

ANNICA HOLDINGS LIMITED

Condensed Interim Consolidated Financial Statements for the First Quarter Financial Period Ended 31 March 2025

This announcement has been reviewed by the Company's sponsor, ZICO Capital Pte. Ltd. (the "Sponsor").

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms Goh Mei Xian, ZICO Capital Pte. Ltd. at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896, telephone (65) 6636 4201.

For the purposes of this announcement ("Announcement"), "1Q2025" refers to the three-month financial period ended 31 March 2025, whereas "1Q2024" refers to the corresponding three-month financial period ended 31 March 2024. "FY" refers to the financial year ended or ending 31 December (as the case may be).

The quarterly reporting of financial statements is required by the Singapore Exchange Securities Trading Limited ("SGX-ST") for Annica Holdings Limited (the "Company", and together with its subsidiaries, the "Group") pursuant to Rule 705(2) of the SGX-ST Listing Manual Section B: Rules of Catalist (the "Catalist Rules"). The foregoing statement is made pursuant to Rule 705(2C) of the Catalist Rules in view of the qualified opinion issued by the Company's independent auditor in its independent auditor's report dated 11 April 2025 in relation to the latest audited consolidated financial statements of the Group for FY2024.

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FIRST QUARTER FINANCIAL PERIOD ENDED 31 MARCH 2025

		1Q2025 (Unaudited) S\$'000	Group 1Q2024 (Restated) (Unaudited) S\$'000	Increase/ (Decrease) %
	Note			
<u>Continuing operations</u>				
Revenue	4	2,851	1,748	63
Cost of sales		(1,447)	(836)	73
Gross profit		1,404	912	54
Other income		53	114	(54)
Interest income		2	50	(96)
Selling and distribution expenses		(48)	(39)	23
Administrative and general expenses		(1,281)	(1,117)	15
Other expenses		(138)	(67)	NM
Finance costs		(91)	(71)	28
Loss before tax from continuing operations	6	(99)	(218)	(55)
Tax expense		-	-	-
Loss for the financial period from continuing operations		(99)	(218)	(55)
<u>Discontinued operations</u>				
Loss for the financial period from discontinued operations		(7)	(74)	(91)
Loss for the financial period		(106)	(292)	(64)
Other comprehensive loss				
<i>Items that are or may be reclassified subsequently to profit or loss:</i>				
Currency translation differences arising on consolidation		(54)	(23)	NM
Other comprehensive loss for the financial period, net of tax		(54)	(23)	NM
Total comprehensive loss for the financial period		(160)	(315)	(49)

NM: Not Meaningful

NOTE:

Restated: Comparative figures were restated due to the proposed disposal of a wholly-owned subsidiary, Industrial Engineering Systems Pte Ltd ("IES") as announced by the Company on 8 November 2024.

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year. (cont'd)

**CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FIRST QUARTER FINANCIAL PERIOD ENDED 31 MARCH 2025 (cont'd)**

Note	1Q2025 (Unaudited) S\$'000	Group 1Q2024 (Restated) (Unaudited) S\$'000	Increase/ (Decrease) %
Loss for the financial period attributable to:			
- Equity holders of the Company	(10)	(420)	(98)
- Non-controlling interests	(96)	128	NM
Total loss for the financial period	(106)	(292)	(64)
Loss for the financial period attributable to:			
<i>Equity holders of the Company</i>			
- Loss from continuing operations	(3)	(331)	(99)
- Loss from discontinued operations	(7)	(89)	(92)
	(10)	(420)	(98)
Total comprehensive loss attributable to:			
- Equity holders of the Company	(64)	(443)	(86)
- Non-controlling interests	(96)	128	NM
Total comprehensive loss for the financial period	(160)	(315)	(49)
Total comprehensive loss attributable to:			
<i>Equity holders of the Company</i>			
- Loss from continuing operations	(57)	(354)	(84)
- Loss from discontinued operations	(7)	(89)	(92)
	(64)	(443)	(86)
Loss per share for loss attributable to the equity holders of the Company (S\$ cents per share):			
Basic and diluted			
From continuing and discontinued operations	(0.0001)	(0.0025)	
From continuing operations	-*	(0.0019)	
From discontinued operations	-*	(0.0005)	

*Amount less than S\$0.0001

NM: Not Meaningful

(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

**CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION
AS AT 31 MARCH 2025**

	Note	Group		Company	
		As at 31 March 2025 (Unaudited) S\$'000	As at 31 December 2024 (Audited) S\$'000	As at 31 March 2025 (Unaudited) S\$'000	As at 31 December 2024 (Audited) S\$'000
ASSETS					
Non-current assets					
Property, plant and equipment ("PPE")	10	3,946	3,977	3,748	3,745
Right-of-use ("ROU") assets		553	622	156	196
Intangible assets	9	36	36	-	-
Investments in subsidiaries		-	-	1,890	1,890
Trade and other receivables		-	-	37	64
Deferred tax assets		39	41	-	-
		4,574	4,676	5,831	5,895
Current assets					
Cash and cash equivalents		1,828	1,958	19	85
Fixed deposits		185	143	-	-
Trade and other receivables	11	2,309	2,518	739	797
Inventories		1,178	1,108	-	-
Financial assets at fair value through profit or loss	8	-*	-*	-*	-*
Total current assets excluding asset classified as held-for-sale		5,500	5,727	758	882
Assets of disposal group classified as held-for-sale		4	7	1,500	1,500
		5,504	5,734	2,258	2,382
Total assets		10,078	10,410	8,089	8,277
LIABILITIES					
Non-current liabilities					
Borrowings	12	136	190	79	137
Provision for employee benefits		150	156	-	-
Deferred tax liabilities		3	3	-	-
		289	349	79	137
Current liabilities					
Trade and other payables		5,617	5,546	7,393	6,849
Contract liabilities		172	194	-	-
Borrowings	12	1,869	2,032	1,701	1,799
Tax payables		124	126	-	-
Total current liabilities excluding liabilities relating to assets as held-for-sale		7,782	7,898	9,094	8,648
Liabilities directly associated with disposal group classified as held-for-sale		52	48	-	-
		7,834	7,946	9,094	8,648
Total liabilities		8,123	8,295	9,173	8,785
Net assets/(liabilities)		1,955	2,115	(1,084)	(508)
EQUITY					
Share capital	13	70,501	70,501	70,501	70,501
Other reserves		(693)	(639)	89	89
Accumulated losses		(68,106)	(68,096)	(71,674)	(71,098)
Equity/(Capital deficiency) attributable to equity holders of the Company		1,702	1,766	(1,084)	(508)
Non-controlling interests		253	349	-	-
Total equity/(capital deficiency)		1,955	2,115	(1,084)	(508)

*Amount less than S\$1,000

(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FIRST QUARTER FINANCIAL PERIOD ENDED 31 MARCH 2025**

	Note	Group	
		1Q2025 (Unaudited) S\$'000	1Q2024 (Restated) (Unaudited) S\$'000
Cash flows from operating activities			
Loss before tax from continuing operations		(99)	(218)
Loss before tax from discontinued operations		(7)	(74)
		<u>(106)</u>	<u>(292)</u>
Adjustments for:			
Depreciation of property, plant and equipment	6	37	30
Depreciation of right-of-use assets	6	80	75
Interest expense	6	91	73
Interest income	6	(2)	(51)
Currency translation adjustments		(20)	(28)
		<u>80</u>	<u>(193)</u>
Operating cash flows before working capital changes			
Changes in working capital:			
Inventories		(70)	(1,437)
Trade and other payables and contract liabilities		57	104
Trade and other receivables		214	2,005
		<u>281</u>	<u>479</u>
Cash generated from operations		281	479
Income tax paid		-	(21)
		<u>281</u>	<u>458</u>
Net cash generated from operating activities			
Cash flows from investing activities			
Interest received		2	2
Purchase of property, plant and equipment		(9)	(108)
		<u>(7)</u>	<u>(106)</u>
Net cash used in investing activities			
Cash flows from financing activities			
Interest paid for bank loans		(67)	(66)
Interest paid for lease liabilities		(5)	(7)
Interest paid for third party loan		(91)	(62)
Placement of fixed deposit pledged		(47)	-
Placement of deposit in cash margin account		-	(262)
Proceeds of borrowings		500	-
Repayment of principal portion of borrowings		(585)	(672)
Repayment of principal portion of lease liabilities		(74)	(66)
		<u>(369)</u>	<u>(1,135)</u>
Net cash used in financing activities			
Net decrease in cash and cash equivalents			
Cash and cash equivalents at beginning of the financial period		1,698	3,013
Effects of foreign currency translation on cash and cash equivalents		(21)	5
Cash and cash equivalents of disposal group classified as held-for-sale		(4)	-
Deposit placed in cash margin account		250	262
		<u>1,828</u>	<u>2,497</u>
Cash and cash equivalents at end of the financial period			

(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL PERIOD ENDED 31 MARCH 2025**

	Not e	<u>Equity/(Capital deficiency) attributable to equity holders of the Company</u>			Equity/(Capital deficiency) attributable to equity holders of the Company	Non-controlling interests	Total equity
		Share capital S\$'000	Other reserves S\$'000	Accumulated losses S\$'000	S\$'000	S\$'000	S\$'000
Group							
Balance at 1 January 2025 (Audited)		70,501	(639)	(68,096)	1,766	349	2,115
Loss for the financial period		-	-	(10)	(10)	(96)	(106)
Other comprehensive loss:							
Currency translation differences arising from consolidation		-	(54)	-	(54)	-	(54)
Total comprehensive loss for the financial period		-	(54)	(10)	(64)	(96)	(160)
Balance at 31 March 2025 (Unaudited)		70,501	(693)	(68,106)	1,702	253	1,955
Balance at 1 January 2024 (Audited)		68,101	(772)	(68,075)	(746)	254	(492)
(Loss)/Profit for the financial period		-	-	(420)	(420)	128	(292)
Other comprehensive loss:							
Currency translation differences arising from consolidation		-	(22)	-	(22)	-	(22)
Total comprehensive (loss)/income for the financial period		-	(22)	(420)	(442)	128	(314)
Balance at 31 March 2024 (Unaudited)		68,101	(794)	(68,495)	(1,188)	382	(806)

(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (cont'd)

**CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL PERIOD ENDED 31 MARCH 2025 (cont'd)**

	Note	Share capital S\$'000	Other reserves S\$'000	Accumulated losses S\$'000	Total capital deficiency S\$'000
Company					
Balance at 1 January 2025 (Audited)		70,501	89	(71,098)	(508)
Total comprehensive loss for the financial period		-	-	(576)	(576)
Balance at 31 March 2025 (Unaudited)		70,501	89	(71,674)	(1,084)
Balance at 1 January 2024 (Audited)		68,101	89	(70,832)	(2,642)
Total comprehensive loss for the financial period		-	-	(375)	(375)
Balance at 31 March 2024 (Unaudited)		68,101	89	(71,207)	(3,017)

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate information

Annica Holdings Limited (the “**Company**”) is incorporated and domiciled in Singapore and its shares are publicly traded on the Catalist board of the SGX-ST. These condensed interim consolidated financial statements for the first quarter financial period ended 31 March 2025 comprise the Company and its subsidiaries (collectively, the “**Group**”). The primary activity of the Company is that of investment holdings.

The principal activities of the Group are:

- (a) trading in oilfield equipment and related products;
- (b) designing of industrial plant engineering services systems and general wholesaler and trader;
- (c) designing, engineering, procurement, construction and commissioning of solar photovoltaic system and related products;
- (d) manufacturing of electricity distribution and control apparatus, operation of generation facilities that produce electric energy, and wholesale of industrial machinery, equipment and supplies; and
- (e) investment holdings.

2. Basis of preparation

The condensed interim consolidated financial statements for first quarter financial period ended 31 March 2025 have been prepared in accordance with Singapore Financial Reporting Standards (International) (“**SFRS(I)**”) 1-34 Interim Financial Reporting issued by the Accounting Standards Council of Singapore. The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the last audited consolidated financial statements for FY2024.

Save as disclosed in Note 2.1, the accounting policies and methods of computation adopted for the condensed interim consolidated financial statements for 1Q2025 are consistent with those of the audited consolidated financial statements for the previous financial year, FY2024, which were prepared in accordance with SFRS(I)s.

The condensed interim consolidated financial statements in this Announcement are presented in Singapore dollar, which is the Company’s functional currency.

2.1 New and amended standards adopted by the Group

As at 1 January 2025, the Group adopted all the new and revised SFRS(I) pronouncements that are mandatorily effective and are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements did not result in substantial changes to the accounting policies of the Group and of the Company and had no material effect on the disclosures or on the amounts reported for the current or prior financial years.

2.2 Use of judgements and estimates

The preparation of the financial statements requires the management of the Company (“**Management**”) to make critical judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, income and expense and the disclosure of contingent liabilities. Actual results may differ from these estimates.

The critical judgements made by Management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the audited consolidated financial statements of the Group for FY2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revision to an accounting estimate is recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements of the Company are included in the following note:

- Note 8.1 – Fair value measurement.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities for as at 31 March 2025 and as at 31 December 2024 are included in the following notes:

- Note 9 – Intangible assets; and
- Note 11 – Trade and other receivables.

3. Seasonal operations

The Group’s businesses were not affected significantly by seasonal or cyclical factors during 1Q2025.

4. Segment and revenue information

The Group is organised into the following main business segments:

- Integrated Engineering Solutions;
- Renewable; and
- Investments and Others.

These operating segments are reported in a manner consistent with internal reporting provided to the Executive Director and Chief Executive Officer of the Company, Ms Sandra Liz Hon Ai Ling (“**Ms Hon**”) and the board of directors of the Company (“**Board**” or “**Directors**”) who are responsible for allocating resources and assessing the performance of the operating segments.

4.1 Reportable segments

The reportable segments are integrated engineering solutions, renewable, and investments and others.

	Continuing operations						
	Integrated Engineering Solutions	Renewable	Investments and others	Elimination	Continuing operation	Discontinued operation	Total
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
1Q2025							
Revenue							
External sales	2,641	210	-	-	2,851	-	2,851
Inter-segment sales	-	-	-	-	-	-	-
Total revenue	2,641	210	-	-	2,851	-	2,851
Results							
Segment results	483	(5)	(489)	1	(10)	(7)	(17)
Interest income	2	-	2	(2)	2	-	2
Interest expense	(3)	(1)	(89)	2	(91)	-	(91)
Profit/(Loss) before tax	482	(6)	(576)	1	(99)	(7)	(106)
Tax expense	-	-	-	-	-	-	-
Profit/(Loss) for the financial period	482	(6)	(576)	1	(99)	(7)	(106)
Other information							
Capital expenditure	10	9	4	-	23	-	23
Depreciation of property, plant and equipment	34	2	1	-	37	-	37
Depreciation of right-of-use asset	36	4	40	-	80	-	80
Government grant	-	3	-	-	3	-	3
As at 31 March 2025							
Assets							
Non-current assets	531	400	3,904	(300)	4,535	-	4,535
Other segment assets	9,140	238	4,186	(8,100)	5,464	79	5,543
Consolidated total assets	9,671	638	8,090	(8,400)	9,999	79	10,078
Liabilities							
Segment liabilities	2,277	807	7,394	(4,565)	5,913	78	5,991
Borrowings	325	45	1,780	(145)	2,005	-	2,005
Tax payable	124	-	-	-	124	-	124
Deferred tax liabilities	3	-	-	-	3	-	3
Consolidated total liabilities	2,729	852	9,174	(4,710)	8,045	78	8,123

4.1 Reportable segments (cont'd)

	Continuing operations						Total S\$'000
	Integrated Engineering Solutions S\$'000	Renewable S\$'001	Investments and others S\$'000	Elimination S\$'000	Continuing operation S\$'000	Discontinued operation S\$'000	
1Q2024 (Restated)							
Revenue							
External sales	1,748	-	-	-	1,748	49	1,797
Inter-segment sales	-	-	-	-	-	-	-
Total revenue	1,748	-	-	-	1,748	49	1,797
Results							
Segment results	218	(42)	(366)	(7)	(197)	(73)	(270)
Interest income	1	-	53	(4)	50	1	51
Interest expense	(6)	-	(69)	4	(71)	(2)	(73)
Profit/(Loss) before tax	213	(42)	(382)	(7)	(218)	(74)	(292)
Tax expense	-	-	-	-	-	-	-
Profit/(Loss) for the financial period	213	(42)	(382)	(7)	(218)	(74)	(292)
Other information							
Depreciation of property, plant and equipment	29	-	1	-	30	-	30
Depreciation of right-of-use asset	35	-	31	-	66	15	81
Government grant	-	-	1	-	1	-	1
As at 31 December 2024							
Assets							
Non-current assets	597	398	3,940	(300)	4,635	-	4,635
Other segment assets	8,833	369	4,338	(7,847)	5,693	82	5,775
Consolidated total assets	9,430	767	8,278	(8,147)	10,328	82	10,410
Liabilities							
Segment liabilities	2,374	933	6,849	(4,285)	5,871	73	5,944
Borrowings	411	46	1,936	(171)	2,222	-	2,222
Tax payable	126	-	-	-	126	-	126
Deferred tax liabilities	3	-	-	-	3	-	3
Consolidated total liabilities	2,914	979	8,785	(4,456)	8,222	73	8,295

4.2 Disaggregation of Revenue

	Group 1Q2025		
	Integrated Engineering Solutions S\$'000	Renewable S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	2,588	210	2,798
Services rendered	53	-	53
	<u>2,641</u>	<u>210</u>	<u>2,851</u>
Timing of revenue recognition:			
At a point in time	861	210	1,071
Over time	1,780	-	1,780
	<u>2,641</u>	<u>210</u>	<u>2,851</u>
Geographical information:			
Singapore	73	210	283
Malaysia	203	-	203
Indonesia	1,969	-	1,969
Thailand	327	-	327
Brunei & Myanmar	67	-	67
Others	2	-	2
	<u>2,641</u>	<u>210</u>	<u>2,851</u>

	1Q2024 (Restated)		
	Integrated Engineering Solutions S\$'000	Renewable S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	1,647	-	1,647
Services rendered	101	-	101
	<u>1,748</u>	<u>-</u>	<u>1,748</u>
Timing of revenue recognition:			
At a point in time	1,748	-	1,748
Over time	-	-	-
	<u>1,748</u>	<u>-</u>	<u>1,748</u>
Geographical information:			
Singapore	71	-	71
Malaysia	337	-	337
Indonesia	71	-	71
Thailand	205	-	205
Brunei & Myanmar	1,061	-	1,061
Others	3	-	3
	<u>1,748</u>	<u>-</u>	<u>1,748</u>

5. Financial assets and financial liabilities

	Note	Group		Company	
		As at 31 March 2025 (Unaudited) S\$'000	As at 31 December 2024 (Audited) S\$'000	As at 31 March 2025 (Unaudited) S\$'000	As at 31 December 2024 (Audited) S\$'000
Financial Assets					
Financial assets at fair value through profit or loss	8	-*	-*	-*	-*
Financial assets at amortised costs		2,920	3,464	699	912
		2,920	3,464	699	912
Financial Liabilities, at amortised costs		7,419	7,657	9,150	8,763

*Amount less than S\$1,000

6. Loss before taxation from continuing operations

6.1 Significant items

	Group	
	1Q2025 (Unaudited) S\$'000	1Q2024 (Restated) (Unaudited) S\$'000
Income		
Interest income from bank and deposits	2	1
Interest income from a third party	-	49
Miscellaneous income	16	5
Government grant received	3	1
Extension fees on amount due from Ms Chong Shin Mun	-	15
Foreign currency exchange gain	34	93
Expenses		
Interest expenses on borrowings	86	66
Interest expenses on lease liabilities	5	6
Depreciation of property, plant and equipment	37	30
Depreciation of right-of-use assets	80	66
Foreign currency exchange loss	138	61

6.2 Related party transactions

There were no material related party transactions during 1Q2025.

7. Net Asset Value

	Group		Company	
	As at 31 March 2025 (Unaudited)	As at 31 December 2024 (Audited)	As at 31 March 2025 (Unaudited)	As at 31 December 2024 (Audited)
Net equity/(capital deficiency) per ordinary share of the Company ("Share") based on the issued Shares at the end of the financial period/year reported on (in S\$ cents)	0.0088	0.0092	(0.0056)	(0.0026)

Net asset value per Share of the Group as at 31 March 2025 was calculated by dividing the Group's equity attributable to equity holders as at 31 March 2025 of S\$1,702,000 (31 December 2024: S\$1,766,000) by the number of issued Shares as at 31 March 2025 of 19,260,481,334 (31 December 2024: 19,260,481,334).

Net capital deficiency per Share of the Company as at 31 March 2025 was calculated by dividing the Company's capital deficiency attributable to equity holders as at 31 March 2025 of S\$1,084,000 (31 December 2024: S\$508,000) by the number of issued Shares as at 31 March 2025 of 19,260,481,334 (31 December 2024: 19,260,481,334).

8. Financial assets at fair value through profit or loss

Financial assets at fair value through profit and loss comprise the following:

	Group		Company	
	As at 31 March 2025 (Unaudited)	As at 31 December 2024 (Audited)	As at 31 March 2025 (Unaudited)	As at 31 December 2024 (Audited)
Unquoted securities	-*	-*	-*	-*

8.1 Fair value measurement

The Group classifies financial assets measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - Inputs other than quoted prices included within Level 1 which are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 - Inputs for the asset or liability which are not based on observable market data (unobservable inputs).

The following table presents the financial assets measured at fair value:

	Level 1 S\$'000	Level 2 S\$'000	Level 3 S\$'000	Total S\$'000
Group – 31 December 2024 and 31 March 2025				
Financial assets				
Financial assets at fair value through profit or loss	-	-	-*	-*
Company – 31 December 2024 and 31 March 2025				
Financial assets				
Financial assets at fair value through profit or loss	-	-	-*	-*

*Amount less than S\$1,000

9. Intangible assets

Goodwill arising on consolidation

As at 31 December 2024 and 31 March 2025

Group
S\$'000
36

10. Property, plant and equipment

During 1Q2025, the Group acquired plant and equipment amounting to S\$9,000 (FY2024: S\$4,955,000). The Group did not dispose of any plant and equipment during 1Q2025 and FY2024.

11. Trade and other receivables

Trade and other receivables comprise the following:

	Group	
	As at 31 March 2025 (Unaudited) S\$'000	As at 31 December 2024 (Audited) S\$'000
Trade and other receivables		
Trade receivables	744	1,217
Other receivables:		
Advance billings from suppliers	1,051	900
Other receivables	514	401
Total other receivables	1,565	1,301
Trade and other receivables	2,309	2,518

11.1 Ageing profile of trade and other receivables

As at 31 March 2025

	Total Due S\$'000	0-30 days S\$'000	30-60 days S\$'000	60-90 days S\$'000	90+ days S\$'000
Segments					
Trade receivables					
Integrated engineering solutions	744	399	131	66	148
Renewable	-	-	-	-	-
Investments and others	-	-	-	-	-
	<u>744</u>	<u>399</u>	<u>131</u>	<u>66</u>	<u>148</u>
Other receivables					
Integrated engineering solutions	1,262	1,262	-	-	-
Renewable	156	19	-	-	137
Investments and others	147	147	-	-	-
	<u>1,565</u>	<u>1,428</u>	<u>-</u>	<u>-</u>	<u>137</u>
	<u>2,309</u>	<u>1,827</u>	<u>131</u>	<u>66</u>	<u>285</u>

As at 31 December 2024

	Total Due S\$'000	0-30 days S\$'000	30-60 days S\$'000	60-90 days S\$'000	90+ days S\$'000
Segments					
Trade receivables					
Integrated engineering solutions	1,217	856	170	68	123
Renewable	-	-	-	-	-
Investments and others	-	-	-	-	-
	<u>1,217</u>	<u>856</u>	<u>170</u>	<u>68</u>	<u>123</u>
Other receivables					
Integrated engineering solutions	1,067	1,067	-	-	-
Renewable energy	156	18	-	-	138
Investments and others	78	78	-	-	-
	<u>1,301</u>	<u>1,163</u>	<u>-</u>	<u>-</u>	<u>138</u>
	<u>2,518</u>	<u>2,019</u>	<u>170</u>	<u>68</u>	<u>261</u>

12. Borrowings

	As at 31 March 2025 (Unaudited)			As at 31 December 2024 (Audited)		
	Secured borrowings	Unsecured borrowings	Lease liabilities	Secured borrowings	Unsecured borrowings	Lease liabilities
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Amount repayable in one year or less, or on demand	140	1,473	256	205	1,563	264
Amount repayable after one year	20	-	116	22	-	168
Total	160	1,473	372	227	1,563	432

During 1Q2025 and FY2024, the secured bank borrowings and credit facilities of the Group are secured over the Group's leasehold properties, fixed deposits, the corporate guarantee given by the Company and personal guarantees given by certain directors of the Company's subsidiary.

13. Share capital

	The Group and the Company			
	As at 31 March 2025 (Unaudited)		As at 31 December 2024 (Audited)	
	Number of shares '000	Amount S\$'000	Number of shares '000	Amount S\$'000
Beginning of financial period/year	19,260,481	70,501	16,974,767	68,101
Issuance of new ordinary shares	-	-	2,285,714	2,400
End of financial period	<u>19,260,481</u>	<u>70,501</u>	<u>19,260,481</u>	<u>70,501</u>

14. Subsequent events

There are no known subsequent events (after 31 March 2025) which have led to adjustments to this set of condensed interim consolidated financial statements.

OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES

1. (d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There were no changes in the Company's share capital for 1Q2025 since the end of FY2024.

There are no Shares that may be issued on conversion of any outstanding convertibles as at the end of the current financial period except as follows:

Grant of Options pursuant to the Annica Employee Share Option Scheme:

Pursuant to the Annica Employee Share Option Scheme, the Company had on 27 December 2018 granted employee share options ("**ESOS Options**") consisting of 42,500,000 Shares, the details of which are as follows:

(a) Date of grant of ESOS Options (" Date of Grant ")	27 December 2018
(b) Exercise Price of ESOS Options granted	S\$0.001 per Share
(c) Number of Shares comprised in the ESOS Options granted	42,500,000
(d) Number of Shares comprised in the ESOS Options which have lapsed; and are null and void	12,500,000
(e) Number of Shares comprised in the remaining ESOS Options	30,000,000
(f) Number of Shares comprised in the ESOS Options granted to each Director and controlling shareholders (and each of their associates)	None
(g) Market price of the Shares on the Date of Grant	S\$0.001
(h) Validity period of the ESOS Options	28 December 2019 – 27 December 2028 (both dates inclusive) ESOS Options shall only be exercisable after the 1 st anniversary from the Date of Grant and shall be exercised before the 10 th anniversary of the Date of Grant.

As at the date of this Announcement, no ESOS Options have been exercised by the respective holders of the ESOS Options.

As at 31 March 2025, the number of shares that may be issued on conversion of all the outstanding convertible securities is 30,000,000 (31 December 2024: 30,000,000) which represents approximately 0.16% (31 December 2024: 0.16%) of the total issued Shares (excluding treasury shares and subsidiary holdings).

There were no treasury shares or subsidiary holdings as at 31 March 2025 and 31 March 2024.

- (d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	As at 31 March 2025	As at 31 December 2024
Total number of issued shares excluding treasury shares ('000)	19,260,481	19,260,481

- (d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable. The Company did not hold any treasury shares during and as at the end of the current financial period reported on.

- (d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable. The Company's subsidiaries did not hold any shares in the Company during and as at the end of the current financial period reported on.

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).

Not applicable.

3A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-

(a) Updates on the efforts taken to resolve each outstanding audit issue.

The Company refers to the basis for qualified opinion as set out in the independent auditor's report dated 11 April 2025 which is contained within the Company's annual report for FY2024. The Company had, on 2 October 2024, fully settled the amount due from GPE Power Systems (M) Sdn. Bhd. ("GPE") with Chong Shin Mun ("CSM") and Tan Yock Chew ("Settlement"). Please refer to the Company's announcements dated 14 August 2024 and 2 October 2024 for further information on the Settlement. As the amount due from GPE has been settled in full during FY2024, the Company deemed the matter as resolved and accordingly, the Board and the Audit Committee of the Company, following discussion with the independent auditors of the Company ("Independent Auditors"), does not expect the matter highlighted by the Independent Auditors under its qualified opinion for FY2024 to be a repeated issue in the audit for FY2025.

(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

The Board confirms that the impact of all outstanding audit issues on the financial statements have been adequately disclosed to date.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the Group adopted the same accounting policies and methods of computation in the financial statements for the current reporting period as compared to the most recently audited consolidated financial statements for FY2024.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group adopted all the new/revised SFRS(I) pronouncements that are mandatorily effective and are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements did not result in substantial changes to the Group's and the Company's accounting policies and had no material effect on the disclosures or on the amounts reported for the current or prior financial periods/years.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends:-

- (a) Based on the weighted average number of ordinary shares on issue; and**
(b) On a fully diluted basis (detailing any adjustments made to the earnings).

	Group	
	1Q2025 (S\$ cents)	1Q2024 (Restated) (S\$ cents)
Loss per share based on the weighted average number of shares in issue:		
Basic and diluted loss per share		
From continuing and discontinued operations	(0.0001)	(0.0025)
From continuing operations (Notes (a))	-*	(0.0019)
From discontinued operations (Notes (b))	-*	(0.0005)

*Amount less than 0.0001

(a) Basic and diluted loss per share from continuing operations for 1Q2025 was calculated by dividing the loss attributable to equity holders of the Company from continuing operations of S\$3,000 (1Q2024: S\$331,000) by the weighted average number of shares for 1Q2025 of 19,260,481,334 (1Q2024: 16,974,767,048).

(b) Basic and diluted loss per share from discontinued operations for 1Q2025 was calculated by dividing the loss attributable to equity holders of the Company from discontinued operations of S\$7,000 (1Q2024: S\$89,000) by the weighted average number of shares for 1Q2025 of 19,260,481,334 (1Q2024: 16,974,767,048).

7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-

- (a) current financial period reported on; and**
(b) immediately preceding financial year.

Please refer to Note 7 of the Notes to the Condensed Interim Consolidated Financial Statements for further information.

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**
- (a) **any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**
 - (b) **any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

Please refer to Appendix A for the review of the performance of the Group during 1Q2025.

9. **Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders of the Company.

10. **A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months.**

Southeast Asia, having shown economic resilience in recent years, faces a complex global environment in 2025–2026 due to its integration with international markets. Recent U.S. policy shifts, including new tariffs announced in April 2025, create uncertainty in global trade, disrupting supply chains and inflating raw material costs. Ongoing geopolitical tensions, including conflicts in the Middle East and the Russia-Ukraine war, further exacerbate these disruptions, potentially leading to higher operational costs across the region.¹ These external pressures challenge Southeast Asia's ability to maintain stable growth amidst volatile market conditions.

The energy sector in Southeast Asia is poised for significant growth. According to the International Energy Agency, the region is projected to account for 25% of global energy demand growth from 2024 to 2035.² Global commitments to net-zero emissions by 2050, highlighted by India's target of achieving 500 GW renewable energy by 2030, spurs demand for green hydrogen and renewable solutions, aligning with the Group's Renewable Segment expertise.³ ASEAN's strategic role in evolving global trade dynamics offers opportunities to diversify supply chains and penetrate emerging energy markets, despite uncertainties from U.S. policy changes.

The Group is well-positioned to capitalize on these opportunities, with expanded facilities in Brunei and new services in Indonesia strengthening its oil and gas maintenance and refurbishment capabilities. The increasing demand for green hydrogen and off-grid solutions positions the Group as a leader in the Borneo Energy Hub, encompassing Malaysia, Brunei, and Indonesia. Malaysia's 2025 Budget has doubled grants for Sabah and Sarawak to RM600 million each, bolstering renewable energy projects in East Malaysia, a core market for the Group's initiatives.⁴

Challenges remain, particularly in the oil and gas segment, where U.S. dollar-denominated costs in Malaysia may rise due to trade uncertainties and potential retaliatory measures from other nations.⁵ Geopolitical instability, extreme weather, and policy implementation delays could elevate financing costs and impede project scaling. The risk of a global recession further threatens demand and profitability across the Group's operations.

Since entering the renewable energy sector in 2016, the Group has led the energy transition, balancing security, affordability, and sustainability. To navigate trade uncertainties and market volatility, the Group is streamlining operations, prioritising localisation to mitigate cost pressures, and targeting high-potential markets. It is also enhancing supply chain resilience to leverage ASEAN's trade advantages and pursuing fundraising, acquisitions, and restructuring while maintaining disciplined cash flow management. These strategies aim to ensure competitiveness and drive sustainable growth over the next 12 months.

11. **If a decision regarding dividend has been made:-**

- (a) **Whether an interim (final) ordinary dividend has been declared (recommended); and**

No dividend has been declared or recommended for the current financial period reported on.

- (b)(i) **Amount per share**

Not applicable.

- (b)(ii) **Previous corresponding period**

Not applicable. No interim or final dividend declared or recommended in the previous corresponding financial period.

¹ Reuters. (2025, April 4). *Trump tariffs sow fears of trade wars, recession and a \$2,300 iPhone*. <https://www.reuters.com/world/trump-stokes-trade-war-world-reels-tariff-shock-2025-04-03/>

² International Energy Agency. (2024). *Southeast Asia energy outlook 2024*. <https://www.iea.org/reports/southeast-asia-energy-outlook-2024/executive-summary>

³ Sharma, G. (2025, February 12). *India's Modi renews pledge of 500 GW green energy capacity by 2030*. *Forbes*. <https://www.forbes.com/sites/gauravsharma/2025/02/12/indias-modi-renews-pledge-of-500-gw-green-energy-capacity-by-2030>

⁴ Free Malaysia Today. (2024, December 31). *Increased funds for Sabah, Sarawak show govt's commitment to MA63*. <https://www.freemalaysiatoday.com/category/nation/2024/12/31/increased-funds-for-sabah-sarawak-show-govt-commitment-to-ma63>

⁵ The White House. (2025, April 3). *Regulating imports with a reciprocal tariff to rectify trade practices that contribute to large and persistent annual United States goods trade deficits*. <https://www.whitehouse.gov/briefing-room/presidential-actions/2025/04/02/regulating-imports-with-a-reciprocal-tariff-to-rectify-trade-practices-that-contribute-to-large-and-persistent-annual-united-states-goods-trade-deficits/>

- (c) **Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).**

Not applicable.

- (d) **The date the dividend is payable.**

Not applicable.

- (e) **The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.**

Not applicable.

12. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

No dividend has been recommended or declared for the current financial period reported on, as the Group was loss-making in 1Q2025.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders of the Company for interested person transactions.

14. Please disclose the use of the IPO proceeds and any proceeds arising from any offerings pursuant to Chapter 8 as and when such funds are materially disbursed and whether such a use is in accordance with the stated use and in accordance with the percentage allocated in the offer document or the announcement of the issuer. Where the proceeds are used for general working capital purposes, the issuer must announce a breakdown with specific details on the use of proceeds for working capital. Where there is any material deviation from the stated use of proceeds, the issuer must also announce the reasons for such deviation.

There were no outstanding IPO proceeds or other proceeds arising from any offerings pursuant to Chapter 8 of the Catalist Rules during 1Q2025.

15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

The Company confirms that the required undertakings under Rule 720(1) of the Catalist Rules have been obtained from its Directors and Executive Officers in the format set out in Appendix 7H of the Catalist Rules.

16. Disclosure of acquisitions (including incorporations) and realisations of shares since the end of the previous reporting period pursuant to Rule 706A.

The Group does not have any acquisitions (including incorporations) and realisations of shares in subsidiaries and/or associated companies since the end of the previous reporting period, up to 31 March 2025.

Confirmation by the Board

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm that, to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the unaudited condensed interim consolidated financial statements of the Group for the first quarter financial period ended 31 March 2025 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Sandra Liz Hon Ai Ling
Executive Director and Chief Executive Officer

Tan Sri Dato Seri Zulkefli Bin Ahmad Makinudin
Independent and Non-Executive Chairman

Singapore
6 May 2025

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Revenue

The Group reported revenue of S\$2,851,000 in 1Q2025, representing a 63% increase of S\$1,103,000 from S\$1,748,000 in 1Q2024. The higher revenue in 1Q2025, as compared to 1Q2024, was mainly due to increased revenue contribution from the integrated engineering solutions segment in Indonesia and maiden contribution from the renewable segment in 1Q2025.

Cost of sales

The Group reported cost of sales of S\$1,447,000 in 1Q2025, representing a 73% increase of S\$611,000 from S\$836,000 in 1Q2024, mainly due to increased cost associated with the higher revenue generated in 1Q2025.

Gross profit

The Group reported a gross profit of S\$1,404,000 in 1Q2025, representing a 54% increase of S\$492,000 from S\$912,000 in 1Q2024. The gross profit margin in 1Q2025 was 49%, a decrease of 3 percentage points from 52% in 1Q2024. Although the Group reported lower gross profit margin in 1Q2025 compared to 1Q2024, the gross profit was higher in 1Q2025 due to higher revenue generated in the integrated engineering solutions segment in 1Q2025.

Other income

The Group reported other income of S\$53,000 in 1Q2025, representing a 54% decrease of S\$61,000 from S\$114,000 in 1Q2024. In both 1Q2025 and 1Q2024, the Group's other income was mainly derived from foreign currency exchange gains. The decrease in other income was mainly due to a decrease in foreign currency exchange gains in 1Q2025, as compared to 1Q2024, resulting from fewer foreign currency transactions in United States Dollars and the weakening of the United States Dollar against Singapore Dollar during 1Q2025.

Interest income

The Group reported interest income of S\$2,000 in 1Q2025, representing a 96% decrease of S\$48,000 from S\$50,000 in 1Q2024. The decrease was mainly due to the cessation of interest income charged on the amount due from GPE and CSM following the Settlement during second half of FY2024. Please refer to the Company's announcements on 14 August 2024 and 2 October 2024 for further information on the Settlement.

Selling and distribution expenses

The Group incurred selling and distribution expenses of S\$48,000 in 1Q2025, representing a 23% increase of S\$9,000 from S\$39,000 in 1Q2024, mainly due to higher travelling expenses incurred during 1Q2025.

Administrative and general expenses

The Group incurred administrative and general expenses of S\$1,281,000 in 1Q2025, representing a 15% increase of S\$164,000 from S\$1,117,000 in 1Q2024. This increase was mainly due to higher professional fees and office expenses in 1Q2025. Depreciation charged on PPE and ROU assets in 1Q2025 was higher compared to 1Q2024, as there were additions to PPE and ROU assets in 1Q2025.

Other expenses

The Group incurred other expenses of S\$138,000 in 1Q2025, an increase of S\$71,000 from S\$67,000 in 1Q2024, mainly due to higher foreign exchange losses arising from the Group's foreign subsidiaries in 1Q2025, compared to 1Q2024.

Finance costs

The Group incurred finance costs of S\$91,000 in 1Q2025, representing a 28% increase of S\$20,000 from S\$71,000 in 1Q2024, mainly due to higher interest expenses on loans from third parties, arising from an additional loan obtained in the second half of FY2024.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on (cont'd).

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (cont'd)

Loss from discontinued operations

The Group incurred a loss from discontinued operations of S\$7,000 in 1Q2025, representing a 91% decrease of S\$67,000 from S\$74,000 in 1Q2024.

The Group's discontinued operations in 1Q2025 and 1Q2024 pertained to the proposed disposal of 100% interest in IES, a wholly-owned subsidiary of the Company, as announced by the Company on 8 November 2024.

In 1Q2024, the Group's discontinued operations also included activities pertaining to Cahya Suria Services Sdn Bhd ("CSS"), a former indirect wholly-owned subsidiary of the Company. The Company reduced its effective shareholding in CSS from 100% to 10% following the disposal by Cahya Suria Energy Sdn Bhd of 9,000 ordinary shares, representing 90% of the shareholdings of CSS, to a third-party purchaser during FY2023.

Loss for the financial period

As a result of the abovementioned, the Group reported a loss of S\$106,000 for 1Q2025, representing a 64% decrease of S\$186,000 from S\$292,000 in 1Q2024.

STATEMENTS OF FINANCIAL POSITION

Non-current assets

The Group's non-current assets decreased by S\$102,000 from S\$4,676,000 as at 31 December 2024 to S\$4,574,000 as at 31 March 2025, mainly due to the following:

- (a) a decrease in PPE by S\$31,000, from S\$3,977,000 as at 31 December 2024 to S\$3,946,000 as at 31 March 2025, mainly due to depreciation charged on PPE during 1Q2025; and
- (b) a decrease in ROU assets by S\$69,000, from S\$622,000 as at 31 December 2024 to S\$553,000 as at 31 March 2025, mainly due to depreciation charged on ROU assets in 1Q2025.

Current assets

The Group's current assets decreased by S\$230,000, from S\$5,734,000 as at 31 December 2024 to S\$5,504,000 as at 31 March 2025. The decrease was due to decrease in cash and cash equivalents, and trade and other receivables, partially offset by an increase in fixed deposits and goods in transit, which are classified under inventories.

The decrease in trade and other receivables was mainly due to the collections from trade receivables.

Non-current liabilities

The Group's non-current liabilities decreased by S\$60,000, from S\$349,000 as at 31 December 2024 to S\$289,000 as at 31 March 2025. The decrease was mainly due to the reclassification of non-current borrowings to current borrowings.

Current liabilities

The Group reported current liabilities of S\$7,834,000 as at 31 March 2025, a decrease of S\$112,000 from S\$7,946,000 as at 31 December 2024. The decrease was mainly due to decrease in borrowings following the repayment of loan from third party during 1Q2025.

Working Capital

The Group reported negative working capital of S\$2,330,000 as at 31 March 2025, an increase of S\$118,000 from S\$2,212,000 as at 31 December 2024. The increase in the negative working capital position was primarily due to the reclassification of the amount due from GPE and CSM, previously classified as trade and other receivables under current assets, to PPE under non-current assets, following the transfer of ten sets of vertical automatic waste tyre pyrolysis production lines to the Company as part of the full and final settlement of the amount owed by GPE and CSM during FY2024.

Notwithstanding the negative working capital position as at 31 March 2025, the directors of the Company and the management of the Company believes that the use of the going concern assumption in the preparation of the unaudited condensed interim consolidated financial statements for 1Q2025 of the Group and the Company is appropriate, based on a detailed evaluation of available liquidity and financing sources, and a reasonable estimation of upcoming transactions and measures, barring any unforeseen circumstances. In the analysis of the going concern premise applied in formulating the condensed interim consolidated financial statements for both the Group and the Company, the key considerations are:

- i. the Group's activities are expected to generate positive cash flows for the Group and the Company;

- ii. revenue contributions from the renewable segment is expected to continue to contribute positively to the Group's cash flows, driven by anticipated growth in this segment;
- iii. the integration of the operations of the subsidiaries of the Company, namely P.J. Services Pte Ltd and Industrial Engineering Systems Pte Ltd, in FY2024 have streamlined the Group's oil and gas equipment and engineering services segments, enabling a sharper focus on serving broader markets across the value chain, while improving cost-efficiency and enhancing brand visibility;
- iv. the Group secured a loan facility of S\$2,000,000 to support its working capital requirements. As at 31 March 2025, S\$1,000,000 had been drawn, with the remaining S\$1,000,000 still available for future use;
- v. the Directors are actively evaluating a range of corporate strategies, including fundraising for renewable segment, pursuing strategic acquisitions, and restructuring the Group's existing businesses or assets to enhance the Group's earnings base; and
- vi. subsequent to 31 December 2024, the Company received comfort letters from potential investors expressing their commitment to a capital injection of approximately S\$2,000,000, through the issuance of new ordinary shares of the Company.

Shareholders' equity

The Group's equity attributable to equity holders of the Company was S\$1,702,000 as at 31 March 2025, a decrease of S\$64,000 from S\$1,766,000 as at 31 December 2024. The decrease was mainly due to losses incurred by the Group during 1Q2025.

STATEMENT OF CASH FLOWS

The Group recorded net cash generated from operating activities of S\$281,000 in 1Q2025 (1Q2024: S\$458,000). The lower net cash generated from operating activities in 1Q2025, as compared to 1Q2024, mainly due to lower operating cash flows and changes in working capital in 1Q2025.

The Group recorded net cash used in investing activities of S\$7,000 in 1Q2025 (1Q2024: S\$106,000). The net cash used in investing activities in 1Q2025 was due to payments made to acquire plant and equipment, partially offset by interest received.

The Group recorded net cash used in financing activities of S\$369,000 in 1Q2025 (1Q2024: S\$1,135,000). The net cash used in financing activities in 1Q2025 were mainly due to interest payments totalling S\$163,000, placement of a pledged fixed deposit of S\$47,000, and repayment of borrowings and lease liabilities amounting to S\$659,000, partially offset by proceeds from borrowings of S\$500,000.

KEY MATTER DURING 1Q2025

Proposed Acquisition of Business Assets Located in Tanjung Malim, Perak, Malaysia

As announced on 7 March 2025, the Company entered into a conditional asset purchase agreement ("**APA**") with GPL Industries Sdn. Bhd. (the "**Vendor**") on the same day, pursuant to which the Company has agreed to acquire, and the Vendor agreed to sell to the Company, certain assets owned by the Vendor located in Tanjung Malim, Perak, Malaysia ("**Business Assets**") for a consideration of S\$2,650,000 (the "**Proposed Acquisition**").

Please refer to the Company's announcement dated 7 March 2025 for more information on the Proposed Acquisition.