Group's relative performance and the performance of individual director or key management personnel.

Executive director do not receive director's fees. The remuneration policy for executive director and key management personnel consists of fixed cash component and an annual variable component. The fixed component includes salary, pension fund contributions, annual wage supplement and other allowances. The variable component comprises bonus and profit sharing, payable on the achievement of corporate and individual performance targets. The Company has no long-term incentive schemes involving the offer of shares or granting of options as it considers that administering such scheme is not cost effective currently.

The Company has entered into a service agreement (the "Service Agreement") with the executive director, Dato' Choo. The Service Agreement can be terminated by either party giving not less than three months' notice and both parties have the option to pay salary in lieu of any required period of notice. Except for such payment in lieu of notice as provided for under the Service Agreement, no compensation or damages are payable by the Company to Dato' Choo in respect of his termination in accordance with the terms of the Service Agreement.

The non-executive and independent directors do not have any service contracts. They are paid a basic fee and additional fees for serving on any of the committees. In determining the quantum of such fees, factors such as frequency of meetings, time spent and the responsibilities of the directors are taken into account. The total fees payable to directors are subject to approval by shareholders at the AGM of the Company.

The current service agreement entered with the executive director is approved by the RC and it does not contain contractual provisions to allow the Company to reclaim incentive components of remuneration from executive director and key management personnel in exceptional circumstances such as misstatement of financial results, or misconduct resulting in financial loss to the Company. The executive director owes a fiduciary duty to the Company. The Company should be able to avail itself of remedies against the executive director in the event of such breaches of fiduciary duties. The RC may, if necessary in the future, consider the use of such contractual provisions as may be appropriate.

#### **Disclosure on Remuneration**

# Principle 8: The company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.

Notwithstanding Provision 8.1 of the Code, in view of competitive pressure for talent in the industry and confidentiality issues, the Board, on review, decided not to disclose the remuneration of the Company's directors and key management personnel in dollar amounts. The breakdown, showing the level and mix of each individual director's remuneration paid or payable in bands of S\$250,000 for the financial year ended 30 June 2022 is as follows:

Name of Director	Remuneration Band S\$	Fixed Salary %	Annual Wage Supplement %	Director Fees %	Total %
Dato' Dr Choo Yeow Ming	250,000 - 499,999	92	8	-	100
Lum Moy Foong	< 250,000	-	-	100	100
Dr Lam Lee G	< 250,000	-	-	100	100
Chew Soo Lin	< 250,000	-	-	100	100
Lien Kait Long	< 250,000	-	-	100	100

The Board believes that such disclosure is sufficient to enable shareholders to understand the Company's remuneration policies for directors, and the relationship between remuneration and performance.

The Company has only two key management personnel (who are not directors or the CEO) and the disclosure of their remuneration in bands of \$\$250,000 for the financial year ended 30 June 2022 is as follows:

Name of Key Management	Remuneration Band S\$	Fixed Salary %	Annual Wage Supplement %	Total %
Lee Keng Mun	250,000 - 499,999	92	8	100
Wu Joey	< 250,000	92	8	100

In financial year ended 30 June 2022, the aggregate amount of remuneration paid to the above key management personnel was approximately \$\$372,000.

There is no employee of the Group who is a substantial shareholder of the Company, or an immediate family member of any director, the CEO or substantial shareholder whose remuneration exceeds S\$100,000 for the financial year ended 30 June 2022.

No termination or retirement benefits or post-employment benefits were granted to the directors, the CEO or key management personnel in the course of financial year ended 30 June 2022.

#### ACCOUNTABILITY AND AUDIT

#### **Risk Management and Internal Controls**

# Principle 9: The Board is responsible for the governance of risk and ensure that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the company and its shareholders.

The Board is committed to maintaining a sound system of internal controls to safeguard shareholders' investments and the Group's assets. The Board oversees the Management in the design, implementation and monitoring of the risk management and internal control systems.

The Board reviews annually the adequacy and effectiveness of the Group's risk management and internal control systems, including financial, operational, compliance and information technology controls. The Audit Committee, on behalf of the Board, review the Group's system of internal controls, including financial, operational, compliance and information technology controls, and risk management policies and systems established by management. This process ensures that such systems are sound and adequate in providing reasonable assurance of the adequacy and effectiveness of the Group's internal controls, in addressing financial, operational, compliance and information technology risks and of the Group's risk management systems. While no cost-effective internal control system can provide absolute assurance against loss and misstatement, the Group's internal controls and systems have been designed to provide reasonable assurance that assets are safeguarded, operational controls are in place, business risks are suitably protected against, proper accounting records are maintained and financial information used within the business and for publication is reasonable and accurate.

The Board has received assurance from the CEO and Chief Operating Officer (who also oversees the finance function of the Group):

- 1. that the financial records have been properly maintained and that the financial statements give a true and fair view of the Company's operations and finances; and
- 2. adequate and effective risk management and internal control systems have been put in place.

At present, the Board relies on the internal auditor, the external audit reports and management letter prepared by the external auditor to highlight any material non-compliance or weaknesses in internal control. There were no major weaknesses in internal controls highlighted by the Group's external auditor or the internal auditor for the attention of the Audit Committee for financial year ended 30 June 2022.

Based on the internal controls established and maintained by the Group, work performed by the internal and external auditors, and reviews performed by Management, various Board Committees and the Board, the Audit Committee and the Board are of the opinion that the Group's internal controls are adequate and effective to address financial, operational, compliance and information technology risks, and that risk management systems are adequate and effective in the Group's current business environment.

#### Audit Committee

#### Principle 10: The Board has an Audit Committee which discharges its duties objectively.

The Audit Committee (the "AC") is comprised entirely of independent non-executive directors, namely:

Lien Kait Long (Chairman) Dr Lam Lee G (Member) Chew Soo Lin (Member)

The Board considers that the members of the AC are appropriately qualified to discharge their responsibilities. All members of the AC have many years of experience in senior management positions and have accounting or related financial management expertise and experience. None of the AC members were previous directors of the Company's external auditing corporation within the last two years and none of the AC members hold any financial interest in the external auditing corporation.

The AC is scheduled to meet at least two times a year. The AC is regulated by a written set of terms of reference and has carried out its duties, according to the terms of reference as follows:

- 1. reviewing the audit plans and reports of the Company's internal and external auditors;
- 2. reviewing the financial statements before submission to the Board for approval, focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement and compliance with accounting standards as well as compliance with any stock exchange and statutory/regulatory requirements;
- 3. reviewing internal controls and procedures and ensuring co-ordination between the external auditors and Management, reviewing the assistance given by Management to the auditors, and discussing problems and concerns, if any, arising from the interim and final audits, and any matters that auditors might wish to discuss (in the absence of Management where necessary);
- 4. reviewing and discussing with the external auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules and regulations, which has or is likely to have a material impact on the Group's operating results or financial position, and Management's response;
- 5. reviewing and evaluating the independence and performance of the external auditors;
- 6. considering the appointment or re-appointment of the external auditors and matters relating to resignation or dismissal of the auditors and approving the remuneration and terms of engagement;
- 7. reviewing and approving interested person transactions, if any, that fall within the scope of Chapter 9 of the Catalist Rules;
- 8. reviewing any potential conflicts of interest and ensuring that procedures for resolving such conflicts are sufficient and strictly adhered to by the Company;
- 9. reviewing the Company's foreign exchange exposure and procedures to manage its foreign currency risk;
- 10. reviewing the effectiveness and adequacy of internal controls, including financial, operational, compliance and information technology controls;
- 11. reviewing the effectiveness of the Group's internal audit function;
- 12. reviewing significant financial reporting issues and judgments so as to ensure the integrity of the financial statements of the Company and any formal announcements relating to the Company's financial performance;
- 13. reviewing the adequacy of the Company's business risk management process;
- 14. reviewing the assurance from the CEO and the CFO on the financial records and financial statements;
- 15. reviewing arrangements by which staff of the Company may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters and ensuring that arrangements are in place for the independent investigations of such matters and for appropriate follow up actions;

- 16. undertaking other such reviews or projects as might be requested by the Board and reporting to the Board its findings from time to time on matters that arise and require the attention of the AC; and
- 17. generally undertaking other such functions or duties as might be required by statute or the Catalist Rules and by amendments made thereto from time to time.

In addition to the above, the AC has explicit authority to investigate any matter within its terms of reference, full access to Management and its cooperation, and full discretion to invite any director or key management personnel to attend its meetings, and reasonable resources to enable it to discharge its functions properly.

The external auditor Nexia TS Public Accounting Corporation provides regular updates and periodic briefings to the AC regarding changes or amendments to accounting standards to enable the members of the AC to keep abreast of such changes and their corresponding impact on the financial statements, if any.

During the financial year ended 30 June 2022, the AC reviewed and approved the internal and external audit plans and financial results. The AC met once with the external and internal auditors without the presence of Management.

Having regard to the adequacy of the resources and experience of the auditing firm and the audit engagement director assigned to the audit, the firm's other engagements, the size and complexity of the Group being audited, and the number and experience of supervisory and professional staff assigned to the particular audit, the Board and the AC are of the opinion that a suitable auditing firm has been appointed to meet the auditing obligations of the Company and its significant subsidiaries. The Company has complied with Rules 712 and 715 of the Catalist Rules.

The AC assesses the independence of the external auditor annually. The aggregate amount of fees paid/payable to the external auditor for the financial year ended 30 June 2022 was:

S\$'000

Audit fees	81
Non-audit fees	7
Total fees	88

The AC has reviewed the non-audit services rendered by the external auditor for the financial year ended 30 June 2022, and is satisfied that the nature and extent of such services has not impaired the independence and objectivity of the external auditor.

Having reviewed, amongst others, the scope and quality of the audit and the independence of the external auditor, the AC recommended and the Board approved that Nexia TS Public Accounting Corporation be nominated for reappointment as external auditor of the Company at the forthcoming AGM.

### Internal Audit

The Company has established an internal audit function that is independent of the activities it audits. The internal audit function has unfettered access to all the Company's documents, records, properties and personnel, including the AC, and has appropriate standing within the Company. As recommended by the AC, the Company has outsourced the internal audit function to an independent corporation, Crowe Horwath First Trust Risk Advisory Pte Ltd ("Crowe Horwath"). The AC approves the appointment, termination, evaluation and compensation of the internal auditor. The internal auditor reports to the Chairman of the AC on audit matters and to the CEO for administrative matters. The internal audit plan was approved by the AC and the results of the audit findings were submitted to the AC for its review.

The AC reviews annually the scope and results of the internal audit. During the financial year ended 30 June 2022, Crowe Horwath reviewed key internal controls in selected areas as advised by the AC and reported its findings together with recommendations on areas for improvement to the AC for review and approval, so as to improve the development of better and more effective internal controls. The AC is satisfied that the Group's internal audit function is independent, effective and adequately resourced, and has appropriate standing within the Group. The AC is also satisfied that the internal auditor meets the standards set by internationally recognised professional bodies, including the International Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors.

### SHAREHOLDER RIGHTS AND ENGAGEMENT

#### Shareholder Rights and Conduct of General Meetings

Principle 11: The company treats all shareholders fairly and equitably in order to enable them to exercise shareholders' rights and have the opportunity to communicate their views on matters affecting the company. The company gives shareholders a balanced and understandable assessment of its performance, position and prospects.

The Company is committed to providing shareholders with adequate, timely and sufficient information pertaining to changes in the Group's business that could have a material impact on the share price or value.

The Company strongly encourages shareholder participation during the general meetings of shareholders. Shareholders are able to proactively engage the Board and Management regarding the Group's business activities. Shareholders are informed of the rules, including voting procedures that govern general meetings of shareholders.

The Constitution of the Company allows a member, including corporations, of the Company to appoint one or two proxies to attend and vote instead of the member. The Company also allows corporations which provide nominee or custodial services to appoint more than two proxies. These allow shareholders who hold shares through corporations to attend and participate in the AGM as proxies.

Shareholders are encouraged to attend the AGM as this is the principal forum for any dialogue they may have with the directors and Management of the Company.

At the Company's AGM, shareholders are given the opportunity to voice their views and ask directors or Management questions regarding the Company. The chairmen of the AC, RC and NC and the external auditor will normally be present at the AGM and other general meetings of shareholders to assist the Board in addressing shareholders' questions. For financial year ended 30 June 2021, all Directors were present at the Company's general meetings held on 29 October 2021.

The Company's Annual Report, together with the notice of the AGM, is dispatched to shareholders at least 14 calendar days before the AGM (excluding the date of notice and the date of meeting). Every matter requiring shareholders' approval at general meetings is proposed as a separate resolution. Each item of special business included on the notice of the meeting is accompanied, where appropriate, by an explanation for the proposed resolution.

The Company has introduced the system of voting by poll and the results of each resolution put to vote at the AGM are announced with details of the percentage voting in favour and against. Notwithstanding Provision 11.4 of the Code which requires absentia voting at general meetings of shareholders to be made available, the Company is not implementing absentia voting methods such as voting via mail, e-mail or fax until security, integrity and other pertinent issues are satisfactorily resolved.

The forthcoming AGM to be held on 31 October 2022 will be held via electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. Alternative arrangements relating to attendance at the AGM via electronic means (including arrangements by which the meeting can be electronically accessed via "live" audio-visual webcast or "live" audio-only stream), submission of questions in advance of or "live" at the AGM, voting at the AGM "live" by the member or his/her/its duly appointed proxy(ies) (other than Chairman of Meeting) via electronic means or by appointing the Chairman of the Meeting as proxy to vote on the member's behalf at the AGM are set out in the notice of AGM dated 14 October 2022.

The minutes of the AGM which will incorporate substantial and relevant comments or queries from shareholders relating to the agenda of the AGM and responses from the Board and Management will be published on SGXNet and also on the Company's corporate website within one (1) month after the AGM date.

The Company does not have a fixed dividend policy. The form, frequency and amount of dividends will depend on the Company's earnings, general financial condition, results of operations, capital requirements, cash flow, general business condition, development plans and other factors as the directors might deem appropriate. The Board is not recommending any dividends for financial year ended 30 June 2022 because of losses incurred and the financial position of the Company.

#### **Engagement with Shareholders**

# Principle 12: The company communicates regularly with its shareholders and facilitates the participation of shareholders during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the company.

In line with the Company's obligations for continuing disclosure, the Board's policy is for shareholders to be informed of all major developments and transactions that have an impact on the Group.

The Company does not practice selective disclosure. The Board will communicate pertinent information to its shareholders on a regular and timely basis through:

- 1. the Company's annual report, which is prepared and issued to all shareholders. The Board makes every effort to ensure that the annual report includes all relevant information about the Group, including future development and other disclosures required by the Singapore Companies Act and the Singapore Financial Reporting Standards (International);
- 2. interim and full-year financial statements containing a summary of the financial information and affairs of the Group. These are announced via the SGXNet;
- 3. notices of annual general meetings and extraordinary general meetings;
- 4. analysts' briefings;
- 5. announcements via SGXNet regarding major developments that affect the Group; and
- 6. the Group website at http://www.asiastrategic.com.sg from which shareholders can access information on the Group. The website provides, *inter alia*, all publicly disclosed financial information, corporate announcements, annual reports, and profiles of the Group.

The Company will hold an AGM on 31 October 2022. Such AGMs represent its principal forum of dialogue and interaction with shareholders. The Company will consider the use of other forums set out in the Code as and when such needs arise.

#### **Engagement with Stakeholders**

# Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the Company are served.

An important starting point in the Company's sustainability journey is to identify our stakeholders and material aspects relevant to the Company's business. The interests and requirements of key stakeholders are also taken into account when formulating corporate strategies. These key stakeholders include, but are not limited to, customers, suppliers, employees, investors, government and regulators. The Company adopts both formal and informal channels of communication to understand the needs of key stakeholders, and incorporate these into the Company's corporate strategies to achieve mutually beneficial relationships.

The information on the Company's arrangements to identify and engage with its material stakeholder groups and to manage its relationships with such groups, and the Company's strategy and key areas of focus in relation to the management of stakeholder relationships during financial year ended 30 June 2022 will also be set out in the Company's sustainability report which will be published in November 2022.

The Company maintains a current corporate website (http://www.asiastrategic.com.sg) to communicate and engage with stakeholders.

### CORPORATE SOCIAL RESPONSIBILITY ("CSR")

Currently, the Group does not have in place CSR policies or practices. However, the Group will consider *ad hoc* practices when it arises.

### **DEALINGS IN SECURITIES**

In compliance with the best practices introduced by the SGX-ST, the Company has devised its own internal compliance code to provide guidance to its officers. Directors and employees of the Company are advised not to deal in the Company's shares on short-term considerations or when they are in the possession of unpublished price-sensitive information. The Company prohibits dealings in its shares by its officers and employees during the period commencing one month before the announcement of the Company's half-year and full-year financial statements.

### MATERIAL CONTRACTS

Save for the Service Agreement between the Executive Director and the Company, there were no material contracts (including loans) of the Company or its subsidiaries involving the interests of the CEO, directors or controlling shareholders that subsisted at the end of the financial year or had been entered into since the end of the previous financial year.

### INTERESTED PERSON TRANSACTIONS

The Group has adopted an internal policy in respect of any transaction with interested parties within the definition of Chapter 9 of the Catalist Rules and it has set out procedures to review and approve all interested person transactions.

The AC will meet half-yearly to review interested person transactions, if any.

Name of interested person	Nature of relationship	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920 of the Catalist Rules)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 of the Catalist Rules (excluding transactions less than S\$100,000)
-	-	-	-

### **RISK MANAGEMENT AND PROCESSES**

The Company does not have a Risk Management Committee. However, Management regularly reviews the Group's business and operational activities to identify areas involving significant business risks as well as appropriate measures to control and mitigate such risks. Management reviews all significant control policies and procedures and highlights all significant matters to the Board and the AC.

### WHISTLE-BLOWING POLICY

During the financial year ended 30 June 2022, the Group adopted a whistle-blowing policy to ensure independent investigations of complaints relating to fraud, corruption, possible improprieties in financial reporting, breach of law, non-compliance with the Group's code of conduct and business practices, and any wrongful acts by any employees of the Group, and for appropriate follow-up action.

The policy is aimed at encouraging the reporting of such matters in good faith and that staff of the Group and other persons making such reports will be treated fairly and, to the extent possible, protected from reprisal and detrimental or unfair treatment. The Group is also committed in ensuring that the identity of the whistleblower is kept confidential. Anonymous complaints may be considered, taking into account factors such as the merits of the issues raised. Any suspected non-compliance case and/or concern may be reported in writing and forwarded to AC Chairman by (i) post to 77 Robinson Road, #06-03 Robinson 77, Singapore 068896 and/or (ii) email to auditcommittee. asiastrategic@gmail.com. The policy has a well-defined process which ensures independent investigation of issues/ concerns raised and appropriate follow-up action.

All reported whistle-blowing incidents or concerns will be independently investigated and remedial actions will be taken to address the whistle-blowing incidents. The AC has oversight and monitoring of the policy.

No whistle-blowing reports were reported for FY2022.

### SPONSORSHIP

The Company is currently under the SGX-ST Catalist sponsor-supervised regime. The continuing sponsor of the Company is PrimePartners Corporate Finance Pte Ltd.

For the financial year ended 30 June 2022, the sponsor provided non-sponsor services and was paid S\$25,000 for advising on the corporate action undertaken by the Company.

### SUSTAINABILITY REPORT

The Company's fourth sustainability report which covers the period from 1 July 2021 to 30 June 2022 will be published in November 2022 on SGXNet. The report will be prepared with reference to the Global Reporting Initiative Standards and is in line with the requirements of the Catalist Rules. The report highlights the key economic, environmental, social and compliance factors such as anti-corruption, energy and non-discrimination.

### UTILISATION OF PROCEEDS

For the financial year ended 30 June 2022, there are no unutilised proceeds raised from corporate exercise.

### WHITEWASH WAIVER

Capitalised terms used below, unless otherwise defined, shall have the same meanings as defined in the circular to shareholders of the Company dated 21 November 2017 (the "2017 Circular").

In connection with the Rights cum Warrants Issue (as defined in 2017 Circular), the Securities Industry Council of Singapore (the "SIC") had on 6 November 2017 waived the obligation under Rule 14 of the Singapore Code on Take-overs and Mergers (the "Takeover Code") for Mr Oei Hong Leong ("Mr Oei") and his concert parties (the "Concert Party Group") to make a Mandatory Offer for the Company in the event the Concert Party Group increases their aggregate shareholding in the Company to 30% or more based on the Company's enlarged issued share capital as a result of:

- (a) the subscription for Rights Shares (as defined in 2017 Circular) pursuant to the Sub-underwriting Commitment (as defined in 2017 Circular) or the Rights cum Warrants Issue,
- (b) the exercise of Warrants (as defined in 2017 Circular) subscribed for pursuant to the Sub-underwriting Commitment or the Rights cum Warrants Issue, or
- (c) the exercise of Adjustment Warrants (as defined in 2017 Circular),

(the "Whitewash Waiver").

#### Disclosure Note required under the Takeover Code

In the Extraordinary General Meeting held on 6 December 2017, the Shareholders of the Company approved, *inter alia*, (i) a rights cum warrants issue of up to 14,537,002,596 new ordinary shares with 14,537,002,596 warrants; and (ii) a Whitewash Resolution (as defined in 2017 Circular). The disclosures as required under Note 2, Section 2 of Appendix 1 of the Takeover Code are set out below:

- (a) the Shareholders (other than Mr Hano Maeloa and Ms Oei Siu Hoa @ Sukmawati Widjaja, the concert parties of the Concert Party Group and parties not independent of them) approved the Whitewash Resolution waiving their rights to receive a mandatory general offer from the Concert Party Group in accordance with Rule 14 of the Takeover Code, in the event that the Concert Party Group's subscription of the Rights Shares and Warrant Shares (as defined in 2017 Circular) arising from the exercise of the Rights cum Warrants Issue and/ or the Adjustment Warrant Shares (as defined in 2017 Circular) arising from the exercise of the Adjustment Warrants (including (a) the subscription of up to 7,785,299,728 Rights Shares by Mr Oei pursuant to the Subunderwriting Commitment; and/or (b) the exercise of up to 7,785,299,728 Warrants subscribed by Mr Oei under the Sub-underwriting Commitment) results in the Concert Party Group incurring an obligation to make a mandatory general offer pursuant to Rule 14 of the Takeover Code. To rely on the Whitewash Resolution, the acquisition of Rights Shares and Warrants under the Rights cum Warrants Issue by the Concert Party Group must be completed within three (3) months of the approval of the Whitewash Resolution, and (A) the acquisition of the Warrant Shares by the Concert Party Group upon the exercise of the Warrants and (B) the acquisition of new Shares upon the exercise of the Adjustment Warrants by Mr Hano Maeloa and Ms Oei Siu Hoa @ Sukmawati Widjaja must be completed with five (5) years of the date of issue of the Warrants (being 30 January 2023);
- (b) as at the date of this annual report, the Concert Party Group holds in aggregate:
  - (i) 6,669,033,775 Shares representing 37.41% of the voting rights in the capital of the Company; and
  - (ii) 5,228,472,227 Warrants and 2,197,820,126 warrants expiring on 26 July 2023 (collectively, the "Convertibles");
- (c) the maximum potential voting rights of the Concert Party Group in the Company, assuming that only the Concert Party Group (but not other Shareholders) exercise their Convertibles in full is 55.82% (based on the enlarged share capital which includes the shares issued arising from the exercise of Convertibles held by the Concert Party Group);
- (d) having approved the Whitewash Resolution on 6 December 2017, Shareholders have waived their rights to a general offer from the Concert Party Group at the highest price paid by the Concert Party Group for Shares in the past 6 months preceding the commencement of the offer; and
- (e) having approved the Whitewash Resolution on 6 December 2017, Shareholders could be forgoing the opportunity to receive a general offer from another person who may be discouraged from making a general offer in view of the potential dilution effect of the exercise of (A) the Warrants subscribed by the Concert Party Group pursuant to the Sub-underwriting Commitment or the Rights cum Warrants Issue and (B) the Adjustment Warrants to be issued to Mr Hano Maeloa and Ms Oei Siu Hoa @ Sukmawati Widjaja.

# **CORPORATE GOVERNANCE – APPENDIX A**

Pursuant to Rule 720(5) of the Catalist Rules, the information relating to retiring Directors seeking re-election at the forthcoming AGM as set out in Appendix 7F of the Catalist Rule is disclosed below:

Name of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
Date of appointment	6 July 2006	5 June 2007
Date of last re-appointment (if applicable)	30 October 2019	30 December 2020
Age	69	63
Country of principal residence	Singapore	Hong Kong
The Board's comments on this appointment (including rationale, selection criteria, and the search and nomination process)	The Board of the Company has accepted the Nominating Committee's recommendation, which has reviewed and considered Dato' Dr Choo Yeow Ming's contribution as Executive Chairman and CEO of the Company, and has recommended that Dato' Dr Choo Yeow Ming be re-elected as Director of the Company	The Board of the Company has accepted the Nominating Committee's recommendation, which has reviewed and considered Dr Lam Lee G's contribution as Lead Independent Director, Chairman of the Nominating Committee and members of Audit Committee and Remuneration Committee of the Company, and has recommended that Dr Lam Lee G be re-elected as Director of the Company
Whether appointment is executive, and if so, the area of responsibility	Executive. Dato' Dr Choo Yeow Ming is responsible for the overall operations, management, strategic planning and business development of the Group	Non-executive
Job title (e.g. Lead ID, AC Chairman, AC Member etc.)	Executive Chairman and Chief Executive Officer	Non-executive Lead Independent Director. Chairman of Nominating Committee and a member of Audit Committee and Remuneration Committee
Professional qualifications	Law degree from the University of	1. Solicitor, High Court of Hong Kong
	Malaya, the Chicago-Kent College of Law and Harvard University Law	2. Accredited Mediator, The Centre of Effective Dispute Resolution
	School	3. Fellow, CMA Australia
		4. Fellow, The Hong Kong Institute of Arbitrators
		5. Fellow, Hong Kong Institute of Directors
		6. Fellow, The Institute of Corporate Directors Malaysia
		7. Honorary Fellow, CPA Australia Hong Kong

Name of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
		8. Honorary Fellow, Hong Kong Institute of Facility Management
		9. Honorary Fellow, The University of Hong Kong School of Professional and Continuing Education
		10. Distinguished Fellow, The Hong Kong Innovation and Technology Development Alliance
Working experience and occupation(s) during the past 10 years	Executive Chairman and Chief Executive Officer of the Company	Jan 2022 – present: Co-chairman & Executive Director, Hong Kong Aerospace Technology Group Limited
		June 2021 – May 2022: Senior Advisor, Macquarie Group Asia
		May 2017 – May 2021: Non-executive Chairman – Great China and ASEAN Region, Chief Adviser to Macquarie Infrastructure and Real Assets Asia
		May 2015 – April 2017: Chairman – ASEAN Region, Senior Adviser to Macquarie Infrastructure and Real Assets Asia
		May 2007 - March 2015: Chairman – Indochina, Myanmar and Thailand, Senior Adviser – Asia (and formerly Chairman – Hong Kong), Macquarie Capital (Hong Kong) Limited
Shareholding interest in the listed issuer and its subsidiaries	824,969,332 ordinary shares in the Company (Direct Interest)	Nil
	352,479,500 ordinary shares in the Company (Deemed Interest)	
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	Nil	Nil
Conflict of interest (including any competing business)	Nil	Nil
Undertaking (in the format set out in Appendix 7H) under Rule 720(1) has been submitted to the listed issuer	Yes	Yes

ame of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
Arther Principal Commitments* foluding Directorships# "Principal Commitments" has the ame meaning as defined in the code. These fields are not applicable for nnouncements of appointments ursuant to Listing Rule 704(8) ast (for the last 5 years) resent resent	Dato' Dr Choo Yeow Ming           Past 5 years           1. IPC Corporation Limited           Present           Nil	Dr Lam Lee G         Past 5 years         Director         1. Aurum Pacific (China) Group Limited         2. China Shandong Hi-Speed Financial Group Limited         3. Glorious Sun Enterprises Limited         4. Green Leader Holdings Group Limited         5. Hsin Chong Group Holdings Limited         6. Huarong Investment Stock Corporation Limited         7. National Arts Group Holding Limited (formerly known as National Arts Entertainment and Culture Group Limited)         8. Rowsley Limited (now known as Thomson Medical Group Ltd)         9. Roma Group Limited         10. Vietnam Equity Holding         11. Top Global Limited         12. Tianda Pharmaceuticals Limited         13. Xi'an Haitiantian Holdings Company Limited         14. Sunwah International Limited         Present         Director         Listed on the SGX-ST         1. Beverly JCG Ltd         2. Alset International Limited         3. Thomson Medical Group Limited         2. CSI Properties Limited         3. Elife Holdings Limited         3. Elife Holdings Limited         4. Greenland Hong Kong Holdings Limited         5. Haitong Securities Company Limited         6. Hang Pin Living Technology

Name of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
		<ol> <li>Huarong International Financial Holdings Limited</li> <li>Kidsland International Holdings Limited</li> <li>Mei Ah Entertainment Group Limited</li> <li>Mingfa Group (International) Company Limited</li> <li>RENHENG Enterprise Holdings Limited</li> <li>Sunwah Kingsway Capital Holdings Limited</li> <li>Sunwah Kingsway Capital Holdings Limited</li> <li>Vongroup Limited</li> <li>Vongroup Limited</li> <li>TMC Life Sciences Berhad</li> <li>Listed on the London Stock Exchange</li> <li>Jade Road Investments Limited</li> <li>Listed on the Australian Securities Exchange</li> <li>AustChina Holdings Limited</li> <li>Pacific Basin Economic Council</li> <li>United Nations Economic and Social Commission for Asia and the Pacific Sustainable Business Network</li> </ol>
Disclose the following matters concerning an appointment of director, chief executive officer, chief financial officer, general manager or other officer of equivalent rank. If the answer to any question is		
<ul> <li>"yes", full details must be given.</li> <li>(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?</li> </ul>	No	No

Name of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
Name of person (b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No	Yes Ruifeng Petroleum Chemical Holdings Limited ("Ruifeng Petroleum") During the period between July 2014 and March 2015, Dr Lam served as an independent non-executive director of Ruifeng Petroleum, a company incorporated in the Cayman Islands, the shares of which were listed on the Stock Exchange of Hong Kong and delisted on 6 February 2017. Ruifeng Petroleum was previously engaged in the petrochemical business. A winding-up petition was served on Ruifeng Petroleum on 12 August 2015 due to failure to pay a judgement debt relating to an outstanding amount of promissory note issued by Ruifeng Petroleum in 2011 (3 years before Dr Lam's appointment as an independent director). On 16 November 2015, Ruifeng Petroleum was wound up by the High Court of Hong Kong. Joining the board of directors as an independent non-executive director during the restructuring period of Ruifeng Petroleum, Dr Lam had no management role in Ruifeng Petroleum and was not involved in the creation of the above promissory note. Hsin Chong Group Holdings

Na	me of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
			Hsin Chong defaulted on its US\$150 million 8.5% USD bonds (launched on 14 January 2016) due on 22 January 2019. Hsin Chong filed for provisional liquidation on 17 January 2019, and on 20 January 2019, RSM Corporate Advisory (Hong Kong) Limited and KRyS & Associates (Bermuda) were appointed by the Supreme Court of Bermuda Commercial Court as joint and several provisional liquidators of Hsin Chong. The filing was aimed at safeguarding Hsin Chong's assets and preventing seizure by creditors as Hsin Chong was attempting to negotiate a deal with one of the potential "white knight" groups to restructure its debts caused by Hsin Chong's earlier rapid expansion in mainland China. Such expansion projects dried up Hsin Chong's liquidity and led Hsin Chong to incur significant debts, Joining the board of directors as an independent non-executive director
			independent non-executive director during the restructuring period of Hsin Chong, Dr Lam had no management role in Hsin Chong and was not involved in the creation of the above- mentioned bonds and debts. Nine (9) months after the joint and several provisional liquidators of Hsin Chong were appointed, all independent non- executive directors including Dr Lam resigned from the board of directors of Hsin Chong on 27 September 2019.
(c)	Whether there is any unsatisfied judgment against him?	No	No
(d)	Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No	No

Nai	ne of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
(e)	Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No	No
(f)	Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No	No
(g)	Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No	No
(h)	Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No	No

Na	me of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
(i)	Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No	No
(j)	Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of:-		
	<ul> <li>(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or</li> </ul>	No	No
	<ul> <li>(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or</li> </ul>	No	No
	(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No	No
	(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	No	No

Name of person	Dato' Dr Choo Yeow Ming	Dr Lam Lee G
(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No	No
Disclosure applicable to the appointment of Director only.		
Any prior experience as a director of an issuer listed on the Exchange?	N.A. This relates to re-appointment of Director.	N.A. This relates to re-appointment of Director.
If Yes, please provide details of prior experience.	N.A.	N.A.
If No, Please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.	N.A.	N.A.
Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribed by the Exchange (if applicable).		

## Note:

N.A. - Not Applicable



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For the financial year ended 30 June 2022

The directors present their statement to the members together with the audited financial statements of the Group for the financial year ended 30 June 2022 and the statement of financial position of the Company as at 30 June 2022.

In the opinion of the directors,

- (a) the consolidated financial statements of the Group and the statement of financial position of the Company as set out on pages 56 to 116 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2022 and the financial performance, changes in equity and cash flows of the Group for the financial year covered by the consolidated financial statement; and
- (b) at the date of this statement, based on the going concern assumptions set out in Note 2.1 to the financial statements, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### Directors

The directors of the Company in office at the date of this statement are as follows:

Dato' Dr Choo Yeow Ming Dr Lam Lee G Chew Soo Lin Lum Moy Foong Lien Kait Long

#### Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

For the financial year ended 30 June 2022

#### Directors' interests in shares or debentures

(a) According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations, except as follows:

		stered in name or nominee	Holdings in whi is deemed to h	
	At 30.6.22	At 1.7.21	At 30.6.22	At 1.7.21
Company				
(No. of ordinary shares)				
Dato' Dr Choo Yeow Ming	824,969,332	824,969,332	352,479,500	352,479,500
Chew Soo Lin	32,400,036	32,400,036	-	-
Lien Kait Long	34,501,500	34,501,500	-	-
(No. of warrants expiring on 30 January 2	<u>2023</u> )			
Chew Soo Lin	9,257,040	9,257,040	-	-
Lien Kait Long	14,142,700	14,142,700	-	-
(No. of warrants expiring on 26 July 2023				
Chew Soo Lin	21,600,000	21,600,000	-	-
Lien Kait Long	23,001,000	23,001,000	-	-

(b) The directors' interests in the ordinary shares and warrants of the Company as at 21 July 2022 were the same as those as at 30 June 2022.

## Share options

The Company has not implemented any share option or share schemes.

There were no options granted during the financial year to subscribe for unissued shares of the Company.

No shares have been issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or its subsidiary corporations.

As at the end of the financial year, there were no unissued shares of the Company under option.

For the financial year ended 30 June 2022

## Audit Committee

The members of the Audit Committee ("AC") at the end of the financial year were as follows:

Lien Kait Long (Chairman) Dr Lam Lee G Chew Soo Lin

All members of the AC were independent non-executive directors.

The AC carried out its functions in accordance with Section 201B(5) of the Singapore Companies Act. In performing those functions, the AC carried out the following:

- Reviews the audit plans of the internal auditor and independent auditor of the Company and the internal auditor's evaluation of the adequacy of the Company's system of internal accounting controls and the assistance given by the Company's management to the internal auditor and independent auditor;
- Reviews the interim and annual financial statements and the independent auditor's report on the annual financial statements of the Company before their submission to the Board of Directors;
- Reviews the effectiveness of the Company's material internal controls, including financial, operational and compliance controls and risk management via reviews carried out by the internal auditor;
- Meets with the independent auditor, internal auditor, other committees, and management in separate executive sessions to discuss any matters that these groups believe should be discussed privately with the AC;
- Reviews legal and regulatory matters that may have a material impact on the financial statements, related compliance policies and programmes and any reports received from regulators;
- Reviews the nature and extent of non-audit services provided by the independent auditor;
- Recommends to the Board of Directors the nomination of independent auditor and terms of engagement including remuneration;
- Reports actions and minutes of the AC to the Board of Directors with such recommendations as the AC considers appropriate; and
- Reviews interested person transactions in accordance with the requirements of the Singapore Exchange Securities Trading Limited's Listing Manual Section B: Rules of Catalist.

The AC convened three meetings during the financial year ended 30 June 2022. The AC has also met with the internal auditor and independent auditor, without the presence of the Company's management, at least once a year.

The AC has recommended to the Board that the independent auditor, Nexia TS Public Accounting Corporation, be nominated for re-appointment at the forthcoming Annual General Meeting of the Company.

For the financial year ended 30 June 2022

## Independent auditor

The independent auditor, Nexia TS Public Accounting Corporation, has expressed its willingness to accept reappointment.

On behalf of the directors

Dato' Dr Choo Yeow Ming Director Dr Lam Lee G Director

14 October 2022

To the Members of Asia-Pacific Strategic Investments Limited

## **Report on the Audit of the Financial Statements**

## Opinion

We have audited the accompanying financial statements of Asia-Pacific Strategic Investments Limited (the "Company") and its subsidiary corporations (the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 30 June 2022, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the provisions of the Singapore Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 30 June 2022 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the financial year ended on that date.

## Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## 1. Valuation and impairment of assets

The Group's operations in the People's Republic of China ("PRC") have been significantly impacted by the stringent travel restrictions and safe distancing measurements imposed by the PRC government to battle the spread of the coronavirus ("COVID-19"). This gives rise to financial statements risk such as the determination of valuation of the Group's significant assets in the operations in PRC which comprise the assets used for the hotel operations which are included in property, plant and equipment, development properties of the Group's mixed development of prime residential and commercial properties (collectively, the "Huzhou Project") and other receivable in relation to the reimbursement of infrastructure expenditures for the Huzhou Project due from the District Government of Nanxun District, Huzhou City of Zhejiang Province, PRC (the "Nanxun District Government").

To the Members of Asia-Pacific Strategic Investments Limited

#### Key Audit Matters (continued)

### 1. Valuation and impairment of assets (continued)

## (a) **Property, plant and equipment and development properties** [Refer to Notes 3.1, 3.2, 17 and 19]

#### Area of focus

During the financial year ended 30 June 2022, the hotel operations were temporarily suspended, and the hotel building was used as a quarantine hotel for approximately 2 months. The hospitality division recorded net loss amounting to S\$15,049,000 for the financial year ended 30 June 2022 mainly due to the impact of COVID-19 outbreak, while there were no major developments in the construction of the development properties due to the negative sentiments in the real estate industry in PRC.

(i) Hotel operations

As at 30 June 2022, the assets used for the hotel operations, which are included in property, plant and equipment, amounted to S\$17,027,000. As the COVID-19 situation remains uncertain, there is objective evidence or indicator that the hotel building and its property, plant and equipment (collectively, the "Hotel Assets") may be impaired. The impairment assessment involves the comparison of the recoverable amount of the Hotel Assets to its carrying amount. The recoverable amount was determined based on value-in-use ("VIU") of the Hotel Assets, which required management to make significant estimates and assumptions on the hotel's projected revenue, growth rates, operating costs and discount rate.

## (ii) Development properties

As at 30 June 2022, the carrying amount of development properties amounted to S\$14,843,000. In view of the negative sentiments in the real estate industry in PRC, there has been a slowdown in the progress of finalising the development implementation and business plans for the Huzhou Project. The realisation of the carrying amount of development properties is dependent on the Group's ability and intention to continue with the development and whether there is existence of adverse situations which causes the net realisable value to be less than the carrying amount. There is a risk that the carrying amount of the development properties may be higher than its net realisable value and that the amount may be overstated in the financial statements.

We focused on this area as a key audit matter because the carrying amounts of property, plant and equipment and development properties are significant to the Group and significant judgement is applied in determining the recoverable amounts, including expectations of future events that are believed to be reasonable under the circumstances. There is also a high degree of estimation uncertainty inherent in assessing the duration and severity of the economic downturn caused by COVID-19 and the pattern of any expected recovery which are considered in the impairment assessment.

To the Members of Asia-Pacific Strategic Investments Limited

## Key Audit Matters (continued)

## 1. Valuation and impairment of assets (continued)

(a) **Property, plant and equipment and development properties** (continued) [Refer to Notes 3.1, 3.2, 17 and 19]

How our audit addressed the area of focus

In obtaining sufficient audit evidence, we:

- Obtained an understanding of the current status of the Huzhou Project through discussions with management and examination of documentation such as the master development plan;
- Evaluated whether the key assumptions used in the VIU model are reasonable and supportable by comparing management's forecast with the historical revenue and operating results, and management's strategic and operational plans;
- Involved our internal valuation specialists to evaluate the reasonableness of the discount rate used by management;
- Evaluated management's sensitivity analysis to assess the impact on the recoverable amount of the Hotel Assets by reasonable changes to the significant assumptions used;
- Assessed the net realisable value of the development properties by ascertaining the principal situations in which net realisable value is likely to be less than the cost in accordance with SFRS(I) 1-2 *Inventories*; and
- Reviewed the adequacy of the disclosure on the Group's property, plant and equipment and development properties.

## (b) Expected credit loss ("ECL") on other receivables

[Refer to Notes 3.3 and 13]

## Area of focus

As at 30 June 2022, the Group has other receivable due from non-related party – Nanxun District Government in relation to the reimbursement of infrastructure expenditures incurred by the Group amounting to S\$9,971,000 which will be offset against the cost of acquisition of development land for Huzhou Project in future. This receivable represents 22% of the Group's total assets, accordingly any ECL recognised for this receivable could have a material impact on the Group's financial statements.

In accordance with SFRS(I) 9 *Financial Instruments*, the Group is required to recognise ECL on financial assets. For other receivables, the Group has applied the general approach and measured loss allowance at an amount equal to the 12-month ECL. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating the ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Group's historical experience. The Group also considers the forward-looking adjustments on the uncertainties in existing market conditions including the potential effects of COVID-19 pandemic on the industry.

To the Members of Asia-Pacific Strategic Investments Limited

#### Key Audit Matters (continued)

## 1. Valuation and impairment of assets (continued)

## (b) Expected credit loss ("ECL") on other receivables (continued) [Refer to Notes 3.3 and 13]

Area of focus (continued)

As the impairment assessment on other receivables involved significant management's judgement in assessing the credit-worthiness of the receivables, the current market condition, forecasts of future economic condition and any changes in the government policies, and in consideration of the significance of other receivables in the Group, we determined this area to be a key audit matter.

## How our audit addressed the area of focus

We obtained an understanding and evaluated the Group's processes and ECL assessment for other receivables. We assessed the reasonableness of management's judgement and assumptions applied in the ECL model such as management's assessment of credit-worthiness of the receivables, management's consideration of current market condition, forecasts of future economic condition and any changes to the government policies taking into consideration the potential effects of COVID-19 and management's assessment of the impairment of the development properties of Huzhou Project to which the receivable related to.

We also reviewed and considered the adequacy of the disclosures made in the financial statements in respect of the credit risk of other receivables.

## 2. Going concern assumption

#### Area of focus

The Group's financial performance has been significantly impacted by the COVID-19 pandemic. Despite the business operations having gradually recovered, the Group incurred a net loss of S\$17,690,000 for the financial year ended 30 June 2022 and is in a net current liabilities position of S\$5,517,000 as at 30 June 2022.

Notwithstanding the above-mentioned, the Board of Directors has assessed that the going concern basis of preparation for this set of financial statements remains appropriate after considering the following:

- (i) The Group is continuing its negotiations with the contractors to finalise the final contract sums and it is expected that the payment of the accrued construction cost (included in current trade and other payables) amounting to \$\$3,221,000 as at 30 June 2022 will be delayed beyond 12 months from the end of the financial period;
- (ii) The Group's term loan from a licensed bank in Singapore is secured against a deed of undertaking from Dato' Dr Choo Yew Ming ("Dato' Choo"), the Chairman and Chief Executive Officer of the Group (Note 23(a)(i)) and the term loan from a licensed bank in the PRC is secured against a personal guarantee by Dato' Choo of up to RMB55.0 million (equivalent to S\$11.43 million) (Note 23(a)(ii));
- (iii) Dato' Choo undertakes to provide financial support to the Group in order to enable the Group to continue its operations as a going concern for the next 18 months and to meet its liabilities as and when they fall due. In addition, Dato' Choo will also not seek repayment for the S\$1,000,000 advances provided to the Company within the next 18 months;

To the Members of Asia-Pacific Strategic Investments Limited

## Key Audit Matters (continued)

## 2. Going concern assumption (continued)

Area of focus (continued)

(iv) As announced on 18 March 2022, the Company entered into a non-binding heads of agreement with Catapult Ventures Pte. Ltd. (the "Vendor") for the acquisition of the 100% equity interest of the Vendor's business, MoneySmart ("MoneySmart") (the "Proposed Acquisition"). The Proposed Acquisition, if undertaken and completed, is expected to result in a reverse takeover of the Company.

MoneySmart is one of the leading personal financial marketplaces in the region which help customers to make informed financial decisions by offering financial product comparison across banking, insurance and investment products. The Vendor through its subsidiaries operates the business of MoneySmart.

The Proposed Acquisition presents an opportune moment for the Group to diversify into businesses with greater returns and promising prospects.

The timeline for entry into the definitive agreement has been extended to 31 October 2022; and

(v) Based on a 12-month cash flow projection, the Group will have sufficient cash flow to meet its operating requirements.

As described in the preceding paragraphs, the Board of Directors is confident that the Group has adequate resources to continue in operational existence, and the use of the going concern assumption in the preparation of the financial statements is appropriate.

The assessment of the Group's ability to generate sufficient operating cash flows on a timely basis and availability of sufficient funds for its operations, and financial support from Dato' Choo are important considerations for the going concern assumption. As such, these are significant aspects of our audit, and we determined this is a key audit matter.

#### How our audit addressed the area of focus

In obtaining sufficient audit evidence, we:

- Evaluated management's assessment of the Group's ability to continue as a going concern, relying on the sources of liquidity and funding available to the Group;
- Discussed with management to obtain an understanding on the Group's business plans and financing requirements and obtained written representations from management and the Board of Directors, regarding their plans for future actions and the feasibility of these plans;
- Obtained and evaluated the cash flows forecasts prepared by management as approved by the Board of Directors, for the next 12 months from the date of the financial statements and assessed the reasonableness of the key assumptions used, by checking against the Group's business plans and historical performance;

To the Members of Asia-Pacific Strategic Investments Limited

## Key Audit Matters (continued)

## 2. Going concern assumption (continued)

How our audit addressed the area of focus (continued)

- Challenged the appropriateness of the key assumptions used by management in the cash flow projection, including timing of cash required for operations, the Group's forecasts of revenue, gross margin and operating expenses;
- Obtained the letter of financial support and evaluated Dato' Choo's ability to provide financial support to the Group that the Group will be able to pay its debts as and when they fall due; and
- Reviewed the adequacy and appropriateness of the disclosures made in Note 2.1 to the financial statements.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I), and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

To the Members of Asia-Pacific Strategic Investments Limited

## Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

To the Members of Asia-Pacific Strategic Investments Limited

### Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement director on the audit resulting in this independent auditor's report is Teh Yeu Horng.

Nexia TS Public Accounting Corporation Public Accountants and Chartered Accountants

Singapore

14 October 2022

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 30 June 2022

	Note	2022 S\$'000	2021 S\$'000
Revenue Cost of sales	4	1,207 (241)	1,198 (333)
Gross profit		966	865
Other gains/(losses), net - Interest income from bank deposits - Others	7	1 (11,664)	4 626
Expenses - Distribution and marketing - Administrative - Finance	8	(621) (5,785) (618)	(376) (5,765) (425)
Loss before income tax		(17,721)	(5,071)
Income tax credit	9(a)	31	15
Net loss	=	(17,690)	(5,056)
Other comprehensive (loss)/income: Items that may be reclassified subsequently to profit or loss: - Currency translation (loss)/gain arising from consolidation Items that will not be reclassified subsequently to profit or loss:	27	(22)	935
<ul> <li>Fair value loss on financial assets, at fair value through other comprehensive income ("FVOCI")</li> <li>Currency translation (loss)/gain arising from consolidation</li> </ul>	16	- (9)	(2,000) 359
Other comprehensive loss, net of tax	-	(31)	(706)
Total comprehensive loss	=	(17,721)	(5,762)
Loss attributable to: Equity holders of the Company Non-controlling interests	-	(13,945) (3,745) (17,690)	(3,781) (1,275) (5,056)
<b>Total comprehensive loss attributable to:</b> Equity holders of the Company Non-controlling interests	-	(13,967) (3,754) (17,721)	(4,846) (916) (5,762)
Loss per share for loss attributable to equity holders of the Company (cents per share)			
Basic and diluted loss per share	10 _	(0.08)	(0.02)
The second s			

## **STATEMENTS OF FINANCIAL POSITION** As at 30 June 2022

Group Company Note 2022 2021 2022 2	2021
	-021
<b>\$\$'000</b> \$\$'000 <b>\$\$'000</b> \$	\$'000
ASSETS	
Current assets	
Cash and cash equivalents         11         961         1,537         291	902
	2,824
	4,925
Inventories 14 <b>10</b> 187 -	-
Other current assets         15         1,678         1,680         116	124
Financial assets, at FVOCI         16         *<	*
<b>4,046</b> 9,201 <b>26,892</b> 2	8,775
Non-current assets	
Trade and other receivables       13       9,971       10,023       -         Development properties       17       14,843       13,642       -	-
	-
	5,575
Property, plant and equipment         19         17,102         30,027         24	100
Intangible assets 21 <u>- 21</u> <u>- 21</u> <u>- 26 926</u> <u>- 27 12</u>	-
	5,675
Total assets         45,962         62,914         53,728         5	4,450
LIABILITIES	
Current liabilities	
Trade and other payables 22 <b>7,795</b> 5,492 <b>1,794</b>	492
Borrowings 23 <b>1,718</b> 1,591 <b>1,334</b>	1,297
Provision for reinstatement costs 24 <b>50</b> - <b>50</b>	-
Current income tax liabilities 9(b) - 15 -	15
9,563 7,098 3,178	1,804
	.,
Non-current liabilities	
Borrowings 23 <b>8,118</b> 9,798 <b>2,479</b>	3,797
Deferred income tax liabilities 25 <b>558</b> 574 -	-
<b>8,676</b> 10,372 <b>2,479</b>	3,797
Total liabilities         18,239         17,470         5,657	5,601
<b>Net assets 27,723</b> 45,444 <b>48,071</b> 4	8,849
$\frac{21,125}{40,444} = \frac{40,011}{40,011} = 4$	0,049
EQUITY	
Capital and reserves attributable to equity	
holders of the Company	
Share capital 26 <b>195,738</b> 195,738 <b>195,738</b> 19	5,738
Foreign currency translation reserve 27 (16,158) (16,133) (15,939) (1	5,939)
	(6,000)
Accumulated losses (148,311) (134,244) (125,728) (12	4,950)
	0.040
	8,849
Non-controlling interests         18         2,454         6,083         -           Tatal a miture         07,700         45,444         40,074         44,074	-
Total equity         27,723         45,444         48,071         4	8,849

\* Less than S\$1,000

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the financial year ended 30 June 2022

		<b>A</b>	vttributable to	equity holders	Attributable to equity holders of the Company	Î		
	Note	Share capital S\$'000	Foreign currency translation reserve \$\$'000	Fair value reserve S\$'000	Accumulated losses \$\$'000	Total S\$'000	Non- controlling interests S\$'000	Total equity S\$'000
2022 Balance as at 1 July 2021		195,738	(16,133)	(6,000)	(134,244)	39,361	6,083	45,444
Total comprehensive loss for the financial year		ı	(22)	ı	(13,945)	(13,967)	(3,754)	(17,721)
Effect of dilution in non-controlling interests	18	ı	(3)	I	(122)	(125)	125	ı
Balance as at 30 June 2022	. "	195,738	(16,158)	(6,000)	(148,311)	25,269	2,454	27,723
2021								
Balance as at 1 July 2020		195,/33	(ccn, / L)	(4,000)	(130,285)	44,393	6,808	102,16
iotal comprenensive income/(ioss) for the financial year		ı	935	(2,000)	(3,781)	(4,846)	(916)	(5,762)
Issuance of new ordinary shares pursuant to exercise of warrants	26	Q				Q		Q
Effect of dilution in non-controlling interests	18	ı	(13)	I	(178)	(191)	191	ı
Balance as at 30 June 2021		195,738	(16,133)	(6,000)	(134,244)	39,361	6,083	45,444

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 30 June 2022

	Note	2022 S\$'000	2021 S\$'000
Cash flows from operating activities		39 000	5000
Net loss		(17,690)	(5,056)
Adjustments for:		(11,000)	(0,000)
- Income tax credit	9(a)	(31)	(15)
- Interest expense on bank borrowings	8	580	398
- Interest expense on lease liabilities	8	18	27
- Interest expense on other payables	8	20	
- Interest income from bank deposits	0	(1)	(4)
- Dividend income	7	(33)	(72)
- Depreciation of property, plant and equipment	5	1,591	1,589
- Amortisation of intangible assets	5	4	8
- Fair value losses on financial assets, at FVPL	7	101	1,097
- Loss on disposal of financial assets, at FVPL	7	76	84
- Write-off of intangible assets	7	17	-
- Gain on disposal of property, plant and equipment	,	(2)	_
- Impairment loss on property, plant and equipment	7	11,598	_
- Gain on lease modification	7	(7)	_
- Unrealised currency translation differences	1	58	(1,273)
		(3,701)	(3,217)
Change in working capital:		(0,701)	(0,217)
- Development properties		(1,237)	(1,315)
- Trade and other receivables		1,592	(1,010)
- Financial assets, at FVPL		2,648	(694)
- Inventories		2,0 <del>4</del> 0 179	(004)
- Other current assets		(1)	44
- Trade and other payables		2,304	278
- Provision for reinstatement costs		2,304	210
Cash provided by/(used in) operations		1,834	(5,760)
- Income tax paid	9(b)	-	(0,700)
- Interest received	0(0)	1	(1)
Net cash provided by/(used in) operating activities		1,835	(5,757)
Net cash provided by (used in) operating activities		1,000	(0,707)
Cash flows from investing activities			
- Additions to property, plant and equipment		(8)	(11)
- Proceeds from disposal of property, plant and equipment		2	-
- Dividends received		33	72
Net cash provided by investing activities		27	61

# **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the financial year ended 30 June 2022

	Note	2022 S\$'000	2021 S\$'000
Cash flows from financing activities			
- Proceed from issuance of new shares pursuant to exercise of warrants	26	-	5
- Principal repayment of lease liabilities		(365)	(438)
- Repayment of bank borrowings		(1,459)	(2,024)
- Drawdown of bank borrowings		-	6,096
- Interest paid for bank borrowings		(580)	(398)
- Interest paid for lease liabilities		(18)	(27)
Net cash (used in)/provided by financing activities		(2,422)	3,214
Net decrease in cash and cash equivalents		(560)	(2,482)
Cash and cash equivalents			
Beginning of financial year		1,537	4,030
Effects of currency translation on cash and cash equivalents		(16)	(11)
End of financial year	11	961	1,537

For the financial year ended 30 June 2022

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1 General information

Asia-Pacific Strategic Investments Limited (the "Company") was incorporated as a public company limited by shares, in Singapore on 6 July 2006 and is listed on the Catalist Board of Singapore Exchange Securities Trading Limited ("SGX-ST") on 31 August 2007.

The principal place of operation is at 1 Scotts Road, #20-07 Shaw Centre, Singapore 228208 and the registered office is at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896.

The principal activity of the Company is that of investment holding. The principal activities of the subsidiary corporations are disclosed in Note 18.

#### 2 Summary of significant accounting policies

#### 2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") under the historical cost convention, except as disclosed in the accounting policies below. The financial statements are presented in Singapore Dollars and have been rounded to the nearest thousand, unless otherwise stated.

The preparation of financial statements in conformity with SFRS(I) requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

#### Going concern assumption

The coronavirus ("COVID-19") continued to have significant impact on local and world economies. The primary focus for the governments of Singapore and the People's Republic of China ("PRC"), the countries in which the Group operates, is the safety of their people. Stringent travel restrictions and safe distancing measures imposed by the PRC government to battle the spread of COVID-19 have had severe repercussions on the hospitality and real estate industries, which are the Group's main business operations. As a result, the Group incurred a net loss of S\$17,690,000 (2021: S\$5,056,000) for the financial year ended 30 June 2022 and is in a net current liabilities position of S\$5,517,000 (2021: net current assets position of S\$2,103,000) as at 30 June 2022.

Notwithstanding the above mentioned, the Board of Directors has assessed that the going concern basis of preparation for this set of financial statements remains appropriate after considering the following:

- (i) The Group is continuing its negotiation with the contractors to finalise the final contract sums and it is expected that the payment of the accrued construction cost (included in current trade and other payables) amounting to \$\$3,221,000 as at 30 June 2022 will be delayed beyond 12 months from the end of the financial period;
- (ii) The Group's term loan from a licensed bank in Singapore is secured against a deed of undertaking from Dato' Dr Choo Yew Ming ("Dato' Choo"), the Chairman and Chief Executive Officer of the Group (Note 23(a)(i)) and the term loan from a licensed bank in the PRC is secured against a personal guarantee by Dato' Choo of up to RMB55.0 million (equivalent to S\$11.43 million) (Note 23(a)(ii));

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

2.1 Basis of preparation (continued)

#### Going concern assumption (continued)

- (iii) Dato' Choo undertakes to provide financial support to the Group in order to enable the Group to continue its operations as a going concern for the next 18 months and to meet its liabilities as and when they fall due. In addition, Dato' Choo will also not seek repayment for the S\$1,000,000 advances provided to the Company within the next 18 months;
- (iv) As announced on 18 March 2022, the Company entered into a non-binding heads of agreement with Catapult Ventures Pte. Ltd. (the "Vendor") for the acquisition of the 100% equity interest of the Vendor's business, MoneySmart ("MoneySmart") (the "Proposed Acquisition"). The Proposed Acquisition, if undertaken and completed, is expected to result in a reverse takeover of the Company.

MoneySmart is one of the leading personal financial marketplaces in the region which help customers to make informed financial decisions by offering financial product comparison across banking, insurance and investment products. The Vendor through its subsidiaries operates the business of MoneySmart.

The Proposed Acquisition presents an opportune moment for the Group to diversify into businesses with greater returns and promising prospects.

The timeline for entry into the definitive agreement has been extended to 31 October 2022; and

(v) Based on a 12-month cash flow projection, the Group will have sufficient cash flow to meet the operating requirements.

#### Interpretations and amendments to published standards effective in 2022

On 1 July 2021, the Group adopted the new or amended SFRS(I) and Interpretations of SFRS(I) ("INT SFRS(I)") that are mandatory for application for the financial year. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective SFRS(I) and INT SFRS(I).

The adoption of these new or amended SFRS(I) and INT SFRS(I) did not result in substantial changes to the Group's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

## 2.2 Revenue recognition

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Group satisfies a performance obligation ("PO") by transferring promised goods or services to the customer, which is when the customer obtains control of the goods or services. A PO may be satisfied over time or at a point in time. The amount of revenue recognised is the amount allocated to the satisfied PO.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

#### 2.2 Revenue recognition (continued)

Hospitality services:

#### Hotel operation's revenue

Revenue from hotel's accommodation is recognised over time during the period of stay for the hotel guests. Revenue from food and beverage sales and other ancillary services is generally recognised at a point in time when the food and beverage are served to the customers.

#### Real estate agency services:

#### Commission income

Revenue from real estate agency is recognised at a point in time in the period in which the services are rendered and the Group has transferred the control of the promised services to the customers.

#### Other revenue:

#### (a) Interest income

Interest income including income arising from other financial instruments, is recognised using the effective interest method.

## (b) Dividend income

Dividend income is recognised when the right to receive payment is established, it is probable that the economic benefits associated with the dividend will flow to the Group, and the amount of the dividend can be reliably measured.

#### (c) Rental income

Rental income from sublease of land for agriculture and aquaculture activities is accounted for based on a straight-line basis over the lease terms stipulated in the contracts.

#### 2.3 Government grants

Grants are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Grants relating to expenses are shown separately as "other gains/(losses), net".

Grants relating to assets are deducted against the carrying amount of the assets.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.4 Group accounting

- (a) Subsidiary corporations
  - (i) Consolidation

Subsidiary corporations are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiary corporations are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on which control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment indicator of the transferred asset. Accounting policies of subsidiary corporations have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests comprise the portion of a subsidiary corporation's net results of operations and its net assets, which is attributable to the interests that are not owned directly or indirectly by the equity holders of the Company. They are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and statement of financial position. Total comprehensive income is attributed to the noncontrolling interests based on their respective interests in a subsidiary corporation, even if this results in the non-controlling interests having a deficit balance.

#### (ii) Acquisitions

The acquisition method of accounting is used to account for business combinations entered into by the Group.

The consideration transferred for the acquisition of a subsidiary corporation or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes any contingent consideration arrangement and any pre-existing equity interest in the subsidiary corporation measured at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of (a) the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over (b) the fair value of the identifiable net assets acquired is recorded as goodwill. Please refer to the paragraph "Intangible assets – Goodwill" for the subsequent accounting policy on goodwill.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.4 Group accounting (continued)

- (a) Subsidiary corporations (continued)
  - (iii) Disposals

When a change in the Group's ownership interest in a subsidiary corporation results in a loss of control over the subsidiary corporation, the assets and liabilities of the subsidiary corporation including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained profits if required by a specific standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in profit or loss.

Please refer to the paragraph "Investments in subsidiary corporations" for the accounting policy on investments in subsidiary corporations in the separate financial statements of the Company.

(b) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary corporation that do not result in a loss of control over the subsidiary corporation are accounted for as transactions with equity owners of the Company. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised within equity attributable to the equity holders of the Company.

#### 2.5 Property, plant and equipment

#### (a) Measurement

All items of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

(b) Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### (c) Depreciation

Depreciation is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	<u>Useful lives</u>
Leasehold land and buildings	over the remaining lease term of 37 years
Renovation	3 – 10 years
Office equipment, furniture and fittings	5 – 10 years
Vehicles and equipment	4 – 10 years

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.5 Property, plant and equipment (continued)

#### (c) Depreciation (continued)

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in profit or loss when the changes arise.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

## (d) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

## (e) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss within "other gains/(losses), net". Any amount in revaluation reserve relating to that asset is transferred to retained earnings directly.

## 2.6 Development properties

Development properties are those properties which are held with the intention for development and sale in the ordinary course of business. They are stated at the lower of cost plus a portion of attributable profit (where appropriate) less progress billings and the estimated net realisable value. Net realisable value represents the estimated selling price less costs to be incurred in selling the land and properties.

The cost of properties under development comprise specifically identified costs, including acquisition costs, development expenditure, borrowing costs and other related expenditure. Borrowing costs payable on loans funding the development properties are also capitalised, on a specific identification basis as part of the cost of the development properties until the completion of development. The cumulative impact of a revision in estimates is recorded in the period such revisions become likely and estimable. When it is probable that the cost of development properties will exceed sale proceeds of the development properties in progreties, the expected loss is recognised as an expense immediately. The development properties in progress have operating cycles longer than one year.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.7 Intangible assets

#### (a) Goodwill on acquisitions

Goodwill on acquisitions of subsidiary corporations and businesses, represents the excess of (i) the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over (ii) the fair value of the identifiable net assets acquired. Goodwill on acquisition of subsidiary corporations is recognised separately as intangible assets and carried at cost less accumulated impairment losses.

Gains and losses on the disposal of subsidiary corporations include the carrying amount of goodwill relating to the entity sold.

#### (b) Acquired trademarks

Trademarks acquired are initially recognised at cost and are subsequently carried at cost less accumulated amortisation and accumulated impairment losses. These costs are amortised to profit or loss using the straight-line method over 5 years, which is the shorter of their estimated useful lives and periods of contractual rights.

#### 2.8 Borrowing costs

Borrowing costs are recognised in profit or loss using the effective interest method.

#### 2.9 Investments in subsidiary corporations

Investments in subsidiary corporations are carried at cost less accumulated impairment losses in the Company's statement of financial position. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

## 2.10 Impairment of non-financial assets

#### (a) Goodwill

Goodwill recognised separately as an intangible asset is tested for impairment annually and whenever there is indication that the goodwill may be impaired.

For the purpose of impairment testing of goodwill, goodwill are allocated to each of the Group's cash-generating units ("CGU") expected to benefit from synergies arising from the business combination.

An impairment loss is recognised when the carrying amount of a CGU, including the goodwill, exceeds the recoverable amount of the CGU. The recoverable amount of a CGU is the higher of the CGU's fair value less cost to sell and value-in-use.

The total impairment loss of a CGU is allocated first to reduce the carrying amount of goodwill allocated to the CGU and then to the other assets of the CGU pro-rata on the basis of the carrying amount of each asset in the CGU.

An impairment loss on goodwill is recognised as an expense and is not reversed in a subsequent period.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.10 Impairment of non-financial assets (continued)

(b) Intangible assets Property, plant and equipment Right-of-use ("ROU") assets Investments in subsidiary corporations

Intangible assets with finite useful lives, property, plant and equipment, ROU assets and investments in subsidiary corporations are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired. Intangible assets with indefinite useful lives are tested for impairment annually and whenever there is indication that the intangible assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the CGU to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

For an asset other than goodwill, management assesses at the end of the reporting period whether there is any indication that an impairment recognised in prior periods may no longer exist or may have decreased. If any such indication exists, the recoverable amount of that asset is estimated and may result in a reversal of impairment loss. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss.

## 2.11 Financial assets

#### (a) Classification and measurement

The Group classifies its financial assets in the following measurement categories:

- Amortised cost;
- Fair value through other comprehensive income ("FVOCI"); and
- Fair value through profit or loss ("FVPL").

The classification depends on the Group's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset.

The Group reclassifies debt instruments when and only when its business model for managing those assets changes.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.11 Financial assets (continued)

(a) Classification and measurement (continued)

#### At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

## At subsequent measurement

(i) Debt instruments

Debt instruments mainly comprise of cash and cash equivalents and trade and other receivables, depending on the Group's business model for managing the asset and the cash flow characteristics of the asset, the subsequent measurement is as follows:

• Amortised cost: Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost.

#### (ii) Equity investments

The Group subsequently measures all its equity investments at their fair values. Equity investment are classified as FVPL with movements in their fair values recognised in profit or loss in the period in which the changes arise and presented in "other gains/(losses), net", except for those equity securities which are not held for trading. The Group has elected to recognise changes in fair value of equity securities not held for trading in other comprehensive income as these are strategic investments and the Group considers this to be more relevant. Movements in fair values of investments classified as FVOCI are presented as "fair value gains/losses" in other comprehensive income. Dividends from equity investments are recognised in profit or loss as "dividend income".

#### (b) Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt financial assets carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. The credit risk note details how the Group determines whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by the SFRS(I) 9 *Financial Instruments*, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

For the financial year ended 30 June 2022

## 2 Summary of significant accounting policies (continued)

## 2.11 Financial assets (continued)

(c) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

On disposal of an equity investment, the difference between the carrying amount and sales proceed is recognised in profit or loss if there was no election made to recognise fair value changes in other comprehensive income. If there was an election made, any difference between the carrying amount and sales proceed amount would be recognised in other comprehensive income and transferred to retained profits along with the amount previously recognised in other comprehensive income relating to that asset.

## 2.12 Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

#### 2.13 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). Otherwise, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

## 2.14 Borrowings

Borrowings are presented as current liabilities unless the Company has an unconditional right to defer settlement for at least 12 months after the reporting date, in which case they are presented as non-current liabilities.

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

For the financial year ended 30 June 2022

#### 2 Summary of significant accounting policies (continued)

#### 2.15 Fair value estimation of financial assets and liabilities

The fair value of financial instruments traded in active markets (such as exchange-traded and over-thecounter securities and derivatives) is based on quoted market prices at the reporting date. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices used for financial liabilities are the current asking prices.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

#### 2.16 Leases

When the Group is the lessee

At the inception of the contract, the Group assesses if the contract contains a lease. A contract contains a lease if the contracts convey the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

• Right-of-use assets

The Group recognises a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

These right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Right-of-use assets are presented within "Property, plant and equipment".

• Lease liabilities

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Group shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentives receivables;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

For the financial year ended 30 June 2022

#### 2 Summary of significant accounting policies (continued)

#### **2.16 Leases** (continued)

When the Group is the lessee (continued)

• Lease liabilities (continued)

For contracts that contain both lease and non-lease components, the Group allocates the consideration to each lease component on the basis of the relative stand-alone price of the lease and non-lease component. The Group has elected to not separate lease and non-lease component for property leases and account for these as one single lease component.

Lease liabilities are measured at amortised cost using the effective interest method. Lease liabilities shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Group's assessment of whether it will exercise an extension option; or
- There are modifications in the scope or the consideration of the lease that was not part of the original term.

Lease liabilities are remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

• Short-term and low-value leases

The Group has elected to not recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low-value leases, except for sublease arrangements. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

#### 2.17 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined on a first-in, first-out method. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

#### 2.18 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the reporting date. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a tax authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

For the financial year ended 30 June 2022

#### 2 Summary of significant accounting policies (continued)

#### 2.18 Income taxes (continued)

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising from investments in subsidiary corporations, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the reporting date; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that the tax arises from a business combination or a transaction which is recognised directly in equity. Deferred tax arising from a business combination is adjusted against goodwill on acquisition.

#### 2.19 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax discount rate that reflects the current market assessment of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised in profit or loss as "finance expenses".

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss when the changes arise.

For the financial year ended 30 June 2022

#### 2 Summary of significant accounting policies (continued)

#### 2.20 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(a) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

#### (b) Pension benefits

The Group is required to provide certain staff pension benefits to their employees under existing PRC regulations. Pension contributions are provided at rates stipulated by PRC regulations and are contributed to a pension fund managed by government agencies, which are responsible for administering these amounts for the subsidiary corporations' employees. The Group has no further payment obligations once the contributions have been paid. Pension contributions are recognised as expenses in the period in which the related services are performed.

#### 2.21 Currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in Singapore Dollar ("S\$"), which is the functional currency of the Company and all values have been rounded to the nearest thousand (S\$'000) unless otherwise stated.

(b) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the reporting date are recognised in profit or loss. However, in the consolidated financial statements, currency translation differences arising from borrowings in foreign currencies and other currency instruments designated and qualifying as net investment hedges and net investment in foreign operations, are recognised in other comprehensive income and accumulated in the currency translation reserve.

When a foreign operation is disposed of or any borrowings forming part of the net investment of the foreign operation are repaid, a proportionate share of the accumulated translation differences is reclassified to profit or loss, as part of the gain or loss on disposal.

Foreign exchange gains and losses that relate to borrowings are presented in the income statement within "finance expenses". All other foreign exchange translation gains and losses impacting profit or loss are presented in the income statement within "other gains/(losses), net".

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

For the financial year ended 30 June 2022

#### 2 Summary of significant accounting policies (continued)

#### 2.21 Currency translation (continued)

(c) Translation of Group entities' financial statements

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities are translated at the closing exchange rates at the reporting date;
- (ii) income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated using the exchange rates at the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to profit or loss on disposal or partial disposal of the entity giving rise to such reserve.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and translated at the closing rates at the reporting date.

#### 2.22 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the executive committee whose members are responsible for allocating resources and assessing performance of the operating segments.

#### 2.23 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value.

#### 2.24 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

#### 2.25 Dividends to Company's shareholders

Dividends to the Company's shareholders are recognised when the dividends are approved for payment.

For the financial year ended 30 June 2022

#### 3 Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 3.1 Estimated impairment of non-financial assets

Property, plant and equipment and investments in subsidiary corporations are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired. The recoverable amounts of these assets have been determined based on the higher of fair value less costs to sell or value-in-use calculations. If the carrying amounts exceed the recoverable amounts, an impairment loss is recognised to profit or loss for the differences.

#### Impairment of property, plant and equipment

The carrying amount of the Group's and the Company's property, plant equipment at the reporting date are \$\$17,102,000 and \$\$24,000 (2021: \$\$30,027,000 and \$\$100,000) respectively. The assets used in the hotel operations, which are included in property, plant and equipment, amounted to \$\$17,027,000 (2021: \$\$29,843,000). Management has assessed the recoverable amounts of the assets used in hotel operations based on the value-in-use calculation (2021: the fair value less costs to sell which is determined using income approach). Cash flow projection used in value-in-use calculations were based on financial budgets approved by management covering a three-year period. The key assumptions used include growth rate of 5% (2021: 3%), inflation rate of 2% (2021: 2%) and pre-tax discount rate of 9% (2021: 7%). An impairment of \$\$11,598,000 (2021: \$\$Nil) is recognised during the financial year ended 30 June 2022, as the recoverable amount is \$\$17,027,000 (2021: \$\$30,674,000) which is 41% lower (2021: 2.8% higher) than the carrying amount. If the recoverable amount is lower by 10%, the Group would have recognised additional impairment on property, plant and equipment of \$\$\$1,703,000.

#### Impairment of investments in subsidiary corporations

The carrying amount of investments in subsidiary corporations at the reporting date is \$\$26,812,000 (2021: \$\$25,575,000). As at 30 June 2022, no additional impairment was provided as the recoverable amount which was determined by management based on value-in-use was not lower than its carrying amount.

#### 3.2 Net realisable value of development properties

The carrying amount of the Group's development properties at the reporting date is \$\$14,843,000 (2021: \$\$13,642,000). In determining whether a write-down should be made for the development properties, the Group takes into consideration the principal situations in which net realisable value is likely to be less than the cost in accordance with SFRS(I) 1-2 *Inventories*. A write-down is made if the net realisable value is less than the carrying amount. No allowance was required for the development properties as the Group has assessed that there was no triggering event that the principal situation in which the net realisable value is likely to be less than the carrying amount.

For the financial year ended 30 June 2022

#### 3 Critical accounting estimates, assumptions and judgements (continued)

#### 3.3 Impairment of other receivables

Other receivables

As at 30 June 2022, the carrying amount of the Group's other receivables before impairment loss is \$\$11,338,000 (2021: \$\$12,977,000).

The Group measures ECL for other receivables using general approach. Under the general approach, the loss allowance is measure at an amount equal to 12-month ECL at initial recognition.

At each reporting date, the Group assesses whether the credit risk of a financial instrument has increased significantly since initial recognition. When credit risk has increased significantly since initial recognition, loss allowance is measured at an amount equal to lifetime ECL.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment.

If credit risk has not increased significantly since initial recognition or if the credit quality of the financial instruments improves such that there is no longer a significant increase in credit risk since initial recognition, loss allowance is measured at an amount equal to 12-month ECL.

The assessment of the correlation between historically observed default rates and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances. The Group's historical credit loss experience may also not be representative of customer's actual default in the future.

The information about the ECL on the Group's trade and other receivables is disclosed in Note 29(b) to the financial statements.

For the financial year ended 30 June 2022

#### 4 Revenue

0000	At a point in time \$\$'000	Over time S\$'000	Total \$\$'000
2022			
Hospitality services			
- Revenue from accommodation - PRC	-	707	707
- Food and beverage sales - PRC	500	-	500
	500	707	1,207
<b>2021</b> Hospitality services - Revenue from accommodation - PRC - Food and beverage sales - PRC	- 639 639	551 - 551	551 639 1,190
Real estate agency services			
- Commission income - Singapore	8		8
	647	551	1,198

#### 5 Expenses by nature

	Group	
	2022	2021
	S\$'000	S\$'000
Fees on audit services paid/payable to:		
- Auditor of the Company	81	85
Fees on non-audit services paid/payable to:		
- Auditor of the Company	7	7
Amortisation of intangible assets (Note 21)	4	8
Commission expenses	-	7
Continuing sponsor fees	68	111
Depreciation of property, plant and equipment (Note 19)	1,591	1,589
Electricity expenses	193	151
Employee compensation (Note 6)	2,700	2,824
Food, beverage, and other hotel supplies	241	326
Marketing expenses	64	39
Rental expenses – short-term and low-value leases (Note 20(c))	6	4
Professional fees	962	759
Purchase of low-value assets	179	15
Travelling expenses	37	80
Other expenses	514	469
Total cost of sales, distribution and marketing and administrative expenses	6,647	6,474

For the financial year ended 30 June 2022

#### 6 Employee compensation

	Group	
	2022	2021
	S\$'000	S\$'000
Wages and salaries	2,359	2,490
Employer's contribution to defined contributions plans	49	51
Other short-term benefits	292	283
	2,700	2,824

#### 7 Other gains/(losses), net

	Gro	up
	2022	2021
	S\$'000	S\$'000
Bad debts written-off	-	(125)
Currency exchange (loss)/gain - net	(83)	1,323
Dividend income	33	72
Fair value losses on financial assets, at FVPL	(101)	(1,097)
Government grant*		
- Jobs Support Scheme	-	58
- Others	1	49
	1	107
Impairment loss on property, plant and equipment	(11,598)	-
Loss on disposal of financial assets, at FVPL	(76)	(84)
Rental income	109	241
Gain on lease modification	7	-
Write-back of commission payables	-	122
Write-off of intangible assets	(17)	-
Others	61	67
	(11,664)	626

\* There are no conditions attached to the government grant.

For the financial year ended 30 June 2022

#### 8 Finance expenses

	Gro	oup
	2022	2021
	S\$'000	S\$'000
Interest expense on:		
- Bank borrowings	580	398
- Lease liabilities (Note 20(b))	18	27
- Other payables	20	-
	618	425

#### 9 Income taxes

(a) Income tax credit

	Group	
	2022	2021
	S\$'000	S\$'000
Tax credit attributable to loss is made up of:		
Loss for the financial year:		
- Deferred income tax (Note 25)	(16)	(16)
(Over)/Under provision in prior financial years:		
- Current income tax - Singapore	(15)	1
	(31)	(15)

The tax on the Group's loss before income tax differs from the theoretical amount that would arise using the standard rate of income tax in the countries where the Group operates as follows:

	Group	
	2022	2021
	S\$'000	S\$'000
Loss before income tax	(17,721)	(5,071)
Tax calculated at tax rate of 17% (2021: 17%)	(3,013)	(862)
Effects of:		
- different tax rate in other country	(420)	(364)
- expenses not deductible for tax purposes	3,423	1,457
- income not subject to tax	(6)	(253)
- deferred tax assets not recognised	-	6
- (over)/under provision in prior financial years	(15)	1
Tax credit recognised in profit or loss	(31)	(15)

For the financial year ended 30 June 2022

#### 9 **Income taxes** (continued)

#### (b) Movement in current income tax liabilities

	Group		Company	
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Beginning of financial year	15	15	15	15
Income tax paid	-	(1)	-	(1)
(Over)/under provision in prior financial years	(15)	1	(15)	1
End of financial year	_	15	-	15

Deferred income tax assets are recognised for tax losses carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group has unrecognised tax losses of S\$4,075,000 (2021: S\$4,075,000) at the reporting date which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses in Singapore. The tax losses have no expiry date.

#### 10 Loss per share

Basic loss per share is calculated by dividing the net loss attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

Diluted loss per share is calculated by dividing the net loss attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year plus the weighted average of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

	2022	2021
Net loss attributable to equity holders of the Company (S\$'000)	(13,945)	(3,781)
Weighted average number of ordinary shares outstanding for basic loss per share ('000)	17,825,747	17,825,138
Effect of dilutive potential ordinary shares ('000)	16,153,738	16,153,738
Weighted average number of ordinary shares outstanding for diluted loss per share ('000)	33,979,485	33,978,876
Basic and diluted loss per share (cents per share)	(0.08)	(0.02)

As the Group recorded net losses for the financial years ended 30 June 2022 and 2021, the dilutive potential shares from the warrants are anti-dilutive and no changes are made to the diluted loss per share.

For the financial year ended 30 June 2022

#### 11 Cash and cash equivalents

	Group		Company	
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Cash at bank and on hand	961	1,537	291	902

#### 12 Financial assets, at FVPL

	Group and	Group and Company	
	2022	2021	
	S\$'000	S\$'000	
Held for trading			
Listed securities			
- Equity securities – Malaysia		2,824	

The instruments are all mandatorily measured at fair value through profit or loss.

The above investments relate to investments in quoted equity securities that offer the Group the opportunity for return through dividend income and fair value gains. The fair value of the security is based on closing quoted market prices on the last market day of the financial year end. The fair values are within level 1 of the fair value hierarchy.

#### 13 Trade and other receivables

	Gro	oup	Com	pany
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Current				
Trade receivables				
- Non-related parties	30	19	-	-
Other receivables				
- Non-related parties	1,022	1,008	-	-
- Value-added taxes receivable	345	1,946	-	-
- Subsidiary corporations	-	-	26,485	30,970
	1,367	2,954	26,485	30,970
Less: Loss allowance [Note 29(b)]				
- Subsidiary corporations	-	-	-	(6,045)
Other receivables – net	1,367	2,954	26,485	24,925
	1,397	2,973	26,485	24,925
Non-current				
Other receivables				
- Non-related parties	9,971	10,023		
Total trade and other receivables	11,368	12,996	26,485	24,925

For the financial year ended 30 June 2022

#### 13 Trade and other receivables (continued)

Included in other receivables are the following:

- (a) Amount due from non-related party District Government of Nanxun District, Huzhou City of Zhejiang Province, PRC (the "Nanxun District Government") of S\$9,971,000 (2021: S\$10,023,000) which relates to reimbursement of infrastructure expenditure incurred by the Group. The amount is interest-free and will be offset against the cost of acquisition of the development land payable to Nanxun District Government in future.
- (b) The non-trade amounts due from subsidiary corporations are unsecured, interest-free and are repayable on demand, except for the non-trade amount due from subsidiary corporations of S\$26,485,000 (2021: S\$24,892,000) which bears an interest of 8% (2021: 8%) per annum.

The fair value of non-current other receivables is computed based on cash flows discounted at market borrowing rate. The fair value and market borrowing rates used are as follows:

	Fair	value	Borrowi	ng rate
	2022	2021	2022	2021
	S\$'000	S\$'000	%	%
Group				
Other receivables - Non-related parties	9,743	9,794	2.3	2.3

#### 14 Inventories

	Gro	oup
	2022	2021
	S\$'000	S\$'000
At cost		
Food, beverage and other hotel supplies	10	187

The cost of inventories recognised as expense and included in "cost of sales" amounted to S\$241,000 (2021: \$326,000).

#### 15 Other current assets

	Gro	oup	Com	pany
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Deposits	97	90	91	90
Prepayments	1,581	1,590	25	34
	1,678	1,680	116	124

For the financial year ended 30 June 2022

#### 16 Financial assets, at FVOCI

	Group and	l Company
	2022	2021
	S\$'000	S\$'000
Unquoted equity securities – British Virgin Island	*	*

\* Less than S\$1,000

The financial assets at FVOCI represent 22.3% equity interest of a company that is engaged in the mineral mining industry. The investment does not meet the requirements as an associated company in accordance with SFRS(I) 1-28 *Investments in Associates and Joint Venture* as the Group and the Company do not have significant influence over the entity because the Group and the Company do not have representation on the board and do not participate in policy-making processes. As such, the Group and the Company have elected to measure the above financial asset at FVOCI due to management's intention to hold this financial asset for strategic investment purpose.

During the financial year ended 30 June 2021, management has assessed that there is no realisable value on this investment. Accordingly, the fair value of the financial assets at FVOCI was determined to be a nominal value of S\$1 in view of the lack of marketability and data to determine the realisable value. The fair value loss of S\$2,000,000 was charged to other comprehensive income.

#### 17 Development properties

	Gro	oup
	2022	2021
	S\$'000	S\$'000
Properties under development		
- Development expenditure incurred to date	14,843	13,642

Development properties are expected to be recovered after 12 months from the financial year ended 30 June 2022.

The subsidiary corporations in Huzhou have obtained management rights over a land parcel located in Digang Town, Nanxun District, Huzhou City of Zhejiang Province, PRC with a total site area of 320 hectares (the "Project Land"). During the financial year ended 30 June 2022, the Group is revising the master development plan and intends to develop the Project Land into an integrated residential-cum-active ageing hub which will be supported by a comprehensive range of professionally managed healthcare-related (including a hospital, specialist clinics and senior activity centres), commercial, educational and family entertainment facilities that promote overall well-being and life-long learning.

For the financial year ended 30 June 2022

#### 18 Investments in subsidiary corporations

	Com	pany
	2022	2021
	S\$'000	S\$'000
Equity investments at cost		
Beginning of financial year	26,480	24,400
Additional investment in registered and issued share capital of subsidiary corporations in PRC		
- Zhongfang Lianhe Grand Canal Culture Tourism Group Co., Ltd	1,031	2,080
- Asia-Pacific Real Estate (Hangzhou) Information Advisory Co., Ltd	206	-
End of financial year	27,717	26,480
Less: Allowance for impairment		
Beginning and end of financial year	(905)	(905)
	26,812	25,575

The impairment test assessment was carried out by management in previous financial years for a subsidiary corporation in PRC. The recoverable amount was determined based on value-in-use which was lower than its carrying amount. Accordingly, an impairment for the cost of investment of S\$905,000 was provided.

As at 30 June 2022, no additional impairment was provided as the recoverable amount which was determined by management based on value-in-use was not lower than its carrying amount.

Investments in subsidiary corporations (continued)

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# **NOTES TO THE FINANCIAL STATEMENTS** For the financial year ended 30 June 2022

Details of subsidiary corporations are as follows:								
Name	Principal activities	Country of business/ incorporation	Proportion of ordinary shares directly held by parent 2022 2021	tion of shares held by ent 2021	Proportion of ordinary shares directly held by Group 2022 2021	ion of shares held by up 2021	Proportion of ordinary shares held by non- controlling interests 2022 2021	tion of shares y non- olling ests 2021
Held by the Company			%	%	%	%	%	%
Asia-Pacific Strategic Investments Holding Limited <sup>(1)</sup>	Investment holding	Singapore	100.0	100.0	100.0	100.0		ı
Huzhou Dixi Gengdu Ecological Agriculture Development Co., Ltd ("Huzhou Agriculture Co") 湖州获溪耕读生态农 业发展有限公司 <sup>(3, 13)</sup>	Real estate developer	PRC	72.0	72.0	72.0	72.0	28.0	28.0
Zhongfang Lianhe Grand Canal Culture Tourism Group Co., Ltd ("Grand Canal Group") 中房联合大运河文化旅游集团 有限公司 <sup>ea,ea</sup>	Real estate developer	PRC	78.4	76.7	78.4	76.7	21.6	23.3
Asia-Pacific Real Estate (Hangzhou) Information Advisory Co., Ltd 亚太置地 (杭州) 信息咨询有限公司 <sup>(1)</sup>	Real estate related advisory services	PRC	100.0	100.0	100.0	100.0	ı	ı
Held by Asia-Pacific Strategic Investments Holding Limited								
Global Alliance Property Pte. Ltd. <sup>(1), (4)</sup>	Dormant	Singapore		I	100.0	100.0	·	I
Held by Huzhou Agriculture Co								
Huzhou Bihai Silver Beach Resort Management Co., Ltd 湖州碧海银滩度假村管理有限公司 <sup>(0, 0)</sup>	Hotel management	PRC	ı	I	72.0	72.0	28.0	28.0

# Investments in subsidiary corporations (continued) **₽**

Details of subsidiary corporations are as follows: (continued)

Name	Principal activities i	Country of business/ incorporation	Proportion of ordinary shares directly held by parent 2022 2021	ion of shares neld by 2021 %	Propor ordinary directly Gro 2022	Proportion of ordinary shares directly held by Group 2022 2021 %	Proportion of ordinary shares held by non-controlling interests 2022 2021 %	tion of nares held pntrolling ests 2021
Held by Grand Canal Group			2	2	2		2	2
Huzhou Ludi Wetland Tourism Development Co., Ltd 湖州芦荻湿地旅游发展有限公司 <sup>(1), (3)</sup>	Provision of tourism services	PRC	ı	ı	78.4	76.7	21.6	23.3
Zhejiang Zhongfang Yashe Hotel Management Co., Ltd 浙江中房雅舍酒店管理有限公司 <sup>(2), (3)</sup>	Provision of hotel management and hospitality services	РКО	,		78.4	76.7	21.6	23.3
Zhejiang Zhongfang Ludizhou Properties Management Co., Ltd 浙江中房芦荻洲物业管理有限公司0. ®	Provision of property management services	РКС	ı		78.4	76.7	21.6	23.3
Zhejiang Zhongfang Ludizhou Real Estate Agency Co., Ltd 浙江中房芦荻洲房地产经纪有限公司 <sup>(0, (3)</sup>	Real estate agency	PRC	ı	,	78.4	76.7	21.6	23.3
Zhejiang Zhongfang Ludizhou Real Estate Development Co., Ltd 浙江中房芦荻洲房地产开发有限公司⑴ ⑻	Real estate development	PRC	ı		78.4	76.7	21.6	23.3

Not required to be audited under the laws of the country of incorporation.

Audited by Shanghai Nexia TS Certified Public Accountants for consolidation purposes. 

Collectively, the Huzhou Subsidiary Corporations.

This entity has completed the striking off application on 7 October 2022.

# **NOTES TO THE FINANCIAL STATEMENTS** For the financial year ended 30 June 2022

For the financial year ended 30 June 2022

#### 18 Investments in subsidiary corporations (continued)

#### Significant restriction

Cash and cash equivalents of S\$658,000 (2021: S\$610,000) are held in PRC and are subjected to local exchange control regulations. These local exchange control regulations provide for restrictions on remitting capital from the country, other than through normal dividends.

#### Carrying value of non-controlling interests

	Gro	oup
	2022	2021
	S\$'000	S\$'000
Huzhou Agriculture Co	4,121	4,316
Grand Canal Group	(1,667)	1,767
Huzhou Subsidiary Corporations	2,454	6,083

Summarised financial information of subsidiary corporations with material non-controlling interests

Set out below are the summarised financial information for Huzhou Agriculture Co and Grand Canal Group that has non-controlling interests that are material to the Group. These are presented before inter-company eliminations.

Summarised statement of financial position

	Huzhou Agriculture Co		Grand Canal Group	
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Current				
Assets	20,703	19,996	3,690	5,541
Liabilities	(29,041)	(26,537)	(24,727)	(23,740)
Total current net liabilities	(8,338)	(6,541)	(21,037)	(18,199)
Non-current				
Assets	23,055	21,957	19,515	32,358
Liabilities			(6,197)	(6,575)
Total non-current net assets	23,055	21,957	13,318	25,783
Net assets/(liabilities)	14,717	15,416	(7,719)	7,584

For the financial year ended 30 June 2022

#### 18 Investments in subsidiary corporations (continued)

Summarised statement of comprehensive income

	Huzhou Agr	iculture Co	Grand Ca	nal Group
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Revenue			1,207	1,190
Loss before income tax	(647)	(822)	(16,370)	(3,892)
Income tax credit	-	-	16	16
Net loss	(647)	(822)	(16,354)	(3,876)
Other comprehensive (loss)/income	(52)	884	20	419
Total comprehensive (loss)/income	(699)	62	(16,334)	(3,457)
Total comprehensive (loss)/ income allocated to non-controlling interests	(196)	17	(3,558)	(933)
Summarised statement of cash flows				
	Huzhou Agr	iculture Co	Grand Ca	nal Group
	2022	2021	2022	2021
	S\$'000	S\$'000	S\$'000	S\$'000
Net cash provided by/(used in) operating activities	1,753	1,601	(1,029)	(6,000)
Net cash used in investing activities	-	(1)	(8)	(8)
Net cash (used in)/provided by financing activities	(1,754)	(1,848)	1,032	6,559
Net (decrease)/increase in cash and cash equivalents	(1)	(248)	(5)	551
Cash and cash equivalents at beginning of financial year	15	358	546	116
Effect of currency translation on cash and cash equivalents	*	(95)	(1)	(121)
Cash and cash equivalents at end of financial year	14	15	540	546

For the financial year ended 30 June 2022

#### 18 Investments in subsidiary corporations (continued)

#### Effect of dilution in non-controlling interests

During the financial year ended 30 June 2022, the Company invested an additional RMB4,800,000 (equivalent to approximately S\$1,031,000) in the registered and issued share capital of the Grand Canal Group. Following the additional investment, the equity interests of the Company in Grand Canal Group has increased from 76.7% to 78.4% and the remaining equity interests are held by China Real Estate Group Union Co., Ltd (中 房联合置业集团有限公司). The effect of changes in the shareholding of the Group in Grand Canal Group is summarised as follows:

	2022 S\$'000	2021 S\$'000
Additional investment	1,031	2,080
Additional investment shared by non-controlling interests at 21.6% (2021: 23.3%) Less: Carrying amount of non-controlling interests in relation to dilution of interest Effect of dilution of interest in non-controlling interests	228 (103) 125	485 (294) 191
Currency translation differences (Note 27)	(3)	(13)
Excess of additional investment shared by non-controlling interests recognised in parent's equity	122	178

Except for the above, there were no material transactions with non-controlling interests for the financial years ended 30 June 2022 and 2021.

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#### 19 Property, plant and equipment

|                                                | Leasehold<br>land and<br>buildings<br>\$°000 | Renovation<br>S\$'000 | Office<br>equipment,<br>furniture<br>and fittings<br>S\$'000 | Vehicles<br>and<br>equipment<br>S\$'000 | Total<br>S\$'000 |
|------------------------------------------------|----------------------------------------------|-----------------------|--------------------------------------------------------------|-----------------------------------------|------------------|
| Group                                          |                                              |                       |                                                              |                                         |                  |
| 2022                                           |                                              |                       |                                                              |                                         |                  |
| Cost                                           |                                              |                       |                                                              |                                         |                  |
| Beginning of financial year                    | 28,649                                       | 1,543                 | 565                                                          | 2,480                                   | 33,237           |
| Additions                                      | 301                                          | -                     | 8                                                            | 6                                       | 315              |
| Disposal/Written-off                           | (613)                                        | -                     | (5)                                                          | -                                       | (618)            |
| Currency translation differences               | (40)                                         | (2)                   | (1)                                                          | (3)                                     | (46)             |
| End of financial year                          | 28,297                                       | 1,541                 | 567                                                          | 2,483                                   | 32,888           |
| Accumulated depreciation                       |                                              |                       |                                                              |                                         |                  |
| Beginning of financial year                    | 1,898                                        | 331                   | 365                                                          | 616                                     | 3,210            |
| Depreciation charge (Note 5)                   | 1,031                                        | 153                   | 94                                                           | 313                                     | 1,591            |
| Disposal/Written-off                           | (592)                                        | -                     | (4)                                                          | -                                       | (596)            |
| Impairment loss                                | 10,386                                       | 472                   | 45                                                           | 695                                     | 11,598           |
| Currency translation differences               | (10)                                         | (2)                   | (2)                                                          | (3)                                     | (17)             |
| End of financial year                          | 12,713                                       | 954                   | 498                                                          | 1,621                                   | 15,786           |
| <i>Net book value</i><br>End of financial year | 15,584                                       | 587                   | 69                                                           | 862                                     | 17,102           |
| End of Inidifcial year                         | 15,564                                       |                       | 09                                                           |                                         | 17,102           |

For the financial year ended 30 June 2022

#### 19 Property, plant and equipment (continued)

|                                                         | Leasehold<br>land and<br>buildings<br>S\$'000 | Renovation<br>S\$'000 | Office<br>equipment,<br>furniture<br>and fittings<br>S\$'000  | Vehicles<br>and<br>equipment<br>S\$'000 | Total<br>S\$'000 |
|---------------------------------------------------------|-----------------------------------------------|-----------------------|---------------------------------------------------------------|-----------------------------------------|------------------|
| <u>Group</u><br>2021                                    |                                               |                       |                                                               |                                         |                  |
| Cost                                                    |                                               |                       |                                                               |                                         |                  |
| Beginning of financial year                             | 27,113                                        | 1,460                 | 540                                                           | 2,209                                   | 31,322           |
| Additions                                               | 4                                             | -                     | 7                                                             | 154                                     | 165              |
| Currency translation differences                        | 1,532                                         | 83                    | 18                                                            | 117                                     | 1,750            |
| End of financial year                                   | 28,649                                        | 1,543                 | 565                                                           | 2,480                                   | 33,237           |
| Assume lated depression                                 |                                               |                       |                                                               |                                         |                  |
| Accumulated depreciation<br>Beginning of financial year | 816                                           | 166                   | 267                                                           | 293                                     | 1,542            |
| Depreciation charge (Note 5)                            | 1,040                                         | 151                   | 207<br>91                                                     | 307                                     | 1,542            |
| Currency translation differences                        | 42                                            | 14                    | 7                                                             | 16                                      | 79               |
| End of financial year                                   | 1,898                                         | 331                   | 365                                                           | 616                                     | 3,210            |
|                                                         |                                               |                       |                                                               |                                         |                  |
| Net book value                                          |                                               |                       |                                                               |                                         |                  |
| End of financial year                                   | 26,751                                        | 1,212                 | 200                                                           | 1,864                                   | 30,027           |
|                                                         |                                               | Buildings<br>S\$'000  | Office<br>equipment,<br>furniture<br>and fittings<br>\$\$'000 | Vehicle<br>S\$'000                      | Total<br>S\$'000 |
| <u>Company</u>                                          |                                               |                       |                                                               |                                         |                  |
| 2022                                                    |                                               |                       |                                                               |                                         |                  |
| Cost                                                    |                                               | 505                   |                                                               | 074                                     | 000              |
| Beginning of financial year                             |                                               | 565                   | 144                                                           | 271                                     | 980              |
| Additions<br>Written-off                                |                                               | 282<br>(565)          | 4                                                             | -                                       | 286              |
|                                                         |                                               | (565)                 | (3)                                                           | 271                                     | (568)<br>698     |
| End of financial year                                   |                                               | 202                   | 145                                                           |                                         | 090              |
| Accumulated depreciation                                |                                               |                       |                                                               |                                         |                  |
| Beginning of financial year                             |                                               | 565                   | 134                                                           | 181                                     | 880              |
| Depreciation charge                                     |                                               | 282                   | 3                                                             | 77                                      | 362              |
| Written-off                                             |                                               | (565)                 | (3)                                                           | -                                       | (568)            |
| End of financial year                                   |                                               | 282                   | 134                                                           | 258                                     | 674              |
| -                                                       |                                               |                       |                                                               | ·                                       |                  |
| Net book value                                          |                                               |                       |                                                               |                                         |                  |
| End of financial year                                   |                                               |                       | 11                                                            | 13                                      | 24               |

For the financial year ended 30 June 2022

#### 19 Property, plant and equipment (continued)

|                                                         | Buildings<br>S\$'000 | Office<br>equipment,<br>furniture<br>and fittings<br>S\$'000 | Vehicle<br>S\$'000 | Total<br>S\$'000 |
|---------------------------------------------------------|----------------------|--------------------------------------------------------------|--------------------|------------------|
| Company                                                 |                      |                                                              |                    |                  |
| 2021                                                    |                      |                                                              |                    |                  |
| Cost                                                    |                      |                                                              |                    |                  |
| Beginning of financial year                             | 565                  | 143                                                          | 117                | 825              |
| Additions                                               | -                    | 1                                                            | 154                | 155              |
| End of financial year                                   | 565                  | 144                                                          | 271                | 980              |
| Accumulated depreciation<br>Beginning of financial year | 283                  | 131                                                          | 100                | 514              |
| Depreciation charge                                     | 282                  | 3                                                            | 81                 | 366              |
| End of financial year                                   | 565                  | 134                                                          | 181                | 880              |
| Net book value                                          |                      |                                                              |                    |                  |
| End of financial year                                   |                      | 10                                                           | 90                 | 100              |

The Group owns and operates a 113-room hotel, Anatole by Landison Hotel Huzhou, at Hefu Town, Huzhou City, Zhejiang Province of PRC. The leasehold land and the hotel building with a total carrying value of \$\$15,538,000 (2021: \$\$26,751,000) have been pledged as collateral to secure the banking facilities of a subsidiary corporation (Note 23(a)(ii)). The lease term of the land will expire on 18 October 2056.

Right-of-use of assets under leasing arrangements are presented together with the owned assets of the same class. Details of such leased assets are disclosed in Note 20(a).

The Group recognised an impairment loss of S\$11,598,000 (2021: S\$Nil) on the hotel building and its related assets following an impairment assessment performed by management. The key assumptions used for impairment assessment were disclosed in Note 3.1. The aggregate carrying amount of the hotel building and its related assets on which impairment loss was recognised was S\$17,027,000 (2021: S\$29,843,000) which was included in property, plant and equipment.

#### 20 Leases

#### The Group and the Company as a lessee

#### Nature of the Group and the Company's leasing activities

#### Property

The Group and the Company lease office space for the purpose of back office operations.

#### Vehicle

The Group and the Company lease a vehicle for the purpose of back office operations.

For the financial year ended 30 June 2022

#### 20 Leases (continued)

#### (a) ROU assets classified within Property, plant and equipment

|                                  | Leasehold<br>land and<br>buildings<br>S\$'000 | Vehicles<br>and<br>equipment<br>S\$'000 | Total<br>S\$'000 |
|----------------------------------|-----------------------------------------------|-----------------------------------------|------------------|
| Group                            |                                               |                                         |                  |
| 2022                             |                                               |                                         |                  |
| Beginning of financial year      | 61                                            | 90                                      | 151              |
| Addition                         | 301                                           | 6                                       | 307              |
| Depreciation                     | (295)                                         | (83)                                    | (378)            |
| Lease modification               | (22)                                          | -                                       | (22)             |
| Currency translation differences | *                                             |                                         | *                |
| End of financial year            | 45                                            | 13                                      | 58               |
| 2021                             |                                               |                                         |                  |
| Beginning of financial year      | 385                                           | 17                                      | 402              |
| Additions                        | -                                             | 154                                     | 154              |
| Depreciation                     | (329)                                         | (81)                                    | (410)            |
| Currency translation differences | 5                                             | -                                       | 5                |
| End of financial year            | 61                                            | 90                                      | 151              |
| Company                          |                                               |                                         |                  |
| 2022                             |                                               |                                         |                  |
| Beginning of financial year      | -                                             | 90                                      | 90               |
| Addition                         | 282                                           | 6                                       | 288              |
| Depreciation                     | (282)                                         | (83)                                    | (365)            |
| End of financial year            | -                                             | 13                                      | 13               |
| 2021                             |                                               |                                         |                  |
| Beginning of financial year      | 282                                           | 17                                      | 299              |
| Addition                         | -                                             | 154                                     | 154              |
| Depreciation                     | (282)                                         | (81)                                    | (363)            |
| End of financial year            | -                                             | 90                                      | 90               |
| * Less than S\$1,000             |                                               |                                         |                  |

. ,

(b) Interest expense

|                                                | Gro             | Group           |  |
|------------------------------------------------|-----------------|-----------------|--|
|                                                | 2022<br>S\$'000 | 2021<br>S\$'000 |  |
| Interest expense on lease liabilities (Note 8) | 18              | 27              |  |

For the financial year ended 30 June 2022

#### 20 Leases (continued)

The Group and the Company as a lessee (continued)

(c) Lease expense not capitalised in lease liabilities

|                                                          | Group           |                 |
|----------------------------------------------------------|-----------------|-----------------|
|                                                          | 2022<br>S\$'000 | 2021<br>S\$'000 |
| Lease expense – short-term and low-value leases (Note 5) | 6               | 4               |

(d) Total cash outflow for all the leases of the Group in 2022 was S\$389,000 (2021: S\$469,000).

#### The Group as a lessor

The Group has leased out its owned properties to non-related parties. This lease is classified as an operating lease because the risk and rewards incidental to ownership of the assets are not substantially transferred. Rental income is disclosed in Note 7.

#### 21 Intangible assets

|                                                                                                        | Group           |              |
|--------------------------------------------------------------------------------------------------------|-----------------|--------------|
|                                                                                                        | 2022            | 2021         |
|                                                                                                        | S\$'000         | S\$'000      |
| Trademark                                                                                              |                 |              |
| Cost                                                                                                   |                 |              |
| Beginning of financial year                                                                            | 39              | 37           |
| Written-off                                                                                            | (39)            | -            |
| Currency translation differences                                                                       | -               | 2            |
| End of financial year                                                                                  | -               | 39           |
| Accumulated amortisation<br>Beginning of financial year<br>Amortisation charge (Note 5)<br>Written-off | 18<br>4<br>(22) | 10<br>8<br>- |
| Currency translation differences                                                                       | -               | *            |
| End of financial year                                                                                  | -               | 18           |
| <i>Net book value</i><br>End of financial year                                                         |                 | 21           |

For the financial year ended 30 June 2022

#### 22 Trade and other payables

|                                      | Group   |         | Company |         |
|--------------------------------------|---------|---------|---------|---------|
|                                      | 2022    | 2021    | 2022    | 2021    |
|                                      | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Trade payables - non-related parties | 193     | 395     | -       | -       |
| Other payables                       |         |         |         |         |
| - Non-related parties                | 5,610   | 4,457   | 10      | 100     |
| - Subsidiary corporation             | -       | -       | 1,187   | -       |
| - Key management personnel           | 200     | -       | -       | -       |
| - Director                           | 1,000   | -       | -       | -       |
| Accrued operating expenses           | 792     | 640     | 597     | 392     |
|                                      | 7,795   | 5,492   | 1,794   | 492     |

Included in trade and other payables are:

- (a) Other payables due to a key management personnel, a director and a subsidiary corporation are unsecured, interest-free and repayable on demand; and
- (b) Other payables due to non-related parties amounting to S\$295,000 (2021: S\$Nil) are unsecured and bear an interest of 18% per annum.

#### 23 Borrowings

|                   | Group   |         | Company |         |
|-------------------|---------|---------|---------|---------|
|                   | 2022    | 2021    | 2022    | 2021    |
|                   | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| Current           |         |         |         |         |
| Term loans        | 1,689   | 1,453   | 1,315   | 1,204   |
| Lease liabilities | 29      | 138     | 19      | 93      |
|                   | 1,718   | 1,591   | 1,334   | 1,297   |
| Non-current       |         |         |         |         |
| Term loans        | 8,092   | 9,793   | 2,479   | 3,797   |
| Lease liabilities | 26      | 5       | -       | -       |
|                   | 8,118   | 9,798   | 2,479   | 3,797   |
| Total borrowings  | 9,836   | 11,389  | 3,813   | 5,094   |

#### (a) Security granted

(i) The Group was granted a term loan facility of \$\$5,000,000 for working capital purposes from a licensed bank in Singapore. The term loan bears an interest of 2.5% per annum and is secured against a deed of undertaking from Dato' Choo, the Chairman and Chief Executive Officer of the Group, to top up any principal and interest shortfall. The term loan has a tenor of 5 years and was fully drawndown in June 2020. It is repayable in 47 monthly principal and interest instalments of \$\$109,571 commencing on 16 July 2021 and the final principal and interest instalment of \$\$109,670 falling on 16 June 2025.

For the financial year ended 30 June 2022

#### 23 Borrowings (continued)

- (a) Security granted (continued)
  - (ii) The Group was granted a term loan facility of RMB30.0 million (equivalent to S\$6.24 million) for working capital purposes from a licensed bank in the PRC. The term loan bears an interest of 7.5% per annum and is secured against:
    - (a) a leasehold land measuring 10,638m<sup>2</sup> and the hotel building erected on the leasehold land owned by the Group, in Huzhou, PRC (Note 19); and
    - (b) a personal guarantee by Dato' Choo of up to RMB55.0 million (equivalent to S\$11.43 million).

The term loan was fully drawndown in December 2020 and the outstanding amount as at 30 June 2022 is repayable as below:

| Amount<br>RMB'000 | Equivalent to<br>S\$'000            |
|-------------------|-------------------------------------|
| 1,800             | 373                                 |
| 3,000             | 624                                 |
| 12,000            | 2,495                               |
| 12,000            | 2,495                               |
|                   | RMB'000<br>1,800<br>3,000<br>12,000 |

(b) Fair value of non-current borrowings

|                 | Group   |         | Company |         |
|-----------------|---------|---------|---------|---------|
|                 | 2022    | 2021    | 2022    | 2021    |
|                 | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
|                 |         |         |         |         |
| Bank borrowings |         |         |         |         |
| - Singapore     | 2,696   | 4,092   | 2,696   | 4,092   |
| - PRC           | 5,678   | 6,238   |         |         |

The fair value above is determined from the cash flow analysis, discounted at market borrowing rate of an equivalent instrument at the reporting date which the directors expect to be available to the Group as follows:

|                 | Gro  | Group            |      | bany |
|-----------------|------|------------------|------|------|
|                 | 2022 | <b>2022</b> 2021 | 2022 | 2021 |
|                 | %    | %                | %    | %    |
| Bank borrowings |      |                  |      |      |
| - Singapore     | 4.88 | 4.88             | 4.88 | 4.88 |
| - PRC           | 4.35 | 4.35             |      | -    |

The fair value is within Level 2 of the fair value hierarchy.

For the financial year ended 30 June 2022

#### 23 Borrowings (continued)

(c) Reconciliation of movements of liabilities to cash flows arising from financing activities is as follows:

|                                 |                           |                                           |                                        |                                                  |                        | ≺— No                | n-cash cha                      | inges ——>                                  | •                          |
|---------------------------------|---------------------------|-------------------------------------------|----------------------------------------|--------------------------------------------------|------------------------|----------------------|---------------------------------|--------------------------------------------|----------------------------|
|                                 | 1 July<br>2021<br>S\$'000 | Proceeds<br>from<br>borrowings<br>S\$'000 | Princip<br>and inte<br>payme<br>S\$'00 | rest Le<br>nts modif                             | ase<br>ication<br>'000 | Additions<br>S\$'000 | Interest<br>expenses<br>S\$'000 | Foreign<br>exchange<br>movement<br>S\$'000 | 30 June<br>2022<br>S\$'000 |
| Borrowings                      | 11,246                    | -                                         | (2,03                                  | 39)                                              | -                      | -                    | 580                             | (6)                                        | 9,781                      |
| Lease liabilities               | 143                       | -                                         | (38                                    | 33)                                              | (30)                   | 307                  | 18                              | -                                          | 55                         |
|                                 |                           |                                           |                                        |                                                  | <                      | — Non-cas            | h changes                       |                                            |                            |
|                                 | 1 Ju<br>202<br>S\$'0      | lly fro<br>0 borro                        | om ar                                  | Principals<br>nd interest<br>payments<br>S\$'000 | Additi<br>S\$'0        | ions exp             | erest ex<br>enses m             | Foreign<br>kchange<br>ovement<br>S\$'000   | 30 June<br>2021<br>S\$'000 |
| Borrowings<br>Lease liabilities | 6,9                       | 71 6,<br>22                               | ,096                                   | (2,422)<br>(465)                                 | 1                      | -                    | 398<br>27                       | 203<br>5                                   | 11,246<br>143              |
| Lease hadhines                  |                           |                                           | -                                      | (400)                                            |                        | 04                   | <u> </u>                        |                                            | 140                        |

#### 24 Provision for reinstatement costs

|                             | Group and | Company |
|-----------------------------|-----------|---------|
|                             | 2022      | 2021    |
|                             | S\$'000   | S\$'000 |
| Beginning of financial year | -         | -       |
| Addition                    | 50        | -       |
| End of financial year       | 50        |         |
|                             |           |         |

Provision for reinstatement costs is recognised when the Group enters into a lease agreement for the premises. It includes the estimated cost of demolishing and removing all the leasehold improvements made by the Group to the premises. The premises shall be reinstated to the condition set up in the lease agreement upon the expiration of the lease agreements.

For the financial year ended 30 June 2022

#### 25 Deferred income taxes liabilities

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. There is no offsetting of deferred income tax assets and liabilities as at the end of the financial year. The amounts are shown on the statement of financial position as follows:

|                                 | Gro     | up      |
|---------------------------------|---------|---------|
|                                 | 2022    | 2021    |
|                                 | S\$'000 | S\$'000 |
| Deferred income tax liabilities |         |         |
| - To be settled after one year  | 558     | 574     |

The movement in deferred income tax account is as follows:

|                                         | Gro     | oup     |
|-----------------------------------------|---------|---------|
|                                         | 2022    | 2021    |
|                                         | S\$'000 | S\$'000 |
| Beginning of financial year             | 574     | 559     |
| Credited to profit and loss [Note 9(a)] | (16)    | (16)    |
| Currency translation differences        | *       | 31      |
| End of financial year                   | 558     | 574     |

\* Less than S\$1,000

The deferred income tax liabilities are recognised for the fair value of building under construction arising from acquisition of subsidiary corporations during the financial year ended 30 June 2018.

#### 26 Share capital

| <u>Group and Company</u><br>2022    | Number of<br>ordinary shares<br>'000 | Amount<br>S\$'000 |
|-------------------------------------|--------------------------------------|-------------------|
| Beginning and end of financial year | 17,825,747                           | 195,738           |
| 2021                                |                                      |                   |
| Beginning of financial year         | 17,824,184                           | 195,733           |
| Shares issued                       | 1,563                                | 5                 |
| End of financial year               | 17,825,747                           | 195,738           |

All issued ordinary shares are fully paid. There is no par value for these ordinary shares.

Fully paid ordinary shares carry one vote per share and carry a right to dividends as and when declared by the Company.

Warrants

Movement in the number of unexercised warrants and their exercise prices are as follows:

|                 | Beninning of   | ansed during                   | Lansed during Exercised during | End of                     | Current exercise |             |
|-----------------|----------------|--------------------------------|--------------------------------|----------------------------|------------------|-------------|
|                 | financial year | financial year                 | financial year                 | financial year             | S\$              | Expiry date |
|                 |                |                                |                                |                            |                  |             |
| 2018 Warrants A | 10,008,570,063 | I                              | I                              | 10,008,570,063             | 0.002            | 30.01.23    |
| 2018 Warrants B | 6,145,168,199  | I                              | ı                              | 6,145,168,199              | 0.002            | 26.07.23    |
|                 | 16,153,738,262 | 1                              | 1                              | 16,153,738,262             |                  |             |
|                 |                |                                |                                |                            |                  |             |
|                 |                |                                |                                |                            |                  |             |
| 2015 Warrants   | 4,443,277,094  | (4,441,713,724)                | (1,563,370)                    | ı                          | ı                | 19.11.20    |
| 2018 Warrants A | 10,008,570,063 | I                              | ı                              | 10,008,570,063             | 0.002            | 30.01.23    |
| 2018 Warrants B | 6,145,168,199  | I                              | I                              | 6,145,168,199              | 0.002            | 26.07.23    |
|                 | 20,597,015,356 | 20,597,015,356 (4,441,713,724) | (1,563,370)                    | (1,563,370) 16,153,738,262 |                  |             |

# **NOTES TO THE FINANCIAL STATEMENTS** For the financial year ended 30 June 2022

For the financial year ended 30 June 2022

#### 26 Share capital (continued)

Warrants (continued)

#### (i) 2018 Warrants A

The Company had on 31 January 2018 issued 7,785,307,748 2018 Warrants A, pursuant to the 2018 Rights cum Warrants Issue A. As a result of the 2018 Rights cum Warrant Issue B and pursuant to the deed poll, adjustments were made to the 2018 Warrants A on 27 July 2018 such that:

- (a) an additional 2,224,262,313 warrants were issued to then existing holders of the 2018 Warrants A such that the number of additional warrants issued was calculated on the basis of 0.2857 warrants for every one existing 2018 Warrants A held by each warrant holder; and
- (b) The exercise price of each 2018 Warrants A was adjusted from S\$0.003 to S\$0.002. The 2018 Warrants A will expire on 30 January 2023.

#### (ii) 2018 Warrants B

The Company had on 27 July 2018 issued 6,145,168,199 2018 Warrants B, pursuant to the 2018 Rights cum Warrants Issue B. The 2018 Warrants B will expire on 26 July 2023.

#### 27 Foreign currency translation reserve

|                                                                                                 | Gro      | oup      | Com      | bany     |
|-------------------------------------------------------------------------------------------------|----------|----------|----------|----------|
|                                                                                                 | 2022     | 2021     | 2022     | 2021     |
|                                                                                                 | S\$'000  | S\$'000  | S\$'000  | S\$'000  |
| Beginning of financial year                                                                     | (16,133) | (17,055) | (15,939) | (15,939) |
| Net currency translation differences of financial statements of foreign subsidiary corporations | (22)     | 935      | -        | -        |
| Effect of dilution in non-controlling interests                                                 |          |          |          |          |
| (Note 18)                                                                                       | (3)      | (13)     |          |          |
| End of financial year                                                                           | (16,158) | (16,133) | (15,939) | (15,939) |

The foreign currency translation reserve is non-distributable.

#### 28 Fair value reserve

Fair value reserve relates to the movements in fair values of investments classified as FVOCI and is nondistributable.

For the financial year ended 30 June 2022

#### 29 Financial risk management

#### Financial risk factors

The Group's activities expose it to market risk (including currency risk, price risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management strategy seeks to minimise any adverse effects from the unpredictability of financial markets on the Group's financial performance. It is, and has been throughout the year under review, the Group's policy that no trading in derivative financial instruments shall be undertaken.

The Board of Directors and AC are responsible for setting the objectives and underlying principles of financial risk management for the Group and further provide oversight to the effectiveness of the risk management process. This includes establishing policies such as authority levels, oversight responsibilities, risk identification and measurement and exposure limits, in accordance with the objectives and underlying principles approved by the Board of Directors.

#### (a) Market risk

(i) Currency risk

The Group has transactional currency exposures arising from transactions that are denominated in a currency other than the respective functional currencies of the Group's entities.

Currency risk arises within the entities in the Group when transactions are denominated in foreign currencies such as Renminbi ("RMB") and Malaysian Ringgit ("RM"). To manage the currency risk, the Group relies on natural hedging as a risk management tool and does not enter into derivative foreign exchange contracts to hedge its foreign currency risk.

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (a) Market risk (continued)
  - *(i) Currency risk* (continued)

The Group's currency exposure based on the information provided to key management is as follows:

| 2022         Financial assets         Cash and cash equivalents       297       659       5       961         Financial assets, at FVOCI       *       -       -       *         Trade and other receivables       -       11,023       -       11,023         Other current assets       91       6       -       97         Intra-group receivables       1,200       26,485       -       27,685         1,588       38,173       5       39,766         Financial liabilities         Trade and other payables       (1,808)       (5,987)       -       (7,795)         Borrowings       (3,813)       (6,023)       -       (9,836)         Intra-group payables       (1,200)       (26,485)       -       (27,685)         (6,821)       (38,495)       -       (45,316)         Net financial (liabilities)/assets       (5,233)       (322)       5       (5,550)         Net financial liabilities denominated<br>in the respective entities' functional<br>currencies       5,233       322       -       5,555         Currency exposure of<br>financial assets net of those<br>denominated in the respective<br>entities' functional currencies       -       5       5 |                                        | SGD<br>S\$'000 | RMB<br>S\$'000 | Others<br>S\$'000 | Total<br>S\$'000 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------|----------------|-------------------|------------------|
| Cash and cash equivalents2976595961Financial assets, at FVOCI $*$ $  *$ Trade and other receivables $-$ 11,023 $-$ 11,023Other current assets916 $-$ 97Intra-group receivables $1,200$ $26,485$ $ 27,685$ $1,588$ $38,173$ $5$ $39,766$ Financial liabilitiesTrade and other payables $(1,808)$ $(5,987)$ $ (7,795)$ Borrowings $(3,813)$ $(6,023)$ $ (9,836)$ Intra-group payables $(1,200)$ $(26,485)$ $ (27,685)$ $(6,821)$ $(38,495)$ $ (45,316)$ Net financial (liabilities)/assets $(5,233)$ $(322)$ $5$ $(5,550)$ Net financial liabilities denominated<br>in the respective entities' functional<br>currencies $5,233$ $322$ $ 5,555$ Currency exposure of<br>financial assets net of those<br>denominated in the respective $5,233$ $322$ $ 5,555$                                                                                                                                                                                                                                                                                                                                                                                                                           | 2022                                   |                |                |                   |                  |
| Financial assets, at FVOCI       *       -       -       *         Trade and other receivables       -       11,023       -       11,023         Other current assets       91       6       -       97         Intra-group receivables       1,200       26,485       -       27,685         1,588       38,173       5       39,766         Financial liabilities         Trade and other payables       (1,808)       (5,987)       -       (7,795)         Borrowings       (3,813)       (6,023)       -       (9,836)         Intra-group payables       (1,200)       (26,485)       -       (27,685)         (6,821)       (38,495)       -       (45,316)         Net financial (liabilities)/assets       (5,233)       (322)       5       (5,550)         Net financial liabilities denominated<br>in the respective entities' functional<br>currencies       5,233       322       -       5,555         Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                          | Financial assets                       |                |                |                   |                  |
| Financial labilitiesTrade and other receivables-11,023-11,023Other current assets916-97Intra-group receivables1,20026,485-27,6851,58838,173539,766Financial liabilitiesTrade and other payables(1,808)(5,987)-(7,795)Borrowings(3,813)(6,023)-(9,836)Intra-group payables(1,200)(26,485)-(27,685)(6,821)(38,495)-(45,316)Net financial (liabilities)/assets(5,233)(322)5(5,550)Net financial liabilities denominated<br>in the respective entities' functional<br>currencies5,233322-5,555Currency exposure of<br>financial assets net of those<br>denominated in the respective5,233322-5,555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Cash and cash equivalents              | 297            | 659            | 5                 | 961              |
| Other current assets916-97Intra-group receivables $1,200$ $26,485$ - $27,685$ $1,588$ $38,173$ $5$ $39,766$ Financial liabilitiesTrade and other payables $(1,808)$ $(5,987)$ - $(7,795)$ Borrowings $(3,813)$ $(6,023)$ - $(9,836)$ Intra-group payables $(1,200)$ $(26,485)$ - $(27,685)$ $(6,821)$ $(38,495)$ - $(45,316)$ Net financial (liabilities)/assets $(5,233)$ $(322)$ 5 $(5,550)$ Net financial liabilities denominated<br>in the respective entities' functional<br>currencies $5,233$ $322$ - $5,555$ Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Financial assets, at FVOCI             | *              | -              | -                 | *                |
| Intra-group receivables $1,200$<br>$26,485$ $26,485$<br>$38,173$ $27,685$<br>$39,766$ Financial liabilitiesTrade and other payables $(1,808)$<br>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Trade and other receivables            | -              | 11,023         | -                 | 11,023           |
| Image: 1,588 $38,173$ $5$ $39,766$ Financial liabilitiesTrade and other payables $(1,808)$ $(5,987)$ - $(7,795)$ Borrowings $(3,813)$ $(6,023)$ - $(9,836)$ Intra-group payables $(1,200)$ $(26,485)$ - $(27,685)$ $(6,821)$ $(38,495)$ - $(45,316)$ Net financial (liabilities)/assets $(5,233)$ $(322)$ 5 $(5,550)$ Net financial liabilities denominated<br>in the respective entities' functional<br>currencies $5,233$ $322$ - $5,555$ Currency exposure of<br>financial assets net of those<br>denominated in the respective $6$ $322$ $ 5,555$                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Other current assets                   | 91             | 6              | -                 | 97               |
| Financial liabilitiesTrade and other payables(1,808)(5,987)-(7,795)Borrowings(3,813)(6,023)-(9,836)Intra-group payables(1,200)(26,485)-(27,685)(6,821)(38,495)-(45,316)Net financial (liabilities)/assets(5,233)(322)5(5,550)Net financial liabilities denominated<br>in the respective entities' functional<br>currencies5,233322-5,555Currency exposure of<br>financial assets net of those<br>denominated in the respective53322-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Intra-group receivables                | 1,200          | 26,485         | -                 | 27,685           |
| Trade and other payables $(1,808)$ $(5,987)$ - $(7,795)$ Borrowings $(3,813)$ $(6,023)$ - $(9,836)$ Intra-group payables $(1,200)$ $(26,485)$ - $(27,685)$ $(6,821)$ $(38,495)$ - $(45,316)$ Net financial (liabilities)/assets $(5,233)$ $(322)$ 5 $(5,550)$ Net financial liabilities denominated<br>in the respective entities' functional<br>currencies $5,233$ $322$ - $5,555$ Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        | 1,588          | 38,173         | 5                 | 39,766           |
| Trade and other payables $(1,808)$ $(5,987)$ - $(7,795)$ Borrowings $(3,813)$ $(6,023)$ - $(9,836)$ Intra-group payables $(1,200)$ $(26,485)$ - $(27,685)$ $(6,821)$ $(38,495)$ - $(45,316)$ Net financial (liabilities)/assets $(5,233)$ $(322)$ 5 $(5,550)$ Net financial liabilities denominated<br>in the respective entities' functional<br>currencies $5,233$ $322$ - $5,555$ Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        |                |                |                   |                  |
| Borrowings(3,813)(6,023)-(9,836)Intra-group payables(1,200)(26,485)-(27,685)(6,821)(38,495)-(45,316)Net financial (liabilities)/assets(5,233)(322)5(5,550)Net financial liabilities denominated<br>in the respective entities' functional<br>currencies5,233322-5,555Currency exposure of<br>financial assets net of those<br>denominated in the respective5,233322-5,555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Financial liabilities                  |                |                |                   |                  |
| Intra-group payables(1,200)(26,485)-(27,685)(6,821)(38,495)-(45,316)Net financial (liabilities)/assets(5,233)(322)5(5,550)Net financial liabilities denominated<br>in the respective entities' functional<br>currencies5,233322-5,555Currency exposure of<br>financial assets net of those<br>denominated in the respective5,233322-5,555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Trade and other payables               | (1,808)        | (5,987)        | -                 | (7,795)          |
| (6,821)       (38,495)       -       (45,316)         Net financial (liabilities)/assets       (5,233)       (322)       5       (5,550)         Net financial liabilities denominated in the respective entities' functional currencies       5,233       322       -       5,555         Currency exposure of financial assets net of those denominated in the respective       6,821)       322       -       5,555                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Borrowings                             | (3,813)        | (6,023)        | -                 | (9,836)          |
| Net financial (liabilities)/assets       (5,233)       (322)       5       (5,550)         Net financial liabilities denominated in the respective entities' functional currencies       5,233       322       -       5,555         Currency exposure of financial assets net of those denominated in the respective       6       6       6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Intra-group payables                   | (1,200)        | (26,485)       |                   | (27,685)         |
| Net financial liabilities denominated<br>in the respective entities' functional<br>currencies 5,233 322 - 5,555<br>Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                        | (6,821)        | (38,495)       |                   | (45,316)         |
| in the respective entities' functional<br>currencies 5,233 322 - 5,555<br>Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Net financial (liabilities)/assets     | (5,233)        | (322)          | 5                 | (5,550)          |
| Currency exposure of<br>financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | in the respective entities' functional |                | 322            | -                 | 5.555            |
| financial assets net of those<br>denominated in the respective                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                        |                |                |                   |                  |
| •                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | financial assets net of those          |                |                |                   |                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                        |                | -              | 5                 | 5                |

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (a) Market risk (continued)
  - *(i) Currency risk* (continued)

The Group's currency exposure based on the information provided to key management is as follows: (continued)

|                                                       | SGD<br>S\$'000 | RMB<br>S\$'000 | RM<br>S\$'000 | Others<br>S\$'000 | Total<br>S\$'000 |
|-------------------------------------------------------|----------------|----------------|---------------|-------------------|------------------|
| <u>2021</u>                                           |                |                |               |                   |                  |
| Financial assets                                      |                |                |               |                   |                  |
| Cash and cash equivalents                             | 905            | 610            | -             | 22                | 1,537            |
| Financial assets, at FVPL                             | -              | -              | 2,824         | -                 | 2,824            |
| Financial assets, at FVOCI                            | *              | -              | -             | -                 | *                |
| Trade and other receivables                           | 1              | 11,049         | -             | -                 | 11,050           |
| Other current assets                                  | 90             | *              | -             | -                 | 90               |
| Intra-group receivables                               | 33             | 24,892         |               |                   | 24,925           |
|                                                       | 1,029          | 36,551         | 2,824         | 22                | 40,426           |
|                                                       |                |                |               |                   |                  |
| Financial liabilities                                 |                |                |               |                   |                  |
| Trade and other payables                              | (493)          | (4,999)        | -             | -                 | (5,492)          |
| Borrowings                                            | (5,094)        | (6,295)        | -             | -                 | (11,389)         |
| Intra-group payables                                  | (33)           | (24,892)       |               |                   | (24,925)         |
|                                                       | (5,620)        | (36,186)       |               |                   | (41,806)         |
|                                                       |                |                |               |                   |                  |
| Net financial (liabilities)/                          | (              |                |               |                   | (1.000)          |
| assets                                                | (4,591)        | 365            | 2,824         | 22                | (1,380)          |
|                                                       |                |                |               |                   |                  |
| Net financial liabilities/<br>(assets) denominated in |                |                |               |                   |                  |
| the respective entities'                              |                |                |               |                   |                  |
| functional currencies                                 | 4,591          | (365)          | -             | _                 | 4,226            |
|                                                       | .,             | ()             |               |                   |                  |
| Currency exposure of                                  |                |                |               |                   |                  |
| financial assets net of                               |                |                |               |                   |                  |
| those denominated in                                  |                |                |               |                   |                  |
| the respective entities'                              |                |                | 0.004         | 00                | 0.040            |
| functional currencies                                 | -              |                | 2,824         | 22                | 2,846            |

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (a) Market risk (continued)
  - (i) Currency risk (continued)

The Company's currency exposure based on the information provided to key management is as follows:

|                                                                            | SGD<br>S\$'000 | RMB<br>S\$'000 | Others<br>\$'000 | Total<br>S\$'000 |
|----------------------------------------------------------------------------|----------------|----------------|------------------|------------------|
| <u>2022</u>                                                                |                |                |                  |                  |
| Financial assets                                                           |                |                |                  |                  |
| Cash and cash equivalents                                                  | 286            | -              | 5                | 291              |
| Financial assets, at FVOCI                                                 | *              | -              | -                | *                |
| Trade and other receivables                                                | -              | 26,485         | -                | 26,485           |
| Other current assets                                                       | 91             | -              | -                | 91               |
|                                                                            | 377            | 26,485         | 5                | 26,867           |
| Financial liabilities                                                      |                |                |                  |                  |
| Trade and other payables                                                   | (1,794)        | -              | -                | (1,794)          |
| Borrowings                                                                 | (3,813)        | -              | -                | (3,813)          |
| -                                                                          | (5,607)        |                |                  | (5,607)          |
| Net financial (liabilities)/assets                                         | (5,230)        | 26,485         | 5                | 21,260           |
| Net financial liabilities denominated in the Company's functional currency | 5,230          | _              | _                | 5,230            |
| Currency exposure of financial assets net of those                         |                |                |                  |                  |
| denominated in the Company's<br>functional currency                        |                | 26,485         | 5_               | 26,490           |

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (a) Market risk (continued)
  - (i) Currency risk (continued)

The Company's currency exposure based on the information provided to key management is as follows: (continued)

|                                                                                                                 | SGD<br>S\$'000 | RMB<br>S\$'000 | RM<br>S\$'000 | Others<br>\$'000 | Total<br>S\$'000 |
|-----------------------------------------------------------------------------------------------------------------|----------------|----------------|---------------|------------------|------------------|
| <u>2021</u>                                                                                                     |                |                |               |                  |                  |
| Financial assets                                                                                                |                |                |               |                  |                  |
| Cash and cash equivalents                                                                                       | 880            | -              | -             | 22               | 902              |
| Financial assets, at FVPL                                                                                       | -              | -              | 2,824         | -                | 2,824            |
| Financial assets, at FVOCI                                                                                      | *              | -              | -             | -                | *                |
| Trade and other receivables                                                                                     | 33             | 24,892         | -             | -                | 24,925           |
| Other current assets                                                                                            | 90             | -              |               |                  | 90               |
|                                                                                                                 | 1,003          | 24,892         | 2,824         | 22               | 28,741           |
|                                                                                                                 |                |                |               |                  |                  |
| Financial liabilities                                                                                           |                |                |               |                  |                  |
| Trade and other payables                                                                                        | (492)          | -              | -             | -                | (492)            |
| Borrowings                                                                                                      | (5,094)        |                |               |                  | (5,094)          |
|                                                                                                                 | (5,586)        |                |               |                  | (5,586)          |
| Net financial (liabilities)/<br>assets                                                                          | (4,583)        | 24,892         | 2,824         | 22               | 23,155           |
| Net financial liabilities<br>denominated in the<br>Company's functional<br>currency                             | 4,583          |                |               |                  | 4,583            |
| Currency exposure of<br>financial assets net<br>of those denominated<br>in the Company's<br>functional currency |                | 24,892         | 2,824         | 22               | 27,738           |

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (a) Market risk (continued)
  - *(i) Currency risk* (continued)

If the RM and RMB change against SGD by 2% (2021: 1%) and 5% (2021: 5%) respectively with all other variables including tax rate being held constant, the effects arising from the net financial asset position will be as follows:

|                                  | 2022<br>S\$'000  | 2021<br>S\$'000  |
|----------------------------------|------------------|------------------|
| Company                          |                  | 0000             |
| RM against SGD<br>- Strengthened | -                | 23               |
| - Weakened                       | -                | (23)             |
| RMB against SGD                  |                  |                  |
| - Strengthened<br>- Weakened     | 1,099<br>(1,099) | 1,033<br>(1,033) |

(ii) Price risk

The Group and the Company are exposed to the underlying equity securities price risk arising from the investments held by the Group and the Company which are classified in the statement of financial position as financial assets at FVPL. These underlying securities are listed in Malaysia. To manage its price risk arising from investments in the securities, the Group and the Company diversified its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Group.

If prices for the underlying equity securities listed in Malaysia had changed by 5% (2021: 5%) with all other variables including tax rate being held constant, the effects on loss after tax would have been:

|                    | 2022    | 2021    |
|--------------------|---------|---------|
|                    | S\$'000 | S\$'000 |
| Group and Company  |         |         |
| Listed in Malaysia |         |         |
| - increased by     | -       | 141     |
| - decreased by     | -       | (141)   |

(iii) Cash flow and fair value interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates. As the Group has no significant interest-bearing assets and variable-rate borrowings, the Group's income and expense are substantially independent of changes in market interest rates.

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

#### (b) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The major classes of financial assets of the Group and of the Company are bank deposits, trade and other receivables and financial assets at FVPL. For trade receivables, the Group adopts the policy of dealing only with customers of appropriate credit history and obtaining cash deposits where appropriate to mitigate credit risk. Due to the nature of the Group's business, the customers are generally required to pay in advance, except for travel agencies which are granted certain credit limits and amounts. For other financial assets, the Group adopts the policy of dealing only with high credit quality counterparties.

Credit exposure to travel agencies are restricted by credit limits that are approved by the management based on ongoing credit evaluation. The counterparty's payment profile and credit exposure are continuously monitored at operating entity level by the respective management.

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statement of financial position.

The credit risk for trade and other receivables based on the information provided to key management is as follows:

|           | Group   |         | Company |         |
|-----------|---------|---------|---------|---------|
|           | 2022    | 2021    | 2022    | 2021    |
|           | S\$'000 | S\$'000 | S\$'000 | S\$'000 |
| PRC       | 11,368  | 12,995  | 26,485  | 24,892  |
| Singapore | -       | 1       | -       | 33      |
|           | 11,368  | 12,996  | 26,485  | 24,925  |

The movements in credit loss allowance are as follows:

|                                               | Trade<br>receivables<br>S\$'000 | Other<br>receivables<br>S\$'000 | Total<br>S\$'000 |
|-----------------------------------------------|---------------------------------|---------------------------------|------------------|
| Group                                         |                                 |                                 |                  |
| 2022                                          |                                 |                                 |                  |
| Beginning and end of financial year (Note 13) |                                 |                                 |                  |
| 2021                                          |                                 |                                 |                  |
| Beginning of financial year                   | 55                              | 1,874                           | 1,929            |
| Written-off                                   | (55)                            | (1,874)                         | (1,929)          |
| End of financial year (Note 13)               | -                               |                                 | -                |

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (b) Credit risk (continued)
  - (i) Trade receivables

The Group uses a provision matrix to measure the lifetime expected credit loss ("ECL") allowance for trade receivables. In measuring the ECL, trade receivables are grouped based on shared credit risk characteristics and days past due.

In calculating the ECL rates, the Group considers purely historical loss rates for each category of customers which management is of the view that the historical conditions are representative of the conditions prevailing at the reporting date.

Trade receivables are written-off when there is no reasonable expectation of recovery. Based on the historical credit loss experience, the Group considers a financial asset as in default if the counterparty fails to make contractual payments within 180 days when they fall due which is derived based on the Group's historical information, and write-off the financial asset when there is no reasonable ground to recover the receivables after all enforcement activity has been taken by the Group.

The trade receivables of the Group comprise the receivables from hotel operations which are not past due as at 30 June 2022 and 2021.

#### (ii) Other receivables

The Group and the Company use the general approach for assessment of ECL for these financial assets. Under the general approach, the loss allowance is measured at an amount equal to 12-month ECL at initial recognition.

At each reporting date, the Group and the Company assess whether the credit risk of a financial instrument has increased significantly since initial recognition. When credit risk has increased significantly since initial recognition, the loss allowance is measured at an amount equal to lifetime ECL.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group and the Company consider reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's and the Company's historical experience and informed credit assessment.

If credit risk has not increased significantly since initial recognition or if the credit quality of the financial instruments improves such that there is no longer a significant increase in credit risk since initial recognition, the loss allowance is measured at an amount equal to 12-month ECL.

As at 30 June 2022 and 2021, the Group and the Company performed an assessment of qualitative and quantitative factors which are indicative of the risk of default (including but not limited to external ratings, audited financial statements, management accounts and cash flow projections, available press information and applying experienced credit judgement) and an assessment of impairment using the 12-month ECL basis on these financial assets. The Group and the Company concluded that the loss allowance provided for other receivables is adequate.

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

- (b) Credit risk (continued)
  - (iii) Non-trade receivables from subsidiary corporations

Non-trade receivables from subsidiary corporations are provided mainly for short-term funding requirements. The Company uses a similar approach as described in Note 29(b)(ii) for assessment of ECL for these receivables. Impairment on these balances has been measured on the 12-month expected loss basis which reflects the low credit risk of the exposures. The Company concluded that the loss allowance provided for non-trade receivables from subsidiary corporations is adequate. As at 30 June 2022, no additional loss allowance was provided (2021: S\$6,045,000).

(iv) Cash and cash equivalents

Cash and cash equivalents are placed only with reputable licensed financial institutions with high credit-ratings. The cash balances are measured on 12-month expected credit losses and subjected to immaterial credit loss.

(c) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. At the reporting date, assets held by the Group and the Company for managing liquidity risk included cash and cash equivalents as disclosed in Note 11 to the financial statements.

Management monitors rolling forecasts of the Group's and Company's liquidity reserve and cash and cash equivalents (Note 11) on the basis of expected cash flow. This is generally carried out in the operating entities of the Group in accordance with the practice and limits set by the Group.

The table below analyses non-derivative financial liabilities of the Group into relevant maturity groupings based on the remaining period from the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

|                          | Less than<br>1 year<br>S\$'000 | Between<br>1 and<br>2 years<br>S\$'000 | Between<br>2 and<br>5 years<br>S\$'000 |
|--------------------------|--------------------------------|----------------------------------------|----------------------------------------|
| Group                    |                                |                                        |                                        |
| 2022                     |                                |                                        |                                        |
| Borrowings               | 2,215                          | 2,406                                  | 7,006                                  |
| Trade and other payables | 7,795                          | -                                      | -                                      |
|                          | 10,010                         | 2,406                                  | 7,006                                  |
|                          |                                |                                        |                                        |
| 2021                     |                                |                                        |                                        |
| Borrowings               | 2,170                          | 2,189                                  | 9,430                                  |
| Trade and other payables | 5,492                          | -                                      | -                                      |
|                          | 7,662                          | 2,189                                  | 9,430                                  |

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

(c) Liquidity risk (continued)

| Compony                  | Less than<br>1 year<br>S\$'000 | Between<br>1 and<br>2 years<br>S\$'000 | Between<br>2 and<br>5 years<br>S\$'000 |
|--------------------------|--------------------------------|----------------------------------------|----------------------------------------|
| Company                  |                                |                                        |                                        |
| 2022                     |                                |                                        |                                        |
| Borrowings               | 1,336                          | 1,315                                  | 1,315                                  |
| Trade and other payables | 1,794                          |                                        |                                        |
|                          | 3,130                          | 1,315                                  | 1,315                                  |
|                          |                                |                                        |                                        |
| 2021                     |                                |                                        |                                        |
| Borrowings               | 1,406                          | 1,329                                  | 2,630                                  |
| Trade and other payables | 492                            |                                        |                                        |
|                          | 1,898                          | 1,329                                  | 2,630                                  |

### (d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholder value. In order to maintain or achieve an optimal capital structure, the Group may adjust the amount of dividend payment, return capital to shareholders, issue new shares, buy back issued shares, obtain new borrowings or sell assets to reduce borrowings.

Management monitors capital based on a gearing ratio. The Group's and the Company's strategies, which were unchanged since the financial year ended 30 June 2014, are to maintain gearing ratios within 30% to 40%.

The gearing ratio is calculated as net debt divided by total capital. Net debt is calculated as borrowings plus trade and other payables less cash and cash equivalents. Total capital is calculated as equity plus net debt.

|               | Group   |                              | Com     | pany    |
|---------------|---------|------------------------------|---------|---------|
|               | 2022    | <b>2022</b> 2021 <b>2022</b> |         | 2021    |
|               | S\$'000 | S\$'000                      | S\$'000 | S\$'000 |
| Net debt      | 16,670  | 15,344                       | 5,316   | 4,684   |
| Total equity  | 27,723  | 45,444                       | 48,071  | 48,849  |
| Total capital | 44,393  | 60,788                       | 53,387  | 53,533  |
|               |         |                              |         |         |
| Gearing ratio | 37.55%  | 25.24%                       | 9.96%   | 8.75%   |

The Group and the Company have no externally imposed capital requirements for the financial years ended 30 June 2022 and 2021.

For the financial year ended 30 June 2022

#### 29 Financial risk management (continued)

#### (e) Fair value measurements

The following table presents assets and liabilities measured at fair value and classified by level of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

| <u>Group and Company</u><br>2022                                                        | Level 1<br>S\$'000 | Level 2<br>S\$'000 | Level 3<br>S\$'000 | Total<br>S\$'000    |
|-----------------------------------------------------------------------------------------|--------------------|--------------------|--------------------|---------------------|
| Assets                                                                                  |                    |                    |                    |                     |
| Financial assets, at FVPL                                                               | -                  | -                  | -                  | -                   |
| Financial assets, at FVOCI                                                              | -                  | -                  | *                  | *                   |
|                                                                                         | -                  | -                  | *                  | *                   |
| <b>2021</b><br><i>Assets</i><br>Financial assets, at FVPL<br>Financial assets, at FVOCI | 2,824              | -<br>-<br>-        | -<br>*             | 2.824<br>*<br>2,824 |

\* Less than S\$1,000

There were no transfers between Level 1 and Level 2 during the financial years ended 30 June 2022 and 2021.

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. The quoted market price used for financial assets held by the Group is current bid price. These instruments are included in Level 1.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on market conditions existing at each reporting date. Valuation techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. Where a valuation technique for these instruments is based on significant unobservable inputs, such instruments are classified as Level 3.

For the financial year ended 30 June 2022

### 29 Financial risk management (continued)

(e) Fair value measurements (continued)

### Level 3 fair value measurement

In financial year ended 30 June 2021, management has assessed that there is no realisable value on this investment. Accordingly, the fair value of the financial assets at FVOCI was determined to be a nominal value of S\$1 in view of the lack of marketability and data to determine the realisable value.

The following table presents the changes in Level 3 instruments:

|                                                          | Group and Company |         |  |
|----------------------------------------------------------|-------------------|---------|--|
|                                                          | <b>2022</b> 2021  |         |  |
|                                                          | S\$'000           | S\$'000 |  |
| Financial asset, at FVOCI                                |                   |         |  |
| Beginning of financial year                              | -                 | 2,000   |  |
| Fair value loss recognised in other comprehensive income | -                 | (2,000) |  |
| End of financial year                                    | -                 |         |  |
|                                                          |                   |         |  |

### (f) Financial instruments by category

The carrying amount of the different categories of financial instruments is as disclosed on the face of the statement of financial position and in Notes 12 and 16 to the financial statements, except for the following:

|                                         | Group   |         | Company |         |  |
|-----------------------------------------|---------|---------|---------|---------|--|
|                                         | 2022    | 2021    | 2022    | 2021    |  |
|                                         | S\$'000 | S\$'000 | S\$'000 | S\$'000 |  |
| Financial assets at amortised cost      | 12,081  | 12,677  | 26,867  | 25,917  |  |
| Financial liabilities at amortised cost | 17,631  | 16,881  | 5,607   | 5,586   |  |

For the financial year ended 30 June 2022

### 30 Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

Key management personnel compensation

|                                                         | Group   |         |
|---------------------------------------------------------|---------|---------|
|                                                         | 2022    | 2021    |
|                                                         | S\$'000 | S\$'000 |
| Wages and salaries                                      | 762     | 762     |
| Employer's contribution to defined contribution plans   | 34      | 34      |
|                                                         | 796     | 796     |
| Comprises amounts paid to:<br>Directors of the Company  |         |         |
| - Wages and salaries                                    | 390     | 390     |
| - Employer's contribution to defined contribution plans | 8       | 8       |
|                                                         | 398     | 398     |
| Other key management personnel                          |         |         |
| - Wages and salaries                                    | 372     | 372     |
| - Employer's contribution to defined contribution plans | 26      | 26      |
|                                                         | 398     | 398     |
|                                                         | 796     | 796     |

### 31 Segment information

The management has determined the operating segments based on the reports reviewed by the management team that are used to make strategic decisions. The management team comprises the Chief Executive Officer, Chief Operating Officer and the heads of each business segment.

The management team considers the business from both a geographic and business segment perspective. The Group has 3 reportable operating segments: investment, real estate development and hospitality. The segments offer different services, and are managed separately as they require different marketing strategies. The following summary describes the operations in each of the Group's reportable segments:

| (a) | Investment:              | Investment holding                                                     |
|-----|--------------------------|------------------------------------------------------------------------|
| (b) | Real estate development: | Property development activities and holding of property related assets |
| (C) | Hospitality:             | Hotel management and hospitality services                              |

For the financial year ended 30 June 2022

### 31 Segment information (continued)

### Geographical information

The Group's three business segments operate in two main geographical areas:

- Singapore the Company is headquartered and has operations in Singapore. The operations in this area are principally investment holding;
- PRC the operations in this area are principally in real estate development activities and hospitality business.

The segment information provided to the management team for the reportable segments is as follows:

| Real estate<br>developmentHospitalityTotalGroup<br>2022\$\$'000\$\$'000\$\$'000\$\$'000Revenue from external parties1,2071,207Gross profit966966Other gains/(losses), net<br>- Interest income from bank deposits11Others(218)113(11,559)(11,664)Distribution and marketing expenses(621)(621)Administrative expenses(125)-(493)(618)Loss before income tax(2,439)(217)(15,065)(17,721)Income tax credit15-1631Net loss(2,244)(217)(15,049)(17,680)Depreciation368161,2071,591Amortisation44Impairment loss on property, plant and equipment11,598Segment assets44224,70420,81645,962Segment assets include:<br>Additions to:<br>- Property, plant and equipment293-22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                     | Singapore | <b>←</b> PF | 8C>      |          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------|-------------|----------|----------|
| Group<br>2022         S\$'000         S\$'000         S\$'000         S\$'000         S\$'000           Revenue from external parties         -         -         1,207         1,207           Gross profit         -         -         966         966           Other gains/(losses), net         -         -         1         1           - Others         113         (11,559)         (11,664)           Distribution and marketing expenses         -         -         (621)         (621)           Administrative expenses         (2,096)         (330)         (3,359)         (5,785)           Finance expenses         (125)         -         (493)         (618)           Loss before income tax         (2,439)         (217)         (15,065)         (17,721)           Income tax credit         15         -         16         31           Net loss         (2,424)         (217)         (15,049)         (17,690)           Depreciation         368         16         1,207         1,591           Amortisation         -         -         4         4           Impairment loss on property, plant and equipment         -         -         11,598         11,598           < |                                     |           |             |          |          |
| 2022         Revenue from external parties       -       -       1,207       1,207         Gross profit       -       -       966       966         Other gains/(losses), net       -       -       1       1         - Others       (218)       113       (11,559)       (11,664)         Distribution and marketing expenses       -       -       (621)       (621)         Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       -       22       315 <th>Crown</th> <th></th> <th>-</th> <th></th> <th></th>                               | Crown                               |           | -           |          |          |
| Revenue from external parties       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _       _ <t< th=""><th></th><th>59 000</th><th>39 000</th><th>35 000</th><th>39 000</th></t<>                                                                                                                              |                                     | 59 000    | 39 000      | 35 000   | 39 000   |
| Gross profit       -       -       966       966         Other gains/(losses), net       -       1       1         - Others       (218)       113       (11,559)       (11,664)         Distribution and marketing expenses       -       -       (621)       (621)         Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       -       293       -       22       315                                                                                                                                                                        |                                     |           |             |          |          |
| Other gains/(losses), net         - Interest income from bank deposits         - Others         (218)         113         (11,559)         Administrative expenses         (2,096)         (330)         (3,359)         (5,785)         Finance expenses         (125)         -         (148)         Loss before income tax         (2,439)         (217)         (15,065)         (17,721)         Income tax credit         15         -         (2,424)         (217)         (15,049)         (17,721)         Income tax credit         15         -         (2,424)         (217)         (15,049)         (17,690)         Depreciation         Amortisation         -       -         -       -         Impairment loss on property, plant and equipment         -       -         -       -         -       -         -       -         -       -                                                                                                                                                                                                                                                                                                                                                   | Revenue from external parties       | -         | -           | 1,207    | 1,207    |
| Other gains/(losses), net         - Interest income from bank deposits         - Others         (218)         113         (11,559)         (11,664)         Distribution and marketing expenses         -       -         (218)         Administrative expenses         (2,096)         (330)         (3,359)         (5,785)         Finance expenses         (125)         -         (493)         (618)         Loss before income tax         (2,439)         (217)         (15,065)         (17,721)         Income tax credit         15         -         (2,424)         (217)         (15,049)         (17,690)         Depreciation         Amortisation         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td></td> <td></td> <td></td> <td></td>                                                                                                                                                                                                                                                                                                                                           |                                     |           |             |          |          |
| - Interest income from bank deposits       -       -       1       1         - Others       (218)       113       (11,559)       (11,664)         Distribution and marketing expenses       -       -       (621)       (621)         Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       -       293       -       22       315                                                                                                                                                                                                              | Gross profit                        | -         |             | 966      | 966      |
| - Interest income from bank deposits       -       -       1       1         - Others       (218)       113       (11,559)       (11,664)         Distribution and marketing expenses       -       -       (621)       (621)         Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       -       293       -       22       315                                                                                                                                                                                                              | Other spins (lagger) ast            |           |             |          |          |
| - Others       (218)       113       (11,559)       (11,664)         Distribution and marketing expenses       -       -       (621)       (621)         Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       -       293       -       22       315                                                                                                                                                                                                                                                                                           |                                     | _         | _           | 1        | 1        |
| Distribution and marketing expenses       -       -       (621)       (621)         Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       Additions to:       -       23       -       22       315                                                                                                                                                                                                                                                                                                                                             | -                                   | (218)     | 113         |          | •        |
| Administrative expenses       (2,096)       (330)       (3,359)       (5,785)         Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       -       293       -       22       315                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                     | (= : 0)   |             | (11,000) | (11,001) |
| Finance expenses       (125)       -       (493)       (618)         Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       Additions to:       -       22       315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Distribution and marketing expenses | -         | -           | (621)    | (621)    |
| Loss before income tax       (2,439)       (217)       (15,065)       (17,721)         Income tax credit       15       -       16       31         Net loss       (2,424)       (217)       (15,049)       (17,690)         Depreciation       368       16       1,207       1,591         Amortisation       -       -       4       4         Impairment loss on property, plant and equipment       -       -       11,598       11,598         Segment assets       442       24,704       20,816       45,962         Segment assets include:       Additions to:       -       22       315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Administrative expenses             | (2,096)   | (330)       | (3,359)  | (5,785)  |
| Income tax credit15-1631Net loss(2,424)(217)(15,049)(17,690)Depreciation368161,2071,591Amortisation44Impairment loss on property, plant and equipment11,598Segment assets44224,70420,81645,962Segment assets include:22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | -                                   | (125)     | -           | (493)    |          |
| Net loss(2,424)(217)(15,049)(17,690)Depreciation368161,2071,591Amortisation44Impairment loss on property, plant and equipment11,598Segment assets44224,70420,81645,962Segment assets include:22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Loss before income tax              | (2,439)   | (217)       | ,        |          |
| Depreciation368161,2071,591Amortisation44Impairment loss on property, plant and equipment11,598Segment assets44224,70420,81645,962Segment assets include:20,81645,962Additions to:22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                     |           |             |          |          |
| Amortisation44Impairment loss on property, plant and equipment11,59811,598Segment assets44224,70420,81645,962Segment assets include:<br>Additions to:<br>- Property, plant and equipment293-22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Net loss                            | (2,424)   | (217)       | (15,049) | (17,690) |
| Amortisation44Impairment loss on property, plant and equipment11,59811,598Segment assets44224,70420,81645,962Segment assets include:<br>Additions to:<br>- Property, plant and equipment293-22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Depreciation                        | 368       | 16          | 1 207    | 1 591    |
| Impairment loss on property, plant and equipment11,59811,598Segment assets44224,70420,81645,962Segment assets include:<br>Additions to:<br>- Property, plant and equipment293-22315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                     | -         | -           |          |          |
| Segment assets include:       Additions to:       - Property, plant and equipment       293       -       22       315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                     | -         | -           | 11,598   | 11,598   |
| Segment assets include:       Additions to:       - Property, plant and equipment       293       -       22       315                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                     |           |             |          |          |
| Additions to:<br>- Property, plant and equipment <u>293</u> - <u>22</u> <u>315</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Segment assets                      | 442       | 24,704      | 20,816   | 45,962   |
| Additions to:<br>- Property, plant and equipment <u>293</u> - <u>22</u> <u>315</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                     |           |             |          |          |
| - Property, plant and equipment <u>293</u> - <u>22</u> <u>315</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 0                                   |           |             |          |          |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                     | 202       |             | 22       | 215      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | ה הספרני, סומות מות פקטוסותפות      | 230       |             |          | 010      |
| Segment liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Segment liabilities                 | 5,671     | 2,066       | 10,502   | 18,239   |

For the financial year ended 30 June 2022

### 31 Segment information (continued)

The segment information provided to the management team for the reportable segments is as follows: (continued)

| <u>Group</u><br>2021                                                                                                                                    | Singapore<br>Investment<br>S\$'000            | PF<br>Real estate<br>development<br>S\$'000 | RC ——➤<br>Hospitality<br>S\$'000                      | Total<br>S\$'000                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|---------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|
| Revenue from external parties                                                                                                                           | 8                                             |                                             | 1,190                                                 | 1,198                                                 |
| Gross profit                                                                                                                                            | 1                                             |                                             | 864                                                   | 865                                                   |
| Other gains, net<br>- Interest income from bank deposits<br>- Others                                                                                    | -<br>362                                      | 1<br>231                                    | 3<br>33                                               | 4<br>626                                              |
| Distribution and marketing expenses<br>Administrative expenses<br>Finance expenses<br>Loss before income tax<br>Income tax (expense)/credit<br>Net loss | (2,387)<br>(145)<br>(2,169)<br>(1)<br>(2,170) | -<br>(555)<br>(2)<br>(325)<br>-<br>(325)    | (376)<br>(2,823)<br>(278)<br>(2,577)<br>16<br>(2,561) | (376)<br>(5,765)<br>(425)<br>(5,071)<br>15<br>(5,056) |
| Depreciation<br>Amortisation                                                                                                                            | 367<br>                                       | 41<br>                                      | 1,181<br>8                                            | 1,589<br>8                                            |
| Segment assets                                                                                                                                          | 3,976                                         | 23,552                                      | 35,386                                                | 62,914                                                |
| Segment assets include:<br>Additions to:<br>- Property, plant and equipment                                                                             | 155                                           | 1                                           | 9                                                     | 165                                                   |
| Segment liabilities                                                                                                                                     | 5,601                                         | 1,231                                       | 10,638                                                | 17,470                                                |
| <u>Non-current assets</u><br>Singapore<br>PRC                                                                                                           |                                               |                                             | Gro<br>2022<br>S\$'000<br>24<br>41,892<br>41,916      | up<br>2021<br>S\$'000<br>100<br>53,613<br>53,713      |

For the financial year ended 30 June 2022

### 31 Segment information (continued)

### Revenue from major services

There is no single external customer that contributed 10% or more of the revenue for the financial years ended 30 June 2022 and 2021.

### 32 New or revised accounting standards and interpretations

Below are the mandatory standards and amendments and interpretations to existing standards that have been published and are relevant for the Group's accounting periods beginning on or after 1 July 2022 and which the Group has not early adopted.

Effective for annual periods beginning on or after 1 January 2022

- Amendments to SFRS(I) 3: Reference to the Conceptual Framework
- Amendments to SFRS(I) 1-16: Property, plant and equipment Proceeds before intended use
- Amendments to SFRS(I) 1-37: Onerous contracts Cost of fulfilling a contract
- Annual improvements to SFRS(I)s 2018 2020

Effective for annual periods beginning on or after 1 January 2023

- SFRS(I) 17: Insurance Contracts
- Amendments to SFRS(I) 17: Insurance Contracts
- Amendments to SFRS(I) 1-1: Classification of Liabilities as Current or Non-current
- Amendments to SFRS(I) 1-1 and SFRS(I) Practice Statement 2: Disclosure of Accounting Policies
- Amendments to SFRS(I) 1-8: Definition of Accounting Estimates
- Amendments to SFRS(I) 1-12: Deferred Tax related to Assets and Liabilities arising from a Single Transaction

Effective date to be determined

• Amendments to SFRS(I) 10 and SFRS(I) 1-28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

### 33 Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Asia-Pacific Strategic Investments Limited on 14 October 2022.

As at 19 September 2022

### SHAREHOLDERS' INFORMATION

### Share Capital

| Issued and fully paid-up capital                  | : | S\$199,349,073   |
|---------------------------------------------------|---|------------------|
| Number of shares issued                           | : | 17,825,747,028   |
| Number of treasury shares and subsidiary holdings | : | Nil              |
| Class of shares                                   | : | Ordinary share   |
| Voting rights                                     | : | 1 vote per share |

### Distribution of Shareholders by Size of Shareholdings

| Size of Shareholdings | No. of<br>Shareholders | %      | No. of Shares  | %      |
|-----------------------|------------------------|--------|----------------|--------|
| 1 - 99                | 2,648                  | 60.15  | 33,964         | 0.00   |
| 100 - 1,000           | 382                    | 8.68   | 137,368        | 0.00   |
| 1,001 - 10,000        | 144                    | 3.27   | 753,710        | 0.00   |
| 10,001 - 1,000,000    | 776                    | 17.63  | 286,101,068    | 1.61   |
| 1,000,001 and above   | 452                    | 10.27  | 17,538,720,918 | 98.39  |
| TOTAL                 | 4,402                  | 100.00 | 17,825,747,028 | 100.00 |

|    | Twenty Largest Shareholders         | No. of Shares  | %     |
|----|-------------------------------------|----------------|-------|
| 1  | Oei Hong Leong                      | 6,374,454,821  | 35.76 |
| 2  | Toh Soon Huat                       | 1,256,715,400  | 7.05  |
| 3  | DBS Nominees Pte Ltd                | 1,125,450,005  | 6.31  |
| 4  | Hung Ying-Zhen @ Amy Ying-Fen Hung  | 954,300,000    | 5.35  |
| 5  | Citibank Nominees Singapore Pte Ltd | 885,734,080    | 4.97  |
| 6  | UOB Kay Hian Pte Ltd                | 522,419,817    | 2.93  |
| 7  | Phillip Securities Pte Ltd          | 484,334,289    | 2.72  |
| 8  | Li Yujiao                           | 393,683,333    | 2.21  |
| 9  | Maybank Securities Pte. Ltd.        | 303,126,585    | 1.70  |
| 10 | Tang Yingjie                        | 249,384,700    | 1.40  |
| 11 | Teo Choon Leng Jeffrey              | 166,000,000    | 0.93  |
| 12 | Goh Yew Lay                         | 150,000,000    | 0.84  |
| 13 | Ng Seng Hong                        | 140,000,000    | 0.78  |
| 14 | Tang Chong Sim                      | 131,916,100    | 0.74  |
| 15 | Wong Say Yin                        | 107,000,000    | 0.60  |
| 16 | Ge Jianming                         | 99,370,300     | 0.56  |
| 17 | Ken Tan Khim Sing                   | 93,900,000     | 0.53  |
| 18 | OCBC Securities Private Ltd         | 90,950,754     | 0.51  |
| 19 | Lee Theng Kiat                      | 84,900,000     | 0.48  |
| 20 | Ng Kai Man                          | 83,293,999     | 0.47  |
|    | TOTAL                               | 13,696,934,183 | 76.84 |

As at 19 September 2022

### Substantial Shareholders (As recorded in the Register of Substantial Shareholders)

|   |                                    | Direct Interest |       | <b>Deemed Interest</b> |      |
|---|------------------------------------|-----------------|-------|------------------------|------|
|   |                                    | No. of Shares   | %     | No. of Shares          | %    |
| 1 | Oei Hong Leong                     | 6,374,454,821   | 35.76 | -                      | -    |
| 2 | Toh Soon Huat                      | 1,421,805,700   | 7.98  | -                      | -    |
| 3 | Choo Yeow Ming <sup>(1)(2)</sup>   | 824,969,332     | 4.63  | 352,479,500            | 1.98 |
| 4 | Hung Ying-Zhen @ Amy Ying-Fen Hung | 954,300,000     | 5.35  | -                      | -    |

<sup>(1)</sup> Choo Yeow Ming's direct interest of 762,059,332 shares are held through nominees.

<sup>(2)</sup> Choo Yeow Ming is deemed interested in the shares held by his spouse. By virtue of section 7 of the Companies Act, he is also deemed to have an interest in shares held by Summers Overseas Limited and Orient Achieve Limited. These deemed interests are held through nominees..

### Percentage of Shareholdings in Hand of Public

Based on information available to the Company, as at 19 September 2022, the percentage of shareholdings of the Company held in the hands of the public is approximately 44% and therefore Rule 723 of the Catalist Rules is complied with.

As at 19 September 2022

### WARRANT HOLDERS' INFORMATION (W230130)

### Distribution of Warrant Holders by Size of Warrant Holdings

|                  |                        | No. of          | - /    | No. of          |        |
|------------------|------------------------|-----------------|--------|-----------------|--------|
| Size of Warrant  | t Holdings             | Warrant Holders | %      | Warrants        | %      |
| 1 - 99           |                        | 5               | 1.09   | 242             | 0.00   |
| 100 - 1,000      |                        | 3               | 0.66   | 547             | 0.00   |
| 1,001 - 10,000   |                        | 14              | 3.06   | 44,182          | 0.00   |
| 10,001 - 1,000,0 | 000                    | 166             | 36.24  | 61,047,921      | 0.61   |
| 1,000,001 and a  | bove                   | 270             | 58.95  | 9,947,477,171   | 99.39  |
| TOTAL            |                        | 458             | 100.00 | 10,008,570,063  | 100.00 |
| Twenty L         | argest Warrant Holders |                 |        | No. of Warrants | %      |
| 1 Oei Hong       | Leong                  |                 |        | 5,228,472,227   | 52.24  |
| 2 UOB Kay        | Hian Pte Ltd           |                 |        | 467,832,801     | 4.67   |
| 3 Phillip Sec    | curities Pte Ltd       |                 |        | 457,070,267     | 4.57   |
| 4 Li Yujiao      |                        |                 |        | 428,566,666     | 4.28   |
| 5 Maybank        | Securities Pte. Ltd.   |                 |        | 341,251,681     | 3.41   |
| 6 Teo Choo       | n Leng Jeffrey         |                 |        | 164,569,600     | 1.64   |
| 7 Lim Sing       | Tat                    |                 |        | 146,841,771     | 1.47   |
| 8 Tang Ying      | jie                    |                 |        | 142,800,127     | 1.43   |
| 9 OCBC Se        | curities Private Ltd   |                 |        | 133,097,721     | 1.33   |
| 10 Sng Thiar     |                        |                 |        | 90,256,140      | 0.90   |
| 11 DBS Nom       | ninees Pte Ltd         |                 |        | 81,588,416      | 0.82   |
| 12 Ken Tan k     | Khim Sing              |                 |        | 80,484,820      | 0.80   |
| 13 Lee Theng     | g Kiat                 |                 |        | 72,770,620      | 0.73   |
| 14 Goh Yew       | •                      |                 |        | 72,642,050      | 0.73   |
| 15 Wong Ha       | n Yew                  |                 |        | 70,970,640      | 0.71   |
| 16 Lee Ai Ni     |                        |                 |        | 64,285,000      | 0.64   |
| 17 Teo Siew      | Ngor                   |                 |        | 64,285,000      | 0.64   |
| 18 Tan Ng Ki     | uang                   |                 |        | 61,376,746      | 0.61   |
| 19 Tang Cho      | -                      |                 |        | 53,999,400      | 0.54   |
| 20 Goh Yeu       | Toh                    |                 |        | 44,999,500      | 0.45   |
| TOTAL            |                        |                 |        | 8,268,161,193   | 82.61  |

As at 19 September 2022

### WARRANT HOLDERS' INFORMATION (W230726)

Distribution of Warrant Holders by Size of Warrant Holdings

| Size of Warrant Holdings | No. of<br>Warrant Holders | %      | No. of<br>Warrants | %      |
|--------------------------|---------------------------|--------|--------------------|--------|
| 1 - 99                   | 1                         | 0.52   | 24                 | 0.00   |
| 100 - 1,000              | 2                         | 1.05   | 1,100              | 0.00   |
| 1,001 - 10,000           | 12                        | 6.28   | 59,580             | 0.00   |
| 10,001 - 1,000,000       | 77                        | 40.32  | 26,996,202         | 0.44   |
| 1,000,001 and above      | 99                        | 51.83  | 6,118,111,293      | 99.56  |
| TOTAL                    | 191                       | 100.00 | 6,145,168,199      | 100.00 |

|    | Twenty Largest Warrant Holders           | No. of Warrants | %     |
|----|------------------------------------------|-----------------|-------|
| 1  | Oei Hong Leong                           | 2,197,820,126   | 35.77 |
| 2  | Phillip Securities Pte Ltd               | 1,109,143,300   | 18.05 |
| 3  | Hung Ying-Zhen @ Amy Ying-Fen Hung       | 900,000,000     | 14.65 |
| 4  | Maybank Securities Pte. Ltd.             | 252,002,200     | 4.10  |
| 5  | DBS Nominees Pte Ltd                     | 218,887,902     | 3.56  |
| 6  | OCBC Securities Private Ltd              | 143,430,000     | 2.34  |
| 7  | Tang Yingjie                             | 80,000,000      | 1.30  |
| 8  | Wong Say Yin                             | 74,000,002      | 1.20  |
| 9  | Kua Sei Peng or Kee Puay Kiang           | 60,400,000      | 0.98  |
| 10 | Gordon Tan Wee Teck                      | 60,000,000      | 0.98  |
| 11 | Chan Kheng Ann                           | 56,560,000      | 0.92  |
| 12 | Wong Han Yew                             | 45,000,000      | 0.73  |
| 13 | Toh Soon Huat                            | 42,720,600      | 0.70  |
| 14 | Boon Kia Heng Justin (Wen Jiaqing)       | 42,000,000      | 0.68  |
| 15 | Boon Suan Aik                            | 42,000,000      | 0.68  |
| 16 | Lim Chin Choo @Elizabeth Lim             | 42,000,000      | 0.68  |
| 17 | Tang Soi Lik or Tang Ei Fun (Chen Yifen) | 40,000,000      | 0.65  |
| 18 | Citibank Nominees Singapore Pte Ltd      | 35,000,000      | 0.57  |
| 19 | Tang Chong Sim                           | 35,000,000      | 0.57  |
| 20 | Ang Kim Chuan                            | 30,000,000      | 0.49  |
|    | TOTAL                                    | 5,505,964,130   | 89.60 |

**NOTICE IS HEREBY GIVEN THAT** the Annual General Meeting (the "**AGM**" or the "**Meeting**") of the Company will be held by way of electronic means on Monday, 31 October 2022 at 3.00 p.m. for the purpose of transacting the following businesses:

### **ORDINARY BUSINESS**

| 1. | To receive and adopt the Directors' Statement and the Audited Financial Statements for the financial year ended 30 June 2022 together with the Auditor's Report thereon.                                                                                                                                                                                                                                                                                                                                                                                           | Resolution 1 |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 2. | To re-elect Dato' Dr Choo Yeow Ming who is retiring pursuant to Article 91 of the Company's Constitution.<br>[See Explanatory Note 1]                                                                                                                                                                                                                                                                                                                                                                                                                              | Resolution 2 |
| 3. | To re-elect Dr Lam Lee G who is retiring pursuant to Article 91 of the Company's Constitution.<br>[See Explanatory Note 2]                                                                                                                                                                                                                                                                                                                                                                                                                                         | Resolution 3 |
| 4. | Contingent upon the passing of Ordinary Resolution 3 above, pursuant to Rule 406(3) (d)(iii)(A) of the Listing Manual Section B: Rules of Catalist (the " <b>Catalist Rules</b> ") of the Singapore Exchange Securities Trading Limited (the " <b>SGX-ST</b> ") shareholders to approve Dr Lam Lee G's continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director or the conclusion of the third AGM following the passing of this Resolution. [See explanatory Note 3] | Resolution 4 |
| 5. | Contingent upon the passing of Ordinary Resolution 4 above, pursuant to Rule 406(3)(d)(iii)<br>(B) of the Catalist Rules, shareholders (excluding the Directors, the Chief Executive Officer<br>and their respective associates) to approve Dr Lam Lee G's continued appointment as an<br>Independent Director, this Resolution to remain in force until the earlier of his retirement or<br>resignation as a Director or the conclusion of the third AGM following the passing of this<br>Resolution.<br>[See explanatory Note 3]                                 | Resolution 5 |
| 6. | To approve the Directors' Fees of S\$240,000 for the financial year ended 30 June 2022 (FY2021: S\$240,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Resolution 6 |
| 7. | To re-appoint Nexia TS Public Accounting Corporation as the Auditor of the Company and to authorise the Directors to fix its remuneration.                                                                                                                                                                                                                                                                                                                                                                                                                         | Resolution 7 |

8. To transact any other ordinary business which may be properly transacted at an AGM.

### SPECIAL BUSINESS

To consider and, if thought fit, to approve the following Ordinary Resolution, with or without modifications:

#### 9. Authority to allot and issue shares

**Resolution 8** 

That pursuant to Section 161 of the Companies Act 1967, and Rule 806 of Catalist Rules, authority be and is hereby given to the Directors of the Company to allot and issue shares whether by way of rights, bonus or otherwise and make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other Instruments convertible into shares, from time to time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit, and (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares pursuant to any Instruments made or granted by the Directors of the Company while this Resolution was in force, provided that:

- (a) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed one hundred per centum (100%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (b) below), of which the aggregate number of shares to be issued other than on a pro-rata basis to the existing shareholders of the Company shall not exceed fifty per centum (50%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (b) below);
- (b) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (a) above, the percentage of issued share capital shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of passing of this Resolution, after adjusting for (i) new shares arising from the conversion or exercise of the Instruments; (ii) new shares arising from exercising share options or vesting of share awards outstanding or subsisting at the time of passing of this Resolution provided the share options or share awards (as the case may be) were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and (iii) any subsequent bonus issue, consolidation or subdivision of shares;

Adjustments in accordance to subparagraphs (b)(i) and (b)(ii) above are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution.

(c) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company; and

(d) unless previously revoked or varied by the Company in general meeting, such authority shall continue in force until the conclusion of the next AGM of the Company or on the date by which the next AGM is required by law to be held, whichever is earlier.

[See Explanatory Note 4]

By Order of the Board

Yap Wai Ming Company Secretary

Singapore, 14 October 2022

Explanatory Notes:

1. Ordinary Resolution 2 – Dato' Dr Choo Yeow Ming will, upon re-election, continue to serve as the Executive Chairman and Chief Executive Officer of the Company.

Further information on the abovementioned director can be found under the section titled "Board of Directors", "Corporate Governance Report" and "Corporate Governance – Appendix A" of the Annual Report 2022.

2. Ordinary Resolution 3 – Dr Lam Lee G will upon re-election, continue to serve as the Lead Independent Director, Chairman of the Nominating Committee and a member of the Audit Committee and Remuneration Committee. Dr Lam Lee G is considered by the Board to be independent for the purpose of Rule 704(7) of the Catalist Rules. Detailed information on Dr Lam Lee G can be found in the Annual Report 2022. There are no relationships (including immediate family relationships) between Dr Lam Lee G and any of the Directors, the Company or its 5% shareholders.

Further information on the abovementioned director can be found under the section titled "Board of Directors", "Corporate Governance Report" and "Corporate Governance – Appendix A" of the Annual Report 2022.

3. Ordinary Resolution 4 and 5 - Dr Lam Lee G was appointed as an Independent Directors of the Company on 5 June 2007 and his last re-appointment was on 30 December 2020.

Rule 406(3)(d)(iii) of the Catalist Rules (which took effect from 1 January 2022) stated that a director will not be independent if he has been a director for an aggregate period of more than nine (9) years and his continued appointment as an independent director has not been sought and approved in separate resolutions by (A) all shareholders; and (B) all shareholder, excluding shareholders who also serve as the directors or the chief executive officer of the company, and associates of such directors and chief executive officer. Such resolutions may remain in force until the earlier of the retirement or resignation of the director or the conclusion of the third AGM of the company following the passing of the resolutions.

The Company is seeking the requisite approval from shareholders under Rule 406(3)(d)(iii) of the Catalist Rules for Dr Lam Lee G's continued appointment as an Independent Director from 31 October 2022.

Ordinary Resolution 4 is conditional upon Ordinary Resolution 5 being passed and *vice versa*. Both Ordinary Resolutions 4 and 5 are also conditional upon Ordinary Resolution 3 being passed. For the avoidance of doubt, if Ordinary Resolution 3 is not passed, Dr Lam Lee G will cease to be a Director with effect from the date of the AGM of the Company, notwithstanding that Ordinary Resolutions 4 and/or 5 may be approved by shareholders at the AGM of the Company.

In the event that Ordinary Resolutions 4 and/or 5 is not approved, Dr Lam Lee G will cease to be considered independent for the purpose of Rule 406(3)(d)(iii) of the Catalist Rules on 31 October 2022 and will be redesignated as the Non-independent Non-executive Director of the Company. The Company shall endeavor to search for suitable candidate and fill the vacancy of Independent Director within two, but no later than three months from the date of the AGM to fulfill the requirements of the Catalist Rules and the Code of Corporate Governance, where applicable.

4. Ordinary Resolution 8 - if passed, will empower the Directors to issue shares and/or Instruments (as defined above) in the capital of the Company. The aggregate number of shares to be issued pursuant to Resolution 8 (including shares to be issued in pursuance of Instruments made or granted) shall not exceed 100% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company with a sub-limit of 50% for shares issued other than on a pro-rata basis to shareholders (including shares to be issued in pursuance of Instruments made or granted pursuant to the said Resolution). For the purpose of determining the aggregate number of issued shares (excluding treasury shares that may be issued, the percentage of issued share capital will be calculated based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time of the passing of this Resolution, after adjusting for (i) new shares arising from the conversion or exercise of the Instruments; (ii) new shares arising from exercising share options or vesting of share awards outstanding or subsisting at the time of passing of this Resolution provided the share options or share awards (as the case may be) were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and (iii) any subsequent bonus issue, consolidation or subdivision of shares.

### Notes:

Shareholders of the Company ("Shareholders") should take note of the following arrangements for the AGM of the Company.

- 1. No attendance in person: Pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020, the Company has the option to hold a virtual meeting, even where the Company is permitted under safe distancing regulations to hold a physical meeting. Due to current COVID-19 situation and the Company's efforts to minimise physical interactions and keep COVID-19 transmission risk to a minimum, the AGM of the Company will be held by way of electronic means. Shareholders will NOT be allowed to attend the AGM in person.
- 2. **"Live" webcast and "live" audio feed**: Shareholders will be able to watch the AGM proceedings through a "live" webcast via their mobile phones, tablets or computers or listen to these proceedings through a "live" audio feed via telephone.
- 3. Online Pre-registration required to attend the AGM: All Shareholders as well as investors who hold shares of the Company ("Shares") through the Central Provident Fund ("CPF") or Supplementary Retirement Scheme ("SRS", and such investors "CPF/SRS Investors"), who wish to attend the AGM must pre-register online at the URL <a href="https://globalmeeting.bigbangdesign.co/apsi2022/">https://globalmeeting.bigbangdesign.co/apsi2022/</a> ("Pre-registration Website") no later than 3.00 p.m. on 21 October 2022 (the "Registration Deadline") for verification purposes. Shareholders who wish to appoint a person or persons (other than the Chairman of the AGM ("Chairman")) as a proxy or proxies to attend and vote at the AGM on their behalf must pre-register their proxy(ies) for the AGM no later than the Registration Deadline.

Investors who hold Shares through relevant intermediaries (as defined in Section 181 of the Companies Act 1967 of Singapore ("**Companies Act**")) or depository agents (as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore) (together, "**Relevant Intermediaries**", and such investors "**Investors**") (other than CPF/SRS Investors) who wish to attend the AGM should instead approach their Relevant Intermediary as soon as possible in order for the Relevant Intermediary to make the necessary arrangements to pre-register.

Following successful verification by the Company, a confirmation email which contains unique user credentials and/or instructions on how to join the webcast, and other relevant matters (the "**Confirmation Email**") will be sent to authenticated Shareholders, proxies and Investors who have been pre-registered for the AGM by the Registration Deadline at the email specified in their pre-registration details. Shareholders, proxies and Investors who do not receive the Confirmation Email by 3.00 p.m. on 30 October 2022 but have been pre-registered for the AGM by the Registration Deadline should contact the Company's webcast vendor via email at <u>webcast@ bigbangdesign.co</u> immediately.

4. **Submission of Questions:** Shareholders who registered and have been authenticated as members of the Company will be able to ask questions relating to the resolution to be tabled for approval at the AGM during the AGM by submitting text questions via the chatbox function to input their queries upon joining the webcast. The Company will endeavour to respond to such queries during the AGM as far as reasonably practicable.

Shareholders and Investors may also submit questions in advance of the AGM. All questions, together with the full names, identification numbers, contact numbers, email addresses of the Shareholders and Investors and manner in which they hold Shares in the Company, must be submitted no later than 3.00 p.m. on 21 October 2022 via the Pre-registration Website at the URL <a href="https://globalmeeting.bigbangdesign.co/apsi2022/">https://globalmeeting.bigbangdesign.co/</a> apsi2022/ or via email to <a href="contact@asiastrategic.com.sg">contact@asiastrategic.com.sg</a>. All substantial and relevant questions received by the Company from the Shareholders prior to the deadline of 3:00 p.m. on 21 October 2022 will be addressed by the Company at least 48 hours prior to the closing date and time for the lodgement of the Proxy Forms, and the responses will be published on the SGXNet at the URL <a href="https://www.sgx.com/securities/company-announcements">http://</a> asiastrategic.com.sg. Substantial and relevant questions which are submitted after 3:00 p.m. on 21 October 2022 will be consolidated and addressed either before the AGM via an announcement on SGXNet or at the AGM.

- 5. **Voting by Shareholders**: Shareholders who wish to exercise their voting rights at the AGM may:
  - (i) (where the Shareholder is an individual) attend and vote "live" at the AGM;
  - (ii) (where the Shareholder is an individual or a corporate) appoint proxy(ies) to attend and vote "live" at the AGM on their behalf; and
  - (iii) (where the Shareholder is an individual or a corporate) appoint the Chairman as proxy to vote on their behalf.

"Live" voting will be conducted during the AGM. It is important for Shareholders and proxies to have their own web-browser enabled devices ready for voting during the AGM. Examples of webbrowser enabled devices include mobile smartphones, laptops, tablets or desktop computers with internet capabilities.

Shareholders and proxies who have indicated their preference for "live" voting during pre-registration may cast their votes at the AGM by following the instructions provided in the Confirmation Email.

Shareholders and proxies should therefore have their Confirmation Email containing the instructions handy for reference. Instructions will be provided at the start of the AGM on how to vote. For the avoidance of doubt, "live" voting is not permissible by the audio-only feed.

### 6. Appointment of Proxies:

- (i) Shareholders who wish to appoint proxies (other than the Chairman of the AGM) to attend the AGM and vote "live" at the AGM on their behalf must do both of the following:
  - (A) complete and submit the Proxy Form in accordance with the instructions below; and
  - (B) pre-register the proxy(ies) at the Pre-registration Website by the Registration Deadline.
- (ii) As an alternative to "live" voting, Shareholders may also vote at the AGM by appointing the Chairman of the AGM as proxy to vote on their behalf at the AGM. Such Shareholders must give specific instructions as to voting, or abstention from voting, in respect of a resolution in the Proxy Form. Failing which, the appointment of the Chairman of the AGM as proxy for the resolution will be treated as invalid.

If a Shareholder wishes to appoint a proxy or proxies (including the Chairman) to vote at the AGM on their behalf, duly completed Proxy Forms must be deposited with the Company by:

- (a) via post at the office of the Company's share registrar, B.A.C.S. Private Limited, at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896 or
- (b) via electronic mail to <u>main@zicoholdings.com</u>, enclosing a clear scanned completed and signed Proxy Form.

The Proxy Form must be executed under the hand of the appointor or of his attorney duly authorised in writing. Where the Proxy Form is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. The dispensation of the use of common seal pursuant to the Companies Act 1967 is applicable at this AGM. Where the Proxy Form is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument.

Proxy Forms must be received by the Company by 3.00 p.m. on 29 October 2022 (being 48 hours before the time appointed for the holding of the AGM). Proxy Forms can be downloaded from SGXNet at the URL <a href="http://www.sgx.com/securities/company-announcements">http://www.sgx.com/securities/company-announcements</a>. In the Proxy Form, a Shareholder should specifically direct the proxy on how he/she is to vote for or vote against (or abstain from voting on) the resolution to be tabled at the AGM. If no specific direction as to voting is given, the proxy will vote or abstain from voting at his/her discretion. For appointment of the Chairman of the AGM as proxy, specific directions as to voting must be given. Failing which, the appointment of the Chairman of the AGM as proxy will be treated as invalid.

In view of the COVID-19 situation, the Company encourages Shareholders to submit the completed and signed Proxy Form via electronic mail. The Company may reject any instrument appointing a proxy lodged if the Shareholder appointing the proxy is not shown to have Shares entered against his/her/its name in the Depository Register as at 72 hours before the time appointed for holding the AGM as certified by CDP to the Company.

A Shareholder (who is not a Relevant Intermediary) entitled to attend and vote at a meeting of the Company is entitled to appoint one or two proxies to attend and vote on his/her/its behalf. A proxy need not be a Shareholder. Where a Shareholder appoints two proxies, the appointments shall be invalid unless he/she/it specifies the number of Shares or proportion of his/her/its shareholding to be represented by each proxy. A Shareholder who is a Relevant Intermediary is entitled to appoint more than two proxies to attend and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different Share or Shares held by such Shareholder. Where such Shareholder appoints two or more proxies, the appointments shall be invalid unless such Shareholder appoints the number of Shares to be represented by each proxy.

### 7. Voting by Investors holding Shares through Relevant Intermediaries (including CPF/SRS Investors):

Investors holding Shares through Relevant Intermediaries (including CPF/SRS Investors) may exercise their votes in the following manner:

- (i) vote "live" at the AGM, if they are appointed as proxies by their respective Relevant Intermediaries (including CPF Agent Banks and SRS Operators); or
- (ii) specify their voting instructions to/arrange for their votes to be submitted by their respective Relevant Intermediaries (including CPF Agent Banks and SRS Operators).

Investors holding Shares through Relevant Intermediaries should not make use of the Proxy Form. Only Investors that have been duly appointed as proxies by their respective Relevant Intermediary may vote "live" at the AGM.

CPF/SRS Investors who wish to exercise their votes should approach their respective CPF Agent Bank/SRS Operator at least 7 working days before the AGM (that is, by 3.00 p.m. on 19 October 2022).

- 8. **Voting Results:** An independent scrutineer will be appointed by the Company to direct and supervise the counting and validation of all valid votes cast through "live" voting and through Proxy Forms received as of the above-mentioned deadline. The voting results will be announced during the AGM (and displayed onscreen for the "live" webcast) in respect of the resolution put to the vote at the AGM. The Company will also issue an announcement on SGXNet on the results of the resolution put to vote at the AGM.
- 9. **Minutes of AGM:** The Company will publish the minutes of the AGM on the Company website and on SGXNet within one month after the date of the AGM, and the minutes will include the responses to substantial and relevant questions from shareholders which are addressed during the AGM.

### Documents and Information Relating to the AGM

Documents and information relating to the AGM (including the Notice of AGM and the Proxy Form) have been published on the SGXNet. Printed copies of the Notice of AGM and the Proxy Form will not be sent to Shareholders. In view of the evolving COVID-19 situation, Shareholders are advised to continue to check SGXNet regularly for any updates relating to the AGM.

### Personal data privacy:

Where a Shareholder submits an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof or completes the Pre-registration in accordance with the Notice. a Shareholder (i) consents to the collection, use and disclosure of the Shareholder's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the AGM (including any adjournment thereof); the processing of the Pre-registration for purposes of granting access to Shareholders (or their corporate representatives in the case of Shareholders which are legal entities) to the live webcast or live audio feed of the AGM proceedings and providing them with any technical assistance where necessary; and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the Shareholder discloses the personal data of the Shareholder's proxy(ies) and/or representative(s) to the Company (or its agents), the Shareholder has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the Shareholder will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the Shareholder's breach of warranty.

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### ASIA-PACIFIC STRATEGIC INVESTMENTS LIMITED

(Company Registration No.: 200609901H) (Incorporated in the Republic of Singapore)

### PROXY FORM ANNUAL GENERAL MEETING

(Address)

This proxy form has been made available on SGXNet and the Company's website and may be accessed at the

URL http://www.asiastrategic.com.sg. A printed copy of this proxy form will NOT be despatched to members of the Company.

| IMP | ORTANT:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.  | The Annual General Meeting is being convened and will be held, by electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (" <b>Order</b> ").                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 2.  | Alternative arrangements relating to amongst others, (i) pre-registration and attendance at the AGM via electronic means (including arrangements by which the meeting can be electronically accessed via "live" audio-visual webcast or "live" audio-only stream; (ii) submission of questions in advance of the AGM or "live" at the AGM; (iii) addressing of substantial and relevant questions at the AGM; and (ii) voting "live" at the AGM or by appointing proxy(les) to vote at the AGM, are set out in the Notice of AGM dated 14 October 2022, which has been uploaded on the SGXNet and the Company's website at the URL <a href="http://www.asiastrategic.com.sg">http://www.asiastrategic.com.sg</a> .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 3.  | Shareholders will not be able to attend the AGM in person. Shareholders who wish to exercise their voting rights at the AGM may: (a) (where the Shareholder is an individual) attend and vote "live" at the AGM, or (b) (where the Shareholder is an individual) or a corporate) appoint proxyles) (other than the Chairman of the AGM) to attend and vote "live" at the AGM on their behalf; or (c) (where the Shareholder is an individual) or a corporate) appoint the Chairman of the AGM as proxy to vote on their behalf in accordance with the instructions as set out in this Proxy Form. Shareholders who wish to appoint proxyles) (other than the Chairman of the AGM) to vote "live" at the AGM on their behalf in accordance with the instructions as set out in this Proxy Form. Shareholders who wish to appoint proxyles) (other than the Chairman of the AGM) to vote "live" at the AGM on their behalf must, in addition to completing and submitting this Proxy Form in accordance with the instructions set out in the notes below, complete pre-registration of the proxyles) at the pre-registration website at the URL <a href="https://globalmeeting.bigbangdesign.co/apsi2022/">https://globalmeeting.bigbangdesign.co/apsi2022/</a> no later than 3.00 p.m. on 21 October 2022 |
| 4.  | For investors holding shares of the Company through Relevant Intermediaries including CPF/SRS investors, this Proxy Form is not valid for use and shall be ineffective for all intents<br>and purposes if used or purported to be used by them. Such investors who wish to exercise their voting rights should approach their Relevant Intermediaries as soon as possible.<br>CPFIS Investors or SRS Investors who wish to appoint the Chairman of the AGM as proxy should approach their respective CPF Agent Banks or SRS Agent Banks to submit their<br>votes by 3.00 p.m. on 19 October 2022.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| I/W | /e (NRIC/Passport No./Company Registration No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

of \_

being a \*member/members of ASIA-PACIFIC STRATEGIC INVESTMENTS LIMITED (the "Company"), hereby appoints

| Name                           | Address | NRIC/Passport No. | Proportion of Sh | nareholdings |
|--------------------------------|---------|-------------------|------------------|--------------|
|                                |         | _                 | No. of Shares    | %            |
|                                |         |                   |                  |              |
|                                |         |                   |                  |              |
|                                |         |                   |                  |              |
| and/or (delete as annronriate) |         |                   |                  |              |

| Name | Address | NRIC/Passport No. | <b>Proportion of Shareholdings</b> |   |  |
|------|---------|-------------------|------------------------------------|---|--|
|      |         | -                 | No. of Shares                      | % |  |
|      |         |                   |                                    |   |  |
|      |         |                   |                                    |   |  |

or failing \*him/her, the Chairman of the annual general meeting of the Company (the "**AGM**"), as \*my/our proxy to vote for \*me/us on \*my/our behalf at the AGM to be held by way of electronic means (via LIVE WEBCAST and/or AUDIO ONLY MEANS) on Monday, 31 October 2022 at 3.00 p.m. and at any adjournment thereof.

\*I/We direct my \*proxy/proxies to vote for or against, or abstain from voting on the Resolutions to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the proxy/ proxies will vote or abstain from voting at his/her own discretion.

If you wish to appoint the Chairman of the AGM as proxy to cast all your votes for or against a resolution to be proposed at the AGM, please ensure specific instructions as to voting is given. Failing which, the appointment of the Chairman of the AGM as proxy will be treated as invalid.

All Resolutions put to the vote at the AGM shall be decided by way of poll.

If you wish to exercise all your votes "For" or "Against", or "Abstain" the relevant Resolutions, please mark an "X" in the appropriate box provided. Alternatively, please indicate the number of votes "For" or "Against", or "Abstain" each Resolution in the boxes provided as appropriate. If you mark an "X" in the abstain box for a particular Resolution, you are directing your proxy not to vote on that Resolution

| No. | Resolutions relating to:                                                         | For | Against | Abstain |
|-----|----------------------------------------------------------------------------------|-----|---------|---------|
| 1.  | Adoption of Directors' Statement and the Audited Financial Statements for the    |     |         |         |
|     | financial year ended 30 June 2022 together with the Auditor's Report thereon.    |     |         |         |
| 2.  | Re-election Dato' Dr Choo Yeow Ming as a Director of the Company.                |     |         |         |
| 3.  | Re-election of Dr Lam Lee G as a Director of the Company.                        |     |         |         |
| 4.  | Approval of Dr Lam Lee G's continued appointment as an Independent               |     |         |         |
|     | Director by shareholders.                                                        |     |         |         |
| 5.  | Approval of Dr Lam Lee G's continued appointment as an Independent               |     |         |         |
|     | Director by shareholders (excluding directors, chief executive officer and their |     |         |         |
|     | respective associates).                                                          |     |         |         |
| 6.  | Approval of the Directors' Fees for the financial year ended 30 June 2022.       |     |         |         |
| 7.  | Re-appointment of Nexia TS Public Accounting Corporation as Auditor.             |     |         |         |
| 8.  | Approval of authority to allot and issue shares.                                 |     |         |         |

Date this \_\_\_\_\_ day of \_\_\_\_\_ 2022.

| Total no. of Shares in  | No. of Shares |
|-------------------------|---------------|
| (a) Depository Register |               |
| (b) Register of Members |               |

Signature(s) of Member(s)/Common Seal of Corporate Member(s) \* Delete where inapplicable

IMPORTANT: PLEASE READ NOTES FOR PROXY FORM OVERLEAF

#### NOTES FOR PROXY FORM

1. Please insert the total number of shares in the capital of the Company ("Shares") held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members of the Company, you should insert that number of Shares. If you have Shares registered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, this proxy form shall be deemed to relate to all the Shares held by you.

To minimise physical interactions and COVID-19 transmission risks, shareholders will NOT be able to attend the AGM in person. Shareholders (whether individuals or corporates) who wish to exercise their voting rights at the AGM may vote "live" themselves or via their appointed proxy(ies) (excluding the Chairman of the AGM) or appoint the Chairman of the AGM as their proxy to attend, speak and vote on their behalf at the AGM. In appointing their proxy(ies), Shareholders (whether individuals or corporates) must give specific instructions as to voting, or abstentions from voting, in the form of proxy, failing which the proxy(ies) (other than the Chairman of the AGM if he/she is appointed as proxy) will vote or abstain from voting at his/her discretion.

- 2. This instrument appointing the proxy/proxies must:
  - (a) if sent personally or by post, be lodged at the office of the Company's Share Registrar, B.A.C.S. Private Limited, at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896; or
  - (b) if submitted by email, be received by the Company's Share Registrar, B.A.C.S. Private Limited at main@zicoholdings.com,

in either case, by 3.00 p.m. on 29 October 2022 (being not less than forty-eight (48) hours before the time appointed for holding the AGM) (the "**Proxy Deadline**").

Shareholders who wish to submit an instrument of proxy must first download, complete and sign the Proxy Forms, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.

#### Shareholders are strongly encouraged to submit their completed proxy forms electronically via email.

- 3. This proxy form must be under the hand of the appointor or of his/her/its attorney duly authorised in writing.
  - (i) Where this proxy form is executed by a corporation, it must be executed either under its common seal (or otherwise in accordance with its constitution) or under the hand of an officer or attorney duly authorised. The dispensation of the use of common seal pursuant to the Companies Act 1967 is applicable at this AGM.
  - (ii) Where this proxy form is executed by an attorney on behalf of the appointor, the letter or the power of attorney or a duly certified true copy thereof must be lodged with this proxy form, failing which the instrument of proxy may be treated as invalid.
- 4. For Investors who hold their Shares through relevant intermediaries as defined in Section 181 of the Companies Act 1967 (including CPFIS Investors and SRS Investors) this proxy form is not valid for their use and shall be ineffective for all intents and purposes if used or purported to be used by them. Investors who wish to exercise their votes by appointing the Chairman of the AGM as proxy should approach their respective relevant intermediaries (including their respective CPF Agent Banks or SRS Agent Banks) to submit their voting instructions by 3.00 p.m. on 19 October 2022, in order to allow sufficient time for their respective relevant intermediaries to in turn submit the Proxy Forms to appoint the Chairman of the AGM to vote on their behalf no later than the Proxy Deadline.

"Relevant Intermediary" means: (a) a banking corporation licensed under the Banking Act 1970 or a whollyowned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 and who holds shares in that capacity; or (c) the Central Provident Fund Board established by the Central Provident Fund Act 1953, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of Shareholders of the Central Provident Fund if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

The Company shall be entitled to reject this proxy form if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in this proxy form. In addition, in the case of Shares entered in the Depository Register, the Company may reject any proxy form lodged if the shareholder, being the appointor, is not shown to have Shares entered against his/her/its name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM (or at any adjournment thereof), as certified by The Central Depository (Pte) Limited to the Company.

#### Personal data privacy:

By submitting this proxy form, the member of the Company accepts and agrees to the personal data privacy terms as set out in the Notice of AGM dated 14 October 2022.

## CORPORATE INFORMATION

### **BOARD OF DIRECTORS**

Dato' Dr Choo Yeow Ming Chairman & CEO

Lum Moy Foong Non-executive Director

Dr Lam Lee G Lead Independent Director

Chew Soo Lin Independent Director

Lien Kait Long Independent Director

### **AUDIT COMMITTEE**

Lien Kait Long Chairman

Chew Soo Lin Dr Lam Lee G

### **NOMINATING COMMITTEE**

Dr Lam Lee G Chairman

Chew Soo Lin Dato' Dr Choo Yeow Ming

### **REMUNERATION COMMITTEE**

Chew Soo Lin Chairman

Dr Lam Lee G Lien Kait Long

### **COMPANY SECRETARY**

Yap Wai Ming, LLB. (Hons)

### **REGISTERED OFFICE**

77 Robinson Road #06-03 Robinson 77 Singapore 068896 Tel: (65) 6538 0779 Fax: (65) 6438 7926

#### **SHARE REGISTRAR**

B.A.C.S. Private Limited

77 Robinson Road #06-03 Robinson 77 Singapore 068896

### **AUDITOR**

Nexia TS Public Accounting Corporation 80 Robinson Road #25-00 Singapore 068898 Director-in-charge: Teh Yeu Horng Appointed since financial year ended 30 June 2022

### **INFORMATION ON SUBSIDIARIES**

Huzhou Dixi Gengdu Ecological Agriculture Development Co., Ltd
Zhongfang Lianhe Grand Canal Culture Tourism Group Co., Ltd
Industry Area, Hefu Town
Huzhou City, Zhejiang Province (Yang Dong Mining Area)
313017 People's Republic of China
Tel: (86) 57 2396 6901
Fax: (86) 57 2396 6903

### Anatole by Landison Hotel Huzhou (湖州雷迪森怿曼酒店)

No. 3 Huanhe Road, Hefu Town Huzhou City, Zhejiang Province 313017 People's Republic of China Tel: (86) 57 2331 6666

### ASIA-PACIFIC STRATEGIC INVESTMENTS LIMITED

1 Scotts Road, #20-07 Shaw Centre, Singapore 228208 Tel: +(65) 6735 4118 | Fax: +(65) 6735 6443 www.asiastrategic.com.sg