ASL MARINE HOLDINGS LTD.
(Incorporated in the Republic of Singapore)
Co. Reg. No. 200008542N

UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE SECOND HALF AND FINANCIAL YEAR ENDED 30 JUNE 2025

TABLE OF CONTENTS

A. Statements of Financial Position

	Note	Group		Company	
		30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
		$'000	$'000	$'000	$'000
Non-current assets					
Property, plant and equipment	3	219,426	295,343	-	-
Right-of-use assets		14,208	14,361	-	-
Investment in subsidiaries		-	-	42,137	39,849
Investment in joint ventures and associates		-	5,271	-	-
Intangible assets	4	-	-	-	-
Other receivables	6	-	-	5,167	5,167
		233,634	**314,975**	**47,304**	**45,016**
Current assets					
Inventories	5	28,490	34,449	-	-
Trade and other receivables	6	106,627	102,132	178,789	209,974
Prepayments		22,211	7,058	1,254	186
Restricted cash		8,628	9,046	4,580	3,582
Cash and cash equivalents		22,842	17,221	372	2,330
		188,798	169,906	184,995	216,072
Assets classified as held for sale	7	75,739	58,577	-	-
		264,537	**228,483**	**184,995**	**216,072**
Current liabilities					
Trade and other payables	8	172,566	187,347	43,102	50,595
Trust receipts	9	22,458	17,186	-	-
Interest-bearing loans and borrowings	9	24,285	114,758	17,233	93,465
Lease liabilities		282	484	-	-
Income tax payables		16,487	15,378	-	14
		236,078	**335,153**	**60,335**	**144,074**
Net current assets/(liabilities)		**28,459**	**(106,670)**	**124,660**	**71,998**
Non-current liabilities					
Other liabilities		2,341	2,309	-	-
Interest-bearing loans and borrowings	9	132,158	95,492	123,470	56,636
Lease liabilities		11,492	11,315	-	-
Deferred tax liabilities		5,056	6,339	-	-
		151,047	**115,455**	**123,470**	**56,636**
Net assets		**111,046**	**92,850**	**48,494**	**60,378**
Equity attributable to owners of the Company					
Share capital	10	130,145	125,574	130,145	125,574
Treasury shares	10	(923)	(923)	(923)	(923)
Reserves		(17,668)	(30,994)	(80,728)	(64,273)
		111,554	**93,657**	**48,494**	**60,378**
Non-controlling interests		(508)	(807)	-	-
Total equity		**111,046**	**92,850**	**48,494**	**60,378**

B. Consolidated Income Statement

		Group					
		6 months ended 30 June		Increase/	12 months ended 30 June		Increase/
		2H FY2025	2H FY2024	(Decrease)	FY2025	FY2024	(Decrease)
	Note	$'000	$'000	%	$'000	$'000	%
Revenue	11	177,941	170,612	4.3	350,099	349,328	0.2
Cost of sales		(145,508)	(150,229)	(3.1)	(289,446)	(303,668)	(4.7)
Gross profit		**32,433**	**20,383**	**59.1**	**60,653**	**45,660**	**32.8**
Other operating income	12	7,234	12,446	(41.9)	11,213	11,228	(0.1)
Selling and distribution expenses		(1,633)	(601)	171.7	(2,828)	(1,353)	109.0
Administrative expenses		(11,151)	(11,011)	1.3	(21,126)	(18,883)	11.9
Other operating expenses	13	(7,829)	(129)	5,969.0	(9,779)	(154)	6,250.0
Finance costs	14	(6,649)	(12,664)	(47.5)	(21,421)	(26,540)	(19.3)
Reversal of impairment loss/ (Impairment loss) on financial assets		3,043	(471)	Nm	1,173	1,631	(28.1)
Share of results of joint ventures and associates		(1,825)	(616)	196.3	1,060	1,011	4.8
Profit before tax #	**15**	**13,623**	**7,337**	**85.7**	**18,945**	**12,600**	**50.4**
Income tax expense	16	(968)	(5,226)	(81.5)	(4,214)	(8,833)	(52.3)
Profit for the period		**12,655**	**2,111**	**499.5**	**14,731**	**3,767**	**291.1**
Attributable to:							
Owners of the Company		13,125	2,425	441.2	14,579	3,916	272.3
Non-controlling interests		(470)	(314)	49.7	152	(149)	Nm
		12,655	**2,111**	**499.5**	**14,731**	**3,767**	**291.1**
Earnings per share (cents per share)	**17**						
Basic		1.33	0.35	278.3	1.48	0.58	155.2
Diluted		1.33	0.34	289.9	1.48	0.58	155.2
Adjusted EBITDA* for the period		**44,182**	**43,730**	**1.0**	**83,696**	**85,737**	**(2.4)**

Notes:

Excluding the finance costs on amortisation of bank loans and bonds which pertained to amortisation of fair value adjustments resulting from re-measurement of long-term bank loans and bonds in prior years of $10.1 million in FY2025 (FY2024: $14.0 million), the Group's FY2025 profit would have been:

Profit before tax: $29.0 million (FY2024: $26.6 million); and
Profit after tax : $24.8 million (FY2024: $17.8 million)

* Adjusted EBITDA is computed based on earnings of the Company and its subsidiaries before interest, tax, depreciation, amortisation, and after adjusting for impairment and write-off of financial and non-financial assets and any other non-cash flow items.

Nm: Not meaningful.

C. Consolidated Statement of Comprehensive Income

		Group			
		6 months ended 30 June		12 months ended 30 June	
		2H FY2025	2H FY2024	FY2025	FY2024
		$'000	$'000	$'000	$'000
Profit for the period		**12,655**	**2,111**	**14,731**	**3,767**
Items that may be reclassified subsequently to profit or loss:					
Translation differences relating to financial statements of foreign subsidiaries	(i)	(255)	(611)	(269)	652
Share of other comprehensive income of joint ventures and associates		(752)	163	(693)	18
Items that will not be reclassified subsequently to profit or loss:					
Re-measurement of defined benefit plans		(27)	(18)	(27)	(18)
Other comprehensive income for the period, net of tax		**(1,034)**	**(466)**	**(989)**	**652**
Total comprehensive income for the period		**11,621**	**1,645**	**13,742**	**4,419**
Attributable to:					
Owners of the Company		11,959	2,050	13,443	4,555
Non-controlling interests		(338)	(405)	299	(136)
		11,621	**1,645**	**13,742**	**4,419**

Notes:

(i) The movement in foreign currency translation reserves arose from the consolidation of subsidiaries whose functional currencies are United States Dollar, Euro and Indonesian Rupiah.

D. Statements of Changes in Equity

Group	Share capital $'000	Treasury shares $'000	Foreign currency translation reserve $'000	Warrant reserve $'000	Accumulated losses $'000	Total reserves $'000	Equity attributable to owners of the Company $'000	Non-controlling interests $'000	Total equity $'000
	For the period ended 30-Jun-25								
	Attributable to owners of the Company								
FY2025									
At 1-Jul-24	**125,574**	**(923)**	**2,990**	**448**	**(34,432)**	**(30,994)**	**93,657**	**(807)**	**92,850**
Profit for the period	-	-	-	-	14,579	14,579	14,579	152	**14,731**
Other comprehensive income									
Translation differences relating to financial statements of foreign subsidiaries	-	-	(455)	-	-	**(455)**	**(455)**	186	**(269)**
Share of other comprehensive income of joint ventures and associates	-	-	(654)	-	-	**(654)**	**(654)**	(39)	**(693)**
Remeasurement of defined benefit pension plan	-	-	-	-	(27)	**(27)**	**(27)**	-	**(27)**
Other comprehensive income for the period, net of tax	-	-	(1,109)	-	(27)	**(1,136)**	**(1,136)**	147	**(989)**
Total comprehensive income for the period	-	-	**(1,109)**	-	**14,552**	**13,443**	**13,443**	**299**	**13,742**
Contributions by owners									
Conversion of warrants	4,571	-	-	(117)	-	**(117)**	**4,454**	-	**4,454**
Expired warrants not exercised	-	-	-	(331)	331	-	-	-	-
	4,571	-	-	**(448)**	**331**	**(117)**	**4,454**	-	**4,454**
At 30-Jun-25	**130,145**	**(923)**	**1,881**	-	**(19,549)**	**(17,668)**	**111,554**	**(508)**	**111,046**

D. Statements of Changes in Equity (Cont'd)

Group	Share capital $'000	Treasury shares $'000	Foreign currency translation reserve $'000	Warrant reserve $'000	Accumulated losses $'000	Total reserves $'000	Equity attributable to owners of the Company $'000	Non-controlling interests $'000	Total equity $'000
	For the period ended 30-Jun-24								
	Attributable to owners of the Company								
FY2024									
At 1-Jul-23	**109,606**	**(923)**	**2,333**	**859**	**(38,330)**	**(35,138)**	**73,545**	**(671)**	**72,874**
Profit for the period	-	-	-	-	3,916	3,916	**3,916**	(149)	**3,767**
Other comprehensive income									
Translation differences relating to financial statements of foreign subsidiaries	-	-	641	-	-	**641**	**641**	11	**652**
Share of other comprehensive income of joint ventures and associates	-	-	16	-	-	**16**	**16**	2	**18**
Remeasurement of defined benefit pension plan	-	-	-	-	(18)	**(18)**	**(18)**	-	**(18)**
Other comprehensive income for the period, net of tax	**-**	**-**	657	-	(18)	**639**	**639**	13	**652**
Total comprehensive income for the period	**-**	**-**	**657**	**-**	**3,898**	**4,555**	**4,555**	**(136)**	**4,419**
Contributions by owners									
Conversion of warrants	15,968	-	-	(411)	-	**(411)**	**15,557**	-	**15,557**
At 30-Jun-24	**125,574**	**(923)**	**2,990**	**448**	**(34,432)**	**(30,994)**	**93,657**	**(807)**	**92,850**

D. Statements of Changes in Equity (Cont'd)

For the periods ended 30-Jun-25 and 30-Jun-24

Company	Share capital $'000	Treasury shares $'000	Warrant reserve $'000	Accumulated losses $'000	Total reserves $'000	Total equity $'000
FY2025						
At 1-Jul-24	**125,574**	**(923)**	**448**	**(64,721)**	**(64,273)**	**60,378**
Loss for the period, representing total comprehensive income for the period	-	-	-	(16,338)	**(16,338)**	**(16,338)**
Contributions by owners						
Conversion of warrants	4,571	-	(117)	-	**(117)**	**4,454**
Expired warrants not exercised	-	-	(331)	331	**-**	**-**
	4,571	-	(448)	331	**(117)**	**4,454**
At 30-Jun-25	**130,145**	**(923)**	**-**	**(80,728)**	**(80,728)**	**48,494**
FY2024						
At 1-Jul-23	**109,606**	**(923)**	**859**	**(76,855)**	**(75,996)**	**32,687**
Profit for the period, representing total comprehensive income for the period	-	-	-	12,134	**12,134**	**12,134**
Contributions by owners						
Conversion of warrants	15,968	-	(411)	-	**(411)**	**15,557**
At 30-Jun-24	**125,574**	**(923)**	**448**	**(64,721)**	**(64,273)**	**60,378**

E. Consolidated Statement of Cash Flows

	Group	
	12 months ended 30 June	
	FY2025	FY2024
	$'000	$'000
Cash flows from operating activities		
Profit before tax	**18,945**	**12,600**
Adjustments for:		
Bad debts written off	451	19
Depreciation of property, plant and equipment	38,643	49,066
Depreciation of right-of-use assets	1,229	1,480
Gain on disposal of property, plant and equipment	(3,542)	(3,760)
Gain on disposal of assets classified as held for sale	(5,451)	-
Gain on termination of lease	(1)	-
Loss on disposal of an associate	571	-
(Reversal of impairment loss)/ Impairment loss on financial assets, net		
- Amount due from joint ventures and associates	(4,778)	514
- Contract assets	47	24
- Amount due from other receivables	(190)	29
- Amount due from trade receivables (third parties)	3,748	(2,198)
Impairment loss/ (Reversal of impairment loss) on non-financial assets, net		
- Assets classified as held for sale	2,930	-
- Inventories	-	1,521
- Property, plant and equipment	2,105	(2,901)
Inventories written off	-	25
Interest income	(111)	(81)
Interest expense	21,421	26,540
Property, plant and equipment written off	315	110
(Reversal of)/ Provision for warranty, net	(3)	7
Provision for pension liabilities	56	108
Share of results of joint venture and associates	(1,060)	(1,011)
Operating cash flows before changes in working capital	75,325	82,092
Changes in working capital:		
Inventories	5,959	(6,845)
Trade and other receivables	(79)	(11,590)
Prepayments	(15,153)	(3,928)
Trade and other payables	(16,025)	(16,253)
Finance lease receivables	-	554
Other liabilities	(93)	(86)
Cash flows generated from operations	**49,934**	**43,944**
Interest received from finance lease receivables	-	13
Income tax paid	(4,178)	(3,566)
Net cash flows generated from operating activities	**45,756**	**40,391**
Cash flows from investing activities		
Interest received	111	68
Addition to assets classified as held for sale	(4,769)	-
Purchase of property, plant and equipment	(23,262)	(23,969)
Proceeds from disposal of property, plant and equipment	5,519	39,760
Proceeds from disposal of assets classified as held for sale	49,391	-
Proceeds from disposal of an associate	4,887	-
Payment for right-of-use assets	(578)	-
Net cash flows generated from investing activities	**31,299**	**15,859**

E. Consolidated Statement of Cash Flows (Cont'd)

	Group	
	12 months ended 30 June	
	FY2025	FY2024
	$'000	$'000
Cash flows from financing activities		
Interest paid	(12,179)	(13,356)
Repayment of interest-bearing loans and borrowings	(204,947)	(58,440)
Proceeds from interest-bearing loans and borrowings	136,296	-
Principal repayment of lease liabilities	(443)	(932)
Repayment of trust receipts	(36,705)	(43,358)
Proceeds from trust receipts	42,185	48,034
Proceeds from issuance of ordinary shares upon conversion of warrants	4,453	13,520
Cash and bank balances (restricted use)*	418	2,791
Net cash flows used in financing activities	**(70,922)**	**(51,741)**
Net increase in cash and cash equivalents	6,133	4,509
Cash and cash equivalents at beginning of period	17,221	12,893
Effects of exchange rate changes on cash and cash equivalents	(512)	(181)
Cash and cash equivalents at end of period (Note 1)	**22,842**	**17,221**
Note 1:		
Cash and cash equivalents comprise the followings:		
Bank balances and cash	31,470	26,267
Less: Restricted cash *		
- Cash at banks	(8,628)	(9,046)
Cash and cash equivalents at end of period	**22,842**	**17,221**

* The Group's restricted cash has been set aside for specific use with respect to certain shipbuilding financing and banking facilities granted to the Group.

F. Selected Notes to the Condensed Consolidated Interim Financial Statements

1. Corporate information

ASL Marine Holdings Ltd. (the "**Company**"), incorporated in the Republic of Singapore on 4 October 2000, is a public limited company listed on the Mainboard of the Singapore Exchange Securities Trading Limited ("**SGX-ST**").

These condensed consolidated interim financial statements as at and for the six months and full year ended 30 June 2025 comprise the Company and its subsidiaries (collectively, the "**Group**").

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are those relating to shipbuilding, shiprepair and conversion, shipchartering, dredge engineering and other marine related services.

The condensed consolidated interim financial statements have not been audited nor reviewed by the Company's auditors.

2. Basis of preparation

2.1 Statement of compliance

The condensed consolidated interim financial statements for the six months and financial year ended 30 June 2025 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("**SFRS(I)**") 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore, and should be read in conjunction with the Group's last annual consolidated financial statements as at and for the year ended 30 June 2024. The condensed consolidated interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 30 June 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.4.

2.2 Basis of measurement

The condensed consolidated interim financial statements have been prepared on the historical cost basis except as otherwise disclosed.

The condensed consolidated interim financial statements are presented in Singapore dollars ("**SGD**" or "**$**"), which is the Company's functional currency, and all values in the tables are rounded to the nearest thousand ($'000) except when otherwise indicated.

2.3 Uses of estimates and judgements

The preparation of the condensed consolidated interim financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities. These are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

2.3 Uses of estimates and judgements (Cont'd)

Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The critical judgement and key sources of estimation uncertainty made by the management remain unchanged from audited consolidated financial statements for the financial year ended 30 June 2024.

2.4 New and amended standards

During the current financial year, the Group and the Company have adopted new or amended Singapore Financial Reporting Standards (International) ("**SFRS(I)**") which took effective for annual periods beginning on or after 1 July 2024.

The adoption of the new accounting standards does not have any significant impact on the financial statements of the Group and of the Company for the period ended 30 June 2025. Accordingly, it has no material impact on the earnings per share of the Group and the Company.

3. Property, plant and equipment

	Group	
	30-Jun-25	**30-Jun-24**
	$'000	**$'000**
Balance as at 1 July	**295,343**	**394,252**
Additions	31,195	41,230
Disposals/ Write-off	(2,292)	(37,551)
Depreciation charge	(38,187)	(47,210)
(Impairment loss)/ Reversal of impairment loss on property, plant and equipment	(2,105)	2,901
Transfer to assets classified as held for sale	(61,199)	(58,193)
Translation differences	(3,329)	(86)
Balance as at 30 June	**219,426**	**295,343**

Depreciation charge for the period as shown in profit or loss is arrived at as follows:

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	**2H FY2024**	**FY2025**	**FY2024**
	$'000	**$'000**	**$'000**	**$'000**
Depreciation charge for the period	19,514	23,341	38,187	47,210
Depreciation included in construction work-in-progress carried forward	421	(334)	(1,621)	(2,079)
Depreciation capitalised in prior year construction work-in-progress now charged to consolidated income statement	-	-	2,077	3,935
Depreciation charge as disclosed in Note 15	**19,935**	**23,007**	**38,643**	**49,066**

4. Intangible assets

Intangible assets comprise customer relationships, brand, goodwill, patented technology and order backlog which were acquired in a business combination. The intangible assets were fully amortised and impaired.

5. Inventories

Inventories comprise the following:

	Group	
	30-Jun-25	30-Jun-24
	$'000	$'000
At cost or net realisable value:		
Raw materials and consumables	27,159	27,068
Finished goods	1,331	7,381
	28,490	**34,449**

6. Trade and other receivables

	Group		Company	
	30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
	$'000	$'000	$'000	$'000
Non-current				
Other receivables:				
Amount due from a subsidiary	-	-	5,167	5,167
	-	**-**	**5,167**	**5,167**
Current				
Trade receivables	76,519	60,470	-	-
Unbilled receivables	15,934	-	-	-
Less: Allowance for impairment	(17,486)	(16,310)	-	-
	74,967	44,160	-	-
Other receivables and deposits	11,892	13,849	-	20
Amounts due from subsidiaries	-	-	220,224	255,983
Amounts due from joint ventures and associates	50,188	58,228	2,459	2,622
Amounts due from related parties	425	434	-	-
Contract assets	15,853	39,089	-	-
	78,358	111,600	222,683	258,625
Less: Allowance for impairment				
Other receivables	(868)	(1,437)	-	-
Amounts due from subsidiaries	-	-	(41,435)	(47,157)
Amounts due from joint ventures and associates	(45,788)	(52,147)	(2,459)	(1,494)
Amounts due from related parties	(42)	(44)	-	-
	(46,698)	(53,628)	(43,894)	(48,651)
	31,660	**57,972**	**178,789**	**209,974**
Total trade and other receivables (current)	**106,627**	**102,132**	**178,789**	**209,974**
Total trade and other receivables (current and non-current)	**106,627**	**102,132**	**183,956**	**215,141**

Included in contract assets are construction work-in-progress of $15,853,000 (2024: $24,284,000) and accrued revenue of $Nil (2024: $14,805,000).

Construction work-in-progress and progress billings in excess of construction work-in-progress are disclosed as follows:

	Group	
	30-Jun-25	30-Jun-24
	$'000	$'000
At gross:		
Construction work-in-progress and attributable profits (less recognised losses) to date	41,770	53,339
Less: Progress billings	(44,531)	(38,177)
	(2,761)	**15,162**
Presented on a contract basis, net:		
Construction work-in-progress	15,853	24,284
Progress billings in excess of construction work-in-progress	(18,614)	(9,122)
	(2,761)	**15,162**

7. Assets classified as held for sale

	Group	
	30-Jun-25	30-Jun-24
	$'000	$'000
Vessels		
Balance as at 1 July	**58,577**	**-**
Additions	4,770	-
Disposals	(43,940)	-
Impairment loss	(2,930)	-
Translation differences	(1,937)	-
Transfer from property, plant and equipment	61,199	58,577
Balance as at 30 June	**75,739**	**58,577**

The Group had entered into agreements with various third parties for the sales of vessels. In addition, the Group was also in discussions with various parties and was in the process of finalising the sales of vessels with an aggregate carrying value of $28,661,000 (2024: $30,227,000). Accordingly, these vessels, which are in the shipchartering segment, have been classified as held for sale at the end of the financial year.

8. Trade and other payables

	Group		Company	
	30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
	$'000	$'000	$'000	$'000
Current				
Trade payables and accruals	131,939	153,009	1,514	4,241
Payables for property, plant and equipment	7,574	6,407	-	-
Other payables	2,491	2,177	-	-
Contract liabilities	24,265	18,137	-	-
Other liabilities:				
- Deferred income	35	727	-	-
- Deposits received from customers	452	1,871	-	-
Amounts due to subsidiaries	-	-	41,588	46,354
Amounts due to joint ventures and associates	263	263	-	-
Amounts due to related parties	5,340	4,534	-	-
Amounts due to non-controlling interests of subsidiaries	195	208	-	-
Provision for warranty	12	14	-	-
Total trade and other payables	**172,566**	**187,347**	**43,102**	**50,595**

The balances with joint ventures and associates and related parties and non-controlling interests of subsidiaries are unsecured, interest-free and repayable on demand.

Related parties are Koon Holdings Limited ("**KHL**") and its subsidiaries (collectively known as "**Koon Group**") and Sintech Metal Industries Pte Ltd ("**Sintech**"). KHL was placed under Creditors' Voluntary Liquidation on 12 May 2022. Mr. Ang Sin Liu wholly owns Sintech, which is an exempt private company limited by share. Mr. Ang Sin Liu is the father of Mr. Ang Kok Tian, Mr. Ang Ah Nui and Mr. Ang Kok Leong, all of whom are Directors and substantial shareholders of the Company.

Included in contract liabilities are deferred income and deposits received from customers and progress billings in excess of construction work-in-progress of $5,651,000 and $18,614,000 (FY2024: $9,015,000 and $9,122,000) respectively.

9. Loans and borrowings

	Group		Company	
	30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
	$'000	$'000	$'000	$'000
Current				
Trust receipts	22,458	17,186	-	-
Interest-bearing loans and borrowings:				
- Finance lease liabilities (secured)	2,990	2,660	-	-
- Floating rate (secured)	21,295	110,259	17,233	93,465
- Fixed rate (unsecured)	-	1,839	-	-
	24,285	114,758	17,233	93,465
	46,743	**131,944**	**17,233**	**93,465**
Non-current				
Interest-bearing loans and borrowings:				
- Finance lease liabilities (secured)	3,379	4,873	-	-
- Floating rate (secured)	128,779	90,619	123,470	56,636
	132,158	**95,492**	**123,470**	**56,636**
	178,901	**227,436**	**140,703**	**150,101**

Loans and borrowings of the Group and the Company are secured by certain assets of the Group as follows:

- Legal mortgages of certain leasehold properties of subsidiaries;
- Legal mortgages over certain vessels, plant and equipment of subsidiaries;
- Assignment of charter income and insurance of certain vessels of subsidiaries;
- Certain vessels under construction;
- Assignment and subordination of intercompany loans; and
- Corporate guarantees from the Company and certain subsidiaries.

As at 30 June 2024, the Group's and the Company's secured borrowings included the Series 006 and Series 007 notes issued pursuant to the S$500,000,000 Multicurrency Debt Issuance Programme established by the Company. The Series 006 notes has been fully redeemed on 28 March 2025 upon its maturity. The Series 007 notes which matures on 1 October 2026 has been fully redeemed on 1 April 2025.

The total carrying value of the collateralized assets as of 30 June 2025 was $226,487,000 (30 June 2024: $235,204,000).

The Group has undrawn bank facilities of $95,213,000 as at 30 June 2025 available for use. In June 2025, the Group accepted new bank facilities of $48,000,000 for its working capital and project financing usage.

10. Share capital and treasury shares

	Group and Company					
	Number of shares			Amount		
	Issued share capital	Treasury shares	Issued share capital (Excluding treasury shares)	Issued share capital $'000	Treasury shares $'000	Total $'000
Fully paid ordinary shares, with no par value						
FY2025						
Balance as at 1 July 2024	916,220,201	(2,511,600)	913,708,601	125,574	(923)	124,651
Conversion of warrants	74,220,375	-	74,220,375	4,571	-	4,571
Balance as at 30 June 2025	**990,440,576**	**(2,511,600)**	**987,928,976**	**130,145**	**(923)**	**129,222**
FY2024						
Balance as at 1 July 2023	656,942,041	(2,511,600)	654,430,441	109,606	(923)	108,683
Conversion of warrants	259,278,160	-	259,278,160	15,968	-	15,968
Balance as at 30 June 2024	**916,220,201**	**(2,511,600)**	**913,708,601**	**125,574**	**(923)**	**124,651**

	Group and Company		
	As at 30-Jun-25	As at 31-Dec-24	As at 30-Jun-24
Total number of issued shares	990,440,576	990,440,576	916,220,201
Total number of treasury shares	(2,511,600)	(2,511,600)	(2,511,600)
Total number of issued shares (excluding treasury shares)	**987,928,976**	**987,928,976**	**913,708,601**

The holders of ordinary shares (except for treasury shares) are entitled to receive dividends as and when declared by the Company. All ordinary shares (except for treasury shares) carry one vote per share without restriction.

Treasury shares

Treasury shares relate to ordinary shares of the Company that are held by the Company, the Company's subsidiaries did not hold any treasury shares. During the financial years ended 30 June 2025 and 30 June 2024, the Company did not buy back any shares and there were no sales, transfers, disposal, cancellation and/ or use of treasury shares.

Warrants

	Group and Company		
	Number of Warrants		
	As at 30-Jun-25	As at 31-Dec-24	As at 30-Jun-24
Balance as at 1 July	**282,689,053**	**282,689,053**	**541,967,213**
Warrants exercised	(74,220,375)	(74,220,375)	(259,278,160)
Expired warrants not exercised	(208,468,678)	(208,468,678)	-
Balance as at 30 June	**-**	**-**	**282,689,053**

Other information

The percentage of the aggregate number of treasury shares held against the total number of shares outstanding that is listed as at 30 June 2025 and 30 June 2024 are 0.25% and 0.27% respectively.

There were no convertible securities as at 30 June 2025. Since the date of issuance of warrants on 25 July 2019, 358,662,035 warrants were exercised, and 208,468,678 warrants were not exercised and cancelled on its expiry date on 23 July 2024.

The Company has no subsidiary holdings as at 30 June 2025 and 30 June 2024.

11. Segment and revenue information

11.1 (i) Business segments

The Group's operating segments are its strategic business units that offer different products and serves different markets. Management monitors the operating results of its business segments separately for purpose of making decisions about resource allocation and performance assessment. The Group has the following four main business segments:

Shipbuilding	: Construction of vessels
Shiprepair conversion and engineering services	: Provision of shiprepair, dredging engineering products and marine related services
Shipchartering	: Provision for chartering of vessels and transportation services
Investment holding	: Provision of corporate and treasury services to the Group

The following tables set out the Group's revenue and assets in various business segments:

11.1 (i) Business segments (Cont'd)

	Group					
	6 months ended 30 June					
Revenue and expenses	**Shipbuilding $'000**	**Shiprepair, conversion and engineering services $'000**	**Shipchartering $'000**	**Investment holding $'000**	**Eliminations $'000**	**Consolidated $'000**
From 1 January to 30 June 2025						
Revenue from external customers	48,083	84,556	45,302	-	-	177,941
Inter-segment revenue	33,309	31,339	6,369	7,000	(78,017)	-
Total revenue	**81,392**	**115,895**	**51,671**	**7,000**	**(78,017)**	**177,941**
Segment results	4,436	18,729	1,992	(3,060)	-	22,097
Finance costs						(6,649)
Share of results of joint ventures and associates						(1,825)
Income tax expense						(968)
Profit for the period						**12,655**
From 1 January to 30 June 2024						
Revenue from external customers	26,404	86,098	58,110	-	-	170,612
Inter-segment revenue	14,476	33,904	8,328	-	(56,708)	-
Total revenue	**40,880**	**120,002**	**66,438**	**-**	**(56,708)**	**170,612**
Segment results	(1,155)	11,551	10,857	(637)	-	20,616
Interest income from finance lease receivables	-	-	1	-	-	1
Finance costs						(12,664)
Share of results of joint ventures and associates						(616)
Income tax expense						(5,226)
Profit for the period						**2,111**

11.1 (i) Business segments (Cont'd)

Revenue and expenses	Shipbuilding $'000	Shiprepair, conversion and engineering services $'000	Shipchartering $'000	Investment holding $'000	Eliminations $'000	Consolidated $'000
	Group					
	12 months ended 30 June					
From 1 July 2024 to 30 June 2025						
Revenue from external customers	84,891	169,590	95,618	-	-	350,099
Inter-segment revenue	52,576	56,833	13,475	7,000	(129,884)	-
Total revenue	**137,467**	**226,423**	**109,093**	**7,000**	**(129,884)**	**350,099**
Segment results	6,800	36,266	(226)	(3,534)	-	39,306
Finance costs						(21,421)
Share of results of joint ventures and associates						1,060
Income tax expense						(4,214)
Profit for the period						**14,731**
From 1 July 2023 to 30 June 2024						
Revenue from external customers	60,322	173,937	115,069	-	-	349,328
Inter-segment revenue	25,997	59,088	15,939	-	(101,024)	-
Total revenue	**86,319**	**233,025**	**131,008**	**-**	**(101,024)**	**349,328**
Segment results	(1,729)	33,790	7,206	(1,151)	-	38,116
Interest income from finance lease receivables	-	-	13	-	-	13
Finance costs						(26,540)
Share of results of joint ventures and associates						1,011
Income tax expense						(8,833)
Profit for the period						**3,767**

Assets and liabilities	Shipbuilding $'000	Shiprepair, conversion and engineering services $'000	Shipchartering $'000	Investment holding $'000	Eliminations $'000	Consolidated $'000
	Group					
As at 30 June 2025						
Segment assets	71,230	154,722	265,868	6,351	-	498,171
Unallocated assets						-
Total assets						**498,171**
Segment liabilities	62,862	80,582	41,707	1,530	-	186,681
Unallocated liabilities						200,444
Total liabilities						**387,125**
As at 30 June 2024						
Segment assets	54,940	156,949	318,894	7,404	-	538,187
Unallocated assets						5,271
Total assets						**543,458**
Segment liabilities	45,371	98,099	53,733	4,252	-	201,455
Unallocated liabilities						249,153
Total liabilities						**450,608**

11.1 (i) Business segments (Cont'd)

	Group				
	6 months ended 30 June				
	Shipbuilding $'000	Shiprepair, conversion and engineering services $'000	Shipchartering $'000	Investment holding $'000	Consolidated $'000
Other segmental information					
From 1 January to 30 June 2025					
Capital expenditure	1,022	1,192	14,858	-	17,072
Depreciation and amortisation	3,116	4,489	12,837	-	20,442
Other non-cash expense	36	569	-	-	605
Impairment loss/ (Reversal of impairment loss) on financial assets, net	-	(2,690)	(1,480)	1,127	(3,043)
Impairment loss on non-financial assets, net	-	247	3,988	-	4,235
Finance costs	1,709	3,495	873	572	6,649
Interest income	(34)	(34)	(6)	-	(74)
From 1 January to 30 June 2024					
Capital expenditure	2,005	6,094	14,296	-	22,395
Depreciation and amortisation	2,299	4,718	16,915	-	23,932
Other non-cash expense	26	151	49	-	226
Impairment loss/ (Reversal of impairment loss) on financial assets, net	-	2,467	(1,996)	-	471
Reversal of impairment loss on non-financial assets, net	-	-	(1,380)	-	(1,380)
Finance costs	1,024	3,375	2,189	6,076	12,664
Interest income	(7)	(23)	(9)	-	(39)

	12 months ended 30 June				
Other segmental information	Shipbuilding $'000	Shiprepair, conversion and engineering services $'000	Shipchartering $'000	Investment holding $'000	Consolidated $'000
From 1 July 2024 to 30 June 2025					
Capital expenditure	1,742	3,027	26,426	-	31,195
Depreciation and amortisation	5,892	8,734	25,246	-	39,872
Other non-cash expense	36	576	234	-	846
(Reversal of impairment loss)/ Impairment loss on financial assets, net	-	(2,258)	(42)	1,127	(1,173)
Impairment loss on non-financial assets, net	-	247	4,788	-	5,035
Finance costs	2,907	7,541	3,933	7,040	21,421
Interest income	(47)	(52)	(11)	(1)	(111)
From 1 July 2023 to 30 June 2024					
Capital expenditure	3,857	12,056	25,317	-	41,230
Depreciation and amortisation	4,746	11,404	34,396	-	50,546
Other non-cash expense	26	196	49	-	271
Reversal of impairment loss on financial assets, net	-	(116)	(1,515)	-	(1,631)
Reversal of impairment loss on non-financial assets, net	-	-	(1,380)	-	(1,380)
Finance costs	2,789	6,956	4,908	11,887	26,540
Interest income	(11)	(43)	(25)	(2)	(81)

11.1 (ii) Geographical segments

The Group operates in Singapore, Indonesia, Rest of Asia, Europe, Australia and other countries. In presenting information on the basis of geographical segments, segment revenue is based on the countries in which customers are invoiced.

Non-current assets relate to property, plant and equipment, right-of-use assets, investment in joint ventures and associates, intangible assets and finance lease receivables. Non-current assets are based on the geographical location of the respective entities within the Group.

	Group						
	6 months ended 30 June						
	Singapore $'000	Indonesia $'000	Rest of Asia $'000	Europe $'000	Australia $'000	Other Countries $'000	Consolidated $'000
From 1 January to 30 June 2025							
Revenue from external customers	59,145	52,771	36,425	12,171	4,452	12,977	177,941
Non-current assets	128,807	104,418	-	409	-	-	233,634
From 1 January to 30 June 2024							
Revenue from external customers	67,138	37,143	14,498	14,887	19,066	17,880	170,612
Non-current assets	185,518	128,578	8	871	-	-	314,975

	Group						
	12 months ended 30 June						
	Singapore $'000	Indonesia $'000	Rest of Asia $'000	Europe $'000	Australia $'000	Other Countries $'000	Consolidated $'000
From 1 July 2024 to 30 June 2025							
Revenue from external customers	117,993	115,862	53,011	21,893	18,181	23,159	350,099
Non-current assets	128,807	104,418	-	409	-	-	233,634
From 1 July 2023 to 30 June 2024							
Revenue from external customers	134,892	70,488	52,136	22,882	35,185	33,745	349,328
Non-current assets	185,518	128,578	8	871	-	-	314,975

Management believes it would not be meaningful to analyse the segment assets by geographical segment because:

a. For charter services, certain vessels cannot be practically allocated to the different geographical areas. Charterers of the Group's vessels have the discretion to operate within a wide area and are not constrained by a specific sea route; and

b. For shipyard operations, majority of the large scale repair works are performed in the Group's Batam shipyard, and where geographical location of customers is outside Indonesia, the segment revenue is presented based on the geographical location of customers.

11.2 Disaggregation of revenue

Group	6 months ended 30 June						12 months ended 30 June					
	2H FY2025			2H FY2024			FY2025			FY2024		
	At a point in time $'000	Over time $'000	Total $'000	At a point in time $'000	Over time $'000	Total $'000	At a point in time $'000	Over time $'000	Total $'000	At a point in time $'000	Over time $'000	Total $'000
Shipbuilding												
Construction of tugs	-	-	-	-	7,304	7,304	-	-	-	-	19,468	19,468
Construction of barges and others	42,416	5,667	48,083	35,685	(16,585)	19,100	79,224	5,667	84,891	57,738	(16,884)	40,854
	42,416	5,667	48,083	35,685	(9,281)	26,404	79,224	5,667	84,891	57,738	2,584	60,322
Shiprepair, conversion and engineering services												
Provision of shiprepair and related services	-	75,384	75,384	-	76,435	76,435	-	154,347	154,347	-	153,826	153,826
Provision of engineering service and sales of components	6,349	2,823	9,172	4,112	5,551	9,663	11,077	4,166	15,243	7,830	12,281	20,111
	6,349	78,207	84,556	4,112	81,986	86,098	11,077	158,513	169,590	7,830	166,107	173,937
Shipchartering												
Leasing income	-	20,361	20,361	-	24,710	24,710	-	34,561	34,561	-	50,990	50,990
Mobilisation and demobilisation income	-	1,607	1,607	-	4,725	4,725	-	4,124	4,124	-	6,583	6,583
Freight income	-	13,523	13,523	-	15,004	15,004	-	32,282	32,282	-	29,011	29,011
Other charter ancillary and marine related service income	3,760	5,947	9,707	2,432	9,857	12,289	5,482	18,935	24,417	5,955	20,797	26,752
Ship management income	-	24	24	-	24	24	-	48	48	-	48	48
Trade sales	80	-	80	464	894	1,358	186	-	186	791	894	1,685
	3,840	41,462	45,302	2,896	55,214	58,110	5,668	89,950	95,618	6,746	108,323	115,069
	52,605	**125,336**	**177,941**	**42,693**	**127,919**	**170,612**	**95,969**	**254,130**	**350,099**	**72,314**	**277,014**	**349,328**

11.2 Disaggregation of revenue (Cont'd)

The following table set out the Group's revenue disaggregated by primary geographical markets and business segments:

	Group							
	6 months ended 30 June							
	Shipbuilding		Shiprepair, conversion and engineering		Shipchartering and rental		Total	
	2H FY2025	2H FY2024	2H FY2025	2H FY2024	2H FY2025	2H FY2024	2H FY2025	2H FY2024
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Singapore	8,482	8,483	21,157	29,373	29,506	29,282	59,145	67,138
Indonesia	37,190	12,554	10,934	12,839	4,647	11,750	52,771	37,143
Rest of Asia	145	5,280	32,426	2,497	3,854	6,721	36,425	14,498
Europe	-	1,082	10,369	13,068	1,802	737	12,171	14,887
Australia	-	(2,221)	1,899	17,997	2,553	3,290	4,452	19,066
Other countries	2,266	1,226	7,771	10,324	2,940	6,330	12,977	17,880
	48,083	**26,404**	**84,556**	**86,098**	**45,302**	**58,110**	**177,941**	**170,612**

	Group							
	12 months ended 30 June							
	Shipbuilding		Shiprepair, conversion and engineering		Shipchartering and rental		Total	
	FY2025	FY2024	FY2025	FY2024	FY2025	FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Singapore	14,194	15,505	56,029	58,803	47,770	60,584	117,993	134,892
Indonesia	68,432	20,656	26,225	30,583	21,205	19,249	115,862	70,488
Rest of Asia	145	19,468	44,534	19,292	8,332	13,376	53,011	52,136
Europe	12	1,082	18,891	20,214	2,990	1,586	21,893	22,882
Australia	-	2,385	11,328	25,042	6,853	7,758	18,181	35,185
Other countries	2,108	1,226	12,583	20,003	8,468	12,516	23,159	33,745
	84,891	**60,322**	**169,590**	**173,937**	**95,618**	**115,069**	**350,099**	**349,328**

11.3 Seasonality of operations

The Group's shipyard and shipchartering businesses are not affected significantly by seasonable factors quarter-to-quarter in a financial year.

12. Other operating income

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Gain on disposal of property, plant and equipment	3,128	4,107	3,542	3,760
Gain on disposal of assets classified as held for sale	2,631	-	5,451	-
Gain on foreign exchange, net	-	5,635	-	3,439
Gain on termination of lease	-	-	1	-
Interest income from debt instruments at amortised costs:				
- Deposits and bank balances	74	38	111	68
- Finance lease receivables	-	1	-	13
Insurance claims	148	385	203	189
Rental income	142	149	286	285
(Impairment loss)/ Reversal of impairment loss on non-financial assets, net:				
- Inventories	-	(1,521)	-	(1,521)
- Property, plant and equipment	-	2,901	-	2,901
	-	**1,380**	**-**	**1,380**
Miscellaneous income	1,111	751	1,619	2,094
	7,234	**12,446**	**11,213**	**11,228**

13. Other operating expenses

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Bad debts written off	361	19	451	19
Inventories written off	-	-	-	25
Impairment loss on non-financial assets, net				
- Assets classified as held for sale	2,130	-	2,930	-
- Property, plant and equipment	2,105	-	2,105	-
	4,235	**-**	**5,035**	**-**
Loss on disposal of an associate	571	-	571	-
Loss on foreign exchange, net	2,500	-	3,407	-
Property, plant and equipment written off	162	110	315	110
	7,829	**129**	**9,779**	**154**

14. Finance costs

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Interest expense on:				
- Bank loans and bonds	3,781	4,703	9,268	10,726
- Finance lease	426	275	771	465
- Lease liabilities	651	658	1,304	1,301
- Trust receipts	359	558	900	1,031
- Amortisation of bank loans and bonds	1,791	7,028	10,078	14,048
	7,008	**13,222**	**22,321**	**27,571**
Less:				
Interest expense capitalised in contract assets:				
- Trust receipts	(86)	(121)	(169)	(177)
Interest expense charged to cost of sales:				
- Trust receipts	(273)	(437)	(731)	(854)
	6,649	**12,664**	**21,421**	**26,540**

15. Profit before tax

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Profit before tax is stated after charging/ (crediting):				
Audit fees paid/ payable:				
- Auditor of the Company	232	213	425	385
- Overseas affiliates of the auditors of the Company	50	59	100	101
- Other auditors	5	(23)	10	5
- Non-audit fees paid/ payable to auditor of the Company	7	5	14	14
Bad debts written off	361	19	451	19
Depreciation of property, plant and equipment	19,935	23,007	38,643	49,066
Depreciation of right-of-use assets	507	925	1,229	1,480
Employee benefits expense	25,753	24,614	48,750	46,584
Inventories written off	-	-	-	25
(Reversal of impairment loss)/ Impairment loss on financial assets, net				
- Amount due from joint ventures and associates	(4,479)	1,125	(4,778)	514
- Contract assets	60	(28)	47	24
- Amount due from other receivables	(190)	-	(190)	29
- Amount due from trade receivables (third parties)	1,566	(626)	3,748	(2,198)
Impairment loss/ (Reversal of impairment loss) on non-financial assets, net				
- Assets classified as held for sale	2,130	-	2,930	-
- Inventories	-	1,521	-	1,521
- Property, plant and equipment	2,105	(2,901)	2,105	(2,901)
Property, plant and equipment written off	162	110	315	110

16. Income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense are:

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Current income tax:				
Current year income tax	6,480	3,657	10,294	6,428
(Over)/ Underprovision in prior years	(296)	1,654	(980)	2,302
Withholding tax	1,036	-	1,036	-
	7,220	**5,311**	**10,350**	**8,730**
Deferred tax:				
Movements in temporary differences	(4,687)	(76)	(4,687)	(76)
Utilisation of previously unrecognised tax benefits	(378)	-	(378)	-
(Over)/ Underprovision in prior years	(1,187)	(9)	(1,071)	179
	(6,252)	**(85)**	**(6,136)**	**103**
Income tax expense	**968**	**5,226**	**4,214**	**8,833**

During the period under review, the Group utilized S$5.1 million previously unrecognized tax benefits claimed under the group relief tax system.

17. Earnings per share

Basic earnings per share are calculated by dividing profit, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial periods.

Diluted earnings per share are calculated by dividing profit, net of tax, attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial periods plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

The following table reflects the profit and share data used in the computation of basic and diluted earnings per share during the financial periods reported on:

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
Earnings per ordinary share:				
(i) Weighted average no. of shares in issue	1.33 cents	0.35 cents	1.48 cents	0.58 cents
(ii) On a fully diluted basis	1.33 cents	0.34 cents	1.48 cents	0.58 cents
Net profit attributable to shareholders	$13,125,000	$2,425,000	$14,579,000	$3,916,000
Number of shares in issue:				
(i) Weighted average no. of shares in issue	987,928,976	690,594,127	987,928,976	672,413,476
(ii) On a fully diluted basis	987,928,976	711,677,484	987,928,976	672,413,476

Treasury shares have not been included in the calculation of both basic and diluted earnings per share because the holders of these treasury shares are not entitled to dividend of the Company.

The Company’s warrants expired on 23 July 2024. The outstanding warrants as disclosed in Note 10 have not been included in the calculation of diluted earnings per share in FY2024 because they were anti-dilutive.

18. Net asset value per share

	Group		Company	
	30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
Net Asset Value ("**NAV**") per ordinary share	11.29 cents	10.25 cents	6.10 cents	6.61 cents
NAV computed based on no. of ordinary shares issued	987,928,976	913,708,601	987,928,976	913,708,601

The calculation of net asset value per share as at 30 June 2025 and 30 June 2024 was computed based on the number of shares as at the end of the reporting periods.

19. Related party transactions

In addition to the related party information disclosed elsewhere in the condensed consolidated interim financial statements, the following significant transactions were entered by the Group and its related parties on terms agreed between the parties during the financial periods:

(i) Sale and purchase of goods and services

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Joint ventures and associates				
Charter and trade expenses	(878)	(1,448)	(1,505)	(2,254)
Shiprepair income	-	145	-	450
Related parties				
Purchase of materials	(1,617)	-	(1,617)	-
Purchase of motor vehicles	(9)	-	(9)	-
Purchase of plant and machinery	-	-	-	(86)
Miscellaneous income	-	-	-	25

	Company			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Subsidiaries				
Interest income	3,422	2,473	6,560	5,540

(ii) Settlement of liabilities on behalf by/ (for) the Group

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
Joint ventures and associates	162	292	661	737
Related parties	-	(4,771)	-	(4,771)

20. Fair value measurement

(i) Financial assets and financial liabilities

The following table shows carrying amounts of financial assets and financial liabilities. It does not include fair value information for financial assets and financial liabilities measured at amortised cost if the carrying amount is a reasonable approximation of fair value.

20. Fair value measurement (Cont'd)

	Group		Company	
	30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
	$'000	$'000	$'000	$'000
Financial assets not measured at fair value				
Trade and other receivables#	90,774	63,043	183,956	215,141
Accrued revenue	-	14,805	-	-
Cash and bank balances	31,470	26,267	4,952	5,912
At amortised cost	**122,244**	**104,115**	**188,908**	**221,053**
Financial liabilities not measured at fair value				
Trade and other payables*	147,802	166,598	43,102	50,595
Trust receipts	22,458	17,186	-	-
Interest bearing loans and borrowings	156,443	210,250	140,703	150,101
Lease liabilities	11,774	11,799	-	-
At amortised cost	**338,477**	**405,833**	**183,805**	**200,696**

Excludes contract assets.

* Excludes deferred income, contract liabilities, deposits received from customers and provision for warranty.

(ii) Measurement of fair values

(a) Fair value hierarchy

The Group and the Company classify fair value measurement using a fair value hierarchy that is dependent on the valuation inputs used as follows:

Level 1: Quoted prices (unadjusted) in active markets of identical assets or liabilities that the Group can access at the measurement date,

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and

Level 3: Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

There have been no transfers between Level 1 and Level 2 and no transfers into or out of Level 3 during financial years ended 30 June 2025 and 30 June 2024.

(b) Assets and liabilities measured at fair value

Level 3 fair value measurements

<u>Property, plant and equipment</u>

The recoverable amounts of certain plant and equipment were based on fair value less cost of disposal which was determined by independent valuers. The valuers considered replacement costs of similar plant and equipment currently owned by the Group adjusted for age, condition and technological obsolescence. In addition, the valuers also considered sales of similar plant and equipment that have been transacted in the open market.

20. Fair value measurement (Cont'd)

Inventories

The recoverable amounts of certain inventories were based on fair value less cost of disposal which was determined by a third party. The valuer considered sales of similar vessels that have been transacted in the open market.

(c) *Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are a reasonable approximation of fair value.*

The Group's financial assets and liabilities include cash and bank balances, trade and other receivables (excluding contract assets), trade and other payables (excluding contract liabilities), trust receipts, floating rate loans and current portion of fixed rate loans.

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, because these are short-term in nature or that they are floating rate instruments that are repriced to market interest rates on or near to the end of the reporting period.

(d) *Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not a reasonable approximation of fair value.*

The fair value of financial liabilities by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value are as follows:

	Group			
	Carrying amount		Fair value	
	30-Jun-25	30-Jun-24	30-Jun-25	30-Jun-24
	$'000	$'000	$'000	$'000
Financial liabilities				
Finance lease liabilities (Non-current) (Note 9)	3,379	4,873	3,487	4,479

These financial liabilities are categorised within Level 3 of the fair value hierarchy.

Determination of fair value

The fair values of finance lease liabilities, interest-bearing loans and borrowings and lease liabilities with fixed interest rates are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the end of the reporting period.

(II) Other Information Required under Appendix 7.2 of the Listing Manual of SGX-ST

A. Review of Group Performance

Consolidated Income Statement

Revenue by business segments

Group revenue of $177.9 million for the 6 months ended 30 June 2025 ("**2H FY2025**") was $7.3 million (4.3%) higher as compared to the corresponding period in FY2024 ("**2H FY2024**"). For the 12 months ended 30 June 2025 ("**FY2025**"), the Group revenue of $350.1 million was $0.8 million (0.2%) higher as compared to the corresponding year ended 30 June 2024 ("**FY2024**"). These results were mainly driven by higher contribution from shipbuilding, partially offset by lower revenue from shipchartering and shiprepair, conversion and engineering services.

The breakdown of revenue generated from each respective segment are as follows:

	Group					
	2H FY2025 $'000	2H FY2024 $'000	Increase/ (Decrease) %	12M FY2025 $'000	12M FY2024 $'000	Increase/ (Decrease) %
Shipbuilding	48,083	26,404	82.1	84,891	60,322	40.7
Shiprepair, conversion and engineering services	84,556	86,098	(1.8)	169,590	173,937	(2.5)
Shipchartering	45,302	58,110	(22.0)	95,618	115,069	(16.9)
	177,941	**170,612**	**4.3**	**350,099**	**349,328**	**0.2**

Shipbuilding

Revenue and related costs of shipbuilding contracts with non-enforceability of right to payment for performance completed to-date are recognised only when the constructed vessels are delivered to customers ("**Completion method**"), instead of using the percentage of completion method ("**POC method**") in accordance with SFRS(I) 15 *Revenue from Contracts with Customers*. As a result, shipbuilding revenue and results can fluctuate depending on whether the revenue from shipbuilding contracts is recognised based on Completion or POC methods.

The breakdown of the revenue from shipbuilding with the respective number of vessels are as follows:

	Group									
	2H FY2025		2H FY2024		Increase/ (Decrease)	12M FY2025		12M FY2024		Increase/ (Decrease)
	Units	$'000	Units	$'000	%	Units	$'000	Units	$'000	%
Tugs	-	-	-	7,304	(100.0)	-	-	1	19,468	(100.0)
Barges and others	21	48,083	10	19,100	151.7	39	84,891	19	40,854	107.8
	21	**48,083**	**10**	**26,404**	**82.1**	**39**	**84,891**	**20**	**60,322**	**40.7**

Shipbuilding revenue increased by $21.7 million (82.1%) to $48.1 million in 2H FY2025 and 24.6 million (40.7%) to $84.9 million in FY2025 due to more units of barges being completed and recognised based on completion method.

The Group's outstanding shipbuilding order book from external customers as at 30 June 2025, was approximately $83 million for 31 vessels with progressive deliveries up to first quarter of 2026 (3Q FY2026). Subsequent to 30 June 2025, the Group secured additional shipbuilding contracts for 3 vessels worth approximately $3 million where recognition of income is expected after FY2025.

Shiprepair, conversion and engineering services

Shiprepair, conversion and engineering services are generally performed based on customer's specifications and control is transferred progressively when the services are rendered. Recognition of shiprepair and conversion revenue is calculated based on project value multiplied by percentage of completion.

Revenue decreased marginally by $1.5 million (1.8%) to $84.6 million in 2H FY2025 and $4.3 million (2.5%) to $169.6 million in FY2025 as compared to the corresponding periods, attributed to the completion of precast projects, lower ad-hoc trade sales and reduced sale of dredge components, partially offset by higher revenue generated from mainstream shiprepair projects.

Shipchartering

The breakdown of revenue generated from the shipchartering segment are as follows:

	Group					
	2H FY2025 $'000	**2H FY2024 $'000**	**Increase/ (Decrease) %**	**12M FY2025 $'000**	**12M FY2024 $'000**	**Increase/ (Decrease) %**
Offshore Support Vessels ("**OSV**")	9,433	12,390	(23.9)	20,626	24,066	(14.3)
Tug Boats	11,297	15,633	(27.7)	24,670	32,442	(24.0)
Barges	16,828	21,986	(23.5)	36,627	42,886	(14.6)
Total charter	**37,558**	**50,009**	**(24.9)**	**81,923**	**99,394**	**(17.6)**
Trade sales and other	7,744	8,101	(4.4)	13,695	15,675	(12.6)
	45,302	**58,110**	**(22.0)**	**95,618**	**115,069**	**(16.9)**

Charter revenue decreased by $12.5 million (24.9%) to $37.6 million in 2H FY2025 and $17.5 million (17.6%) to $81.9 million in FY2025, due to a) lower contribution from overseas towage jobs and OSVs deployed in overseas infrastructure projects; b) off-hire of certain vessels classified as held for sale in preparation for disposal, partially offset by c) higher contribution from one Platform Supply Vessel which commenced charter in December 2023.

Trade sales and other services comprised bunker sales, agency and management fees and ad-hoc marine-related services.

Gross profit and gross margin

The breakdown of gross profit and gross margin for each respective segment are as follows:

	Group							
	2H FY2025		**2H FY2024**		**12M FY2025**		**12M FY2024**	
	$'000	**GPM**	**$'000**	**GPM**	**$'000**	**GPM**	**$'000**	**GPM**
Shipbuilding	7,255	15.1%	68	0.3%	11,451	13.5%	783	1.3%
Shiprepair, conversion and engineering services	20,303	24.0%	19,346	22.5%	43,781	25.8%	42,466	24.4%
Shipchartering	4,875	10.8%	969	1.7%	5,421	5.7%	2,411	2.1%
	32,433	**18.2%**	**20,383**	**11.9%**	**60,653**	**17.3%**	**45,660**	**13.1%**

Shipbuilding

The higher gross earnings in 2H FY2025 and FY2025 were In line with the increase in revenue, coupled with the absence of costs overrun from the construction of a tanker recorded in the corresponding periods.

Shiprepair, conversion and engineering services

Gross profit was higher by $1.0 million (4.9%) in 2H FY2025 and $1.3 million (3.1%) in FY2025 with gross profit margin of 24.0% and 25.8% respectively, mainly due to higher margin derived from the mainstream shiprepair projects.

Shipchartering

Despite the lower revenue, shipchartering recorded a higher gross profit in 2H FY2025 and FY2025. The higher gross profit margin was due to higher contribution from the charter of one Platform Supply Vessel and reversal of prior years accrued costs for trade sales services.

Other operating income

Refer to breakdown of other operating income in section (I) F, Note 12 of this report. Other operating income decreased by $5.2 million (41.9%) to $7.2 million in 2H FY2025 and $15,000 (0.1%) to $11.2 million in FY2025 mainly due to absence of net gain on foreign exchange and reversal of impairment recorded in the corresponding periods, partially offset by gain on disposal of assets classified as held for sale in current periods.

Administrative expenses

Administrative expenses increased by $0.1 million (1.3%) to $11.2 million in 2H FY2025 and $2.2 million (11.9%) to $21.1 million in FY2025. The increase in FY2025 was mainly due to legal and professional fees incurred for a club term loan drawn down for the repayment of bonds during the year as well as higher staff costs, partially offset by lower depreciation of property, plant and equipment.

Other operating expenses

Refer to breakdown of other operating expenses in section (I) F, Note 13 of this report. Other operating expenses increased by $7.7 million to $7.8 million in 2H FY2025 and $9.6 million to $9.8 million in FY2025. The increase during the periods was mainly due to impairment loss on non-financial assets and net loss from foreign exchange.

The net foreign exchange loss in the current periods was mainly due to depreciation of USD against SGD on SGD denominated liabilities of certain subsidiaries whose accounts are maintained in USD, partially offset by foreign exchange gain from depreciation of IDR against SGD on IDR denominated liabilities.

	30 Jun 2025	31 Dec 2024	30 Jun 2024	31 Dec 2023	30 Jun 2023
USD against SGD	1.2733	1.3559	1.3576	1.3163	1.3534
IDR against SGD	12,748	11,919	12,096	11,712	11,102

Finance costs

	Group					
	2H FY2025 $'000	**2H FY2024 $'000**	**Increase/ (Decrease) %**	**12M FY2025 $'000**	**12M FY2024 $'000**	**Increase/ (Decrease) %**
Interest expense on:						
Bank loans and bonds	3,781	4,703	(19.6)	9,268	10,726	(13.6)
Finance lease and lease liabilities	1,077	933	15.4	2,075	1,766	17.5
Amortisation of bank loans and bonds	1,791	7,028	(74.5)	10,078	14,048	(28.3)
	6,649	**12,664**	**(47.5)**	**21,421**	**26,540**	**(19.3)**

The lower interest expense was attributable to

a) lower interests incurred on club deal loans due to lower floating rate and prepayments pursuant to disposal of vessels;
b) lower amortisation of bank loans and bonds;

partially offset by

c) higher interest incurred on bonds based on additional coupon rate triggered by adjusted core EBITDA more than $65 million in FY2024.

The amortisation of bank loans and bonds pertained to amortisation of fair value adjustments resulting from re-measurement of long term bank loans and bonds in prior years.

(Reversal of impairment loss)/ Impairment loss

	Group			
	6 months ended 30 June		12 months ended 30 June	
	2H FY2025	2H FY2024	FY2025	FY2024
	$'000	$'000	$'000	$'000
(Reversal of impairment loss)/ Impairment loss on financial assets, net				
- Amount due from joint ventures and associates	(4,479)	1,125	(4,778)	514
- Contract assets	60	(28)	47	24
- Amount due from other receivables	(190)	-	(190)	29
- Amount due from trade receivables (third parties)	1,566	(626)	3,748	(2,198)
	(3,043)	**471**	**(1,173)**	**(1,631)**
Impairment loss/ (Reversal of impairment loss) on non-financial assets, net (recorded under other operating expenses/ income)				
- Assets classified as held for sale	2,130	-	2,930	-
- Inventories	-	1,521	-	1,521
- Property, plant and equipment	2,105	(2,901)	2,105	(2,901)
	4,235	**(1,380)**	**5,035**	**(1,380)**
	1,192	**(909)**	**3,862**	**(3,011)**

The impairment loss made on receivables from third parties is based on expected credit loss model and specific impairment on certain debts where recovery is uncertain, the reversal of which was made based on recovery of the receivables.

The reversal of impairment loss on amount due from associates resulted from progressive settlement of debts and reversal of prior year's impairment made in view of certainty of recoverability.

Share of results of joint ventures and associates

The Group's share of results of joint ventures and associates comprised of:

		Group			
	Group's effective interest	2H FY2025 $'000	2H FY2024 $'000	12M FY2025 $'000	12M FY2024 $'000
Joint ventures					
Sindo-Econ group	50%	-	-	-	-
Associates					
PT. Hafar Capitol Nusantara ("**PT Hafar**")	36.75%	(1,904)	(632)	965	975
PT Capitol Nusantara Indonesia ("**PT CNI**")	27%	79	16	95	36
		(1,825)	**(616)**	**1,060**	**1,011**

The Group has restricted its share of losses from Sindo-Econ group to its cost of investment since 1Q FY2018. Sindo-Econ Pte Ltd has commenced creditors' voluntary winding up on 21 July 2020, which is still on going in the current financial year.

The share of profit from PT Hafar of $1.0 million in FY2025 was mainly attributable to profit derived from operating its charter fleet. On 27 June 2025, PT Hafar was sold for a total cash consideration of $4,887,000. The Group recorded a loss on disposal amounted to $571,000 under other operating expense.

The share of profits from PT CNI was attributable to progressive recognition of the Group's proportionate interest in unrealised profits previously eliminated on sale of vessels to PT CNI. The Group has restricted its share of losses to its cost of investment since 4Q FY2017.

Profit before tax

The Group recorded a higher profit before tax of $13.6 million in 2H FY2025 (2H FY2024: $7.3 million) and $18.9 million in FY2025 (FY2024: $12.6 million), mainly due to:

a) higher gross earnings; gain on disposal of assets classified as held for sale; and lower finance cost;

partially offset by;

b) higher administrative expenses and net loss from foreign exchange recorded in current periods under review.

Excluding the finance costs on amortisation of bank loans and bonds, the Group's profit contribution would have been

	Group			
	2H FY2025 $'000	**2H FY2024 $'000**	**12M FY2025 $'000**	**12M FY2024 $'000**
Profit before tax	13,623	7,337	18,945	12,600
Add: Amortisation of bank loans and bonds	1,791	7,028	10,078	14,048
Profit before tax	**15,414**	**14,365**	**29,023**	**26,648**
Profit for the period	12,655	2,111	14,731	3,767
Add: Amortisation of bank loans and bonds	1,791	7,028	10,078	14,048
Profit for the period	**14,446**	**9,139**	**24,809**	**17,815**

Non-controlling interests

Non-controlling interests' share of profit or loss was mainly pertained to the results of non-wholly owned subsidiaries in Indonesia.

<u>Consolidated Statement of Cash Flows</u>

The Group recorded a higher net cash inflow from operating activities of $45.8 million in FY2025 (FY2024: $40.4 million) mainly due to higher net cash inflow working capital.

The higher net cash inflow from investing activities of $31.3 million in FY2025 (FY2024: $15.9 million) was mainly due to higher net proceeds received from disposal of assets classified as held for sale and property, plant and equipment.

The higher net cash outflow from financing activities of $70.9 million in FY2025 (FY2024: $51.7 million) was mainly due to higher net repayment of interest-bearing loans and borrowings as well as lower proceeds received from conversion of warrants.

Consolidated Statement of Financial Position

Non-current assets

Property, plant and equipment

Refer movement in property, plant and equipment during the period in section I (F), Note 3 of this report. Property, plant and equipment decreased by $75.9 million (25.7%) from $295.3 million as at 30 June 2024 to $219.4 million as at 30 June 2025 due to transfer to assets classified as held for sale, disposals and depreciation charge, partially offset by additions made.

The additions made during the period comprised:

	$'000
Vessels	17,137
Vessels modification works	909
Plant and machinery, office equipment and motor vehicles	3,448
Leasehold property and buildings	333
Assets under construction	2,408
Drydocking expenditure on vessels capitalised	6,960
	31,195

The drydocking expenditure pertained to costs capitalized relating to regulatory dry dock activity including intermediate as well as special surveys (seaworthiness checks) on vessels so as to maintain the vessels in the standardized working condition.

Right-of-use assets ("**ROU assets**")

The ROU assets comprised leases of plant and machinery, leasehold property and buildings as well as land use rights over plots of land in Indonesia and Singapore where the shipyards of the Group operate. ROU assets decreased by $0.2 million (1.1%) to $14.2 million as at 30 June 2025 due to depreciation charge.

Current assets

Current assets increased by $36.1 million (15.8%) to $264.5 million as at 30 June 2025 mainly due to increase in assets classified as held for sale, prepayment as well as trade and other receivables, partially offset by decrease in contract assets and inventories.

Inventories

Refer to breakdown of inventories in section (I) F, Note 5 of this report. The decrease of $6.0 million (17.3%) was mainly due to disposal of one vessel held for sale. Majority of the raw materials are inventories meant for ongoing shipbuilding and shiprepair projects. Finished goods consist of vessels held for sale and dredge component parts.

Trade and other receivables

	Group			
	30-Jun-25	30-Jun-24	Increase/ (Decrease)	
	$'000	$'000	$'000	%
Trade and other receivables (current)				
Trade receivables	74,967	44,160	30,807	69.8
Other receivables and deposits	26,877	51,501	(24,624)	(47.8)
Amounts due from joint ventures and associates	4,400	6,081	(1,681)	(27.6)
Amounts due from related parties	383	390	(7)	(1.8)
	106,627	**102,132**	**4,495**	**4.4**

The increase in trade receivables was due to more shipchartering and shipbuilding jobs being completed and billed in end of financial year. Of the total trade receivables, $29.8 million were received subsequent to the end of reporting period. Other receivables and deposits comprised mainly receivables from sale of vessels, advances to suppliers and subcontractors and recoverable from customers.

Prepayments

The increase of $15.2 million (214.7%) to $22.2 million was mainly due to advance payments made for goods not yet received at the end of reporting period, prepayment of insurance as well as upfront facility and agency fees for a new club term loan.

Assets classified as held for sale (“**AHFS**”)

AHFS comprised vessels measured at the lower of their carrying amount and fair value less costs to sell. Subsequent to the end of financial year, the Group completed the disposal of 2 vessels. In addition, the Group received a notice from a charterer exercising their purchase option for one Platform Supply Vessel, with delivery scheduled in the first quarter of 2026 (3Q FY2026). Accordingly, the vessel was reclassified from Property, Plant and Equipment to AHFS.

Current liabilities

Current liabilities decreased by $99.1 million (29.6%) to $236.1 million as at 30 June 2025. The decrease was mainly due to redemption of bonds due during the year with a new 5-year club term loan and lower trade and other payables.

Trade and other payables

Refer to breakdown of trade and other payables in section (I) F, Note 8 of this report. The decrease in payables by $20.9 million (12.4%) to $148.3 million was mainly due to higher repayments made to suppliers.

Loans and borrowings

The breakdown of the Group’s loans and borrowings are as follows:

	Group (Carrying Value)				Group (Face Value)			
	30-Jun-25 $'000	30-Jun-24 $'000	Increase/ (Decrease) $'000	%	30-Jun-25 $'000	30-Jun-24 $'000	Increase/ (Decrease) $'000	%
Current								
Bonds	-	84,235	(84,235)	(100.0)	-	87,500	(87,500)	(100.0)
Trust receipts:								
- General	22,458	17,186	5,272	30.7	22,458	17,186	5,272	30.7
Term loans:								
- Vessels loan	1,170	8,595	(7,425)	(86.4)	1,306	10,250	(8,944)	(87.3)
- Assets financing	-	4,115	(4,115)	(100.0)	-	4,265	(4,265)	(100.0)
- Working capital	20,125	15,153	4,972	32.8	20,182	15,281	4,901	32.1
	21,295	27,863	(6,568)	(23.6)	21,488	29,796	(8,308)	(27.9)
Finance lease liabilities	2,990	2,660	330	12.4	2,990	2,660	330	12.4
	46,743	**131,944**	**(85,201)**	**(64.6)**	**46,936**	**137,142**	**(90,206)**	**(65.8)**
Non-current								
Bonds	-	37,377	(37,377)	(100.0)	-	43,000	(43,000)	(100.0)
Term loans:								
- Vessels loan	5,309	31,740	(26,431)	(83.3)	5,358	33,606	(28,248)	(84.1)
- Assets financing	-	2,243	(2,243)	(100.0)	-	2,815	(2,815)	(100.0)
- Working capital	123,470	19,259	104,211	541.1	123,662	19,476	104,186	534.9
	128,779	53,242	75,537	141.9	129,020	55,897	73,123	130.8
Finance lease liabilities	3,379	4,873	(1,494)	(30.7)	3,379	4,873	(1,494)	(30.7)
	132,158	**95,492**	**36,666**	**38.4**	**132,399**	**103,770**	**28,629**	**27.6**
	178,901	**227,436**	**(48,535)**	**(21.3)**	**179,335**	**240,912**	**(61,577)**	**(25.6)**
Total shareholders’ funds	111,554	93,657						
Gearing ratio (times)	1.60	2.43						
Net gearing ratio (times)	1.32	2.15						

The Group's total borrowings (carrying value) decreased by $48.5 million (21.3%) to $178.9 million as at 30 June 2025 mainly due to:

a) monthly repayment of interest-bearing loans and borrowings;

b) redemption of mortgaged vessels disposed during the period, partially offset by

c) the accretion of interests on bank loans and bonds measured at fair value.

The Group re-measured its bonds and long-term loans arising from the debts refinancing exercise at fair value (carrying value) pursuant to the adoption of SFRS(I)9. The face value (nominal value) of the bonds and long-term loans have been separately disclosed for information.

Non-current liabilities

Non-current liabilities increased by $35.6 million (30.8%) to $151.0 million as at 30 June 2025 mainly due to refinancing of bonds due with a new 5-year club term loan, partially offset by prepayment of loan pursuant to disposal of mortgaged vessels.

B. Variance from Prospect Statement

Not applicable as no forecast or prospect statement has been made.

C. Outlook and Prospect

A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

1. Market and industry outlook

The outlook for the shipbuilding, ship repair, offshore, and marine services industries is dependent on several factors, including the global economic conditions, shipping demand, changes in regulations and environmental standards and technological advancements. Key macroeconomic variables that affect our performance include but are not limited to the global trade logistics, the supply and demand dynamics of energy and natural resources and infrastructure investment, particularly in Asia.

The macro trends remain mixed and uncertain, shaped by both downside risks and potential upside opportunities:

a. International Monetary Fund ("IMF") projects global GDP growth of 3.0% in 2025 and 3.1% in 2026[1].

b. Global inflation is expected to decline to 4.2% in 2025 and 3.6 percent in 2026. However, downside risks persist, from potentially higher tariffs, elevated uncertainty, and heightened geopolitical tensions which could disrupt global supply chains and lead to upward pressure on commodity prices.

c. On the upside, global growth could be supported if trade negotiations results in a more predictable framework and a reduction in tariffs. In this context, restoring confidence, predictability, and sustainability remains a key policy priority. This involves calming geopolitical tensions, maintaining price and financial stability, restoring fiscal buffers, and implementing much-needed structural reforms that support long-term economic resilience[1].

[1] IMF World Economic Outlook, Global Economy: Tenuous Resilience amid Persistent Uncertainty, 29 July 2025

There are encouraging signs of recovery in the maritime industry, although this momentum remains vulnerable to external shocks. Potential headwinds include geopolitical rivalries, trade wars, impact of tariffs and rising costs of energy, raw materials, and labor. While the precise impact of global events on the maritime sector is difficult to predict, the long-term outlook remains fundamentally sustainable, supported by underlying demand drivers and continued investment in global trade and infrastructure.

With the continued support of its stakeholders, the Group's management remains focused on adapting to, navigating through, and mitigating foreseeable risks and long-term disruptions arising from the current political, social, and economic landscape.

Management is actively monitoring market demand across our core business segments, while optimizing internal processes to improve operational efficiency and strengthen our presence in the local, regional, and global maritime industry.

In line with our long-term strategic vision, the Group is also exploring opportunities to leverage its core competencies and key resources to identify new growth areas, particularly those aligned with environmental sustainability. Potential initiatives under consideration include marine recycling solutions and low-emission, environmentally responsible maritime services.

2. Business segments

Shipbuilding, Shiprepair, Conversion and Engineering Services

In the shipbuilding segment, the Group continues to focus on securing orders for vessels of standard and generic designs, such as tugs, barges and workboats. To better manage financial exposure and project risk, the management is prioritizing contracts with shorter delivery cycles and lower capital intensity.

In the shiprepair segment, the Group has expanded its dry-docking capacity with the addition of a second floating dock in its Singapore yard, enabling it to capture a larger share of the local shiprepair market, particularly for bunkering vessels and harbour crafts. To support this growth, the Group is actively expanding its marketing network and engaging international customers. As seaborne transport remains critical to global trade, an upswing in shipping activity is expected to drive continued demand for vessel maintenance and repair services.

Shipchartering

The diversified vessel types in our fleet continue to provide support to our chartering business. We expect continued inflow of business from customers in the marine infrastructure industry (e.g. land reclamation and dredging, port and bridge construction etc), as well as from the oil and gas exploration and production, offshore renewable energy, and bulk cargo transhipment industry in Asia Pacific and South Asia regions.

The Group remains focused on enhancing operational efficiency and fleet utilisation, and tightening cost controls, while exploring other business opportunities across regional markets. As part of its fleet optimization strategy, management plans to dispose of selected vessels to improve liquidity, scrap ageing vessels to reduce maintenance costs and renew the fleet to better align with evolving customer requirements.

Order book

As at 30 June 2025, the Group's outstanding shipbuilding order book from external customers stood at approximately $83 million scheduled for progressive deliveries up to the first quarter of 2026 (3Q FY2026).

The Group's shipchartering revenue is primarily derived from short-term and ad-hoc contracts, with approximately 40% of revenue in FY2025 attributed to long-term chartering contracts (defined as contracts exceeding one year in duration). As at 30 June 2025, the Group had an outstanding shipchartering order book of approximately $38 million in relation to long-term contracts.

D. Dividends

The directors have proposed a first and final, one tier tax-exempt dividend of $0.002 (FY2024: $Nil) per ordinary share, one tier tax-exempt, totalling $1,975,858 (FY2024: $Nil) in respect of the financial year ended 30 June 2025. This proposed dividend has not been recognized as at year end and will be submitted to shareholders' approval at the forthcoming Annual General Meeting of the Company in October 2025.

(a) Current Financial Period

Any dividend recommended for the current financial period reported on?

Name of Dividend	First & Final
Dividend Type	Cash
Dividend rate (in cents)	0.2 cents per ordinary shares
Tax Rate	One tier tax-exempt

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

None

(c) Total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

Total Annual Dividend	Latest full year	Previous full year
	$'000	$'000
Ordinary	1,976	-
Preference	-	-
Total	1,976	-

(d) Date payable

Subject to shareholders' approval at the Annual General Meeting to be held on 29 October 2025, the dividend will be paid on 1 December 2025.

(e) Record date for dividend payment

The Share Transfer Books and the Register of Members of the Company will be closed on 18 November 2025. Duly completed transfers received by the Company's Share Registrar, In.Corp Corporate Services Pte. Ltd. up to 5.00 p.m. on 17 November 2025 will be registered to determine shareholders' entitlements to the proposed dividend.

In respect of shares in securities accounts with The Central Depository (Pte) Limited ("**CDP**"), the proposed dividend will be paid by the Company to the CDP which will in turn distribute entitlements to holder of shares in accordance with its practice.

E. Interested Person Transactions

If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders for interested person transactions. During FY2025, the following interested person transactions were entered into by the Group:

	Nature of relationship	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than $100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920 of the SGX-ST Listing Manual) $'000	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 of the SGX-ST Listing Manual (excluding transactions less than $100,000) $'000
Purchase of materials and equipment			
Sintech Metal Industries Pte Ltd	Wholly owned by Mr. Ang Sin Liu	1,626	-
Expenses paid on behalf of			
PT. Sindomas Precas	Joint venture of the Company and Koon Holdings Limited	223	-

F. Confirmation Pursuant to Rule 720(1)

The Company confirms that it has procured the undertakings from all its Directors and Executive Officers in the format set out in Appendix 7.7 under Rule 720(1) of the SGX-ST Listing manual.

G. Half-Yearly Revenue and Profit Contribution

	Group			
	FY2025 $'000	FY2024 $'000	Increase/ (Decrease) $'000	%
Sales reported for first half year	172,158	178,716	(6,558)	(3.7)
Operating profit after tax before deducting non-controlling interests reported for first half year	2,076	1,656	420	25.4
Sales reported for second half year	177,941	170,612	7,329	4.3
Operating profit after tax before deducting non-controlling interests reported for second half year	12,655	2,111	10,544	499.5

H. Disclosure Pursuant to Rule 704(13)

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director, chief executive officer and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Ang Kok Tian	64	Brother of Ang Ah Nui and Ang Kok Leong, both of whom are Directors and substantial shareholders of the Company. Son of Ang Sin Liu and brother of Ang Kok Eng and Ang Swee Kuan, all of whom are substantial shareholders of the Company.	Appointed in 2003 as Chairman and Managing Director and Chief Executive Officer of the Company. Also acting as Executive Director of certain principal subsidiaries of the Company. Responsible for the Group's business strategies and direction, corporate plans and policies as well as the overall management, development, operations, finance and treasury functions of the Group. Also in charge of the Group's shipbuilding division and dredge engineering business.	No change
Ang Ah Nui	62	Brother of Ang Kok Tian and Ang Kok Leong, both of whom are Directors and substantial shareholders of the Company. Son of Ang Sin Liu and brother of Ang Kok Eng and Ang Swee Kuan, all of whom are substantial shareholders of the Company.	Appointed in 2003 as Deputy Managing Director of the Company. Also acting as Executive Director of certain principal subsidiaries of the Company. Jointly responsible for the Group's business strategies and direction, corporate plans and policies. Also, in charge of the Group's shipchartering, shiprepair and conversion business.	No change
Ang Kok Leong	57	Brother of Ang Kok Tian and Ang Ah Nui, both of whom are Directors and substantial shareholders of the Company. Son of Ang Sin Liu and brother of Ang Kok Eng and Ang Swee Kuan, all of whom are substantial shareholders of the Company.	Appointed in 2002 as Executive Director of the Company. Also acting as Executive Director of certain principal subsidiaries of the Company. Responsible for the Group's marketing and business development function for Europe, Middle East and other regions. Also in charge of overseeing engineering and research development division of the Group.	No change

Name	Age	Family relationship with any director, chief executive officer and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Ang Kok Eng	58	Brother of Ang Kok Tian, Ang Ah Nui and Ang Kok Leong, all of whom are Directors and substantial shareholders of the Company. Son of Ang Sin Liu and brother of Ang Swee Kuan, both of whom are substantial shareholders of the Company.	Acting as Executive Director of certain principal subsidiaries of the Company since 2003. Responsible for the Group's marketing and business development function for Asia. Also in charge of the Group's management information systems.	No change
Ang Sin Liu	90	Father of Ang Kok Tian, Ang Ah Nui and Ang Kok Leong, all of whom are Directors and substantial shareholders of the Company. Father of Ang Kok Eng and Ang Swee Kuan, both of whom are substantial shareholders of the Company.	Appointed in 2003 as Advisor to the Company. Advising on the setting of Group's business strategy and direction	No change

I. Use of Proceeds

Refer to breakdown of convertible securities in section (I) F, Note 10 of this report. As at the expiry date of the warrants on 23 July 2024, an aggregate of 358,662,035 warrants were exercised since the date of issuance of warrants on 25 July 2019.

The Group utilised the proceeds received from the conversion of warrants as follows.

	S$'m
Gross proceeds from exercise of warrants	**19.5**
Utilisation during FY2024:	
Repayment of shareholder loan	(4.6)
Working capital for purchase of steel materials (Including purchase of steel materials and payment to suppliers and subcontractors)	(9.4)
Bi-annually bonds repayment in September/October 2023 (Partial)	(1.5)
Utilisation during FY2025:	
Bi-annually bonds repayment in September/October 2024	(2.7)
Additional bonds interest payment in December 2024	(1.0)
Redemption of bonds in March 2025	(0.3)
	(19.5)
Net unutilised as at 30 June 2025	**0.0**

BY ORDER OF THE BOARD

Ang Kok Tian
Chairman, Managing Director and CEO
29 August 2025