



NOTICE IS HEREBY GIVEN that the Twenty-Sixth Annual General Meeting of BBR HOLDINGS (S) LTD (the "Company") will be held at 50 Changi South Street 1, BBR Building, Singapore 486126 on Tuesday, 19 May 2020 at 9.30 a.m. for the following purposes:

ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and the audited Financial Statements of the Company for the year ended 31 December 2019 together with the Auditor's Report thereto. (Resolution 1)
2. To re-elect the following Directors retiring pursuant to Regulation 111 of the Company's Constitution:-
 - 2.1 Ms Luk Ka Lai Carrie (Mrs Carrie Cheong)
(Note: Ms. Luk Ka Lai Carrie is an Independent Non-Executive Director, Chairperson of the Audit Committee and a member of the Nominating Committee/Remuneration Committee/Investment Committee. She will, upon re-election as a Director of the Company, remain as an Independent Non-Executive Director, Chairperson of the Audit Committee and a member of the Nominating Committee/Remuneration Committee/Investment Committee.) (Resolution 2)
 - 2.2 Mr. Marcel Poser
(Note: Mr. Marcel Poser is a Non-Executive Director. He will, upon re-election as a Director of the Company, remain as a Non-Executive Director. The appointment of Mr. Romano William Fanconi as his alternate shall continue upon re-election of Mr. Marcel Poser as a Director of the Company.) (Resolution 3)
 - 2.3 Mr. Voon Yok Lin
(Note: Mr. Voon Yok Lin is an Executive Director. He will, upon re-election as a Director of the Company, remain as an Executive Director. The appointment of Mr. Voon Chet Chie as his alternate shall continue upon re-election of Mr. Voon Yok Lin as a Director of the Company.) (Resolution 4)

Additional information on Directors seeking re-election in accordance to Appendix 7.4.1 to the Mainboard Listing Rules of the Singapore Exchange Securities Trading Limited can be found on pages 130 to 136 of the Annual Report.
3. To approve payment of \$290,000.00 as Directors' fees for the year ended 31 December 2019 (2018: \$290,000.00). (Resolution 5)
4. To re-appoint Ernst & Young LLP as Auditor of the Company and to authorise the Directors to fix the auditor's remuneration. (Resolution 6)
5. To transact any other ordinary business that may properly be transacted at an annual general meeting.

SPECIAL BUSINESS

6. To consider and if thought fit, to pass with or without modifications, the following resolution as an Ordinary Resolution:

Proposed Authority to Allot and Issue Shares (Resolution 7)

"THAT pursuant to Section 161 of the Companies Act, Chapter 50 of Singapore (the "Companies Act") and listing rules of the Singapore Exchange Securities Trading Limited ("SGX-ST") as may for the time being be applicable, authority be and is hereby given to the Directors to:

 - (a) (i) allot and issue shares in the share capital of the Company ("Shares") whether by way of rights, bonus or otherwise;
 - (ii) make or grant offers, agreements or options (collectively, "Instruments") that might or would require Shares to be issued or other transferable rights to subscribe for or purchase shares including but not limited to the creation and issue of warrants, debentures or other instruments convertible into Shares; and/or
 - (iii) issue additional Instruments arising from adjustments made to the number of Instruments previously issued in the event of rights, bonus or capitalization issues, at any time upon such terms and conditions and for such purposes and to such persons as the Directors may, in their absolute discretion, deem fit; and
 - (b) issue Shares in pursuance of any Instrument made or granted by the Directors while such authority was in force (notwithstanding that the authority conferred by the members may have ceased to be in force);

Provided that

 - (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution):
 - (A) shall not exceed 50% of the total number of issued Shares (excluding treasury shares) in the share capital of the Company (as calculated in accordance with sub-paragraph (2) below); and
 - (B) the aggregate number of Shares to be issued other than on a pro rata basis to the shareholders of the Company does not exceed 20% of the total number of issued Shares (excluding treasury shares) in the share capital of the Company (as calculated in accordance with sub-paragraph (2) below);
 - (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above, the aggregate number of issued Shares (excluding treasury shares) shall be based on the aggregate number of issued Shares (excluding treasury shares) in the share capital of the Company at the time of the passing of this Resolution, after adjusting for:-
 - (A) new Shares arising from the conversion or exercise of convertible securities; or
 - (B) new Shares arising from the exercise of share option or the vesting of share awards which are outstanding or subsisting at the time of passing of this Resolution; and
 - (C) any subsequent bonus issue, consolidation or subdivision of Shares, where applicable.
 - (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Rules of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
 - (4) unless revoked or varied by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to this Resolution may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the date of passing of this Resolution and expiring on the earliest of:
 - (A) the date on which the next annual general meeting of the Company is held; or
 - (B) the date by which the next annual general meeting of the Company is required by law to be held."

(See Explanatory Note (1))
7. To consider and if thought fit, to pass with or without modifications, the following resolution as an Ordinary Resolution:

Proposed Authority to Allot and Issue Shares under The BBR Share Plan (Resolution 8)

"THAT the Directors of the Company be and are hereby authorised to grant awards in accordance with the provisions of The BBR Share Plan ("Plan") and to allot and issue from time to time such number of Shares as may be required to be allotted and issued pursuant to the vesting of awards under the Plan provided that the aggregate number of new Shares issued and to be issued pursuant to the Plan shall not exceed 10% of the aggregated number of issued Shares of the Company (excluding treasury shares) from time to time."

(See Explanatory Note (2))
8. To consider and if thought fit, to pass with or without modifications, the following resolution as an Ordinary Resolution:

Proposed Renewal of the Share Purchase Mandate (Resolution 9)

"THAT:

 - (a) for the purposes of Sections 76C and 76E of the Companies Act, Chapter 50 of Singapore, as amended or modified from time to time (the "Companies Act"), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued and fully paid ordinary shares in the share capital of the Company (the "Shares") not exceeding in aggregate the Prescribed Limit (as hereinafter defined), at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereinafter defined), whether by way of:
 - (i) market purchases (each a "Market Purchase") on the Singapore Exchange Securities Trading Limited ("SGX-ST"); and/or
 - (ii) off-market purchases (each an "Off-Market Purchase") effected otherwise than on the SGX-ST in accordance with any equal access scheme(s) as may be determined or formulated by the Directors of the Company as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act,

and otherwise in accordance with all other laws, regulations and listing rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "Share Purchase Mandate");
 - (b) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate in paragraph (a) of this Resolution may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the date of the passing of this Resolution and expiring on the earliest of:
 - (i) the date on which the next Annual General Meeting of the Company is held;
 - (ii) the date by which the next Annual General Meeting of the Company is required by law to be held; or
 - (iii) the date on which purchases or acquisitions of Shares are carried out to the full extent mandated;
 - (c) in this Resolution:

"Prescribed Limit" means 10% of the total number of issued Shares of the Company (excluding any Shares which are held as treasury shares and subsidiary holdings) as at the date of the passing of this Resolution; and

"Maximum Price", in relation to a Share to be purchased or acquired, means an amount (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

 - (i) in the case of a Market Purchase, 105% of the Average Closing Price (as hereinafter defined); and
 - (ii) in the case of an Off-Market Purchase, 120% of the Average Closing Price (as hereinafter defined),

where:

"Average Closing Price" means the average of the Closing Market Prices of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the day of the Market Purchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted for any corporate action that occurs during such five-Market Day period and the day of the Market Purchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase;

"Closing Market Price" means the last dealt price for a Share transacted through the SGX-ST's trading system as shown in any publication of the SGX-ST or other sources;

"day of the making of the offer" means the day on which the Company announces its intention to make an offer for the purchase or acquisition of Shares from shareholders of the Company, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

"Market Day" means a day on which the SGX-ST is open for trading in securities; and
 - (d) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to the transactions contemplated by this Resolution."

All capitalised terms used in this Notice which are not defined herein shall, unless the context otherwise requires, have the same meanings ascribed to them in the Appendix to the Notice of Annual General Meeting (the "Appendix") (including supplements and modifications thereto). Shareholders should refer to the Appendix for information relating to the proposed renewal of the Share Purchase Mandate.

(See Explanatory Note (3))

BY ORDER OF THE BOARD

Chiang Chai Foong
Company Secretary

Singapore, 15 April 2020

Explanatory Notes to the Notice of Annual General Meeting

- (1) Ordinary Resolution 7 in item 6, if passed, will empower the Directors of the Company to issue shares and convertible securities in the Company up to a number not exceeding fifty percent (50%) of the total number of issued shares of the Company (excluding treasury shares), of which up to twenty percent (20%) may be issued other than on a pro rata basis to the shareholders. For the purpose of determining the aggregate number of shares and convertible securities that may be issued, the aggregate number of issued shares is based on the Company's aggregate number of issued shares (excluding treasury shares) at the date of passing of the Resolution after adjusting for new issuance of shares, any subsequent consolidation or subdivision of shares, where applicable. The authority conferred by this Resolution will continue in force until the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier, unless previously revoked or varied at a general meeting.
- (2) Ordinary Resolution 8 in item 7, if passed, will empower the Directors of the Company to grant awards in accordance with the provisions of The BBR Share Plan and to allot and issue shares thereunder provided that the aggregate number of new Shares issued and to be issued pursuant to the Plan shall not exceed ten percent (10%) of the aggregate number of issued Shares of the Company (excluding treasury shares) from time to time. Please refer to the Company's Circular to Shareholders dated 13 April 2010 for further details.
- (3) Ordinary Resolution 9 in item 8, if passed, will empower the Directors to exercise all powers of the Company to purchase or otherwise acquire (whether by way of market purchases or off-market purchases) up to 10 percent (10%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (the "Shares") on the terms of the mandate (the "Share Purchase Mandate") set out in the Appendix. The authority conferred by this Resolution will continue in force until the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held or the date on which purchases or acquisitions of Shares are carried out to the full extent mandated, whichever is the earlier, unless previously revoked or varied at a general meeting.

The Company intends to use the Group's internal resources, or external loans and borrowings or a combination of both to finance its purchases or acquisitions of Shares pursuant to the Share Purchase Mandate. The amount of funding required for the Company to purchase or acquire the Shares under the Share Purchase Mandate will depend on, *inter alia*, the aggregate number of Shares purchased or acquired and the consideration paid at the relevant time.

For illustrative purposes only, the financial effects of purchases or acquisitions of Shares under the Share Purchase Mandate on the audited financial statements of the Company and the Group for the financial year ended 31 December 2019, based on certain stated assumptions, are set out in section 2.7 of the Appendix.

Notes:

- 1.1 A member of the Company who is not a relevant intermediary (as defined in Section 181 of the Companies Act, Chapter 50 of Singapore) entitled to attend, speak and vote at the meeting is entitled to appoint not more than two (2) proxies to attend, speak and vote on his behalf at the meeting. Where a member appoints more than one proxy, he shall specify the proportion of his shares to be represented by each such proxy.
- 1.2 A member who is a relevant intermediary (as defined in Section 181 of the Companies Act, Chapter 50 of Singapore) is entitled to appoint more than 2 proxies to attend, speak and vote at the meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two (2) proxies, the number of shares in relation to which each proxy has been appointed shall be specified in the proxy form.
2. A proxy need not be a member of the Company. If the member is a corporation, the instrument appointing the proxy must be executed under seal or the hand of its duly authorized officers or attorney.
3. The instrument appointing a proxy or proxies
 - (a) if sent personally or by post, must be deposited at the registered office of the Company at 50 Changi South Street 1, BBR Building, Singapore 486126; or
 - (b) if submitted by electronic communication, must be sent by email to corpcomm@bbr.com.sg

not less than seventy-two (72) hours before the time appointed for holding the meeting.

Personal Data Privacy:

By attending the Annual General Meeting and/or adjournment thereof or submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or an adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and/or representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

Measures to be adopted at the Annual General Meeting amid the Coronavirus disease 2019 (COVID-19) situation

Taking guidance from the Ministry of Health's advisories and SGX RegCo, in order to better manage the number of attendees, the following steps will be taken at the meeting.

1. Shareholders, their appointed proxies or representatives who wish to attend the meeting in person are required to pre-register their attendance on the online registration portal by 5.00 p.m. on Friday, 15 May 2020. Any attendees at the meeting without pre-registration will be turned away for their own safety and the safety of other attendees. The registration portal is available on the Company's website at bbr.listedcompany.com
2. Shareholders, their appointed proxies or representatives and other persons (collectively "Attendees") attending the meeting will be required to undergo a temperature screening and submit a health and travel declaration and provide contact details (to facilitate contact tracing, if required) before entering the meeting venue. Attendees are advised to arrive at the meeting venue early given that the above measures may cause delay in the registration process.
3. In the interest of public health including the well-being of shareholders, the following persons will not be permitted to attend the meeting:
 - (a) any shareholder or appointed proxy or representative who has been placed on quarantine orders or stay-at-home notice;
 - (b) attendees who are feeling unwell;
 - (c) persons exhibiting flu-like symptoms such as cough and/or runny nose; or
 - (d) those with travel history to certain countries/regions in the specified period preceding the meeting, as announced by the Ministry of Health.

The Company may at its discretion deny entry to any of the abovementioned persons. It seeks the understanding and cooperation of all Attendees with the precautionary measures put in place.
4. Shareholders may participate in meeting without attending in person, by appointing the Chairman of the meeting (or any other person attending the meeting) to act as proxy and direct the vote at meeting; please submit completed proxy
 - (i) by post to the Company's registered address at 50 Changi South Street 1, BBR Building, Singapore 486126; or
 - (ii) by email to corpcomm@bbr.com.sg.
5. To minimise contact between persons, the Company will not be providing coffee tea or food at the AGM.

As the COVID-19 situation continues to evolve, the Company will closely monitor the situation and reserve the right to take such precautionary measures as may be required or recommended by the relevant authorities from time to time. The Company may be required to change its Annual General Meeting arrangements at short notice. Shareholders are advised to regularly check SGX's website for any updates.

The Company seeks the understanding and cooperation of all Shareholders to help minimise the risk of community spread of COVID-19.