

ANNICA HOLDINGS LIMITED

Condensed Interim Consolidated Financial Statements for the Fourth Quarter and Financial Year Ended 31 December 2024

This announcement has been reviewed by the Company's sponsor, ZICO Capital Pte. Ltd. (the "Sponsor").

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms Goh Mei Xian, ZICO Capital Pte. Ltd. at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896, telephone (65) 6636 4201.

For the purposes of this announcement ("Announcement"), "4Q2024" refers to the three-month financial period ended 31 December 2024, whereas "4Q2023" refers to the corresponding three-month financial period ended 31 December 2023. "FY2024" refers to the financial year ended 31 December 2024, whereas "FY2023" refers to the corresponding financial year ended 31 December 2023.

The quarterly reporting of financial statements is required by the Singapore Exchange Securities Trading Limited ("SGX-ST") for Annica Holdings Limited (the "Company", and together with its subsidiaries, the "Group") pursuant to Rule 705(2) of the SGX-ST Listing Manual Section B: Rules of Catalist (the "Catalist Rules"). The foregoing statement is made pursuant to Rule 705(2C) of the Catalist Rules in view of the qualified opinion issued by the Company's independent auditor in its independent auditor's report dated 11 April 2024 in relation to the latest audited consolidated financial statements of the Group for FY2023.

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FOURTH QUATER AND FINANCIAL YEAR ENDED 31 DECEMBER 2024

	Note	Group					
		4Q2024 (Unaudited)	4Q2023 (Restated) (Unaudited)	Increase/ (Decrease)	FY2024 (Unaudited)	FY2023 (Restated) (Audited)	Increase/ (Decrease)
		S\$'000	S\$'000	%	S\$'000	S\$'000	%
Revenue	4	4,988	7,154	(30)	12,621	15,838	(20)
Cost of sales		(3,954)	(3,732)	6	(7,327)	(10,352)	(29)
Gross profit		1,034	3,422	(70)	5,294	5,486	(3)
Other income		151	254	(41)	439	404	9
Interest income		23	58	(60)	150	208	(28)
Selling and distribution expenses		(55)	(38)	45	(247)	(178)	39
Administrative and general expenses		(1,800)	(1,835)	(2)	(5,301)	(4,949)	7
Other expenses		54	(266)	NM	(450)	(274)	64
Impairment losses on trade and other receivables		-	(1,107)	NM	-	(1,107)	NM
Finance costs		(121)	(97)	25	(376)	(213)	77
(Loss)/Profit before tax from continuing operations	6	(714)	391	NM	(491)	(623)	(21)
Tax credit/(expense)	7	89	(46)	NM	(191)	(91)	NM
(Loss)/Profit from continuing operations		(625)	345	NM	(682)	(714)	(4)
Loss from discontinued operations		(72)	(75)	(4)	(211)	(214)	(1)
(Loss)/Profit for the financial period/year		(697)	270	NM	(893)	(928)	(4)
Other comprehensive (loss)/income							
<i>Items that are or may be reclassified subsequently to profit or loss:</i>							
Currency translation differences arising on consolidation		(54)	(51)	6	132	(149)	NM
Other comprehensive (loss)/income for the financial period/year		(54)	(51)	6	132	(149)	NM
Total comprehensive (loss)/income for the financial period/year		(751)	219	NM	(761)	(1,077)	(29)

NOTES:

NM: Not Meaningful

Restated: Comparative figures were restated due to the proposed disposal of a wholly owned subsidiary, Industrial Engineering Systems Pte Ltd ("IES") in 4Q2024. Please refer to Appendix A of this announcement for further details on the proposed disposal.

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year. (cont'd)

CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FOURTH QUATER AND FINANCIAL YEAR ENDED 31 DECEMBER 2024 (cont'd)

Note	Group					
	4Q2024 (Unaudited) S\$'000	4Q2023 (Restated) (Unaudited) S\$'000	Increase/ (Decrease) %	FY2024 (Unaudited) S\$'000	FY2023 (Restated) (Audited) S\$'000	Increase/ (Decrease) %
(Loss)/Profit attributable to:						
- Equity holders of the Company	(379)	65	NM	(987)	(1,235)	(20)
- Non-controlling interests	(318)	205	NM	94	307	(69)
(Loss)/Profit for the financial period/year	(697)	270	NM	(893)	(928)	(4)
(Loss)/Profit attributable to:						
Equity holders of the Company						
- (Loss)/Profit from continuing operations	(307)	141	NM	(776)	(1,020)	(24)
- Loss from discontinued operations	(72)	(76)	(5)	(211)	(215)	(2)
	(379)	65	NM	(987)	(1,235)	(20)
Total comprehensive (loss)/income attributable to:						
- Equity holders of the Company	(433)	14	NM	(855)	(1,384)	(38)
- Non-controlling interests	(318)	205	NM	94	307	(69)
Total comprehensive (loss)/income for the financial period/year	(751)	219	NM	(761)	(1,077)	(29)
Total comprehensive (loss)/income attributable to:						
Equity holders of the Company						
- (Loss)/Profit from continuing operations	(360)	90	NM	(644)	(1,169)	(45)
- Loss from discontinued operations	(73)	(76)	(4)	(211)	(215)	(2)
	(433)	14	NM	(855)	(1,384)	(38)
(Loss)/Earnings per share for (loss)/profit attributable to the equity holders of the Company						
	(S\$ cents)			(S\$ cents)		
<i>Basic and diluted</i>						
- From continuing and discontinued operations	(0.0020)	0.0004		(0.0056)	(0.0073)	
- From continuing operations	(0.0016)	0.0008		(0.0044)	(0.0060)	
- From discontinued operations	(0.0004)	(0.0004)		(0.0012)	(0.0013)	

NM: Not Meaningful

(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

**CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION
AS AT 31 DECEMBER 2024**

	Note	Group		Company	
		As at FY2024 (Unaudited) S\$'000	As at FY2023 (Audited) S\$'000	As at FY2024 (Unaudited) S\$'000	As at FY2023 (Audited) S\$'000
ASSETS					
Non-current assets					
Property, plant and equipment ("PPE")	12	2,977	226	2,745	1
Right-of-use ("ROU") assets		622	804	196	263
Intangible assets	11	36	36	-	-
Investments in subsidiaries		-	-	2,890	1,890
Trade and other receivables		-	-	64	229
Deferred tax assets		34	25	-	-
		3,669	1,091	5,895	2,383
Current assets					
Cash and cash equivalents		1,958	3,013	85	66
Fixed deposits		143	434	-	-
Trade and other receivables	13	2,518	7,175	797	3,363
Inventories		1,108	383	-	-
Financial assets at fair value through profit or loss	10	-*	-*	-*	-*
Total current assets excluding asset classified as held for sale		5,727	11,005	882	3,429
Assets of disposal group classified as held-for-sale		7	-	-	-
		5,734	11,005	882	3,429
Total assets		9,403	12,096	6,777	5,812
LIABILITIES					
Non-current liabilities					
Borrowings	14	190	647	137	373
Provision for employee benefits		156	108	-	-
Deferred tax liabilities		3	-	-	-
		349	755	137	373
Current liabilities					
Trade and other payables		5,500	7,640	6,849	6,372
Contract liabilities		194	2,008	-	-
Borrowings	14	2,032	2,054	1,799	1,709
Tax payable		133	131	-	-
Total current liabilities excluding liabilities relating to assets as held for sale		7,859	11,833	8,648	8,081
Liabilities directly associated with disposal group classified as held-for-sale		48	-	-	-
		7,907	11,833	8,648	8,081
Total liabilities		8,256	12,588	8,785	8,454
Net assets/(liabilities)		1,147	(492)	(2,008)	(2,642)
EQUITY					
Share capital	15	70,501	68,101	70,501	68,101
Other reserves		(640)	(772)	89	89
Accumulated losses		(69,062)	(68,075)	(72,598)	(70,832)
Equity/(capital deficiency) attributable to equity holders of the Company		799	(746)	(2,008)	(2,642)
Non-controlling interests		348	254	-	-
Total equity/(capital deficiency)		1,147	(492)	(2,008)	(2,642)

*Amount less than S\$1,000

(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FOURTH QUATER AND FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	Note	Group			
		4Q2024 (Unaudited) S\$'000	4Q2023 (Unaudited) S\$'000	FY2024 (Unaudited) S\$'000	FY2023 (Audited) S\$'000
Cash flows from operating activities					
(Loss)/Profit before tax from continuing operations		(714)	391	(491)	(623)
Loss before tax from discontinued operations		(72)	(75)	(211)	(214)
		(786)	316	(702)	(837)
Adjustments for:					
Depreciation of property, plant and equipment	6	45	31	165	159
Depreciation of right-of-use assets	6	83	76	308	253
Fair value gain on borrowings		(5)	-	(5)	-
Loss on disposal of property, plant and equipment	6	-	-	-	1
Impairment loss on trade and other receivables	6	-	1,107	-	1,107
Interest expense	6	118	101	378	221
Interest income	6	(23)	(58)	(150)	(208)
Bad debt written off	6	-	-	-	2
Bad debt recovered	6	(31)	-	(31)	(11)
Currency translation adjustment		(175)	(33)	99	(219)
Operating cash flows before working capital changes		(774)	1,540	62	468
Changes in working capital:					
Inventories		50	2,480	(725)	(82)
Trade and other payables and contract liabilities		(2,415)	(813)	(1,466)	(2,819)
Trade and other receivables		1,897	(873)	2,009	3,951
Cash (used in)/generated from operations		(1,242)	2,334	(120)	1,518
Income tax paid		(35)	(36)	(198)	(109)
Net cash (used in)/generated from operating activities		(1,277)	2,298	(318)	1,409
Cash flows from investing activities					
Interest received		19	9	25	12
Purchase of property, plant and equipment		(17)	(21)	(174)	(70)
Net cash generated from/(used in) investing activities		2	(12)	(149)	(58)
Cash flows from financing activities					
Interest paid for bank loans		(60)	(4)	(259)	(20)
Interest paid for lease liabilities		(6)	(8)	(25)	(16)
Interest paid for third party loan		(67)	(74)	(262)	(350)
Release/(Placement) of fixed deposit pledged		351	(3)	312	18
Release/(Placement) of deposit in cash margin account		1	-	(260)	-
Proceeds of borrowings		-	-	1,500	1,500
Repayment of principal portion of borrowings		(80)	(132)	(1,595)	(600)
Repayment of principal portion of lease liabilities		(73)	(66)	(274)	(241)
Net cash generated from/(used in) financing activities		66	(287)	(863)	291
Net (decrease)/increase in cash and cash equivalents		(1,209)	1,999	(1,330)	1,642
Cash and cash equivalents at beginning of the financial period		2,849	1,077	3,013	1,430
Effects of foreign currency translation on cash and cash equivalents		65	(63)	22	(59)
Cash and cash equivalents at end of the financial period/year		1,705	3,013	1,705	3,013
Cash and cash equivalents at end of the financial period/year were made up of:					
Cash and cash equivalents		1,705	3,013	1,705	3,013
Cash and cash equivalent from Disposal Group		(7)	-	(7)	-
Deposit placed in cash margin account		260	-	260	-
Cash and cash equivalents in consolidated statement of cash flows		1,958	3,013	1,958	3,013

(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

**CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024**

	<u>Equity/(Capital deficiency) attributable to equity holders of the Company</u>					
Note	Share capital S\$'000	Other reserves S\$'000	Accumulated losses S\$'000	Equity/(Capital deficiency) attributable to equity holders of the Company S\$'000	Non- controlling interests S\$'000	Total equity S\$'000
Group						
Balance as at 1 January 2024 (audited)	68,101	(772)	(68,075)	(746)	254	(492)
Issuance of ordinary shares of the Company	2,400	-	-	2,400	-	2,400
(Loss)/income for the financial year	-	-	(987)	(987)	94	(893)
Other comprehensive income:						
Currency translation differences arising from consolidation	-	132	-	132	-	132
Total comprehensive income/(loss) for the financial year	-	132	(987)	(855)	94	(761)
Balance as at 31 December 2024 (unaudited)	70,501	(640)	(69,062)	799	348	1,147
Balance as at 1 January 2023 (audited)	68,101	(2,041)	(65,425)	635	(53)	582
Bonus shares issue in a subsidiary	-	1,416	(1,416)	-	-	-
(Loss)/income for the financial period	-	-	(1,235)	(1,235)	307	(928)
Other comprehensive loss:						
Currency translation differences arising from consolidation	-	(149)	-	(149)	-	(149)
Total comprehensive (loss)/income for the financial period	-	(149)	(1,235)	(1,384)	307	(1,077)
Changes in ownership interests in a subsidiary:						
Disposal of ownership interest in a subsidiary	-	3	-	3	-	3
Reclassification of cumulative foreign currency translation differences from equity on the disposal of subsidiary to profit or loss	-	(1)	1	-	-	-
	-	2	1	3	-	3
Balance as at 31 December 2023 (audited)	68,101	(772)	(68,075)	(746)	254	(492)

(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year. (cont'd)

**CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024 (cont'd)**

	Note	Share capital S\$'000	Accumulated losses S\$'000	Other reserves S\$'000	Total equity/(capital deficiency) S\$'000
Company					
Balance as at 1 January 2024 (audited)		68,101	(70,832)	89	(2,642)
Issuance of ordinary shares of the Company		2,400	-	-	2,400
Total comprehensive loss for the financial year		-	(1,766)	-	(1,766)
Balance as at 31 December 2024 (unaudited)		70,501	(72,598)	89	(2,008)
Balance as at 1 January 2023 (audited)		68,101	(68,231)	89	(41)
Total comprehensive loss for the financial year		-	(2,601)	-	(2,601)
Balance as at 31 December 2023 (audited)		68,101	(70,832)	89	(2,642)

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate information

Annica Holdings Limited (the “**Company**”) is incorporated and domiciled in Singapore and its shares are publicly traded on the Catalist board of the SGX-ST. These condensed interim consolidated financial statements for the fourth quarter and full year ended 31 December 2024 comprise the Company and its subsidiaries (collectively, the “**Group**”). The primary activity of the Company is that of investment holdings.

The principal activities of the Group are:

- (a) trading in oilfield equipment and related products;
- (b) designing of industrial plant engineering services systems and general wholesaler and trader;
- (c) designing, engineering, procurement, construction and commissioning of solar photovoltaic system and related products;
- (d) manufacturing of electricity distribution and control apparatus, operation of generation facilities that produce electric energy, and wholesaler of industrial machinery, equipment and supplies; and
- (e) investment holdings.

2. Basis of preparation

The condensed interim consolidated financial statements for the fourth quarter and full year ended 31 December 2024 have been prepared in accordance with Singapore Financial Reporting Standards (International) (“**SFRS(I)**”) 1-34 Interim Financial Reporting issued by the Accounting Standards Council of Singapore. The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the last condensed interim consolidated financial statements of the Group for the third quarter and nine-month financial period ended 30 September 2024.

Save as disclosed in Note 2.1, the accounting policies and methods of computation adopted for the condensed interim consolidated financial statements for 4Q2024 and FY2024 are consistent with those of the audited consolidated financial statements for the previous financial year, FY2023, which were prepared in accordance with SFRS(I)s.

The condensed interim consolidated financial statements in this Announcement are presented in Singapore dollar which is the Company’s functional currency.

2.1 New and amended standards adopted by the Group

As at 1 January 2024, the Group adopted all the new and revised SFRS(I) pronouncements that are mandatorily effective and are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements did not result in substantial changes to the accounting policies of the Group and of the Company and had no material effect on the disclosures or on the amounts reported for the current or prior financial years.

2.2 Use of judgements and estimates

The preparation of the financial statements requires the management of the Company (“**Management**”) to make critical judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, income and expense and the disclosure of contingent liabilities. Actual results may differ from these estimates.

The critical judgements made by Management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the audited consolidated financial statements of the Group for FY2023.

Estimates and underlying assumptions are reviewed on an ongoing basis. Any revision to an accounting estimate is recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements of the Company are included in the following note:

- Note 10.1 – Fair value measurement.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities for 4Q2024 and FY2024 are included in the following notes:

- Note 11 – Intangible assets; and
- Note 13 – Trade and other receivables.

3. Seasonal operations

The Group’s businesses were not affected significantly by seasonal or cyclical factors during 4Q2024 and FY2024.

4. Segment and revenue information

The Group is organised into the following main business segments:

- Engineering Services;
- Oil and Gas Equipment;
- Renewable Energy; and
- Investments and Others.

These operating segments are reported in a manner consistent with internal reporting provided to the Executive Director and Chief Executive Officer of the Company, Ms Sandra Liz Hon Ai Ling (“**Ms Hon**”) and the board of directors of the Company (“**Board**” or “**Directors**”) who are responsible for allocating resources and assessing the performance of the operating segments.

4.1 Reportable segments

The reportable segments are engineering services ("ES"), oil and gas equipment ("O&G"), renewable energy ("RE") and investments and others ("I&O").

	Continuing operations					Continuing operations S\$'000	Discontinued operations S\$'000	Total S\$'000
	ES S\$'000	O&G S\$'000	RE S\$'000	I&O S\$'000	Elimination S\$'000			
4Q2024								
Revenue								
External sales	-	4,988	-	-	-	4,988	483	5,471
Inter-segment sales	-	-	-	-	-	-	-	-
Total revenue	-	4,988	-	-	-	4,988	483	5,471
Interest income	-	20	-	2	1	23	-	23
Other income	-	193	(12)	19	(49)	151	14	165
Total other income	-	213	(12)	21	(48)	174	14	188
Total revenue and other income	-	5,201	(12)	21	(48)	5,162	497	5,659
Depreciation of PPE	-	(44)	(1)	-	-	(45)	-	(45)
Depreciation of ROU assets	-	(37)	(5)	(37)	-	(79)	57	(22)
Interest expense	-	(20)	(1)	(99)	(1)	(121)	-	(121)
Segment profit/(loss)	-	5,100	(19)	(115)	(49)	4,917	554	5,471
Unallocated expenses	-	(5,141)	(64)	(448)	22	(5,631)	(626)	(6,257)
Profit/(Loss) before tax	-	(41)	(83)	(563)	(27)	(714)	(72)	(786)
Tax expense	-	89	-	-	-	89	-	89
Profit/(Loss) for the interim period	-	48	(83)	(563)	(27)	(625)	(72)	(697)
FY2024								
Revenue								
External sales	-	12,621	-	-	-	12,621	1,253	13,874
Inter-segment sales	-	-	-	-	-	-	-	-
Total revenue	-	12,621	-	-	-	12,621	1,253	13,874
Interest income	-	24	-	136	(10)	150	-	150
Other income	-	403	25	162	(151)	439	17	456
Total other income	-	427	25	298	(161)	589	17	606
Total revenue and other income	-	13,048	25	298	(161)	13,210	1,270	14,480
Depreciation of PPE	-	(162)	(1)	(2)	-	(165)	-	(165)
Depreciation of ROU assets	-	(143)	(5)	(130)	-	(278)	30	(248)
Interest expense	-	(37)	(1)	(348)	10	(376)	(5)	(381)
Segment profit/(loss)	-	12,706	18	(182)	(151)	12,391	1,295	13,686
Unallocated expenses	-	(11,168)	(196)	(1,585)	67	(12,882)	(1,506)	(14,388)
Profit/(Loss) before tax	-	1,538	(178)	(1,767)	(84)	(491)	(211)	(702)
Tax expense	-	(191)	-	-	-	(191)	-	(191)
Profit/(Loss) for the interim period	-	1,347	(178)	(1,767)	(84)	(682)	(211)	(893)
Assets								
Non-current assets	-	597	398	2,940	(300)	3,635	-	3,635
Other segment assets	82	8,827	369	3,837	(7,347)	5,768	-	5,768
Consolidated total assets	82	9,424	767	6,777	(7,647)	9,403	-	9,403
Expenditures for segment non-current assets								
Additions to PPE	-	152	18	2,745	-	2,915	-	2,915
Additions to ROU assets	-	66	50	108	-	224	-	224
	-	218	68	2,853	-	3,139	-	3,139
Liabilities								
Segment liabilities	73	2,328	933	6,849	(4,285)	5,898	-	5,898
Borrowings	-	411	46	1,936	(171)	2,222	-	2,222
Deferred tax liabilities	-	3	-	-	-	3	-	3
Tax payable	-	133	-	-	-	133	-	133
Consolidated total liabilities	73	2,875	979	8,785	(4,456)	8,256	-	8,256

4.1 Reportable segments (cont'd)

	Continuing operations					Continuing operations S\$'000	Discontinued operations S\$'000	Total S\$'000
	ES S\$'000	O&G S\$'000	RE* S\$'000	I&O S\$'000	Elimination S\$'000			
4Q2023								
Revenue								
External sales	-	7,154	-	-	-	7,154	34	7,188
Inter-segment sales	-	-	-	-	-	-	-	-
Total revenue	-	7,154	-	-	-	7,154	34	7,188
Interest income	-	9	-	53	(4)	58	-	58
Other income	-	217	22	45	(30)	254	(7)	247
Total other income	-	226	22	98	(34)	312	(7)	305
Total revenue and other income	-	7,380	22	98	(34)	7,466	27	7,493
Depreciation of PPE	-	(31)	-	-	-	(31)	-	(31)
Depreciation of ROU assets	-	(36)	-	(31)	-	(67)	6	(61)
Interest expense	-	(19)	-	(82)	4	(97)	(4)	(101)
Segment profit/(loss)	-	7,294	22	(15)	(30)	7,271	29	7,300
Unallocated expenses	-	(5,346)	(66)	(1,487)	19	(6,880)	(104)	(6,984)
Profit/(Loss) before tax	-	1,948	(44)	(1,502)	(11)	391	(75)	316
Tax expense	-	(46)	-	-	-	(46)	-	(46)
Profit/(Loss) for the interim period	-	1,902	(44)	(1,502)	(11)	345	(75)	270
FY2023								
Revenue								
External sales	-	15,838	-	-	-	15,838	209	16,047
Inter-segment sales	-	-	-	-	-	-	-	-
Total revenue	-	15,838	-	-	-	15,838	209	16,047
Interest income	-	12	-	204	(8)	208	-	208
Other income	-	357	-	189	(142)	404	8	412
Total other income	-	369	-	393	(150)	612	8	620
Total revenue and other income	-	16,207	-	393	(150)	16,450	217	16,667
Depreciation of PPE	-	(127)	-	(32)	-	(159)	-	(159)
Depreciation of ROU assets	-	(127)	-	(111)	-	(238)	-	(238)
Interest expense	-	(42)	-	(179)	8	(213)	(9)	(222)
Segment profit/(loss)	-	15,911	-	71	(142)	15,840	208	16,048
Unallocated expenses	-	(13,712)	(149)	(2,672)	70	(16,463)	(422)	(16,885)
Profit/(Loss) before tax	-	2,199	(149)	(2,601)	(72)	(623)	(214)	(837)
Tax expense	-	(91)	-	-	-	(91)	-	(91)
Profit/(Loss) for the interim period	-	2,108	(149)	(2,601)	(72)	(714)	(214)	(928)
Assets								
Non-current assets	93	673	337	263	(300)	1,066	-	1,066
Other segment assets	628	10,661	322	5,550	(6,131)	11,030	-	11,030
Consolidated total assets	721	11,334	659	5,813	(6,431)	12,096	-	12,096
Expenditures for segment non-current assets								
Additions to PPE	-	70	-	-	-	70	-	70
Additions to ROU assets	108	313	-	326	-	747	-	747
	108	383	-	326	-	817	-	817
Liabilities								
Segment liabilities	1,224	5,390	674	6,375	(3,907)	9,756	-	9,756
Borrowings	228	757	-	2,082	(366)	2,701	-	2,701
Deferred tax liabilities	-	-	-	-	-	-	-	-
Tax payable	-	131	-	-	-	131	-	131
Consolidated total liabilities	1,452	6,278	674	8,457	(4,273)	12,588	-	12,588

* The financial performance of the RE segment was previously subsumed under the I&O segment for the purposes of the condensed interim consolidated financial statements for the half year financial period ended 30 June 2023 as announced on 10 August 2023.

4.2 Disaggregation of Revenue

	Group FY2024		
	ES S\$'000	O&G S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	-	9,198	9,198
Services rendered	-	3,423	3,423
	-	12,621	12,621
Timing of revenue recognition:			
At a point in time	-	11,841	11,841
Over time	-	780	780
	-	12,621	12,621
Geographical information:			
Singapore	-	454	454
Malaysia	-	4,617	4,617
Indonesia	-	1,469	1,469
Thailand	-	1,180	1,180
Vietnam	-	2	2
Brunei & Myanmar	-	4,879	4,879
Others	-	20	20
	-	12,621	12,621

	FY2023		
	ES S\$'000	O&G S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	-	11,071	11,071
Services rendered	-	4,767	4,767
	-	15,838	15,838
Timing of revenue recognition:			
At a point in time	-	15,838	15,838
Over time	-	-	-
	-	15,838	15,838
Geographical information:			
Singapore	-	491	491
Malaysia	-	5,460	5,460
Indonesia	-	1,288	1,288
Thailand	-	536	536
Vietnam	-	2	2
Brunei & Myanmar	-	8,002	8,002
Others	-	59	59
	-	15,838	15,838

4.2 Disaggregation of Revenue (cont'd)

	ES S\$'000	Group 4Q2024 O&G S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	-	3,044	3,044
Services rendered	-	1,944	1,944
	-	4,988	4,988
Timing of revenue recognition:			
At a point in time	-	4,208	4,208
Over time	-	780	780
	-	4,988	4,988
Geographical information:			
Singapore	-	(166)	(166)
Malaysia	-	2,345	2,345
Indonesia	-	1,123	1,123
Thailand	-	339	339
Vietnam	-	-	-
Brunei & Myanmar	-	1,347	1,347
Others	-	-	-
	-	4,988	4,988

	ES S\$'000	4Q2023 O&G S\$'000	Total S\$'000
Types of goods or services:			
Sale of goods	-	2,452	2,452
Services rendered	-	4,702	4,702
	-	7,154	7,154
Timing of revenue recognition:			
At a point in time	-	7,154	7,154
Over time	-	-	-
	-	7,154	7,154
Geographical information:			
Singapore	-	8	8
Malaysia	-	560	560
Indonesia	-	648	648
Thailand	-	281	281
Vietnam	-	-	-
Brunei & Myanmar	-	5,655	5,655
Others	-	2	2
	-	7,154	7,154

A breakdown of sales:

	Group FY2024 S\$'000	FY2023 S\$'000	Increase/ (Decrease) %
Sales reported for first half year	4,849	7,242	(33)
Operating loss after tax before deducting non-controlling interest reported for first half year	(769)	(463)	66
Revenue reported for second half year	7,772	8,596	(10)
Operating income/(loss) after tax before deducting non-controlling interest reported for second half year	(124)	(465)	(73)

NM: Not meaningful

5. Financial assets and financial liabilities

	Note	Group		Company	
		As at 31 December 2024 (Unaudited) S\$'000	As at 31 December 2023 (Audited) S\$'000	As at 31 December 2024 (Unaudited) S\$'000	As at 31 December 2023 (Audited) S\$'000
Financial Assets					
Financial assets at fair value through profit or loss	10	-*	-*	-*	-*
Financial assets at amortised costs		3,111	8,694	912	3,636
		3,111	8,694	912	3,636
Financial Liabilities, at amortised costs					
Trade and other payables		5,328	7,087	6,826	6,229
Provision for employee benefits		156	108	-	-
Borrowings		2,222	2,701	1,936	2,082
		7,706	9,896	8,762	8,311

*Amount less than S\$1,000

6. (Loss)/Profit before taxation from continuing operations

6.1 Significant items

	Group			
	4Q2024 (Unaudited) S\$'000	4Q2023 (Unaudited) S\$'000	FY2024 (Unaudited) S\$'000	FY2023 (Audited) S\$'000
Income				
Interest income from bank and deposits	20	9	25	12
Interest income from leases	3	-	3	-
Interest income from a third party	-	49	122	196
Commission income	-	-	-	4
Miscellaneous income	5	3	13	10
Government grant received	-	-	17	10
Extension fees on amount due from Ms Chong Shin Mun	-	15	35	60
Bad debt recovered	31	-	31	-
Foreign currency exchange gain	115	236	343	320
Expenses				
Interest expenses on borrowings	103	85	341	194
Interest expenses on lease liabilities	8	7	25	14
Interest expenses on employee benefit	10	5	10	5
Loss on disposal of property, plant and equipment	-	-	-	1
Allowance for impairment loss on other receivables	-	1,107	-	1,107
Bad debt written off	-	-	-	2
Depreciation of property, plant and equipment	45	31	165	159
Depreciation of right of use assets	79	67	278	238
Foreign currency exchange loss	(61)	268	437	271

6.2 Related party transactions

There were no material related party transactions during 4Q2024 and FY2024.

7. Taxation

	Group			
	4Q2024 (Unaudited) S\$'000	4Q2023 (Unaudited) S\$'000	FY2024 (Unaudited) S\$'000	FY2023 (Audited) S\$'000
Current income tax	(82)	89	198	134
Deferred tax	(7)	(43)	(7)	(43)
	(89)	46	191	91

8. Dividends

No dividend has been/was declared or recommended for the current and previous financial periods reported on.

9. Net Asset Value

	Group		Company	
	As at 31 December 2024 (Unaudited)	As at 31 December 2023 (Audited)	As at 31 December 2024 (Unaudited)	As at 31 December 2023 (Audited)
Net equity/(capital deficiency) per ordinary share of the Company (" Share ") based on the issued Shares at the end of the financial period/year reported on (in S\$ cents)	0.0041	(0.0044)	(0.0104)	(0.0156)

Net asset value per Share of the Group as at 31 December 2024 was calculated by dividing the Group's equity attributable to equity holders as at 31 December 2024 of S\$799,000 (31 December 2023: capital deficiency attributable to equity holders of S\$746,000) by the number of issued Shares of the Company as at 31 December 2024 of 19,260,481,334 (31 December 2023: 16,974,767,048).

Net capital deficiency per Share of the Company as at 31 December 2024 was calculated by dividing the Company's capital deficiency attributable to equity holders as at 31 December 2024 of S\$2,008,000 (31 December 2023: S\$2,642,000) by the number of issued Shares of the Company as at 31 December 2024 of 19,260,481,334 (31 December 2023: 16,974,767,048).

10. Financial assets at fair value through profit or loss

Financial assets at fair value through profit and loss comprise the following:

	Group		Company	
	As at 31 December 2024 (Unaudited)	As at 31 December 2023 (Audited)	As at 31 December 2024 (Unaudited)	As at 31 December 2023 (Audited)
Unquoted securities	-*	-*	-*	-*

10.1 Fair value measurement

The Group classifies financial assets measured at fair value using a fair value hierarchy which reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - Inputs other than quoted prices included within Level 1 which are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 - Inputs for the asset or liability which are not based on observable market data (unobservable inputs).

The following table presents the financial assets measured at fair value:

	Level 1 S\$'000	Level 2 S\$'000	Level 3 S\$'000	Total S\$'000
Group – 31 December 2023 and 31 December 2024				
Financial assets				
Financial assets at fair value through profit or loss	-	-	-*	-*
Company – 31 December 2023 and 31 December 2024				
Financial assets				
Financial assets at fair value through profit or loss	-	-	-*	-*

*Amount less than S\$1,000

11. Intangible assets

	Group S\$'000
Goodwill arising on consolidation	
As at 31 December 2023 and 31 December 2024	36

12. Property, plant and equipment

During FY2024, the Group acquired plant and equipment amounting to S\$2,915,000 (FY2023: S\$70,000). The Group did not dispose of any plant and equipment during FY2024 (FY2023: disposed of plant and equipment amounting to S\$1,000).

13. Trade and other receivables

Trade and other receivables comprise the following:

	Group	
	As at 31 December 2024 (Unaudited) S\$'000	As at 31 December 2023 (Audited) S\$'000
Trade and other receivables		
Trade receivables	865	2,493
Less: Allowance for impairment	-	(25)
Trade receivables, net	865	2,468
Other receivables:		
Loan to a former subsidiary (GPE Power Systems (M) Sdn. Bhd. ("GPE"))	-	3,058
Other receivables from GPE	-	300
Consideration due from disposal of GPE from Ms Chong Shin Mun	-	1,267
Less: Allowance for impairment	-	(2,044)
Advance billings from suppliers	1,252	1,709
Others	401	417
Total other receivables	1,653	4,707
Trade and other receivables	2,518	7,175

13.1 Ageing profile of trade and other receivables

	As at 31 December 2024				
	Total Due S\$'000	0-30 days S\$'000	30-60 days S\$'000	60-90 days S\$'000	90+ days S\$'000
Segments					
Trade receivables					
Engineering services	-	-	-	-	-
Oil and gas equipment	865	503	170	68	124
Renewable energy	-	-	-	-	-
Investments and others	-	-	-	-	-
	865	503	170	68	124
Other receivables					
Engineering services	-	-	-	-	-
Oil and gas equipment	1,419	1,419	-	-	-
Renewable energy	156	18	-	-	138
Investments and others	78	78	-	-	-
	1,653	1,515	-	-	138
	2,518	2,018	170	68	262
	As at 31 December 2023				
	Total Due S\$'000	0-30 days S\$'000	30-60 days S\$'000	60-90 days S\$'000	90+ days S\$'000
Segments					
Trade receivables					
Engineering services	59	59	-	-	-
Oil and gas equipment	2,409	1,415	355	113	526
Renewable energy	-	-	-	-	-
Investments and others	-	-	-	-	-
	2,468	1,474	355	113	526
Other receivables					
Engineering services	462	462	-	-	-
Oil and gas equipment	1,468	1,468	-	-	-
Renewable energy	136	9	-	1	126
Investments and others	2,641	79	21	22	2,519
	4,707	2,018	21	23	2,645
Trade and other receivables	7,175	3,492	376	136	3,171

14. Borrowings

	As at 31 December 2024 (Unaudited)			As at 31 December 2023 (Audited)		
	Secured borrowings	Unsecured borrowings	Lease liabilities	Secured borrowings	Unsecured borrowings	Lease liabilities
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Amount repayable in one year or less, or on demand	205	1,563	264	344	1,450	260
Amount repayable after one year	22	-	168	271	-	376
Total	227	1,563	432	615	1,450	636

During FY2024 and FY2023, the secured bank borrowings and credit facilities of the Group are secured over the Group's leasehold properties, fixed deposits, the corporate guarantee given by the Company and personal guarantees given by certain directors of the Company's subsidiaries.

15. Share capital

	The Group and the Company			
	FY2024 (Unaudited)		FY2023 (Audited)	
	Number of shares '000	Amount S\$'000	Number of shares '000	Amount S\$'000
Beginning of financial year	16,974,767	68,101	16,974,767	68,101
Issuance of new ordinary shares	2,285,714	2,400	-	-
End of financial year	19,260,481	70,501	16,974,767	68,101

16. Subsequent events

There are no known subsequent events (after 31 December 2024) which have led to adjustments to this set of condensed interim consolidated financial statements.

OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES

1. (d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There were no changes in the Company's share capital for 4Q2024 since the end of the third quarter financial period ended 30 September 2024. The changes in the share capital of the Company during FY2024 are set out in the table below.

The Group and the Company		
FY2024		
(Unaudited)		
	Number of shares	Amount
	'000	S\$'000
Beginning of financial year	16,974,767	68,101
Issuance of Debt Conversion Shares	2,285,714	2,400
End of financial year	19,260,481	70,501

Please refer to the information set out below for further details on the issuance of the Debt Conversion Shares (as defined below) during FY2024.

Conversion of Cash Advances into New Ordinary Shares in the Capital of the Company

The Company had on 8 July 2024 entered into a debt conversion agreement (the "**Debt Conversion Agreement**") with Ms Hon, Mr Lim In Chong ("**Mr Lim**"), Mr Pek Seck Wei ("**Mr Pek**") and Mr Mohamed Shafeii Bin Abdul Gaffoor ("**Mr Shafeii**") (each a "**Creditor**", collectively, the "**Creditors**") for the Debt Conversion (as defined below). The Creditors had extended to the Company interest-free and unsecured cash advances amounting to an aggregate sum of S\$2,400,000 ("**Advances**"). As of the date of the Debt Conversion Agreement, the total amount owing by the Company to the Creditors under the Advances is S\$2,400,000 (the "**Outstanding Debt**").

Pursuant to the terms of the Debt Conversion Agreement, the Creditors have agreed to convert the Outstanding Debt of S\$2,400,000 into 2,285,714,286 new ordinary shares in the capital of the Company ("**Debt Conversion Shares**") at the conversion price of S\$0.00105 per Debt Conversion Share (the "**Debt Conversion**"). The Debt Conversion Shares are to be issued in full repayment of the Outstanding Debt. Upon the allotment and issuance of the Debt Conversion Shares to the Creditors, the Outstanding Debt under the Advances shall be deemed to be fully repaid.

Details of the Creditors, the portion of the Outstanding Debt owing by the Company to each Creditor and the number of Debt Conversion Shares to be allotted and issued to each Creditor pursuant to the Debt Conversion Agreement are set out below:

Name of Creditor	Details of the Creditors	Portion of Outstanding Debt	Number of Debt Conversion Shares
Ms Hon	Ms Hon is the Executive Director and Chief Executive Officer of the Company. On 8 July 2024, she holds 1,092,619,845 shares in the Company (" Shares "), representing 6.44% of the total existing issued and paid-up share capital of the Company, and is a substantial shareholder of the Company (" Substantial Shareholder ").	S\$1,100,000	1,047,619,048
Mr Lim	Mr Lim is the Non-Independent and Non-Executive Director of the Company. On 8 July 2024, he holds 1,807,378,770 Shares, representing 10.65% of the total existing issued and paid-up share capital of the Company, and is a Substantial Shareholder.	S\$100,000	95,238,095
Mr Pek	Mr Pek is a director of Industrial Engineering Systems Pte Ltd (" IES "), IES Engineering Systems Sdn. Bhd., Cahya Suria Energy Sdn. Bhd., and H2E International Pte Ltd., subsidiaries of the Company as at 8 July 2024. On 8 July 2024, he holds 454,630,992 Shares, representing 2.68% of the total existing issued and paid-up share capital of the Company. For the avoidance of doubt, he is not a Substantial Shareholder.	S\$400,000	380,952,381
Mr Shafeii	Mr Shafeii is the Chief Executive Officer of Panah Jaya Services Sdn. Bhd., a subsidiary of the Company as at 8 July 2024. On 8 July 2024, he does not hold any Shares in the Company.	S\$800,000	761,904,762
Total		S\$2,400,000	2,285,714,286

On 29 August 2024, the Company convened an extraordinary general meeting (“EGM”) and the Debt Conversion was duly approved by the Company’s shareholders at the EGM. As announced on 6 September 2024, 2,285,714,286 Debt Conversion Shares were issued on 3 September 2024 by the Company and quoted on the Catalist Board of the SGX-ST on 6 September 2024.

There are no shares of the Company that may be issued on conversion of any outstanding convertibles as at the end of the current financial period except as follows:

Grant of Options pursuant to the Annica Employee Share Option Scheme:

Pursuant to the Annica Employee Share Option Scheme, the Company had on 27 December 2018 granted employee share options (“ESOS Options”) consisting of 42,500,000 Shares, the details of which are as follows:

(a) Date of grant of ESOS Options	27 December 2018
(b) Exercise Price of ESOS Options granted	S\$0.001 per Share
(c) Number of Shares comprised in the ESOS Options granted	42,500,000
(d) Number of Shares comprised in the ESOS Options which have lapsed; and are null and void	12,500,000
(e) Number of Shares comprised in the remaining ESOS Options	30,000,000
(f) Number of Shares comprised in the ESOS Options granted to each Director and controlling shareholders (and each of their associates)	None
(g) Market Price of the Shares on the Date of Grant	S\$0.001
(h) Validity period of the ESOS Options	28 December 2019 – 27 December 2028 (both dates inclusive) ESOS Options shall only be exercisable after the 1 st anniversary from the Date of Grant and shall be exercised before the 10 th anniversary of the Date of Grant.

As at the date of this Announcement, no ESOS Options have been exercised by the respective holders of the ESOS Options.

As at 31 December 2024, the number of shares that may be issued on conversion of all the outstanding convertible securities is 30,000,000 (31 December 2023: 30,000,000) which represents approximately 0.16% (31 December 2023: 0.18%) of the total issued shares of the Company (excluding treasury shares and subsidiary holdings).

There were no treasury shares or subsidiary holdings as at 31 December 2024 and 31 December 2023.

(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	As at 31 December 2024	As at 31 December 2023
Total number of issued shares excluding treasury shares ('000)	19,260,481	16,974,767

(d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable. The Company did not hold any treasury shares during and as at the end of the current financial period/year reported on.

(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable. The Company’s subsidiaries did not hold any shares in the Company during and as at the end of the current financial period/year reported on.

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors.

3. Where the figures have been audited or reviewed, the auditors’ report (including any modifications or emphasis of a matter).

Not applicable.

3A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-

(a) Updates on the efforts taken to resolve each outstanding audit issue.

The Company refers to the two basis for qualified opinion (the “Qualified Opinion”) (i) as set out in the independent auditor’s report dated 11 April 2024 which is contained in the Company’s annual report for FY2023; and (ii) reproduced in the Company’s announcement on 12 April 2024 titled “QUALIFIED OPINION BY THE INDEPENDENT AUDITOR ON THE AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023”.

For the purposes of this section, unless otherwise defined, all capitalised terms used herein shall bear the same meaning ascribed to them in the Company's announcements on 1 March 2021, 9 March 2021, 14 April 2021, 20 April 2021, 20 October 2021, 25 February 2022, 13 May 2022, 24 June 2022, 21 April 2023, 24 April 2024, 14 August 2024 and 2 October 2024.

In respect of the first and second basis for the Qualified Opinion, the Company had on 14 August 2024 entered into a final letter of settlement (the "Final Settlement Letter") with Chong Shin Mun (the "Purchaser" or "CSM") and Tan Yock Chew (the "Guarantor") in relation to the full and final settlement of the outstanding amounts owed by the Purchaser and GPE Power Systems (M) Sdn. Bhd. ("GPE") to the Company of S\$1,332,190 and S\$3,449,169 respectively (together, the "Outstanding Sum"). The provision of doubtful debt on the outstanding amounts owed by the Purchaser and GPE has been fully written off. Pursuant to the Final Settlement Letter, the parties thereto agree, *inter alia*, that:

- (a) the Guarantor, being the sole legal and beneficial owner, shall transfer, a total of ten (10) sets of vertical automatic waste tyre pyrolysis production lines as set out in further detail in paragraph 3 of the Company's announcement dated 14 August 2024 to the Company and/or its nominee(s) ("Production Lines"), within five (5) business days of written request by the Company as full and final settlement of the Outstanding Sum on the terms and conditions as set out in the Final Settlement Letter (the "Assignment"); and
- (b) upon completion of the Assignment, GPE, the Purchaser and the Guarantor shall be discharged from any and all claims, demands and causes of action arising out or in connection with the Outstanding Sum.

On 2 October 2024, the Company announced that the Guarantor has completed the transfer of the legal title and beneficial ownership of the Production Lines to the Company in accordance with the Final Settlement Letter ("Completion"). Following Completion, (i) each of GPE, the Purchaser and the Guarantor has been discharged from any and all claims, demands and causes of action arising out or in connection with the Outstanding Sum by the Company; and (ii) the Company is the legal and beneficial owner of the Production Lines.

(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

The Board confirms that the impact of all outstanding audit issues on the financial statements have been adequately disclosed to date.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the Group adopted the same accounting policies and methods of computation in the financial statements for the current reporting period as compared to the most recently audited consolidated financial statements for FY2023.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group adopted all the new/revised SFRS(I) pronouncements that are mandatorily effective and are relevant to its operations. The adoption of these new/revised SFRS(I) pronouncements did not result in substantial changes to the Group's and the Company's accounting policies and had no material effect on the disclosures or on the amounts reported for the current or prior financial periods/years.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends:-

- (a) Based on the weighted average number of ordinary shares on issue; and
- (b) On a fully diluted basis (detailing any adjustments made to the earnings).

	Group			
	4Q2024 (S\$ cents)	4Q2023 (S\$ cents)	FY2024 (S\$ cents)	FY2023 (S\$ cents)
(Loss)/Earnings per share based on the weighted average number of shares in issue:				
Basic and diluted (loss)/earnings per share				
From continuing and discontinued operations	(0.0020)	0.0004	(0.0056)	(0.0073)
From continuing operations (Notes (a) and (c))	(0.0016)	0.0008	(0.0044)	(0.0060)
From discontinued operations (Notes (b) and (d))	(0.0004)	(0.0004)	(0.0012)	(0.0013)

- (a) Basic and diluted loss per share from continuing operations for 4Q2024 was calculated by dividing the loss attributable to equity holders of the Company from continuing operations of S\$307,000 (4Q2023: the profit attributable to equity holders of the Company from continuing operations of S\$141,000) by the weighted average number of shares for 4Q2024 of 19,260,481,334 (4Q2023: 16,974,767,048).
- (b) Basic and diluted loss per share from discontinued operations for 4Q2024 was calculated by dividing the loss attributable to equity holders of the Company from discontinued operations of S\$72,000 (4Q2023: S\$76,000) by the weighted average number of shares for 4Q2024 of 19,260,481,334 (4Q2023: 16,974,767,048).
- (c) Basic and diluted loss per share from continuing operations for FY2024 was calculated by dividing the loss attributable to equity holders of the Company from continuing operations of S\$776,000 (FY2023: S\$1,020,000) by the weighted average number of shares for FY2024 of 17,705,446,205 (FY2023: 16,974,767,048).

(d) Basic and diluted loss per share from discontinued operations for FY2024 was calculated by dividing the loss attributable to equity holders of the Company from discontinued operations of S\$211,000 (FY2023: S\$215,000) by the weighted average number of shares for FY2024 of 17,705,446,205 (FY2023: 16,974,767,048).

- 7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-**
(a) current financial period reported on; and
(b) immediately preceding financial year.

Please refer to Note 9 to the Condensed Interim Consolidated Financial Statements for further information.

- 8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**
(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Please refer to Appendix A for the review of the performance of the Group during 4Q2024 and FY2024.

- 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders of the Company.

- 10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months.**

The Group operates in Southeast Asia, a region that showcased economic resilience and solid performance throughout 2024. However, the region remains heavily tied to major global economies, making it vulnerable to external shocks and domestic risks. The global outlook in early 2025 remains uncertain, with ongoing geopolitical tensions, trade disputes, and other challenges threatening Southeast Asia's growth trajectory. These factors could disrupt the Group's business environment in the near term. Recent insights suggest that trade tensions may hinder global growth and trade but ASEAN economies are expected to remain resilient and well-positioned to capitalise on shifting supply chains—a dynamic that could benefit the Group's regional operations.

Additional risks include supply chain disruptions from escalating geopolitical conflicts, potential trade wars between major economies, and extreme weather events. Such pressures could increase financing and operational costs whilst dampening demand for the Group's products and services. The oil and gas equipment segment, in particular, faces heightened exposure to geopolitical risks and rising costs from principals, especially in Malaysia, where US dollar-denominated expenses could erode profitability.

Despite these hurdles, Southeast Asia's role in the global energy landscape is set to expand significantly. The International Energy Agency projects the region will account for 25% of global energy demand growth from 2024 to 2035¹, driven by rising production and consumption. This bodes well for the Group's core oil and gas operations and its renewable energy ventures, as the region balances its reliance on fossil fuels with ambitious growth in renewables. The anticipated supply chain shifts further enhance opportunities, allowing the Group to leverage ASEAN's strategic position in the evolving global market.

The Malaysian Government's 2025 budget offers a positive boost to the Group, particularly for the Group's renewable energy segment. The special grant for Sabah and Sarawak from the Malaysian Government, doubled to RM600 million each, enhances business prospects in East Malaysia—a key market for the Group's renewable energy initiatives². Yet, implementation delays in policy execution and budget implementation may hinder the Group's ability to scale projects at its preferred pace, tempering short-term gains.

In response to these dynamics, the Directors are taking a prudent stance, closely tracking developments and deploying measures to cushion potential downsides. Since diversifying into the renewable energy and green technology business unit in 2016, the Group has positioned itself as a leader in the energy transition, addressing the critical balance of security, affordability, and sustainability. To fuel growth, the Group is streamlining operations, prioritising localisation, targeting high-potential markets, advancing vertical integration, and bolstering supply chain resilience—efforts aligned with capitalising on ASEAN's supply chain advantages. The Board is also exploring strategic options—such as fundraising exercises, acquisitions, and restructuring initiatives—whilst maintaining disciplined cash flow and cost management.

¹ Southeast Asia's role in the global energy system is set to grow strongly over next decade, <https://www.iea.org/news/southeast-asias-role-in-the-global-energy-system-is-set-to-grow-strongly-over-next-decade>

² Increased funds for Sabah, Sarawak show gov't's commitment to MA63, <https://www.freemalaysiatoday.com/category/nation/2024/12/31/increased-funds-for-sabah-sarawak-show-govts-commitment-to-ma63/>

11. If a decision regarding dividend has been made:-

(a) Whether an interim (final) ordinary dividend has been declared (recommended); and

No dividend has been declared or recommended for the current financial period reported on.

(b)(i) Amount per share

Not applicable.

(b)(ii) Previous corresponding period

Not applicable. No interim or final dividend declared or recommended in the previous corresponding financial period.

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

(d) The date the dividend is payable.

Not applicable.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

Not applicable.

12. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

No dividend has been recommended or declared for the current financial period/year reported on as the Group was loss-making in FY2024.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders of the Company for interested person transactions pursuant to Rule 920(1)(a)(ii) of the Catalist Rules.

The allotment and issuance of 1,047,619,048 Debt Conversion Shares to Ms Hon and 95,238,095 Debt Conversion Shares to Mr Lim pursuant to the Debt Conversion as announced by the Company on 8 July 2024 constitutes interested person transactions under Chapter 9 of the Catalist Rules. Shareholders' approvals have been obtained for these interested person transactions at an EGM held on 29 August 2024. Please refer to the Company's circular to shareholders dated 14 August 2024 for more information on these interested person transactions.

Save for the aforementioned Debt Conversion, there was no interested person transaction, as defined in Chapter 9 of the Catalist Rules, entered into by the Company or any of its subsidiaries during FY2024 as required to be disclosed pursuant to the Catalist Rules.

14. Please disclose the use of the IPO proceeds and any proceeds arising from any offerings pursuant to Chapter 8 as and when such funds are materially disbursed and whether such a use is in accordance with the stated use and in accordance with the percentage allocated in the offer document or the announcement of the issuer. Where the proceeds are used for general working capital purposes, the issuer must announce a breakdown with specific details on the use of proceeds for working capital. Where there is any material deviation from the stated use of proceeds, the issuer must also announce the reasons for such deviation.

There were no outstanding IPO proceeds or other proceeds arising from any offerings pursuant to Chapter 8 of the Catalist Rules during FY2024.

15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

The Company confirms that the required undertakings under Rule 720(1) of the Catalist Rules have been obtained from its Directors and Executive Officers in the format set out in Appendix 7H of the Catalist Rules.

16. Disclosure of acquisitions (including incorporations) and realisations of shares since the end of the previous reporting period pursuant to Rule 706A.

The Group does not have any acquisitions (including incorporations) and realisations of shares in subsidiaries and/or associated companies since the end of the previous reporting period, up to 31 December 2024.

Save for the disposal of remaining effective shareholding interest in its indirect associate, Cahya Suria Services Sdn Bhd (“**CSS**”), of 10% following a disposal by Cahya Suria Energy Sdn Bhd (“**CSE**”) of 1,000 ordinary shares representing 10% of the shareholdings of CSS on 7 November 2024 for a cash consideration of RM1,000 (the “**Consideration**”). The Consideration, which was satisfied in full on completion of the disposal, was arrived at on a willing buyer willing seller basis and pursuant to negotiations on an arm’s length basis between the Group and the purchaser, a 90% shareholder of CSS. The net capital deficiency represented by such shares is S\$270. Please refer to Appendix A for further information.

17. A breakdown of the total annual dividend (in dollar value) for the issuer’s latest full year and its previous full year as follows:-

- (a) Ordinary : Not applicable
- (b) Preference : Not applicable
- (c) Total : Not applicable

No dividend was declared for FY2024 and FY2023.

18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

The Company confirms that there is no person occupying a managerial position in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.

Confirmation by the Board

On behalf of the Board of Directors of the Company, we, the undersigned, hereby confirm that, to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the unaudited condensed interim consolidated financial statements of the Group for the fourth quarter and full year ended 31 December 2024 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Sandra Liz Hon Ai Ling
Executive Director and Chief Executive Officer

Tan Sri Dato Seri Zulkefli Bin Ahmad Makinudin
Independent and Non-Executive Chairman

Singapore
28 February 2025

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Revenue

The Group reported revenue of S\$4,988,000 in 4Q2024, represented a 30% decrease of S\$2,166,000 from S\$7,154,000 in 4Q2023. The Group reported lower revenue in 4Q2024 as compared to 4Q2023 mainly due to the lower revenue generated from oil and gas equipment segment in 4Q2024. The higher revenue recorded in 4Q2023 was mainly due to the recognition of one-off higher revenue projects in 4Q2023.

The Group reported revenue of S\$12,621,000 in FY2024, which was a 20% decrease of S\$3,217,000 from S\$15,838,000 in FY2023. This was mainly due to lower revenue generated from its oil and gas equipment segment in FY2024. The higher revenue recorded in FY2023 was mainly due to the recognition of one-off projects that are high revenue and low margin which are absent in FY2024.

Cost of sales

The Group reported cost of sales of S\$3,954,000 in 4Q2024, which was a 6% increase of S\$222,000 from S\$3,732,000 in 4Q2023. The Group reported higher cost of sales in 4Q2024 as compared to 4Q2023, mainly due to lower gross profit margin projects undertaken in the oil and gas equipment segment in 4Q2024, as compared to 4Q2023.

The Group reported cost of sales of S\$7,327,000 in FY2024, which was a 29% decrease of S\$3,025,000 from S\$10,352,000 in FY2023. This was mainly due to higher gross profit margin projects undertaken in the Group's oil and gas equipment segment in FY2024, as compared to FY2023.

Gross profit

The Group reported a gross profit of S\$1,034,000 in 4Q2024, which was a 70% decrease of S\$2,388,000 from S\$3,422,000 in 4Q2023. The gross profit margin in 4Q2024 was 21%, which was a 27% decrease from 48% in 4Q2023. The Group reported lower gross profit and gross profit margin in 4Q2024 as compared to 4Q2023, mainly due to lower revenue and gross profit margin projects in the oil and gas equipment segment in 4Q2024.

The Group reported a gross profit of S\$5,294,000 in FY2024, which was a 3% decrease of S\$192,000 from S\$5,486,000 in FY2023. The gross profit margin in FY2024 was 42%, which was a 7% increase from 35% in FY2023. Despite the lower gross profit in FY2024, the Group reported higher gross profit margin in FY2024 as compared to FY2023, mainly due to higher gross profit margin projects in the oil and gas equipment segment in FY2024.

Other income

The Group reported other income of S\$151,000 in 4Q2024, which was a 41% decrease of S\$103,000 from S\$254,000 in 4Q2023. In 4Q2024, other income was mainly derived from foreign currency exchange gains and bad debt recovered, whereas in 4Q2023, other income was mainly derived from foreign currency exchange gains. This decrease is mainly due to a decrease in foreign currency exchange gains in 4Q2024, as compared to 4Q2023, as a result of the reduction of the foreign currency exchange transaction in United States Dollar and the Indonesian Rupiah during 4Q2024.

The Group reported other income of S\$439,000 in FY2024, which was an 9% increase of S\$35,000 from S\$404,000 in FY2023. In FY2024, other income comprised mainly government grants, bad debt recovered and foreign currency exchange gains. By comparison, in FY2023, other income comprised mainly government grants and foreign currency exchange gains. Foreign currency exchange gains were higher in FY2024 mainly due to the weakening of the United States Dollar, Malaysian Ringgit and the Indonesian Rupiah against the Singapore Dollar during FY2024.

Interest income

The Group reported interest income of S\$23,000 in 4Q2024, which was a 60% decrease of S\$35,000 from S\$58,000 in 4Q2023. The decrease was mainly due to cessation of interest income charged on amount due from GPE and CSM upon the transfer of the Production Lines to the Company pursuant to the Final Settlement Letter ("**Assignment**") in three-month financial period ended 30 September 2024 ("**3Q2024**").

The Group reported interest income of S\$150,000 in FY2024, which was a 28% decrease of S\$58,000 from S\$208,000 in FY2023. The decrease was mainly due to cessation of interest income charged on amount due from GPE and CSM upon the aforementioned Assignment in 3Q2024.

Selling and distribution expenses

The Group incurred selling and distribution expenses of S\$55,000 in 4Q2024, which was a 45% increase of S\$17,000 from S\$38,000 in 4Q2023. The increase was mainly due to higher travelling expenses incurred during 4Q2024.

The Group incurred selling and distribution expenses of S\$247,000 in FY2024, which was a 39% increase of S\$69,000 from S\$178,000 in FY2023. The increase was mainly due to higher travelling expenses incurred in FY2024.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on (cont'd).

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (cont'd)

Administrative and general expenses

The Group incurred administrative and general expenses of S\$1,800,000 in 4Q2024, which was a 2% decrease of S\$35,000 from S\$1,835,000 in 4Q2023. This decrease was mainly due to lower professional fees and office expenses in 4Q2024.

The Group incurred administrative and general expenses of S\$5,301,000 in FY2024, which was a 7% increase of S\$352,000 from S\$4,949,000 in FY2023. This increase was mainly due to higher office expenses and a short-term rental of office cum warehouse by Panah Jaya Makmur Sdn Bhd ("PJM"), a subsidiary of the Company, during FY2024. The depreciation charged on PPE and ROU in FY2024 was higher as compared to FY2023 mainly due to the addition of PPE and ROU assets in FY2024.

Other expenses

The Group had a reversal of other expenses of S\$54,000 in 4Q2024, which was a decrease of S\$320,000 from S\$266,000 in 4Q2023. This was mainly due to the reduction of the translation differences arises from our foreign subsidiaries in 4Q2024, as compared to 4Q2023.

The Group incurred other expenses of S\$450,000 in FY2024, which was a 64% increase of S\$176,000 from S\$274,000 in FY2023, mainly due to increase in foreign currency exchange loss and donation made to an orphanage by our subsidiary, PT Panah Jaya Sejahtera in FY2024. By comparison, in FY2023, other expenses were mainly due to foreign currency exchange loss, bad debt written off upon the disposal of CSS, a former indirectly wholly owned subsidiary of the Company, and loss on a disposal of office equipment.

Impairment losses on trade and other receivables

The Group incurred impairment losses on trade and other receivables of S\$1,107,000 in 4Q2023 and FY2023, which were mainly due to provision for doubtful debt for the amounts due from GPE and the consideration due from Ms Chong Shin Mun in connection with the disposal of GPE. There were no impairment losses on trade and other receivables in 4Q2024 and FY2024.

Finance costs

The Group incurred finance costs of S\$121,000 in 4Q2024, which was a 25% increase of S\$24,000 from S\$97,000 in 4Q2023. The increase in the Group's finance costs in 4Q2024 was mainly due to higher loan interest paid to third parties.

The Group incurred finance costs of S\$376,000 in FY2024, which was a 77% increase of S\$163,000 from S\$213,000 in FY2023. The increase in the Group's finance costs in FY2024 was mainly due to the higher loan interest paid to third parties.

Tax expense

The Group recognised a tax credit of S\$89,000 in 4Q2024, which was a reversal of S\$135,000 from S\$46,000 in 4Q2023, mainly due to the reduction of accrued tax expenses from the oil and gas equipment segment in 4Q2024.

The Group incurred tax expense of S\$191,000 in FY2024, which was an increase of S\$100,000 from S\$91,000 in FY2023. The tax expense arose mainly from the profit generated by the oil and gas equipment segment during FY2024.

Loss from discontinued operations

The Group has incurred (i) loss from discontinued operations of S\$72,000 in 4Q2024, which was a 4% decrease of S\$3,000 from S\$75,000 in 4Q2023, and (ii) loss from discontinued operations of S\$211,000 in FY2024, which was a 1% decrease of S\$3,000 from S\$214,000 in FY2023.

The Group's discontinued operations in FY2023 and FY2024 was pertained to the proposed disposal of 100% interest in Industrial Engineering Systems Pte Ltd ("IES"), a wholly owned subsidiary of the Company, as announced by the Company on 8 November 2024.

Also included in the Group's discontinued operations in FY2023 were pertaining to CSS, a former indirectly wholly owned subsidiary of the Company. The Company decreased its effective shareholding interest in CSS from 100% to 10% following a disposal by CSE of 9,000 ordinary shares, representing 90% of the shareholdings of CSS, to a third-party purchaser during FY2023.

Profit/(Loss) for the financial period

As a result of the abovementioned, the Group reported (i) a loss for the financial period of S\$697,000 in 4Q2024, as compared to a profit for the financial period of S\$270,000 in 4Q2023, and (ii) a loss for the financial year of S\$893,000 in FY2024, which was a 4% decrease of S\$35,000 from a loss for the financial year of S\$928,000 in FY2023.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (b) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**
- (c) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (cont'd)**

STATEMENTS OF FINANCIAL POSITION

Non-current assets

The Group's non-current assets increased by S\$2,578,000 from S\$1,091,000 as at 31 December 2023 to S\$3,669,000 as at 31 December 2024, mainly due to the following:

- (a) increase in PPE by S\$2,751,000 from S\$226,000 as at 31 December 2023 to S\$2,977,000 as at 31 December 2024, mainly due to additions of PPE during FY2024; and
- (b) decrease in ROU assets by S\$182,000 from S\$804,000 as at 31 December 2023 to S\$622,000 as at 31 December 2024, mainly due to depreciation charges recognised on the ROU assets in FY2024.

Current assets

The Group's current assets decreased by S\$5,271,000 from S\$11,005,000 as at 31 December 2023 to S\$5,734,000 as at 31 December 2024. The decrease was due to the decrease of cash and cash equivalents, fixed deposits and trade and other receivables, partially offset against the increase in goods in transit which are categorised under inventories.

The decrease in trade and other receivables was mainly due to the reclassification of the amount due from GPE and CSM in current assets to PPE in non-current assets upon the full and final settlement of the outstanding amount owed by GPE and CSM through the transfer of the Production Lines to the Company.

Non-current liabilities

The Group's non-current liabilities decreased by S\$406,000 from S\$755,000 as at 31 December 2023 to S\$349,000 as at 31 December 2024. The decrease was mainly due to the reclassification of borrowings from non-current to current.

Current liabilities

The Group reported current liabilities of S\$7,907,000 as at 31 December 2024, which was a decrease of S\$3,926,000 from S\$11,833,000 as at 31 December 2023. The decrease was mainly due to the following:

- (a) decrease in trade and other payables due to the completion of the Debt Conversion in FY2024, partially offset with the addition of the trade payables, and
- (b) decrease in contract liabilities due to deferred income recognised in FY2024.

Working Capital

The Group reported negative working capital of S\$2,173,000 as at 31 December 2024, which was an increase of S\$1,345,000 from S\$828,000 as at 31 December 2023. The negative working capital was primarily due to the reclassification of the amount due from GPE and CSM in current assets to PPE in non-current assets (due to the transfer of the Production Lines to the Company), upon the full and final settlement of the amount owed by GPE and CSM.

Shareholders' equity

The Group's capital and reserves attributable to equity holders of the Company was a net equity of S\$799,000 as at 31 December 2024, which was an increase of S\$1,545,000 from net capital deficiency of S\$746,000 as at 31 December 2023. The net equity position for 31 December 2024 was mainly due to the increase of share capital by the way of issuance of new ordinary shares of the Company pursuant to the Debt Conversion (as detailed under Section 1 of "Other Information Required by Appendix 7C of the Catalist Rules" above).

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on (cont'd).

STATEMENT OF CASH FLOWS

4Q2024

The Group recorded net cash used in operating activities of S\$1,277,000 in 4Q2024 (4Q2023 net cash generated from operating activities of S\$2,298,000). The net cash used in operating activities in 4Q2024 was higher as compared to 4Q2023 mainly due to the operating cash flows used from the loss before tax from continuing operations in 4Q2024.

The Group recorded net cash generated from investing activities of S\$2,000 in 4Q2024 (4Q2023 used in investing activities of S\$12,000). The net cash generated from investing activities in 4Q2024 was mainly due to the interest received offset against the payments made to acquire plant and equipment.

The Group recorded net cash generated from financing activities of S\$66,000 in 4Q2024 (4Q2023: net cash used in financing activities of S\$287,000). The net cash generated from financing activities in 4Q2024 comprised release of fixed deposit pledged and deposit in cash margin account of S\$352,000, partially offset by the interest paid on borrowings of S\$133,000, and repayment of borrowings and lease liabilities of S\$153,000.

FY2024

The Group recorded net cash used in operating activities of S\$318,000 in FY2024 (FY2023: net cash generated from operating activities of S\$1,409,000). This was mainly due to the higher operating cash flows used after changes in working capital in FY2024.

The Group recorded net cash used in investing activities of S\$149,000 in FY2024 (FY2023: S\$58,000). The increase in net cash used in investing activities in FY2024 was mainly for the capitalisation of renovation costs for the office cum warehouse rented by PJM and payments made to acquire plant and equipment.

The Group recorded net cash used in financing activities of S\$863,000 in FY2024 (FY2023: net cash generated from financing activities of S\$291,000). The net cash used in financing activities in FY2024 mainly comprised interest paid on borrowings of S\$546,000, placement of fixed deposit pledged and deposit in cash margin account of S\$52,000, and repayment of borrowings and lease liabilities of S\$1,869,000, partially offset by proceeds of borrowings of S\$1,500,000.

KEY MATTERS ARISING DURING FY2024

Conversion of Cash Advances into New Ordinary Shares in the Capital of the Company

Please refer to Section 1 of "Other Information Required by Appendix 7C of the Catalist Rules" above for information on the Debt Conversion. Please also refer to the Company's circular to shareholders dated 14 August 2024 for more information on the Debt Conversion.

Full and Final Settlement in Relation to Outstanding Sum Owed by Chong Shin Mun and GPE Power Systems (M) Sdn Bhd

Please refer to Section 3A of "Other Information Required by Appendix 7C of the Catalist Rules" above for information on the Final Settlement Letter. Please also refer to the Company's announcements dated 14 August 2024 and 2 October 2024 for more information on the Final Settlement Letter.

Increase in Issued and Paid-Up Share Capital of a Wholly-Owned Subsidiary

On 2 October 2024, IES, a wholly-owned subsidiary of the Company, increased its issued and paid-up share capital from S\$1,000,000 to S\$2,000,000 by way of allotment and issuance of 1,000,000 new ordinary shares in the capital of IES at an issue price of S\$1.00 per new share, representing a total subscription price of S\$1,000,000, to the Company ("**New Share Issuance**").

The New Share Issuance was made pursuant to the capitalisation of an existing intercompany advance of S\$900,000 owed to the Company by IES and the payment in cash of S\$100,000 for the subscription by the Company to IES. The rationale for increasing the issued and paid-up share capital of IES is to strengthen the financial position of IES.

For more information on the New Share Issuance, please refer to the Company's announcement dated 2 October 2024.

A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on (cont'd).

KEY MATTERS ARISING DURING FY2024 (cont'd)

Entry into Non-Binding Memorandum of Understanding with SunGreenH2 Pte. Ltd.

On 22 October 2024, H2E International Pte. Ltd. ("H2E"), a wholly-owned subsidiary of the Company, entered into a non-binding memorandum of understanding (the "MOU") with SunGreenH2 Pte. Ltd. ("SunGreenH2") to collaborate on, *inter alia*, renewable energy and off-grid electrification projects in Malaysia (the "Proposed Collaboration").

H2E and SunGreenH2 have the intention to enter into a collaboration and strategic partnership in relation to the Proposed Collaboration on the following projects:

- I. participation in renewable energy and off-grid electrification projects for rural/decentralised communities and rural/decentralised facilities in Malaysia, with potential expansion to other territories in the future; and
- II. the commissioning, development, operation and maintenance of a hydrogen electrolyser system assembly facility in Malaysia.

For more information on the MOU, please refer to the Company's announcement dated 22 October 2024.

Disposal of the remaining 10% Shareholding Interest in an Associate

On 7 November 2024, the Company fully disposed the remaining effective shareholding interest in its indirect associate, CSS, of 10% following a disposal by CSE of 1,000 ordinary shares representing 10% of the shareholdings of CSS to the 90% shareholder of CSS (the "CSS Disposal") for a cash consideration of RM1,000. The Consideration was arrived at on a willing buyer willing seller basis and pursuant to negotiations on an arm's length basis. No valuation was conducted in connection with the CSS Disposal.

As the relative figures computed pursuant to Rule 1006(a) and Rule 1006(b) of the Catalist Rules involve negative figures in both the numerator and denominator, under Rule 1007(1) of the Catalist Rules, Chapter 10 of the Catalist Rules may still be applicable to the CSS Disposal in accordance with the applicable circumstances in Practice Note 10A of the Catalist Rules.

Pursuant to paragraph 4.3(c) and paragraph 4.3(e) of Practice Note 10A of the Catalist Rules, as the absolute relative figures for the CSS Disposal computed on the basis of Rule 1006 of the Catalist Rules do not exceed 5% and the CSS Disposal does not result in a loss on disposal, the CSS Disposal is considered a "non-discloseable transaction" for the purposes of Chapter 10 of the Catalist Rules which does not require an announcement and does not require the approval of the shareholders of the Company at a general meeting.

Proposed Disposal of 100% Interest in a Wholly-Owned Subsidiary

On 8 November 2024, the Company entered into a sale and purchase agreement ("SPA") with Ahmad Khalis Bin Abdul Ghani ("Mr Ahmad Khalis") to dispose of 2,000,000 ordinary shares in the capital of Industrial Engineering Systems Pte. Ltd. ("IES"), a wholly-owned subsidiary of the Company, representing 100% of the total issued and paid-up share capital of IES (the "Sale Shares"), to Mr Ahmad Khalis (the "Proposed Disposal").

Pursuant to the SPA, the completion of the Proposed Disposal shall take place no later than fourteen (14) business days after the date on which the last of the conditions precedent in relation to the SPA has been satisfied or waived, and in any event not later than six (6) months after the date of the SPA (the "IES Disposal Completion"). The IES Disposal Completion is expected to take place on 22 November 2024.

The aggregate value of the consideration for the Sale Shares to be paid to the Company in connection with the Proposed Disposal is S\$1,500,000 (the "IES Consideration"). The IES Consideration was mutually agreed upon pursuant to an arms' length negotiations between the Company and Mr Ahmad Khalis on a willing-seller and willing-buyer basis after taking into consideration, the audited net assets of IES based on the audited accounts of IES for FY2023. The IES Consideration shall be fully payable and settled by the Purchaser in cash at the IES Disposal Completion.

Upon the IES Disposal Completion, IES and IES Engineering Systems Sdn. Bhd. (a wholly-owned subsidiary of IES) will cease to be subsidiaries of the Company and the Group and will no longer be a part of the Group. For more information on the Proposed Disposal, please refer to the Company's announcement dated 8 November 2024.