# Financial Statements

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### Directors' Statement

For The Financial Year Ended 31 March 2023

The directors present their statement to the member together with the audited financial statements of the Group for the financial year ended 31 March 2023 and the balance sheet of the Company as at 31 March 2023.

In the opinion of the directors,

- (a) the balance sheet of the Company and the consolidated financial statements of the Group as set out on pages 9 to 76 are drawn up so as to give a true and fair view of the financial position of the Company and of the Group as at 31 March 2023 and the financial performance, changes in equity and cash flows of the Group for the financial year covered by the consolidated financial statements; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### **DIRECTORS**

Mrs Tan Ching Yee Mr Tan Kong Yam Mr Titus Lee Huisheng

The directors of the Company in office at the date of this statement are as follows:

Mr Tan Gee Paw
Mr Lee Seow Hiang
Mr Abdul Wahab Bin Mohamed Yusoff
Mr Chia Song Hwee
Mrs Chng Sok Hui
Mr Kelvin Fan Sui Siong
Mr Kee Teck Koon
Ms Kwa Kim Li
Mr Mark Yeo
Mr Ng Chee Khern

Chairman

**Chief Executive Officer** 

(Alternate director to Mrs Tan Ching Yee)

#### ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### **DIRECTORS' INTERESTS IN SHARES OR DEBENTURES**

According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations.

## **Directors' Statement**

For The Financial Year Ended 31 March 2023

#### **SHARE OPTIONS**

There were no options granted during the financial year to subscribe for unissued shares of the Company.

No shares have been issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option at the end of the financial year.

#### **INDEPENDENT AUDITOR**

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept reappointment.

On behalf of the Board of Directors

**Tan Gee Paw** Chairman

**Lee Seow Hiang**Chief Executive Officer

1 June 2023

### Independent Auditor's Report

To The Member Of Changi Airport Group (Singapore) Pte. Ltd.

#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### **Our Opinion**

In our opinion, the accompanying consolidated financial statements of Changi Airport Group (Singapore) Pte. Ltd. (the "Company") and its subsidiaries (the "Group") and the balance sheet of the Company are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 March 2023 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the financial year ended on that date.

What we have audited

The financial statements of the Company and the Group comprise:

- the consolidated income statement of the Group for the financial year ended 31 March 2023;
- the consolidated statement of comprehensive income of the Group for the financial year ended
   31 March 2023:
- the balance sheets of the Company and the Group as at 31 March 2023;
- the consolidated statement of changes in equity of the Group for the financial year then ended;
- · the consolidated statement of cash flows of the Group for the financial year then ended; and
- the notes to the financial statements, including a summary of significant accounting policies.

#### **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code.

### Independent Auditor's Report

To The Member Of Changi Airport Group (Singapore) Pte. Ltd.

#### **Our Audit Approach**

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the accompanying financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

Key Audit Matter

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements for the financial year ended 31 March 2023. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### **Key Audit Matter**

#### Property, Plant and Equipment ("PPE")

The Group invests significantly into its capital infrastructure assets to support the growth and ongoing operations of the Singapore Changi Airport and Singapore as an air hub. To secure Singapore's air hub status and to ensure its continued competitiveness and relevance, the Group commenced the Changi East Development ("CE") project in 2014. Due to the COVID-19 pandemic, the development of Terminal 5 was temporarily paused in 2020 and construction is now expected to start in 2025. Works on other areas of the CE project continued during the financial year. The Group's total additions to PPE, including those relating to CE, amounted to \$1,073 million during the financial year (Note 12).

We focused our audit on the accounting for additions to PPE for CE as the additions are material to the financial statements of the Group.

At the end of the financial year, management estimates the progress of construction or development works that have not been billed by suppliers and contractors and accrues for the unbilled PPE under construction. Estimates of percentage of completion of construction are made based on certified progress reports from the suppliers and contractors.

#### How our audit addressed the Key Audit Matter

We performed a walkthrough of the procurement and fixed assets capitalisation cycle and evaluated the design, implementation and operating effectiveness of key internal controls over payments, accruals and capitalisation of PPE additions.

In respect of the additions to PPE arising from suppliers and contractors, we selected samples of the additions and verified that they were appropriately supported by the relevant supplier invoices. For accrued balances, we sighted the relevant certified progress reports to support the appropriateness of the accrued amounts.

We also checked that payments of invoices and progress reports used for accrual of unbilled PPE construction costs were approved by management in accordance with the Delegation of Authority set out by the Board.

### Independent Auditor's Report

To The Member Of Changi Airport Group (Singapore) Pte. Ltd.

#### **Our Audit Approach (continued)**

Key Audit Matter (continued)

#### **Key Audit Matter**

#### How our audit addressed the Key Audit Matter

#### Property, Plant and Equipment ("PPE") (continued)

Employee compensation was also capitalised as PPE. Management reviews the job scopes of employees and allocation of costs to capitalise as part of PPE on a periodic basis to ensure that only employee compensation directly attributable to CE were capitalised.

Estimation of construction progress, recording of accruals, capitalisation of internal costs also involve estimation and judgement.

For capitalised employee compensation, we selected samples to verify that only employee compensation for employees working directly attributable to PPE for construction or development works were capitalised. We also assessed management's internal cost allocation to the relevant assets for appropriateness.

We also reviewed the adequacy and appropriateness of disclosures in the financial statements in respect of the Group's PPE balances.

#### **Other Information**

Management is responsible for the other information. The other information comprises the Directors' Statement (but does not include the financial statements and our auditor's report thereon), which we obtained prior to the date of this auditor's report, and the other sections of the annual report ("the Other Sections"), which are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Other Sections, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with SSAs.

### Independent Auditor's Report

To The Member Of Changi Airport Group (Singapore) Pte. Ltd.

#### **Responsibilities of Management and Directors for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
  of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

### Independent Auditor's Report

To The Member Of Changi Airport Group (Singapore) Pte. Ltd.

#### Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
  activities within the Group to express an opinion on the consolidated financial statements. We are responsible
  for the direction, supervision and performance of the group audit. We remain solely responsible for our audit
  opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors, have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Kok Moi Lre.

PricewaterhouseCoopers LLP
Public Accountants and Chartered Accountants
Singapore, 1 June 2023

# **Consolidated Income Statement**

For The Financial Year Ended 31 March 2023

		Group		
		2023	2022	
	Note	\$'000	\$'000	
Revenue	4	1,882,523	944,140	
Expenses				
- Depreciation and amortisation		(704,058)	(715,784)	
- Maintenance of land, buildings and equipment		(395,531)	(210,779)	
- Services and security related expenses		(200,811)	(156,093)	
- Employee compensation	5	(293,809)	(234,914)	
- CAAS services and licence fees		(114,984)	(5,846)	
- Property tax		(47,283)	(26,296)	
- Other operating expenses		(99,927)	(176,142)	
Total expenses	_	(1,856,403)	(1,525,854)	
Operating profit/(loss)		26,120	(581,714)	
Finance expenses	6	(72,361)	(259,107)	
Other income and losses - net	7	118,064	(175,935)	
Share of results of associated companies and joint ventures	16	(43,148)	21,515	
Profit/(loss) before tax		28,675	(995,241)	
Income tax (expense)/credit	8	(19,419)	48,112	
Profit/(loss) after tax	_	9,256	(947,129)	
Profit/(loss) after tax attributable to:				
Equity holder of the Company		32,630	(837,626)	
Non-controlling interests	_	(23,374)	(109,503)	
	_	9,256	(947,129)	
	_			

### **Consolidated Statement** of Comprehensive Income For The Financial Year Ended 31 March 2023

	Group		
	2023	2022	
	\$'000	\$'000	
Profit/(loss) after tax	9,256	(947,129)	
Other comprehensive income/(loss):			
Items that will not be reclassified to income statement:			
Currency translation losses arising on			
consolidation - Non-controlling interests	_	(623)	
		(623)	
Items that may be reclassified subsequently to income statement:			
Cash flow hedges			
- Fair value gains	9,595	10,495	
- Reclassification	9,227	5,515	
- Share of fair value losses from an associated company	-	(2,875)	
Share of other comprehensive income of associated company			
- Reclassification	-	147	
Currency translation differences arising on consolidation			
- Losses	(977)	(28,443)	
- Reclassification	(6,005)	162,467	
	11,840	147,306	
Other comprehensive income, net of tax	11,840	146,683	
Total comprehensive income/(loss)	21,096	(800,446)	
Total comprehensive income/(loss) attributable to:			
Equity holder of the Company	40,968	(698,165)	
Non-controlling interests	(19,872)	(102,281)	
	21,096	(800,446)	

## **Balance Sheets**

As At 31 March 2023

			Group	Company		
	Note	<b>2023</b> 2022		2023	2022	
	11010	\$'000	\$'000	\$'000	\$'000	
		· · · · ·	, , , , ,	,	¥	
ASSETS						
Current assets						
Cash and cash equivalents	9	1,594,954	1,350,855	1,541,577	1,237,569	
Trade and other receivables	10	275,166	195,060	261,569	186,600	
Other current assets	11	88,315	195,428	85,105	186,568	
Other investments	18	466,833	537,245	428,767	495,537	
Inventories		8,267	9,942	5,454	6,453	
		2,433,535	2,288,530	2,322,472	2,112,727	
Non-current assets						
Trade and other receivables	10	-	-	185,024	181,384	
Other non-current assets	11	53,664	58,049	79,747	84,108	
Property, plant and equipment	12	8,494,751	8,033,935	8,465,190	7,996,205	
Intangible assets	13	6,772	5,228	-	-	
Right-of-use assets	14	979,906	1,030,960	979,906	1,030,845	
Subsidiaries	15	-	-	333,681	333,681	
Associated companies and joint ventures	16	22,250	27,297	13,614	13,614	
Investment property	17	1,217,843	1,269,984	-	_	
Other investments	18	67,102	17,937	59,890	13,855	
Derivatives	23	13,592	4,981	-	_	
Deferred tax assets	19	23,950	13,305	_	_	
	-	10,879,830	10,461,676	10,117,052	9,653,692	
Total assets	-	13,313,365	12,750,206	12,439,524	11,766,419	
	-	10,010,000	12,750,200	12, 100,02 1	11,700,113	
LIABILITIES						
Current liabilities						
Trade and other payables	20	900,108	805,448	1,069,785	922,710	
Lease liabilities	22	76,378	76,940	76,378	76,825	
Derivatives	23	227	-	227	-	
Deferred income	24	75,444	79,624	62,919	69,414	
Current tax liabilities		26,160	62,695	13,851	50,441	
		1,078,317	1,024,707	1,223,160	1,119,390	
Non-current liabilities						
Trade and other payables	20	183,146	182,720	138,842	157,444	
Loans and borrowings	21	1,971,824	2,016,313	750,000	750,000	
Lease liabilities	22	972,300	1,007,670	972,300	1,007,670	
Derivatives	23	100,000	100,000	-	-	
Deferred income	24	2,774,009	2,265,297	2,774,009	2,265,297	
Deferred tax liabilities	19	90,792	31,618	90,792	31,618	
		6,092,071	5,603,618	4,725,943	4,212,029	
Total liabilities	_	7,170,388	6,628,325	5,949,103	5,331,419	
NET ASSETS		6,142,977	6,121,881	6,490,421	6,435,000	
EQUITY	•					
Share capital and reserves	25	3,820,758	3,811,576	3,789,608	3,788,764	
Retained profits	26	2,438,232	2,406,446	2,700,813	2,646,236	
		6,258,990	6,218,022	6,490,421	6,435,000	
Non-controlling interests		(116,013)	(96,141)		-	
Total equity	-	6,142,977	6,121,881	6,490,421	6,435,000	
rotal equity		0,142,377	0,121,001	0,430,441	0,435,000	

### **Consolidated Statement** of Changes in Equity For The Financial Year Ended 31 March 2022

		Attril	outable to ow	ners of the	Company			
		Hedging	Currency	Sinking			Non-	
	Share	and other	translation	fund	Retained		controlling	Total
	capital	reserves	reserve	reserve	profits	Total	interests	equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2023								
Beginning of								
financial year	3,280,387	18,295	4,517	508,377	2,406,446	6,218,022	(96,141)	6,121,881
Profit/(loss) for the year	_	_	_	_	32,630	32,630	(23,374)	9,256
Other comprehensive								
income	_	15,320	(6,982)	_	_	8,338	3,502	11,840
Total comprehensive								
income		15,320	(6,982)	_	32,630	40,968	(19,872)	21,096
Sinking fund								
contribution	_	_	_	844	(844)	_	_	_
Total other				011	(8.17			
movements								
in equity	_	_	_	844	(844)	_	_	_
equity					(0)			
End of financial year	3,280,387	33,615	(2,465)	509,221	2,438,232	6,258,990	(116,013)	6,142,977
2022								
Beginning of								
financial year	3,280,387	12,858	(129,507)	507,534	3,244,915	6,916,187	(84,479)	6,831,708
Loss for the year	3,200,307	12,030	(129,307)	-	(837,626)	(837,626)		(947,129)
Other comprehensive					(037,020)	(037,020)	(103,303)	(347,123)
income	_	5,437	134,024	_	_	139,461	7,222	146,683
Total comprehensive		3,437	154,024			155,401	1,222	140,003
income		5,437	134,024	_	(837,626)	(698,165)	(102,281)	(800,446)
Discount of a sector library								
Disposal of controlling								
interest in subsidiary							00.610	00.610
(Note 15)	_	-	-	-	-	-	90,619	90,619
Sinking fund contribution				0/7	(0/.7)			
Total transactions				843	(843)		<del>-</del>	
with owners and								
other movements								
in equity				843	(843)		90.619	90,619
in equity				043	(043)		90,019	810,08
End of financial year	3,280,387	18,295	4,517	508,377	2,406,446	6,218,022	(96,141)	6,121,881

## **Consolidated Statement of Cash Flows**

For The Financial Year Ended 31 March 2023

	Note	2023	2022
		\$'000	\$'000
Cash flows from operating activities			
Profit/(loss) after tax		9,256	(947,129)
Adjustments for:			
- Income tax expense/(credit)		19,419	(48,112)
- Depreciation and amortisation		704,058	715,784
- Government grant		(46,605)	(92,409)
<ul> <li>Net loss on disposal of property, plant and equipment</li> </ul>		393	3,544
- Impairment of intangible assets		63	12,176
- Gain on disposal of an associated company		(46,249)	-
- Loss on deconsolidation of a subsidiary		-	127,963
- Write-down of investment in joint venture		-	200,572
- Write-back of impairment of trade and other receivables		(217)	(164)
- Share of results of associated companies and joint ventures		43,148	(21,515)
- Unrealised currency translation differences		(17)	(8,964)
- Loss on financial assets held at fair value		12,399	15,905
- Loss on fair value of derivative instrument		227	-
- Amortisation of deferred revenue		(3,981)	(4,178)
- Finance expenses		72,361	259,107
- Interest income		(33,894)	(26,281)
- Dividend income		(553)	(552)
		729,808	185,747
Changes in working capital			
- Inventories		1,675	3,609
- Trade and other receivables		(79,889)	(86,329)
- Other assets		(47,403)	(74,320)
- Trade and other payables		84,746	(63,620)
Cash provided by/(used in) operations		688,937	(34,913)
Interest received		17,421	27,981
Government grants received		124,423	48,976
Income tax paid		(8,525)	(79,741)
Net cash provided by/(used in) operating activities		822,256	(37,697)
net cash provided by/(used iii) operating activities	_	022,230	(37,037)

# **Consolidated Statement** of Cash Flows

For The Financial Year Ended 31 March 2023

	Note	2023	2022
		\$'000	\$'000
Cash flows from investing activities			
Additions to property, plant and equipment and		(1.054.476)	(050 593)
capital work-in-progress		(1,054,476)	(950,582)
Additions to investment property and investment property under development		(16.916)	(5,463)
Additions to intangible assets		(3,164)	
		(3,164)	(11,929)
Proceeds from disposal of property, plant and equipment and intangible assets		163	23
Proceeds from disposal of an associated company		10.001	23
Investment in associated companies and joint ventures		(386)	(680)
Dividends received		3,965	56,496
		•	50,490
Placement in treasury bills  Purchase of financial assets at amortised cost		(30,887)	_
		(50,000)	-
Purchase of financial assets at fair value through profit or loss		(7,966)	(468,986)
Redemption of financial assets at fair value through profit or loss		97,702	53,927
Net cash deconsolidated on loss of control of subsidiary	15 _	-	(2,123)
Net cash used in investing activities	_	(1,051,964)	(1,329,317)
Cash flow from financing activities			
Proceeds from loans and borrowings, net of transactions costs		_	750,000
Repayment of loans and borrowings		(45,000)	(306,004)
Interest paid		(82,691)	(68,238)
Payment of lease principal		(37,868)	(37,289)
Release of restricted bank deposits		960	_
Government grants received		639,650	747,269
Net cash provided by financing activities	_	475,051	1,085,738
Net increase/(decrease) in cash and cash equivalents		245,343	(281,276)
Cash and cash equivalents at beginning of financial year		1,349,895	1,631,109
Effects of currency translation on cash and cash equivalents	_	(284)	62
Cash and cash equivalents at end of financial year	9 _	1,594,954	1,349,895

For The Financial Year Ended 31 March 2023

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1. GENERAL INFORMATION

Changi Airport Group (Singapore) Pte. Ltd. (the "Company") is incorporated in the Republic of Singapore. The address of its registered office is 60 Airport Boulevard #046-037, Changi Airport Terminal 2, Singapore 819643.

The principal activities of the Company are to own, develop, operate, manage and provide airport and airport-related facilities and services.

The principal activities of its subsidiaries, associated companies and joint ventures are disclosed in Note 32.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of preparation

These financial statements have been prepared in accordance with SFRS(I) under the historical cost convention, except as disclosed in the accounting policies below.

#### Interpretations and amendments to published standards effective in 2022

On 1 April 2022, the Group adopted the new or amended SFRS(I) that are mandatory for application for the financial year. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective SFRS(I).

The adoption of these new or amended SFRS(I) did not result in substantial changes to the Group's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

#### 2.2 Revenue

Revenue is measured based on the consideration specified in a contract with a customer. Revenue is presented, net of goods and services tax, rebates and discounts, and after eliminating revenue transactions within the Group.

The Group recognises revenue when it transfers control over a good or service to a customer.

#### (a) Airport service fees

Airport service fees comprise landing, parking, and aerobridge fees, and passenger service and security fees. Revenue is recognised in the accounting period in which the related airport services have been rendered.

#### (b) Airport concessions and rental income

Airport concessions relate to rental income from retail tenants and are computed based on the higher of percentage of sales or specified minimum guaranteed sums. The rental income derived from rental of property is recognised on a straight-line basis over the period of the lease.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Revenue (continued)

#### (c) Other airport services

Other airport services mainly comprise franchise fees, utility charges, consultancy fees, carpark revenue and other sundry income.

#### (d) Interest income

Interest income is recognised using the effective interest method.

#### 2.3 Government grants

Government grants that compensate the Group for expenses incurred are recognised in profit and loss as other income on a systematic basis in the same periods in which the expenses are recognised.

Government grants relating to assets are recognised initially as deferred grants at fair value when there is reasonable assurance that the grants will be received and the Group will comply with the conditions associated with the grant. The deferred grants are subsequently amortised to profit or loss on a systematic basis over the periods in which the assets are put to use.

#### 2.4 Group accounting

#### (a) Subsidiaries

#### (i) Consolidation

Subsidiaries are entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date on which that control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment indicator of the asset transferred.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests comprise the portion of subsidiaries' net results of operations and its net assets which is attributable to the interests that are not owned directly or indirectly by the equity holder of the Company. They are shown separately in the consolidated statement of comprehensive income, statement of changes in equity, and balance sheet. Total comprehensive income is attributed to the non-controlling interests based on their respective interests in the subsidiaries, even if this results in the non-controlling interests having a deficit balance.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.4 <u>Group accounting</u> (continued)

#### (a) Subsidiaries (continued)

#### (ii) Acquisitions

The acquisition method of accounting is used to account for business combinations entered into by the Group.

The consideration transferred for the acquisition of a subsidiary comprises the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes any contingent consideration arrangement and any pre-existing equity interest in the subsidiary measured at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as a bargain purchase in profit or loss on the acquisition date.

#### (iii) Disposals

When a change in the Group's interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained earnings if required by a specific Standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained investment at the date when control is lost and its fair value is recognised in profit or loss.

Please refer to Note 2.9 for the accounting policy on investments in subsidiaries in the separate financial statements of the Company.

#### (b) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control over the subsidiary are accounted for as transactions with equity owners of the Group. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised in a separate reserve within equity attributable to the equity holder of the Company.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.4 <u>Group accounting</u> (continued)

#### (c) Associated companies and joint ventures

Associated companies are entities over which the Group has significant influence, but not control. Joint ventures are entities over which the Group has joint control as a result of contractual arrangements, and rights to the net assets of the entities.

Investments in associated companies and joint ventures are accounted for in the consolidated financial statements using the equity method of accounting, less impairment losses, if any.

#### (i) Acquisitions

Investments in associated companies and joint ventures are initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, liabilities incurred or assumed at the date of exchange and equity instruments issued, plus costs directly attributable to the acquisition. Goodwill on associated companies and joint ventures represents the excess of the cost of acquisition of the associated company or joint venture over the Group's share of the fair value of the identifiable net assets of the associated company or joint venture and is included in the carrying amount of the investments.

#### (ii) Equity method of accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise Group's share of its associated companies' or joint ventures' post-acquisition profits or losses in the income statement, and its share of movements in other comprehensive income in the statement of comprehensive income. Dividends received or receivable from the associated companies or joint ventures are recognised as a reduction of the carrying amount of the investments.

When the Group's share of losses in an associated company or joint venture is equals to or exceeds its interest in the associated company or joint venture, the Group does not recognise further losses, unless it has legal or constructive obligations to make, or has made, payments on behalf of the associated company or joint venture. If the associated company or joint venture subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

Unrealised gains on transactions between the Group and its associated companies or joint ventures are eliminated to the extent of the Group's interest in the associated companies or joint ventures.

Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the asset transferred. The accounting policies of associated companies or joint ventures are changed where necessary to ensure consistency with the accounting policies adopted by the Group.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.4 <u>Group accounting</u> (continued)

#### (c) Associated companies and joint ventures (continued)

#### (iii) Disposals

Investments in associated companies or joint ventures are derecognised when the Group loses significant influence or joint control. If the retained equity interest in the former associated company or joint venture is a financial asset, the retained equity interest is measured at fair value. The difference between the carrying amount of the retained interest at the date when significant influence or joint control is lost and its fair value and any proceeds on partial disposal is recognised in profit or loss.

Please refer to Note 2.9 for the accounting policy on investments in associated companies and joint ventures in the separate financial statements of the Company.

#### 2.5 Property, plant and equipment

#### (a) Measurement

Property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Cost also includes borrowing costs (refer to Note 2.8 on borrowing costs).

For work-in-progress, at the end of each reporting period, management estimates the progress of construction or development works that had not been billed by suppliers and contractors and accrued for these unbilled capital expenditure and development costs. Estimates of percentage of completion of construction are made based on certified progress reports from the suppliers and contractors.

Cost also includes capitalised employee compensation. Management reviews the allocation of costs to be capitalised on a periodic basis to ensure that only employee compensation directly attributable to the development of construction of property, plant or equipment are capitalised.

#### (b) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.5 <u>Property, plant and equipment</u> (continued)

#### (c) Depreciation

Self-constructed property, plant and equipment are capitalised initially as work-in-progress and transferred to the relevant asset category when they are ready for use. No depreciation is recognised on work-in-progress.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives as follows:

	<b>Useful lives</b>
Runways, taxiways and others	30 years
Buildings	5 to 50 years
Plant and equipment	2 to 15 years
Vehicles and vessels	5 to 10 years
Equipment, furniture and fittings	1 to 10 years
Capital improvements	5 to 20 years

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are prospectively recognised in profit or loss when the changes arise.

#### (d) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss.

#### 2.6 Intangible assets

#### (a) Computer software

Acquired computer software licenses are amortised using the straight-line method over their estimated useful lives.

#### (b) Capitalised costs

Capitalised costs are initially recognised at cost and subsequently carried at cost less accumulated amortisation and accumulated impairment losses.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.6 <u>Intangible assets</u> (continued)

#### (c) Infrastructure

Under the concession agreement that an investee of the Company entered into with the Brazilian national agency of civil aviation, Agência Nacional de Aviação Civil ("ANAC" or "Concession Authority"), the investee, as the operator, is required to build or improve the infrastructure used to provide the public service. Such infrastructure acquired during the concession period is to be returned to the Concession Authority at the end of the concession period in consideration for the rights to charge users for the service provided as operator. The infrastructure is amortised based on the economic benefit consumption curve (passenger demand curve) expected over the term of the concession of the airport. The economic benefit consumption curve is reviewed and adjusted as appropriate at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise. Details of the concession arrangement can be found in Note 2.6(d).

#### (d) Concession right

Concession right pertains to the right to expand, maintain and operate Antonio Carlos Jobim International ("Galeão") Airport in Rio de Janeiro, Brazil, for a period of 25 years starting from 2 April 2014. The concession right is recognised at present value calculated using a discount rate which is equivalent to the market rate with interest that is comparable with the nature, term and risks related to the concession charges. The concession right is amortised based on the economic benefit consumption curve (passenger demand curve) expected over the term of the concession, limited to the maximum capacity of each investment phase. The economic benefit consumption curve is reviewed and adjusted as appropriate at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise.

Investment phases originate from triggers tied to the passenger demand curve for the purpose of maintaining the level of service required by the Concession Authority.

The finance charges arising from the adjustment of the concession are capitalised according to the changes of the investment phases until termination.

#### 2.7 <u>Investment property</u>

Investment property is held for long-term rental yields and/or capital appreciation and is not occupied substantially by the Group. Investment properties include properties that are being constructed or developed for future use as investment properties.

#### (a) Measurement

Investment properties are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Costs of self-constructed investment properties includes the costs of construction and any other costs directly attributable to bringing the asset to the condition necessary for it to be capable of operating in the manner intended by management, as well as capitalised borrowing costs (refer to Note 2.8 on borrowing costs).

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.7 <u>Investment property</u> (continued)

#### (b) Subsequent expenditure

Subsequent expenditure relating to investment property that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

#### (c) Depreciation

Self-constructed investment properties are capitalised initially as investment property under development and transferred to investment properties when they are ready for use. No depreciation is recognised on investment property under development.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their useful lives as follows:

Useful lives
50 years
5 to 15 years
3 years
3 to 30 years
15 to 20 years

The residual values, estimated useful lives and depreciation method of investment properties are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are prospectively recognised in profit or loss when the changes arise.

#### (d) Disposal

On disposal of an item of investment property, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss.

#### 2.8 Borrowing costs

Borrowing costs are recognised in profit or loss using the effective interest method except for costs that are directly attributable to the construction or development of investment property or property, plant and equipment ("properties"). This includes costs on borrowings acquired specifically for the construction or development of properties, as well as those in relation to general borrowings used to finance the construction or development of properties.

#### 2.9 Investments in subsidiaries, associated companies and joint ventures

Investments in subsidiaries, associated companies and joint ventures are carried at cost less accumulated impairment losses on the Company's balance sheet. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investment are recognised in profit or loss.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.10 Impairment of non-financial assets

Property, plant and equipment
Intangible assets
Right-of-use assets
Investment property
Investments in subsidiaries, associated companies and joint ventures

Property, plant and equipment, intangible assets, right-of-use assets, investment property and investments in subsidiaries, associated companies and joint ventures are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generating units ("CGU") to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

An impairment loss for an asset is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in profit or loss.

#### 2.11 Financial assets

#### (a) Classification and measurement

The Group classifies its financial assets in the following measurement categories:

- Amortised cost; and
- Fair value through profit or loss ("FVPL").

The classification depends on the Group's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payments of principal and interest.

Financial assets which are debt instruments are reclassified when, and only when, the Group changes its business model for managing them.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.11 Financial assets (continued)

(a) Classification and measurement (continued)

#### At initial recognition

Financial assets are initially recognised at fair value plus transaction costs, except for financial assets at FVPL which are recognised at fair value. Transaction costs of financial assets at FVPL are expensed in profit or loss.

#### At subsequent measurement

(i) Debt instruments

Debt instruments comprise mainly cash and cash equivalents, trade and other receivables, and other investments.

There are three subsequent measurement categories, depending on the Group's business model for managing the asset and the cash flow characteristics of the asset:

Debt instruments at amortised cost

Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is recognised using the effective interest rate method.

Debt instruments at FVPL

Debt instruments that are held for trading as well as those that do not meet the criteria for classification as amortised cost or fair value through other comprehensive income are classified as FVPL. Movements in fair values and interest income are recognised in profit or loss in the period in which they arise.

(ii) Equity instruments

Equity instruments comprise investments in unquoted instruments.

Equity instruments are classified as FVPL with movements in their fair values recognised in profit or loss in the period in which the changes arise, except for certain equity instruments which are not held for trading, where the Group may irrevocably elect to present fair value changes in other comprehensive income. This election is made on an investment-by-investment basis.

Dividends from these investments are recognised in profit and loss in the period in which the dividend arises.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.11 Financial assets (continued)

#### (b) Impairment

The Group assesses expected credit losses ("ECLs") associated with its debt financial assets at amortised cost on a forward-looking basis.

For trade receivables, the Group applies the simplified approach permitted by SFRS(I) 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables. The Group applies the general approach of 12-month expected credit losses at initial recognition for all other financial assets.

#### (c) Recognition and derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

On disposal of an equity investment, the difference between the carrying amount and the sale proceeds is recognised in profit or loss if there was no election made to recognise fair value changes in other comprehensive income. If there was an election made, any difference between the carrying amount and the sale proceeds would be recognised in other comprehensive income and transferred to retained profits along with the amount previously recognised in other comprehensive income relating to that asset.

#### 2.12 Borrowings

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost, using the effective interest method. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

Borrowings are presented as current liabilities unless there is an unconditional right to defer settlement for at least 12 months after the balance sheet date, in which case they are presented as non-current liabilities.

#### 2.13 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of the financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in a normal operating cycle of the business if longer). Otherwise, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost, using the effective interest method.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.14 Derivative financial instruments and hedging activities

A derivative financial instrument is initially recognised at its fair value on the date the contract is entered into and is subsequently carried at its fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates each hedge as a cash flow hedge.

Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in the profit or loss when the changes arise.

The Group documents at the inception of the transaction the relationship between the hedging instruments and hedged items, as well as its risk management objective and strategies for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives designated as hedging instruments are highly effective in offsetting changes in cash flows of the hedged items.

The fair values of various derivative financial instruments used for hedging purposes are disclosed in Note 23. The carrying amount of a derivative designated as a hedge is presented as a non-current asset or liability if the remaining expected life of the hedged item is more than 12 months and as a current asset or liability if the remaining expected life of the hedged item is less than 12 months. The fair value of a trading derivative is presented as a current asset or liability.

Cash flow hedge – Interest rate swaps

The Group has entered into interest rate swaps that are cash flow hedges for the Group's exposure to interest rate risk on its borrowings. These contracts entitle the Group to receive interest at floating rates on notional principal amounts and oblige the Group to pay interest at fixed rates on the same notional principal amounts, thus allowing the Group to limit its interest rate exposure to the fixed rates as specified in these contracts.

The fair value changes on the effective portion of interest rate swaps designated as cash flow hedges are recognised in other comprehensive income, accumulated in the hedging reserve, and reclassified to profit or loss when the hedged interest expense on the borrowings is recognised in the profit or loss. The fair value changes on the ineffective portion of interest rate swaps are recognised immediately in profit or loss.

Application of SFRS(I) 9 'Phase 2 amendments' arising from interest rate benchmark reform

The Group's cash flow hedges were referenced to the Singapore Dollar Swap Offered Rate ("SOR") benchmark. During the financial year, as part of the global reform of interest rate benchmarks, the Group has transited its SOR-linked bank borrowings (Note 21) and interest rate swaps (Note 23) to Singapore Overnight Rate Average ("SORA"), and applied the 'Phase 2' temporary exceptions and practical expedient.

The temporary exceptions allow the Group to continue its hedge relationships and maintain the accumulated cash flow hedge reserve on the date of transition, despite the change in benchmark rate. The practical expedient allows the Group to update the effective interest rate of the affected financial instruments rather than recognise an immediate gain or loss, despite the change in contractual cash flows. The temporary exceptions and practical expedient only apply to financial instruments whose transition arose as a direct consequence of the global reform of interest rate benchmarks and are economically equivalent.

The transition from SOR to SORA has no material effect on the amounts reported for the current and prior financial year.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.15 Fair value estimation of financial instruments

The fair values of financial instruments traded in active markets (such as exchange-traded, over-the-counter securities and derivatives) are based on quoted market prices at the balance sheet date. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices used for financial liabilities are the current asking prices.

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. The Group uses a variety of methods and makes assumptions based on market conditions that are existing at each balance sheet date. Where appropriate, quoted market prices or dealer quotes for similar instruments are used. Valuation techniques, such as discounted cash flow analysis, are also used to determine the fair values of the financial instruments.

The fair values of the swaps are based on valuation provided by reputable financial institutions. The fair values of interest rate swaps are calculated as the present value of estimated future cash flows discounted at actively quoted interest rates.

The carrying amounts of current financial assets and liabilities carried at amortised cost approximate their fair values.

#### 2.16 Leases

#### (i) Where the Group is the lessee

At the inception of the contract, the Group assesses if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

Right-of-use assets

The Group recognises a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost, which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received, plus an estimate of necessary costs to dismantle, remove or restore the underlying asset as required by the terms and conditions of the lease. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

Right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The useful lives of right-of-use assets are as follows:

	Useful lives
Land	2 to 52 years
Plant and equipment	18 to 27 months
Warehouse space	2 years

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.16 Leases (continued)

(i) Where the Group is the lessee (continued)

Lease liabilities

The initial measurement of a lease liability is the present value of the lease payments discounted using the rate implicit in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Group uses its incremental borrowing rate.

Lease payments include fixed payments, the exercise price of a purchase option if the Group is reasonably certain to exercise the option.

Lease liabilities are measured at amortised cost using the effective interest method. Lease liabilities are remeasured with a corresponding adjustment to the right-of-use asset when there is a change in the Group's assessment of whether it will exercise an extension or purchase option, or there are modifications in the scope or the consideration of the lease that was not part of the original terms.

Short-term and low value leases

The Group has elected to not recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value leases. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

Application of practical expedient for Covid-19-related rent concessions

The Group has elected to apply the practical expedient relating to Covid-19-related rent concessions. As a result of this election, all Covid-19-related rent concessions were recognised directly in profit or loss.

#### (ii) Where the Group is the lessor

Leases where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to the lessees) is recognised in profit or loss on a straight-line basis over the lease term.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised as an expense in profit or loss over the lease term on the same basis as the lease income.

Contingent rents are recognised as income in profit or loss when earned.

Deferred revenue relates to total lease payments received in advance from lessees who have entered into operating leases with the Group. The deferred revenue is recognised in profit or loss on a straight-line basis over the lease term.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.17 Inventories

Inventories comprise mainly stock items used for maintenance and repair purposes, as well as goods held for sale. These are carried at the lower of cost and net realisable value. Cost is determined on the weighted average basis and includes all costs in bringing each stock item to its present location and condition.

#### 2.18 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions, where appropriate, on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiaries, associated companies and joint ventures, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that the tax arises from a business combination or a transaction which is recognised directly in equity. Deferred tax arising from a business combination is adjusted against goodwill on acquisition.

#### 2.19 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated. Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss when the changes arise.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.20 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

Defined contribution plans are plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

#### 2.21 Currency translation

(a) Functional and presentation currency

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in Singapore Dollars ("SGD"), which is the functional currency of the Company.

(b) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency exchange differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in profit or loss.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

(c) Translation of Group entities' financial statements

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities are translated at the closing exchange rates at the reporting date;
- (ii) income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated using the exchange rates at the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to profit or loss on disposal or partial disposal of the entity giving rise to such reserve.

#### 2.22 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value, net of restricted balances.

For The Financial Year Ended 31 March 2023

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.23 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

#### 2.24 Dividends to Company's shareholder

Dividends to the Company's shareholder are recognised when the dividends are approved for payment.

#### 3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

In the current financial year, there were no critical accounting estimates and judgements made in applying the accounting policies of the Group which may have significant effects on the amounts recognised in the financial statements.

#### 4. REVENUE

	2023	2022
	\$'000	\$'000
Airport service fees	877,944	289,979
Airport concessions and rental income	703,729	347,741
Other airport services	208,787	255,202
Other revenue	92,063	51,218
	1,882,523	944,140

The variable rent, computed based on percentage of sales, recognised within the Airport concessions and rental income amounted to \$75,711,000 (2022: \$18,767,000).

Rebates provided to airport concessionaires and tenants have been presented net within airport concessions and rental income. These include amounts granted by the government.

Other revenue comprises mainly sale of goods and services.

#### 5. EMPLOYEE COMPENSATION

	2023 \$'000	2022 \$'000
Wages, salaries and other benefits	268,754	213,795
Employer's contribution to Central Provident Fund	25,055	21,119
	293,809	234,914

For The Financial Year Ended 31 March 2023

#### 6. FINANCE EXPENSES

	2023	2022
	\$'000	\$'000
Interest expense on borrowings	28,787	48,598
Interest expense on lease liabilities	40,301	41,657
Interest expense on concession payable	-	165,805
Other finance expenses	3,273	3,047
	72,361	259,107

#### 7. OTHER INCOME AND LOSSES - NET

	Note	2023	2022
		\$'000	\$'000
Interest income			
- Bank deposits		32,525	26,281
- Financial assets at amortised cost		1,370	-
Gain on disposal of an associated company	16	46,249	-
Gain on exchange differences		15,453	3,161
Loss on deconsolidation of a subsidiary	15	-	(127,963)
Write-down of investment in joint venture	16	-	(200,572)
Impairment of intangible assets	13	(63)	(12,176)
Government support	(i)	40,350	115,435
Others	(ii)	(17,820)	19,899
		118,064	(175,935)

#### (i) Government support

Included in government support were COVID-19 government grants, mainly relating to wage support grants, as well as annual ground rent rebates.

#### (ii) Others

"Others" included fair value gains or losses on investments, loss on disposal of property, plant and equipment, and other sundry items.

In the prior year, "Others" also included the write-back of contractual claims which arose due to delay and suspension in contracts as a consequence of COVID-19.

For The Financial Year Ended 31 March 2023

#### 8. INCOME TAX

Income tax expense/(credit)

	2023	2022
	\$'000	\$'000
Tax expense attributable to profit is made up of:		
- Current income tax		
- Singapore	345	39
- Foreign	171	5,469
	516	5,508
- Deferred income tax (Note 19)	28,889	(53,438)
	29,405	(47,930)
(Over)/under provision in prior financial years		
- Current income tax		
- Singapore	(28,162)	(5,677)
- Foreign	-	(5)
- Deferred income tax (Note 19)	18,176	5,500
	19,419	(48,112)

The tax on the Group's profit/(loss) before tax differs from the theoretical amount that would arise using the Singapore standard rate of income tax as follows:

	2023	2022
	\$'000	\$'000
Profit/(loss) before tax	28,675	(995,241)
Exclude: Share of results of associated companies and joint ventures	43,148	(21,515)
Profit/(loss) before tax and share of results of associated companies		
and joint ventures	71,823	(1,016,756)
Tax calculated at tax rate of 17% (2022: 17%)	12,210	(172,849)
Effects of:		
- Expenses not deductible for tax purposes	32,272	92,624
- Income not subject to tax	(14,640)	(1,049)
- Tax incentives	(99)	(51)
- Deferred tax asset not recognised	1,403	83,181
<ul> <li>Utilisation of previously unrecognised tax losses</li> </ul>	(1,403)	_
- Different tax rates in other countries	(91)	(52,065)
- Others	(247)	2,279
Tax expense/(credit)	29,405	(47,930)

For The Financial Year Ended 31 March 2023

#### 9. CASH AND CASH EQUIVALENTS

		Group		Company	
	2023	2022	2023	2022	
	\$'000	\$'000	\$'000	\$'000	
Cash at bank and on hand	62,800	181,854	32,534	83,069	
Bank deposits	1,532,154	1,169,001	1,509,043	1,154,500	
	1,594,954	1,350,855	1,541,577	1,237,569	

In the previous financial year, bank deposits included an amount of \$960,000 that was not readily available for use by the Group.

For the purpose of presenting the consolidated statement of cash flows, cash and cash equivalents comprise the following:

	Group	
	2023	2022
	\$'000	\$'000
Cash and cash equivalents (as above)	1,594,954	1,350,855
Less: Deposits held in trust for an associated company	-	(960)
Cash and cash equivalents per consolidated statement of cash flows	1,594,954	1,349,895

For The Financial Year Ended 31 March 2023

#### 10. TRADE AND OTHER RECEIVABLES

		Group	Co	Company		
	2023	2022	2023	2022		
	\$'000	\$'000	\$'000	\$'000		
Current						
Trade and other receivables	165,395	161,523	160,954	153,122		
Accrued income	113,624	38,020	102,615	35,478		
Less: Loss allowances	(3,853)	(4,483)	(2,000)	(2,000)		
Net current trade and other receivables	275,166	195,060	261,569	186,600		
Non-current						
Loans to subsidiaries	-	_	270,586	266,946		
Less: Loss allowances		_	(85,562)	(85,562)		
Net non-current trade and other receivables		_	185,024	181,384		

As at 1 April 2021, the net current trade and other receivables of the Group and Company amounted to \$134,654,000 and \$94,971,000 respectively.

Loans to subsidiaries are unsecured and denominated in Singapore Dollars. The non-current loans to subsidiaries have no fixed terms of repayment. For the financial year ended 31 March 2023, the interest rate charged on the loan was 0% (2022: 0% to 3%).

In the previous financial year, loans to subsidiaries amounting to \$247,315,000 were converted into equity of those subsidiaries. Further details are disclosed in Note 15.

#### 11. OTHER ASSETS

G	Company		
2023	2022	2023	2022
\$'000	\$'000	\$'000	\$'000
12,674	12,295	10,387	5,703
18,798	1,922	18,576	1,922
56,142	161,942	56,142	161,942
701	19,269	-	17,001
88,315	195,428	85,105	186,568
_	_	26,092	26,092
53,656	58,016	53,655	58,016
8	33	_	_
53,664	58,049	79,747	84,108
	2023 \$'000 12,674 18,798 56,142 701 88,315	\$'000 \$'000 12,674 12,295 18,798 1,922 56,142 161,942 701 19,269 88,315 195,428  53,656 58,016 8 33	2023       2022       2023         \$'000       \$'000         12,674       12,295       10,387         18,798       1,922       18,576         56,142       161,942       56,142         701       19,269       -         88,315       195,428       85,105            -       26,092         53,656       58,016       53,655         8       33       -

For The Financial Year Ended 31 March 2023

#### 12. PROPERTY, PLANT AND EQUIPMENT

	Runways, taxiways and others \$'000	Buildings \$'000	Plant and equipment \$'000	Vehicles and vessels \$'000	Office /other equipment, furniture and fittings \$'000	Capital improve- ments \$'000	Work-in- progress \$'000	Total \$'000
Group								
As at 31 March 2023								
Cost								
Beginning of financial year	1,876,125	2,264,101	3,596,858	70,897	269,434	1,402,696	2,906,344	12,386,455
Currency translation differences	-	-	13	-	(9)	-	-	4
Additions	-	-	176	-	315	292	1,071,846	1,072,629
Transfer from work-in-progress	62,217	6,684	315,341	953	37,852	149,272	(572,319)	-
Reclassification	(99,424)	107,096	82,317	(133)	(13,307)	(76,534)	-	15
Disposals	-	(116)	(27,489)	(2,352)	(4,679)	(540)	-	(35,176)
Cost adjustments		(23)	_	_	_		_	(23)
End of financial year	1,838,918	2,377,742	3,967,216	69,365	289,606	1,475,186	3,405,871	13,423,904
Accumulated depreciation								
Beginning of financial year	363,711	684,161	2,046,058	41,404	227,873	989,313	-	4,352,520
Currency translation								
differences	-	-	(19)	-	(16)	-	-	(35)
Depreciation charge	72,749	89,243	300,512	4,796	32,754	111,234	-	611,288
Reclassification	5,034	63,963	(23,996)	(55)	(8,668)	(36,278)	-	-
Disposals	_	(59)	(27,206)	(2,326)	(4,508)	(521)	-	(34,620)
End of financial year	441,494	837,308	2,295,349	43,819	247,435	1,063,748	-	4,929,153
Net book value End of financial year	1,397,424	1,540,434	1,671,867	25,546	42,171	411,438	3,405,871	8,494,751
A + 71 Marrah 2022								
As at 31 March 2022 Cost								
Beginning of financial year	1,866,341	2,195,085	3.488.015	65,025	272,784	1,347,255	2,136,407	11,370,912
Currency translation differences	-	_,,	15	44	243	(6)	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	296
Additions	_	_	165	_	335	95	1,088,932	1,089,527
Transfer from work-in-progress	19,458	95,376	135,631	6,114	19,834	41,219	(317,632)	-
Reclassification	(9,429)	(24,852)	9,975	(18)	4,333	19,971	(1,363)	(1,383)
Disposals	(245)	(1,508)	(35,881)	(106)	(26,856)	(5,838)	(1,505)	(70,434)
·	(243)	(1,500)	(33,001)	(100)	(20,030)	(3,030)		
Cost adjustments	_	_	(284)	_	_	_		
Cost adjustments Deconsolidation of subsidiary	-	_	(284)	-	_	-	-	(284)
•			(284)	(162)	(1,239)	- -		(2,179)
Deconsolidation of subsidiary	- 1,876,125	2,264,101		(162) 70,897	(1,239) 269,434	1,402,696	2,906,344	, ,
Deconsolidation of subsidiary (Note 15) End of financial year	1,876,125	2,264,101	(778)			1,402,696	- 2,906,344	(2,179)
Deconsolidation of subsidiary (Note 15) End of financial year Accumulated depreciation			(778) 3,596,858	70,897	269,434		- 2,906,344	(2,179) 12,386,455
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year	1,876,125	2,264,101	(778) 3,596,858 1,788,773	70,897 36,103	269,434 223,670	1,402,696	- 2,906,344	(2,179) 12,386,455 3,806,355
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences	288,144 -	594,244	(778) 3,596,858 1,788,773 27	70,897 36,103 34	269,434 223,670 177	875,421 (3)	- 2,906,344 - -	(2,179) 12,386,455 3,806,355 235
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences Depreciation charge	288,144	594,244	(778) 3,596,858 1,788,773	70,897 36,103	269,434 223,670	875,421	- 2,906,344 - -	(2,179) 12,386,455 3,806,355
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences	288,144 -	594,244	(778) 3,596,858 1,788,773 27	70,897 36,103 34	269,434 223,670 177	875,421 (3)	- 2,906,344 - -	(2,179) 12,386,455 3,806,355 235 614,542
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences Depreciation charge	288,144 - 75,927	594,244 - 90,598	(778) 3,596,858 1,788,773 27 294,186	70,897 36,103 34 5,487	269,434 223,670 177 30,549	875,421 (3) 117,795	- 2,906,344 - - -	(2,179) 12,386,455 3,806,355 235
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences Depreciation charge Reclassification	288,144 - 75,927 (317)	594,244 - 90,598 827	(778) 3,596,858 1,788,773 27 294,186 (3,462)	70,897 36,103 34 5,487 (2)	223,670 177 30,549 1,050	875,421 (3) 117,795 1,904	- 2,906,344 - - -	(2,179) 12,386,455 3,806,355 235 614,542
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences Depreciation charge Reclassification Disposals Deconsolidation of subsidiary	288,144 - 75,927 (317) (43)	594,244 - 90,598 827 (1,508)	(778) 3,596,858 1,788,773 27 294,186 (3,462) (32,688)	70,897 36,103 34 5,487 (2) (106)	223,670 177 30,549 1,050 (26,718)	875,421 (3) 117,795 1,904	- - -	(2,179) 12,386,455 3,806,355 235 614,542 - (66,867)
Deconsolidation of subsidiary (Note 15) End of financial year  Accumulated depreciation Beginning of financial year Currency translation differences Depreciation charge Reclassification Disposals Deconsolidation of subsidiary (Note 15)	288,144 - 75,927 (317) (43)	594,244 - 90,598 827 (1,508)	(778) 3,596,858  1,788,773 27 294,186 (3,462) (32,688) (778)	70,897 36,103 34 5,487 (2) (106)	223,670 177 30,549 1,050 (26,718)	875,421 (3) 117,795 1,904 (5,804)	- - - -	(2,179) 12,386,455 3,806,355 235 614,542 - (66,867) (1,745)

For The Financial Year Ended 31 March 2023

### 12. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Runways, taxiways and others \$'000	Buildings \$'000	Plant and equipment \$'000	Vehicles and vessels \$'000	Office /other equipment, furniture and fittings \$'000	Capital improve- ments \$'000	Work-in- progress \$'000	Total \$'000
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Company								
As at 31 March 2023								
Cost								
Beginning of financial year	1,876,125	2,216,384	3,576,527	70,902	266,437	1,390,363	2,931,114	12,327,852
Additions	-	-	-	-	-	-	1,073,007	1,073,007
Transfer from work-in-progress	62,217	6,684	315,341	953	37,852	149,272	(572,319)	-
Reclassification	(99,424)	107,994	75,187	(133)	(16,356)	(67,268)	-	
Disposals		(116)	(25,989)	(2,352)	(4,530)	(318)	-	(33,305)
End of financial year	1,838,918	2,330,946	3,941,066	69,370	283,403	1,472,049	3,431,802	13,367,554
Accumulated depreciation								
Beginning of financial year	363,711	681,172	2,035,174	41,410	225,029	985,151	-	4,331,647
Depreciation charge	72,749	91,283	294,286	4,796	29,903	110,519	-	603,536
Reclassification	5,034	61,027	(22,470)	(55)	(9,080)	(34,456)	-	-
Disposals		(59)	(25,717)	(2,326)	(4,399)	(318)		(32,819)
End of financial year	441,494	833,423	2,281,273	43,825	241,453	1,060,896	_	4,902,364
Net book value	1 707 / 2/	1 407 527	1 650 707	25.545	(1.050	<b>/11 157</b>	7 (71 902	0 / CE 100
End of financial year	1,397,424	1,497,523	1,659,793	25,545	41,950	411,153	3,431,802	8,465,190
As at 31 March 2022								
Cost								
Beginning of financial year	1,866,341	2,147,368	3,466,383	64,912	268,996	1,334,963	2,157,032	11,305,995
Additions	-		_			-	1,091,714	1,091,714
Transfer from work-in-progress	19,458	95,376	135,631	6,114	19,834	41,219	(317,632)	_
Reclassification	(9,429)	(24,852)	9,995	(18)	4,333	19,971	(0.7,002,	_
Disposals	(245)	(1,508)	(35,482)	(106)	(26,726)	(5,790)	_	(69,857)
End of financial year	1,876,125	2,216,384	3,576,527	70,902	266,437	1,390,363	2,931,114	12,327,852
•		, ,,,,,,,		.,		,,,,,,,,,,		
Accumulated depreciation								
Beginning of financial year	288,144	592,244	1,778,798	36,051	220,956	872,056	_	3,788,249
Depreciation charge	75,927	89,609	292,131	5,467	29,614	116,946	_	609,694
Reclassification	(317)	827	(3,462)	(2)	1,050	1,904	_	_
Disposals	(43)	(1,508)	(32,293)	(106)	(26,591)	(5,755)	_	(66,296)
End of financial year	363,711	681,172	2,035,174	41,410	225,029	985,151	-	4,331,647
Net book value								
End of financial year	1,512,414	1,535,212	1,541,353	29,492	41,408	405,212	2,931,114	7,996,205

Borrowing costs of \$13,100,000 (2022: \$10,300,000), with effective interest rates ranging from 1.49% to 1.88% (2022: 1.49% to 1.88%) per annum, and employee compensation of \$46,572,000 (2022: \$40,028,000) were capitalised as cost of property, plant and equipment during the financial year for the Group and Company.

As part of the Group's annual review described in Note 2.5(c), the Group has performed a reclassification of its property, plant and equipment between different asset categories during the financial year ended 31 March 2023. Additional depreciation amounting to \$23,426,000 and \$19,635,000 was recorded for the Group and Company as a result of this review.

For The Financial Year Ended 31 March 2023

### **INTANGIBLE ASSETS**

	Computer software
	\$'000
Group	
As at 31 March 2023	
Cost	
Beginning of financial year	6,068
Additions	3,164
Reclassification	(15
Disposals/write-off	(19
End of financial year	9,198
Accumulated amortisation	
Beginning of financial year	840
Currency translation differences	40
Amortisation charge	1,502
Disposals/write-off	(19
End of financial year	2,363
Accumulated impairment	
Beginning of financial year	-
Impairment charge	63
End of financial year	63
Net book value	
End of financial year	6,772

For The Financial Year Ended 31 March 2023

### 13. INTANGIBLE ASSETS (CONTINUED)

	Concession	Infra churchure	Computer	Capitalised	Total
	right \$'000	Infra-structure \$'000	software \$'000	costs \$'000	Total \$'000
	<u> </u>	<u>\$ 000</u>	— Ş 000	<del></del>	<u> </u>
Group					
As at 31 March 2022					
Cost					
Beginning of financial year	2,962,430	590,564	13,222	6,090	3,572,306
Currency translation differences	636,228	116,743	2,160	-	755,131
Additions	211,897	11,300	2,319	-	225,516
Reclassification	-	-	1,383	-	1,383
Disposals/write-off	-	(11)	(224)	(6,090)	(6,325)
Deconsolidation of subsidiary					
(Note 15)	(3,810,555)	(718,596)	(12,792)		(4,541,943)
End of financial year		-	6,068	-	6,068
Accumulated amortisation					
Beginning of financial year	45,581	30,972	2,927	6,090	85,570
Currency translation differences	9,804	5,849	691	-	16,344
Amortisation charge	5,667	4,852	1,896	-	12,415
Disposals/write-off	-	(5)	-	(6,090)	(6,095)
Deconsolidation of subsidiary					
(Note 15)	(61,052)	(41,668)	(4,674)		(107,394)
End of financial year			840		840
Accumulated impairment					
Beginning of financial year	596,709	24,810	-	_	621,519
Currency translation differences	118,363	4,052	-	-	122,415
Impairment charge	12,176	-	-	-	12,176
Deconsolidation of subsidiary	(505.0 ( 0 )	(20.052)			(55.330)
(Note 15)	(727,248)	(28,862)			(756,110)
End of financial year					
Net book value					
End of financial year		-	5,228	_	5,228

The concession right represents the right to charge the users of public services by means of fees for a period of time as set out in the concession agreement with the Concession Authority.

Infrastructure pertains to costs of assets used in the infrastructure of the concession that would be returned to the Concession Authority upon expiration of the concession right.

Both the concession right and infrastructure have been deconsolidated in the previous financial year (Note 15).

For The Financial Year Ended 31 March 2023

#### 14. RIGHT-OF-USE ASSETS

The Group leases land, equipment and warehouse space for its business operations.

Land   Syooo   Syooo			Plant and	Warehouse	
Croup   Cost				space	
As at 31 March 2023 Cost Beginning of financial year Additions 1,181,356 13,233 237 1,194,826 Additions - 3,343 - 3,343 Disposal - (16,576) (237) (16,813) End of financial year 1,181,356 1,181,356  Accumulated depreciation Beginning of financial year 151,019 12,725 122 163,866 Depreciation charge 50,431 3,851 115 54,397 Disposal - (16,576) (237) (16,813) End of financial year 201,450 201,450  Net book value End of financial year  As at 31 March 2022 Cost Beginning of financial year 1,182,069 1,5638 237 1,197,944 Additions 433 1,932 - 2,365 Disposal 1,1146) 1,1460 1,1		\$'000	\$'000	\$'000	\$'000
As at 31 March 2023 Cost Beginning of financial year Additions 1,181,356 13,233 237 1,194,826 Additions - 3,343 - 3,343 Disposal - (16,576) (237) (16,813) End of financial year 1,181,356 1,181,356  Accumulated depreciation Beginning of financial year 151,019 12,725 122 163,866 Depreciation charge 50,431 3,851 115 54,397 Disposal - (16,576) (237) (16,813) End of financial year 201,450 201,450  Net book value End of financial year  As at 31 March 2022 Cost Beginning of financial year 1,182,069 1,5638 237 1,197,944 Additions 433 1,932 - 2,365 Disposal 1,1146) 1,1460 1,1					
Beginning of financial year   1,181,356   13,233   237   1,194,826   Additions   -     3,343   -     3,343         Disposal   -   (16,576)   (237)   (16,813)     End of financial year   1,181,356   -   -     -     1,181,356     Accumulated depreciation   Beginning of financial year   151,019   12,725   122   163,866     Depreciation charge     50,431   3,851   115   54,397     Disposal   -   (16,576)   (237)   (16,813)     End of financial year   201,450   -   -   201,450     Net book value   End of financial year   979,906   -   -   979,906     As at 31 March 2022     Cost   Beginning of financial year   1,182,069   15,638   237   1,197,944     Additions   433   1,932   -   2,365     Disposal   (1,146)   (4,337)   -   (5,483)     End of financial year   1,181,356   13,233   237   1,194,826     Accumulated depreciation   Beginning of financial year   101,208   9,430   38   110,676     Depreciation charge   50,394   6,779   84   57,257     Disposal   (583)   (3,484)   -   (4,067)     End of financial year   151,019   12,725   122   163,866     Net book value	Group				
Beginning of financial year   1.181,356   13,233   237   1.194,826   Additions   -     3,343   -   3,343     5   3,343   5   5   5   5   5   5   5   5   5	As at 31 March 2023				
Additions - 3,343 - 3,343 Disposal - (16.576) (237) (16.813) End of financial year 1,181,356 1,181,356  Accumulated depreciation Beginning of financial year 151,019 12,725 122 163,866 Depreciation charge 50,431 3,851 115 54,397 Disposal - (16.576) (237) (16.813) End of financial year 201,450 2 201,450  Net book value End of financial year 979,906 979,906  As at 31 March 2022 Cost Beginning of financial year 1,182,069 15,638 237 1,197,944 Additions 433 1,932 - 2,365 Disposal (1,146) (4,337) - 5,483) End of financial year 1,181,356 13,233 237 1,194,826  Accumulated depreciation Beginning of financial year 1,181,356 13,233 237 1,194,826  Accumulated depreciation Beginning of financial year 101,208 9,430 38 110,676 Depreciation charge 50,394 6,779 84 57,257 Disposal (583) (3,484) - (4,067) End of financial year 151,019 12,725 122 163,866	Cost				
Additions - 3,343 - 3,343 Disposal - (16.576) (237) (16.813) End of financial year 1,181,356 1,181,356  Accumulated depreciation Beginning of financial year 151,019 12,725 122 163,866 Depreciation charge 50,431 3,851 115 54,397 Disposal - (16.576) (237) (16.813) End of financial year 201,450 2 201,450  Net book value End of financial year 979,906 979,906  As at 31 March 2022 Cost Beginning of financial year 1,182,069 15,638 237 1,197,944 Additions 433 1,932 - 2,365 Disposal (1,146) (4,337) - 5,483) End of financial year 1,181,356 13,233 237 1,194,826  Accumulated depreciation Beginning of financial year 1,181,356 13,233 237 1,194,826  Accumulated depreciation Beginning of financial year 101,208 9,430 38 110,676 Depreciation charge 50,394 6,779 84 57,257 Disposal (583) (3,484) - (4,067) End of financial year 151,019 12,725 122 163,866	Beginning of financial year	1,181,356	13,233	237	1,194,826
Disposal   -   (16.576)   (237)   (16.813)		_	3,343	_	3,343
Reginning of financial year   151,019   12,725   122   163,866     Depreciation charge   50,431   3,851   115   54,397     Disposal   - (16,576)   (237)   (16,813)     End of financial year   201,450   201,450     Net book value     End of financial year   979,906   979,906     As at 31 March 2022     Cost     Beginning of financial year   1,182,069   15,638   237   1,197,944     Additions   433   1,932   - 2,365     Disposal   (1,146)   (4,337)   - (5,483)     End of financial year   1,181,356   13,233   237   1,194,826     Accumulated depreciation     Beginning of financial year   101,208   9,430   38   110,676     Depreciation charge   50,394   6,779   84   57,257     Disposal   (583)   (3,484)   - (4,067)     End of financial year   151,019   12,725   122   163,866     Net book value	Disposal	_		(237)	
Beginning of financial year       151,019       12,725       122       163,866         Depreciation charge       50,431       3,851       115       54,397         Disposal       -       (16,576)       (237)       (16,813)         End of financial year       201,450       -       -       201,450         Net book value         End of financial year       979,906       -       -       979,906         As at 31 March 2022         Cost       8       237       1,197,944         Additions       433       1,932       -       2,365         Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866	•	1,181,356	_	. ,	
Beginning of financial year       151,019       12,725       122       163,866         Depreciation charge       50,431       3,851       115       54,397         Disposal       -       (16,576)       (237)       (16,813)         End of financial year       201,450       -       -       201,450         Net book value         End of financial year       979,906       -       -       979,906         As at 31 March 2022         Cost       -       -       979,906         Beginning of financial year       1,182,069       15,638       237       1,197,944         Additions       433       1,932       -       2,365         Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Depreciation charge         50,431         3,851         115         54,397           Disposal         -         (16,576)         (237)         (16,813)           End of financial year         201,450         -         -         201,450           Net book value           End of financial year         979,906         -         -         979,906           As at 31 March 2022           Cost         -         -         979,906           Beginning of financial year         1,182,069         15,638         237         1,197,944           Additions         433         1,932         -         2,365           Disposal         (1,146)         (4,337)         -         (5,483)           End of financial year         1,181,356         13,233         237         1,194,826           Accumulated depreciation           Beginning of financial year         101,208         9,430         38         110,676           Depreciation charge         50,394         6,779         84         57,257           Disposal         (583)         (3,484)         -         (4,067)           End of financial year         151,019         12,725         122<		151 010	12 725	122	167 866
Disposal         -         (16,576)         (237)         (16,813)           End of financial year         201,450         -         -         201,450           Net book value           End of financial year         979,906         -         -         -         979,906           As at 31 March 2022         Cost           Beginning of financial year         1,182,069         15,638         237         1,197,944           Additions         433         1,932         -         2,365           Disposal         (1,146)         (4,337)         -         (5,483)           End of financial year         1,181,356         13,233         237         1,194,826           Accumulated depreciation           Beginning of financial year         101,208         9,430         38         110,676           Depreciation charge         50,394         6,779         84         57,257           Disposal         (583)         (3,484)         -         (4,067)           End of financial year         151,019         12,725         122         163,866			•		
End of financial year         201,450         -         -         201,450           Net book value         End of financial year         979,906         -         -         979,906           As at 31 March 2022         Cost           Beginning of financial year         1,182,069         15,638         237         1,197,944           Additions         433         1,932         -         2,365           Disposal         (1,146)         (4,337)         -         (5,483)           End of financial year         1,181,356         13,233         237         1,194,826           Accumulated depreciation         Beginning of financial year         101,208         9,430         38         110,676           Depreciation charge         50,394         6,779         84         57,257           Disposal         (583)         (3,484)         -         (4,067)           End of financial year         151,019         12,725         122         163,866           Net book value		30,431			
Net book value         979,906         -         -         979,906           As at 31 March 2022         Cost           Beginning of financial year         1,182,069         15,638         237         1,197,944           Additions         433         1,932         -         2,365           Disposal         (1,146)         (4,337)         -         (5,483)           End of financial year         1,181,356         13,233         237         1,194,826           Accumulated depreciation         8eginning of financial year         101,208         9,430         38         110,676           Depreciation charge         50,394         6,779         84         57,257           Disposal         (583)         (3,484)         -         (4,067)           End of financial year         151,019         12,725         122         163,866           Net book value	•	201,450	(10,370)		
End of financial year         979,906         -         -         979,906           As at 31 March 2022           Cost         1,182,069         15,638         237         1,197,944           Additions         433         1,932         -         2,365           Disposal         (1,146)         (4,337)         -         (5,483)           End of financial year         1,181,356         13,233         237         1,194,826           Accumulated depreciation           Beginning of financial year         101,208         9,430         38         110,676           Depreciation charge         50,394         6,779         84         57,257           Disposal         (583)         (3,484)         -         (4,067)           End of financial year         151,019         12,725         122         163,866           Net book value	End of infancial year	201,430			201,430
As at 31 March 2022  Cost  Beginning of financial year 1,182,069 15,638 237 1,197,944  Additions 433 1,932 - 2,365  Disposal (1,146) (4,337) - (5,483)  End of financial year 1,181,356 13,233 237 1,194,826  Accumulated depreciation  Beginning of financial year 101,208 9,430 38 110,676  Depreciation charge 50,394 6,779 84 57,257  Disposal (583) (3,484) - (4,067)  End of financial year 151,019 12,725 122 163,866	Net book value				
Cost         Beginning of financial year       1,182,069       15,638       237       1,197,944         Additions       433       1,932       -       2,365         Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866         Net book value	End of financial year	979,906	_	_	979,906
Cost         Beginning of financial year       1,182,069       15,638       237       1,197,944         Additions       433       1,932       -       2,365         Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866         Net book value	As at 31 March 2022				
Beginning of financial year       1,182,069       15,638       237       1,197,944         Additions       433       1,932       -       2,365         Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866    Net book value					
Additions       433       1,932       -       2,365         Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866    Net book value		1182 069	15 638	237	1197944
Disposal       (1,146)       (4,337)       -       (5,483)         End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866    Net book value					
End of financial year       1,181,356       13,233       237       1,194,826         Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866				_	
Accumulated depreciation         Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866	-			237	
Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866    Net book value	zna or imanolal year		10,200		1,13 1,020
Beginning of financial year       101,208       9,430       38       110,676         Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866    Net book value	Accumulated depreciation				
Depreciation charge       50,394       6,779       84       57,257         Disposal       (583)       (3,484)       -       (4,067)         End of financial year       151,019       12,725       122       163,866    Net book value		101,208	9,430	38	110,676
Disposal         (583)         (3,484)         -         (4,067)           End of financial year         151,019         12,725         122         163,866           Net book value		50,394	6,779	84	
End of financial year         151,019         12,725         122         163,866           Net book value	Disposal	(583)	(3,484)	_	(4,067)
	•			122	
	Not book value				
End of financial year 1,030,337 508 115 1,030,960	End of financial year	1,030,337	508	115	1,030,960

For The Financial Year Ended 31 March 2023

# 14. RIGHT-OF-USE ASSETS (CONTINUED)

The Company leases land and equipment for its business operations.

		Plant and	
	Land	equipment	Total
	\$'000	\$'000	\$'000
Company			
As at 31 March 2023			
Cost			
Beginning of financial year	1,181,356	13,233	1,194,589
Additions	1,101,550	3,343	3,343
Disposal	_	(16,576)	(16,576)
End of financial year	1,181,356	(10,570)	1,181,356
End of midned year	1,101,550		1,101,000
Accumulated depreciation			
Beginning of financial year	151,019	12,725	163,744
Depreciation charge	50.431	3,851	54,282
Disposal	-	(16,576)	(16,576)
End of financial year	201,450	-	201,450
Net book value			
End of financial year	979,906	_	979,906
•	-		
As at 31 March 2022			
Cost			
Beginning of financial year	1,182,069	15,638	1,197,707
Additions	433	1,932	2,365
Disposal	(1,146)	(4,337)	(5,483)
End of financial year	1,181,356	13,233	1,194,589
Accumulated depreciation			
Beginning of financial year	101,208	9,430	110,638
Depreciation charge	50,394	6,779	57,173
Disposal	(583)	(3,484)	(4,067)
End of financial year	151,019	12,725	163,744
Net book value			
End of financial year	1,030,337	508	1,030,845

For The Financial Year Ended 31 March 2023

#### 15. SUBSIDIARIES

	Co	mpany
	2023	2022
	\$'000	\$'000
Unquoted equity shares, at cost	1,623,681	1,623,681
Less: Impairment allowance	(1,290,000)	(1,290,000)
	333,681	333,681

Details of significant subsidiaries are included in Note 32.

### (a) Additions

In the previous financial year, the Company subscribed to new equity shares of subsidiaries for a total consideration of \$327,315,000. The consideration included the conversion of loans extended to those subsidiaries into equity, amounting to \$247,315,000.

### (b) Impairment

As at 31 March 2023, the Company performed an impairment assessment on its investment in Changi Airports International Pte. Ltd ("CAI"). The recoverable amount of CAI, computed based on a sum-of-the-parts model, was determined to be its value-in-use of \$287,000,000 (2022: \$287,000,000), largely made up of liquid assets and liabilities carried on CAI's books as well as discounted cash flows of CAI's consultancy business (2022: largely made up of liquid assets carried on CAI's books). Based on the assessment, no impairment (2022: \$461,000,000) was recognised.

For The Financial Year Ended 31 March 2023

# 15. SUBSIDIARIES (CONTINUED)

### (c) <u>Deconsolidation of a subsidiary</u>

In the previous financial year, the Group deconsolidated Concessionária Aeroporto Rio de Janeiro S.A ("CARJ") as a subsidiary and recognised CARJ as an equity-accounted investee, as the Group no longer has the right to appoint the majority of the members on the CARJ Board of Directors. Details of the deconsolidation of CARJ are as follows:

### (i) Net liabilities deconsolidated

		Note	\$'000
	Cash and cash equivalents		2,123
	Trade and other receivables		29,218
	Other investments		82,171
	Inventories		1,897
	Property, plant and equipment	12	434
	Intangible assets	13	3,678,439
	Tax recoverable	_	2,087
	Total assets	-	3,796,369
	Trade and other payables		31,940
	Other non-current liabilities		28,487
	Loans and borrowings	21	322,754
	Concession payable		3,595,952
	Current income tax liabilities		2,174
	Total liabilities	-	3,981,307
	Net liabilities derecognised		(184,938)
	Exclude: Non-controlling interest		90,618
	Net liabilities reclassified to provision as at 31 March 2022	16(iii)	(94,320)
(ii)	Effect on cash flows of deconsolidation	_	
			\$'000
	Cash proceeds on derecognition		_
	Less: Cash and cash equivalents in subsidiary derecognised		(2,123)
	Net cash outflow on derecognition	_	(2,123)
	Net cash outhow on defectognition	-	(2,123)
(iii)	Loss on deconsolidation		
			<b>†</b> :000
			\$'000
	Reclassification of currency translation reserve	_	127,963
	Loss on deconsolidation	_	127,963

For The Financial Year Ended 31 March 2023

### 15. SUBSIDIARIES (CONTINUED)

# (d) Summarised financial information of subsidiary with material non-controlling interest

Set out below is the summarised financial information of Jewel Changi Airport Trust. The following is presented before inter-company eliminations.

	2023	2022
	\$'000	\$'000
Summarised balance sheet		
Current assets	40,703	82,172
Non-current assets	1,306,832	1,348,704
Current liabilities	(52,970)	(69,125)
Non-current liabilities	(1,549,140)	(1,575,082)
Net liabilities	(254,575)	(213,331)

	2023	2022
	\$'000	\$'000
Summarised income statement		
Revenue	116,343	76,741
Loss after tax	(48,392)	(56,049)
Total comprehensive loss	(41,244)	(40,039)
Summarised cash flows		
Net cash from operating activities	43,222	37,397
Net cash from investing activities	(18,656)	(5,179)
Net cash from financing activities	(72,912)	(16,913)

For The Financial Year Ended 31 March 2023

#### 16. ASSOCIATED COMPANIES AND JOINT VENTURES

	Group		Com	pany
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Beginning of financial year	242,943	261,745	13,614	12,934
Capital injection	386	680	-	680
Share of results	(43,148)	21,515	-	-
Dividends received	(3,412)	(55,944)	-	-
Share of other comprehensive income	2	(2,251)	-	-
Currency translation differences	(817)	(9,162)	-	-
Losses in excess of invested capital				
reclassified to liabilities	41,942	26,360	-	
	237,896	242,943	13,614	13,614
Less: Impairment allowance	(215,646)	(215,646)	_	
End of financial year	22,250	27,297	13,614	13,614

Set out below are the significant associated companies and joint ventures of the Group as at 31 March 2023.

### (i) Bengal Aerotropolis Projects Limited ("BAPL")

BAPL is incorporated in India and its principal business is to develop an airport and surrounding township in Durgapur, West Bengal, India.

### (ii) Fukuoka International Airport Co., Ltd. ("FUK")

The principal activities of FUK are to provide airport and related services in the city of Fukuoka, Japan. The Group sold its equity interest in FUK during the financial year for a consideration of JPY 1,000,000,000 (approximately \$10,001,000). A gain on sale of \$46,249,000 was recognised in profit or loss (Note 7).

In the previous financial year, the Group had accounted for its cumulative share of losses from FUK amounting to \$46,620,000 that was in excess of its invested capital due to the Group's commitment to provide a shareholder loan to FUK. The amount was included in liabilities as at 31 March 2022. In the current financial year, this liability was reversed upon the sale of the investment.

For The Financial Year Ended 31 March 2023

#### 16. ASSOCIATED COMPANIES AND JOINT VENTURES (CONTINUED)

#### (iii) Concessionária Aeroporto Rio de Janeiro S.A ("CARJ")

The principal activity of CARJ is the operation and maintenance of Galeão Airport.

As the Group has given a commitment to a lender of CARJ, the Group has accounted for its share of net liabilities in excess of invested capital amounting to \$125,500,000 as at 31 March 2023 (2022: \$94,320,000).

In the previous financial year, the Group filed for a re-auction of the Galeão Airport concession. The re-auction was approved in the current financial year and is expected to be completed in the next couple of years. During the transition period, CARJ remains responsible for the continued operation of Galeão Airport.

### (iv) Transport AMD-2 Limited ("TAMD-2")

TAMD-2 holds airport investments in several cities in Russia.

As at 31 March 2023, management continued to classify the investment in TAMD-2 as a non-current financial asset held at fair value through profit or loss and maintained the assessment of its fair value at \$nil (2022: \$nil), as circumstances surrounding the investment, which primarily relates to measures introduced by the Russian Government over foreign investments, have remained unchanged. In the previous financial year, the Group had recorded a write-down of \$200,572,000 in profit or loss in respect of this investment (Note 7).

Further details of significant associated companies and joint ventures are provided in Note 32.

For The Financial Year Ended 31 March 2023

#### 17. INVESTMENT PROPERTY

	Investment property	Investment property under development	Total
	\$'000	\$'000	\$'000
Group			
As at 31 March 2023			
Cost			
Beginning of financial year	1,462,019	5,959	1,467,978
Additions	14	16,902	16,916
Transfers	21,046	(21,046)	
End of financial year	1,483,079	1,815	1,484,894
Accumulated depreciation			
Beginning of financial year	190,328	-	190,328
Depreciation charge	69,057	-	69,057
End of financial year	259,385		259,385
A course ulated increasives out			
Accumulated impairment Beginning and end of financial year	7,666		7.666
beginning and end of imancial year	7,000	<del>-</del>	7,666
Net book value			
End of financial year	1,216,028	1,815	1,217,843
•			
As at 31 March 2022			
Cost			
Beginning of financial year	1,467,616	-	1,467,616
Additions	-	6,146	6,146
Cost adjustments	(5,784)	-	(5,784)
Transfers	187	(187)	
End of financial year	1,462,019	5,959	1,467,978
Accumulated depreciation			
Beginning of financial year	129,753	_	129,753
Depreciation charge	60,575	_	60,575
End of financial year	190,328	_	190,328
	150,520		.50,520
Accumulated impairment			
Beginning and end of financial year	7,666		7,666
Net book value			
End of financial year	1,264,025	5,959	1,269,984

For The Financial Year Ended 31 March 2023

### 17. INVESTMENT PROPERTY (CONTINUED)

As at 31 March 2023, the fair value of the investment property was \$1,293,000,000 (2022: \$1,270,000,000). The fair value of the investment property was obtained based on a valuation performed by an independent professional valuer, in which the Direct Capitalisation Method and Discounted Cash Flow approach were used. The fair value is the average value derived from the two methods.

Further details of the valuation techniques and key inputs used to determine the fair value of the investment property are provided in Note 28(e).

The fair value of the investment property is sensitive to changes in total estimated revenues used in the valuation. If total estimated revenues decreased by 5% (2022: 5%), the fair value would decrease by approximately \$33,000,000 (2022: \$32,000,000).

As part of the Group's annual review described in Note 2.7(c), the Group has performed a reclassification of its investment property between different asset categories during the financial year ended 31 March 2023. Additional depreciation amounting to \$12,775,000 was recorded for the Group as a result of this review.

#### 18. OTHER INVESTMENTS

	Group		Company	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Financial assets at amortised cost				
- Treasury bills	30,887	_	30,887	-
Financial assets at FVPL				
- Investment funds	435,725	537,245	<b>397</b> ,880	495,537
- Unquoted instruments	221	-	-	_
	466,833	537,245	428,767	495,537
Non-current				
Financial assets at amortised cost				
- Bonds with fixed interest	50,000	_	50,000	_
Financial assets at FVPL				
- Unquoted instruments	17,102	17,937	9,890	13,855
	67,102	17,937	59,890	13,855

The interest rate for the treasury bills and bonds are 4.0% and 2.6% per annum respectively. The fair value of the treasury bills and bonds as at 31 March 2023 approximate their carrying values, classified under Level 1 of the fair value hierarchy (Note 28(e)).

Investment funds are invested using excess cash and are highly liquid investments of low credit risks. Investment funds and unquoted instruments are measured at their fair values at the balance sheet date, classified under Level 2 of the fair value hierarchy (Note 28(e)).

For The Financial Year Ended 31 March 2023

#### 19. DEFERRED INCOME TAXES

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting, are shown on the balance sheets as follows:

	Gr	Group		Company	
	2023	2022	2023	2022	
	\$'000	\$'000	\$'000	\$'000	
Deferred tax assets	(23,950)	(13,305)	-	_	
Deferred tax liabilities	90,792	31,618	90,792	31,618	
Net deferred tax liabilities	66,842	18,313	90,792	31,618	

Movement in net deferred income tax liabilities is as follows:

	Group		Company	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Beginning of financial year	18,313	61,647	31,618	72,762
Under provision in prior years	18,176	5,500	18,635	5,598
Tax charged to profit or loss	28,889	(53,438)	40,539	(46,742)
Tax charged to other				
comprehensive income	1,464	3,279	-	-
Other movements		1,325	_	_
End of financial year	66,842	18,313	90,792	31,618

Deferred income tax assets are recognised for tax losses and capital allowances carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group has unrecognised tax losses of \$8,253,000 (2022: \$11,760,000) at the balance sheet date which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies in their respective countries of incorporation.

For The Financial Year Ended 31 March 2023

# 19. DEFERRED INCOME TAXES (CONTINUED)

The movement in deferred income tax assets and liabilities prior to offsetting of balances within the same jurisdiction during the financial year is as follows:

### **Group**

Deferred income tax liabilities

	Accelerated tax depreciation \$'000	Right-of-use assets \$'000	Others \$'000	Total \$'000
As at 31 March 2023				
Beginning of financial year	67,902	175,244	2,535	245,681
Charged/(credited) to profit or loss	56,336	(8,660)	2,203	49,879
Charged to other comprehensive income		_	1,464	1,464
End of financial year	124,238	166,584	6,202	297,024

	Accelerated tax depreciation \$'000	Amortisation of intangibles \$'000	Right-of-use assets \$'000	Others \$'000	Total \$'000
	γσσσ	ψ 000	Ų 000	<b>V</b> 000	<b>4000</b>
As at 31 March 2022					
Beginning of financial year	117,644	267,975	184,802	(1,231)	569,190
(Credited)/charged to					
profit or loss	(49,742)	45,540	(9,558)	487	(13,273)
Charged to other					
comprehensive income	-	-	-	3,279	3,279
Currency translation					
differences	_	14,671	-	-	14,671
Deconsolidation of					
subsidiary (Note 15)	_	(328,186)	_	_	(328,186)
End of financial year	67,902	_	175,244	2,535	245,681

For The Financial Year Ended 31 March 2023

# 19. DEFERRED INCOME TAXES (CONTINUED)

# **Group** (continued)

Deferred income tax assets

	Tax	Unabsorbed tax		Lease	
	losses	allowances	Provisions	liabilities	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 31 March 2023					
Beginning of financial year	(15,832)	(20,374)	(6,780)	(184,382)	(227,368)
(Credited)/charged to profit or loss	(6,243)	(2,045)	(616)	6,090	(2,814)
End of financial year	(22,075)	(22,419)	(7,396)	(178,292)	(230,182)
As at 31 March 2022					
Beginning of financial year	(286,040)	(22,787)	(7,947)	(190,769)	(507,543)
(Credited)/charged to profit or loss	(44,632)	2,413	1,167	6,387	(34,665)
Other movements	1,325	_	_	_	1,325
Currency translation differences	(14,671)	_	_	_	(14,671)
Deconsolidation of subsidiary (Note 15)	328,186	_	_	_	328,186
End of financial year	(15,832)	(20,374)	(6,780)	(184,382)	(227,368)

### **Company**

Deferred income tax liabilities

	Accelerated tax depreciation \$'000	Right-of-use assets \$'000	Others \$'000	Total \$'000
As at 31 March 2023				
Beginning of financial year	67,988	175,244	1,687	244,919
Charged/(credited) to profit or loss	56,609	(8,660)	2,203	50,152
End of financial year	124,597	166,584	3,890	295,071
As at 31 March 2022				
Beginning of financial year	117,716	184,802	1,200	303,718
(Credited)/charged to profit or loss	(49,728)	(9,558)	487	(58,799)
End of financial year	67,988	175,244	1,687	244,919

For The Financial Year Ended 31 March 2023

### 19. DEFERRED INCOME TAXES (CONTINUED)

#### **Company** (continued)

Deferred income tax assets

		Unabsorbed			
	Tax	tax	Lease		
	losses	allowances	liabilities	Provisions	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
As at 31 March 2023					
Beginning of financial year	(13,405)	(8,807)	(184,382)	(6,707)	(213,301)
Charged/(credited) to profit or loss	(4,424)	7,981	6,090	(625)	9,022
End of financial year	(17,829)	(826)	(178,292)	(7,332)	(204,279)
As at 31 March 2022					
Beginning of financial year	(14,515)	(17,765)	(190,769)	(7,907)	(230,956)
Charged/(credited) to profit or loss	1,110	8,958	6,387	1,200	17,655
End of financial year	(13,405)	(8,807)	(184,382)	(6,707)	(213,301)

#### 20. TRADE AND OTHER PAYABLES

	Group		C	Company	
	2023	2022	2023	2022	
	\$'000	\$'000	\$'000	\$'000	
Current					
Trade payables	194,059	192,279	184,154	184,097	
Non-trade payables to subsidiaries	_	_	348,273	336,569	
Accrued operating expenses	192,230	155,347	164,578	125,513	
Accrued capital expenditure and					
development costs	196,266	158,403	187,993	148,367	
Sundry creditors and other accruals	53,771	15,605	51,269	12,651	
Accrued regulatory contribution	60,845	60,658	60,845	60,658	
Deposits received	77,412	81,801	72,673	54,855	
Liabilities in respect of investment in					
associated companies	125,525	141,355	_		
	900,108	805,448	1,069,785	922,710	

Included in non-trade payables to subsidiaries is an amount of \$331,757,000 (2022: \$331,757,000) to be injected as capital for shares issued by subsidiaries. The remaining non-trade payables to subsidiaries represent funds from subsidiaries managed by the Company on their behalf, and are unsecured and repayable on demand. The interest payable to subsidiaries for the funds managed was 0.2% as at 31 March 2023 (2022: 0.2%).

For The Financial Year Ended 31 March 2023

### 20. TRADE AND OTHER PAYABLES (CONTINUED)

Accrued regulatory contribution relates to the regulatory contribution that the Company is required to make in accordance with the CAAS Act. During the financial year, an amount of \$nil (2022: \$7,790,000) was utilised against the provision.

Liabilities in respect of investment in associated companies represent the Group's share of associated companies' losses in excess of its interests (Note 16(ii) and (iii)).

		Group		Company	
	2023	2022	2023	2022	
	\$'000	\$'000	\$'000	\$'000	
Non-current					
Accrued capital expenditure					
and development costs	101,561	123,505	101,561	123,505	
Other non-current liabilities	81,585	59,215	37,281	33,939	
	183,146	182,720	138,842	157,444	

Included in other non-current liabilities are accruals mainly relating to employee compensation schemes that are deferred and payable over a period of time and other miscellaneous non-current liabilities.

#### 21. LOANS AND BORROWINGS

		Group		Company	
	2023	2022	2023	2022	
	\$'000	\$'000	\$'000	\$'000	
Non-current					
Bank borrowings - secured	974,318	1,018,807	-	-	
Loan from non-controlling interest	247,506	247,506	-	-	
Notes payable	750,000	750,000	750,000	750,000	
	1,971,824	2,016,313	750,000	750,000	

#### Bank borrowings - secured

The Group's secured bank borrowings are variable rate borrowings and contractually repriced between one to three months. As disclosed in Note 2.14, the Group has transited the SOR-linked borrowings to SORA during the financial year. The bank borrowings will mature in July 2024, are secured on the assignment of insurances and contractual proceeds.

For The Financial Year Ended 31 March 2023

### 21. LOANS AND BORROWINGS (CONTINUED)

#### Loan from non-controlling interest

The loan from non-controlling interest is unsecured, subordinated to external borrowings and is not expected to be repaid within the next twelve months from the end of the financial year.

#### Notes payable

Notes payable pertains to amounts issued by the Company under its \$2,000,000,000 Multicurrency Medium Term Note Programme. The terms of the notes were as follows:

	Maturity	Coupon	2023 \$'000	2022 \$'000
Medium-term notes	12 May 2031	1.88%	500,000	500,000
Medium-term notes	20 September 2028	1.49%	250,000 750.000	250,000 750,000

At the balance sheet date, the fair values of the bank borrowings and loan from non-controlling interest approximated their carrying values. The fair value of notes payable is disclosed in Note 28(e).

Reconciliation of loans and borrowings arising from financing activities

	2023	2022
	\$'000	\$'000
Beginning of financial year	2,016,313	1,836,808
Net (repayment)/proceeds	(86,037)	418,737
Non-cash changes:		
- Interest	41,037	25,349
- Foreign exchange movement	-	57,662
- Deconsolidation of subsidiary (Note 15)	_	(322,754)
- Other non-cash movements	511	511
End of financial year	1,971,824	2,016,313

For The Financial Year Ended 31 March 2023

#### 22. LEASE LIABILITIES

The movement in the Group's and Company's lease liabilities was as follows:

	Group		Coi	mpany
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Beginning of financial year	1,084,610	1,122,259	1,084,495	1,122,060
Additions	3,343	2,353	3,343	2,353
Disposal	-	(1,416)	-	(1,416)
Interest expense	40,301	41,657	40,300	41,654
Repayment of principal	(37,868)	(37,289)	(37,752)	(37,202)
Repayment of interest	(41,654)	(42,979)	(41,654)	(42,979)
Revaluation	(54)	25	(54)	25
End of financial year	1,048,678	1,084,610	1,048,678	1,084,495

	Group		C	ompany
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Classified as:				
Current	76,378	76,940	76,378	76,825
Non-current	972,300	1,007,670	972,300	1,007,670
	1,048,678	1,084,610	1,048,678	1,084,495

For The Financial Year Ended 31 March 2023

#### 23. DERIVATIVES

	Contract _		Fair value	
	notional	Gr	oup	Company
	amount	Asset	Liability	Liability
	\$'000	\$'000	\$'000	\$'000
_				
As at 31 March 2023				
Derivatives held for hedging:				
Cash flow hedge				
- Interest rate swaps	510,000	13,592	-	-
Derivatives not held for hedging:				
- Detachable warrants	100,000	_	(100,000)	_
- Currency forward	5,067	_	(227)	(227)
•	_	_	(100,227)	(227)
Classified as:	_			
- Current		_	(227)	(227)
- Non-current	_	13,592	(100,000)	
As at 31 March 2022				
Derivatives held for hedging:				
Cash flow hedge				
- Interest rate swaps	510,000	4.981	_	_
merest rate swaps	310,000	4,501		
Derivatives not held for hedging:				
- Detachable warrants	100,000	_	(100,000)	
	_	4,981	(100,000)	
Classified as:				
- Non-current	_	4,981	(100,000)	
	_			

The weighted average hedged rate for interest rate swaps was 1.5% (2022: 1.5%). The interest rate swaps mature in July 2024. As disclosed in Note 2.14, the Group has transited its SOR-linked interest rate swaps to SORA during the financial year.

The detachable warrants, issued by a subsidiary of the Company, are exercisable at the holder's discretion into shares of certain investees held by the issuer at a 25% discount off the fair values of the equity shares up to a total discount of \$100 million, at any time between issuance and maturity. The warrants mature on 4 April 2029. The Group assessed that based on currently available information, it is probable the warrants are likely to be fully exercised by the holders before maturity on current or future investments entered into by the subsidiary of the Company.

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#### 24. DEFERRED INCOME

		Group		Company	
	2023	2022	2023	2022	
	\$'000	\$'000	\$'000	\$'000	
Advances received	29,538	28,294	19,503	18,684	
Deferred revenue	70,201	72,292	67,711	71,692	
Deferred grants	2,749,714	2,244,335	2,749,714	2,244,335	
	2,849,453	2,344,921	2,836,928	2,334,711	
Classified as:					
Current	75,444	79,624	62,919	69,414	
Non-current	2,774,009	2,265,297	2,774,009	2,265,297	
	2,849,453	2,344,921	2,836,928	2,334,711	

Deferred grants are mainly amounts granted by the government to partially defray the costs of construction or acquisition of property, plant and equipment. Additions to such deferred grants during the financial year amounted to \$549,179,000 (2022: \$792,294,000). The deferred grants amortised to offset depreciation during the financial year amounted to \$32,186,000 (2022: \$29,005,000).

#### 25. SHARE CAPITAL AND RESERVES

	Group		Company	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Share capital	3,280,387	3,280,387	3,280,387	3,280,387
Other reserve (b(i))	27,861	27,861	-	_
Hedging reserve	5,754	(9,566)	-	_
Currency translation reserve	(2,465)	4,517	-	_
Sinking fund reserve (b(ii))	509,221	508,377	509,221	508,377
	3,820,758	3,811,576	3,789,608	3,788,764

### (a) Share capital

The Group and Company's share capital comprises 3,280,387,000 (2022: 3,280,387,000) fully paid-up ordinary shares with no par value, amounting to a total of \$3,280,387,000 (2022: \$3,280,387,000).

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### 25. SHARE CAPITAL AND RESERVES (CONTINUED)

#### (b) <u>Composition of reserves</u>

- (i) Included in other reserve is an amount which relates to the difference between the consideration paid to CAAS as compared to the carrying amount of net assets transferred from CAAS, as reflected in the financial records of CAAS as at 1 July 2009 and, adjusted by the requirements of SFRS(I). The remaining amount pertains to the share of reserves of associated companies.
- (ii) The sinking fund reserve was set up for the Changi East Development.

The above reserves are non-distributable.

#### (c) Movements of reserves

### (i) Hedging reserve

	Group	
	2023	2022
	\$'000	\$'000
Beginning of financial year	(9,566)	(14,856)
Fair value gains	9,595	10,495
Reclassified to profit or loss	9,227	5,515
Share of hedging reserve from an associated company	-	(2,875)
Less: Non-controlling interests	(3,502)	(7,845)
End of financial year	5,754	(9,566)

# (ii) Currency translation reserve

_	Group	
	2023	2022
	\$'000	\$'000
Beginning of financial year	4.517	(129.507)
Net currency translation differences of foreign subsidiaries,	4,517	(123,307)
associated companies and joint ventures	(977)	(29,066)
Reclassified to profit or loss	(6,005)	162,467
Less: Non-controlling interests	-	623
End of financial year	(2,465)	4,517

For The Financial Year Ended 31 March 2023

# 25. SHARE CAPITAL AND RESERVES (CONTINUED)

# (c) <u>Movements of reserves</u> (continued)

# (iii) Sinking fund reserve

_	Group and Company	
_	2023	2022
	\$'000	\$'000
Beginning of financial year	508,377	507,534
Sinking fund contribution	844	843
End of financial year	509,221	508,377

#### 26. RETAINED PROFITS

Movements in retained profits for the Group and Company are as follows:

	Group		Company	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Beginning of financial year	2,406,446	3,244,915	2,646,236	3,495,476
Net profit/(loss)	32,630	(837,626)	55,421	(848,397)
Sinking fund contribution	(844)	(843)	(844)	(843)
End of financial year	2,438,232	2,406,446	2,700,813	2,646,236

For The Financial Year Ended 31 March 2023

#### 27. COMMITMENTS

#### (a) Capital commitments

Capital expenditures contracted for at the balance sheet date but not recognised in the financial statements were as follows:

	Group		С	ompany
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Investment property	_	15,457	_	_
Property, plant and equipment	1,796,185	2,505,519	1,796,185	2,505,519

The Group's share of associated companies' and joint ventures' capital commitments was approximately \$282,000 (2022: \$552,000).

### (b) Operating lease commitments - where the Group is a lessor

The Group and Company lease out retail and commercial spaces under non-cancellable operating leases. The future minimum lease receivables from operating leases to be received after the reporting date are as follows:

	Group	Company
	\$'000	\$'000
As at 31 March 2023		
Not later than one year	214,595	132,330
Between one and two years	101,293	40,108
Between two and three years	52,691	19,331
Between three and four years	28,073	17,879
Between four and five years	21,810	18,132
Later than five years	466,181	463,710
	884,643	691,490
As at 31 March 2022		
Not later than one year	149,185	114,226
Between one and two years	74,632	55,963
Between two and three years	30,329	24,391
Between three and four years	20,718	18,157
Between four and five years	20,074	17,844
Later than five years	485,625	481,737
	780,563	712,318

For The Financial Year Ended 31 March 2023

#### 28. FINANCIAL RISK MANAGEMENT

Financial risk factors

The Group's activities expose it to market risk (including currency risk, price risk and interest rate risk), credit risk, liquidity risk and capital risk. The Group's overall risk management strategy seeks to minimise the potential adverse effects from these exposures on the Group's financial performance. The Group uses financial instruments such as interest rate swaps to hedge certain financial risk exposures.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Group.

#### (a) Market risk

(i) Currency risk

Currency risk arises within entities in the Group when transactions are denominated in foreign currencies such as the United States Dollar ("USD") and Euro ("EUR"). The Group also has investments in foreign entities denominated in Brazilian Reals ("BRL") and Indian Rupees ("INR").

If the USD and EUR had strengthened / weakened by 5% (2022: 5%) against the respective functional currencies of the Group with all other variables including tax rate being held constant, the effects on the net profit after tax or other comprehensive income would not be significant.

(ii) Price risk

The Group's financial assets are predominantly made up of low risk, liquid investments which are not subject to significant price risk.

(iii) Interest rate risk

The Group's interest-bearing investments are in fixed deposits, with generally short-term maturities of around one year, treasury bills and fixed rate bonds that are held to maturity. Fixed deposits are placed with banks that offer the most competitive interest rate. On average, the interest rates of the fixed deposits are generally repriced every six months.

The Group is exposed to interest rate risk arising from its loans and borrowings. The Group manages a significant portion of these cash flow interest rate risks using floating-to-fixed interest rate swaps.

For The Financial Year Ended 31 March 2023

#### 28. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (b) <u>Credit risk</u>

Credit risk refers to the risk that a counterparty will default on its contractual obligations, resulting in financial loss to the Group. The major classes of financial assets of the Group and Company are trade and other receivables, other investments and bank deposits. For trade and other receivables, the Group adopts the policy of dealing only with customers of appropriate credit history and obtaining sufficient security deposits where appropriate to mitigate credit risk. The trade and other receivables exposure is continuously monitored and followed up by the Finance Department and relevant business units.

For other financial assets, the Group adopts the policy of dealing only with high credit quality counterparties and an exposure cap (limit) is set and approved for each of the counterparties.

The maximum exposure to credit risk for each class of financial assets is the carrying amount of that class of financial assets presented on the balance sheets.

#### (i) Trade receivables

For trade receivables, the Group applies the simplified approach where lifetime ECLs are recognised from initial recognition of the receivables. In measuring the expected credit losses, trade receivables are grouped based on similar credit risk characteristics and days past due. In calculating the expected credit loss rates, the Group considers the historical loss rates for each category of customers under each business and adjusts to reflect current and forward-looking macroeconomic factors which may affect the ability of the customers to settle the receivables.

The Group generally considers a financial asset to be in default if the counterparty fails to make contractual payments within 90 days when they fall due and without recourse.

Trade receivables are written off when there is no reasonable expectation of recovery. Where receivables have been written off, the Group continues to engage in enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognised in profit or loss.

As at the balance sheet date, the Group had a credit loss allowance of \$3,853,000 (2022: \$4,483,000) and the Company had a credit loss allowance of \$2,000,000 (2022: \$2,000,000) in respect of trade receivables.

#### (ii) Financial assets at amortised cost

The Group assesses on a forward-looking basis the expected credit losses associated with its financial assets at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

The Group's investments in debt instruments are considered to be low risk investments as they are of investment grade credit rating with at least one major rating agency or are internally assessed to have high credit quality. The credit ratings of the investments are monitored for credit deterioration.

Cash and cash equivalents and other investments are subject to immaterial credit loss.

For The Financial Year Ended 31 March 2023

### 28. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) <u>Liquidity risk</u>

The Group and the Company adopt prudent liquidity risk management by maintaining sufficient cash and an adequate amount of credit facilities for their operating requirements.

The table below analyses non-derivative financial liabilities of the Group and the Company into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than 1 year \$'000	Between 1 and 5 years \$'000	Over 5 years \$'000
Group			
31 March 2023			
Trade and other payables	896,380	133,499	5,997
Loans and borrowings	56,641	1,042,310	1,028,553
Lease liabilities	76,378	302,138	1,112,891
31 March 2022			
Trade and other payables	658,717	127,348	30,299
Loans and borrowings	25,932	1,337,176	794,208
Lease liabilities	76,940	302,283	1,188,416
Company			
31 March 2023			
Trade and other payables	1,066,057	132,845	5,997
Loans and borrowings	13,161	52,536	781,047
Lease liabilities	76,378	302,138	1,112,891
31 March 2022			
Trade and other payables	918,983	127,146	30,299
Loans and borrowings	13,125	52,536	794,208
Lease liabilities	76,826	302,283	1,188,416

For The Financial Year Ended 31 March 2023

### 28. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (c) <u>Liquidity risk</u> (continued)

The table below analyses the derivative financial instruments of the Group for which contractual maturities are essential for an understanding of the timing of the cash flows into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than 1 year	Between 1 and 5 years
	\$'000	\$'000
<u>Group</u>		
31 March 2023		
Net-settled derivative financial instruments		
- Interest rate swaps	(10,803)	(3,631)
- Currency forward	227	
Net cash inflows	(10,576)	(3,631)
31 March 2022  Net-settled derivative financial instruments		<b>T</b> 000
- Interest rate swaps	5,970	7,988
Net cash outflows  Company	5,970	7,988
31 March 2023		
Net-settled derivative financial instruments		
- Currency forward	227	
Net cash outflows	227	

# (d) Capital risk

The Group's objective when managing capital is to ensure that the Group is adequately capitalised and to maintain an optimal capital structure so as to maximise shareholder value.

The Group is in compliance with all externally imposed capital requirements.

For The Financial Year Ended 31 March 2023

### 28. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) Fair value measurements

The table below presents assets and liabilities measured and carried at fair value, as well as assets and liabilities for which fair value disclosure is required, classified by level of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000
<u>Group</u>				
31 March 2023				
Assets				
Other investments	80,887	453,048	-	533,935
Derivative financial instruments	-	13,592	-	13,592
Investment property	-	_	1,293,000	1,293,000
Total assets	80,887	466,640	1,293,000	1,840,527
Liabilities				
Notes payable	(643,100)	-	-	(643,100)
Derivative financial instruments	_	(227)	(100,000)	(100,227)
Total liabilities	(643,100)	(227)	(100,000)	(743,327)
31 March 2022				
Assets				
Other investments	_	555,182	_	555,182
Derivative financial instruments	_	4,981	_	4,981
Investment property	_	_	1,270,000	1,270,000
Total assets	-	560,163	1,270,000	1,830,163
Liabilities				
Notes payable	(694,125)	-	-	(694,125)
Derivative financial instruments	-	_	(100,000)	(100,000)
Total liabilities	(694,125)	-	(100,000)	(794,125)

For The Financial Year Ended 31 March 2023

### 28. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) <u>Fair value measurements</u> (continued)

	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000
Company				
31 March 2023				
Assets				
Other investments	80,887	407,770	_	488,657
Total assets	80,887	407,770	-	488,657
Liabilities				
Notes payable	(643,100)	-	-	(643,100)
Derivative financial instruments		(227)		(227)
Total liabilities	(643,100)	(227)	_	(643,327)
<b>31 March 2022</b> Assets				
Other investments	_	509,392	_	509,392
Total assets		509,392	-	509,392
Liabilities				
Notes payable	(694,125)	_	_	(694,125)
Total liabilities	(694,125)	-	_	(694,125)

There were no transfers between levels 1, 2 and 3 during the year.

# Valuation techniques used to derive Level 2 fair values

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. The fair values of derivative financial instruments and unquoted instruments are calculated as the present value of the estimated future cash flows and are determined by using counterparty quotes at the balance sheet date. The fair values of investment funds are based on valuations provided by the counterparty, determined using the quoted prices of the underlying portfolio investments at the balance sheet date.

For The Financial Year Ended 31 March 2023

#### 28. FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (e) <u>Fair value measurements</u> (continued)

#### Valuation techniques used to derive Level 3 fair values

The following table presents the valuation techniques and key inputs that were used to determine the fair value of investment property categorised under Level 3 of the fair value hierarchy:

Description	Valuation technique	Key unobservable inputs	Relationship of unobservable inputs to fair value
Mixed-used development	Direct Capitalisation Method	Capitalisation rate	Higher capitalisation rate results in lower fair value
		Total estimated revenue	Lower total revenue results in lower fair value
	Discounted Cash Flow Method	Discount rate	Higher discount rate results in lower fair value
		Total estimated revenue	Lower total revenue results in wlower fair value.

### 29. SEGMENT REPORTING

The Group's segment results are organised based on the operational nature of business conducted. Business segments are aggregated when the goods or services provided, type of customers, nature of business operation, and economic environment is similar. Transactions between segments are recorded within the segment as if they are third party transactions and eliminated on consolidation. The Group's reportable segments are described below:

### (i) <u>Airport-related businesses</u>

Principal activities relate to ownership, development, operation, management and provision of airport facilities and airport-related services, as well as airport investment and consultancy.

### (ii) Jewel operations

Principal activities relate to the ownership, development, operation and management of the Jewel mixed-use development in Singapore.

#### (iii) Others

Others mainly comprise goods and services sold by the Group. None of these segments individually meet the quantitative thresholds for determining reportable segments.

For the financial year ended 31 March 2023, one customer (2022: one customer) accounted for 10% or more of the Group's revenue.

For The Financial Year Ended 31 March 2023

# 29. SEGMENT REPORTING (CONTINUED)

Information regarding the Group's business segments is as follows:

	Airport-related	Jewel			
	businesses	operations	Others	Elimination	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Segment results					
2023					
External revenue	1,764,227	116,087	2,209	-	1,882,523
Inter-segment revenue	26,983	250	5	(27,238)	
Total revenue	1,791,210	116,337	2,214	(27,238)	1,882,523
Operating profit/(loss)	59,819	(29,117)	(4,088)	(494)	26,120
Finance expenses	(43,681)	(28,680)	_	_	(72,361)
Other income and losses					
– net	117,853	115	120	(24)	118,064
Share of results					
of associated					
companies and					
joint ventures	(43,148)	-	-	-	(43,148)
Income tax	(29,396)	9,977	_	_	(19,419)
Profit/(loss) after tax	61,447	(47,705)	(3,968)	(518)	9,256
Attributable to:					
Equity holder of	67.44	(0 ( ===)	(= 0.00)	(==0)	
the Company	61,447	(24,331)	(3,968)	(518)	32,630
Non-controlling		(27.77/)			(27.77/)
interests		(23,374)	(7.000)	- (E30)	(23,374)
_	61,447	(47,705)	(3,968)	(518)	9,256

For The Financial Year Ended 31 March 2023

# 29. SEGMENT REPORTING (CONTINUED)

	Airport-related businesses		Jewel			
	Singapore	Brazil	operations	Others	Elimination	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	<b>,</b> 555	, , , ,	7	7 000	7	γ υ υ υ
Segment results						
2022						
External revenue	735,180	131,268	76,414	1,278	-	944,140
Inter-segment revenue	16,493	_	_	5	(16,498)	
Total revenue	751,673	131,268	76,414	1,283	(16,498)	944,140
Operating loss	(548,536)	11,438	(38,271)	(3,052)	(3,293)	(581,714)
Finance expenses	(46,511)	(192,714)	(22,465)	-	2,583	(259,107)
Other income and	1// 210	22.675	/5/	<b>-</b>	(2.505)	16/ 886
losses – net	144,218	22,635	454	74	(2,605)	164,776
Impairment	-	(12,176)	-	_	-	(12,176)
Loss on deconsolidation of						
a subsidiary	_	(127,963)	_	_	_	(127,963)
Write-down of		(127,505)				(127,303)
investment in						
joint venture	(200,572)	_	_	_	_	(200,572)
Share of results of	(===,===,					(,
associated companies						
and						
joint ventures	21,515	_	-	-	_	21,515
Income tax	41,395	_	6,728	(11)		48,112
Loss after tax	(588,491)	(298,780)	(53,554)	(2,989)	(3,315)	(947,129)
Attributable to:						
Equity holder of						
the Company	(588,491)	(215,517)	(27,314)	(2,989)	(3,315)	(837,626)
Non-controlling		/a=:				<b></b>
interests	-	(83,263)	(26,240)	- '0 555'		(109,503)
-	(588,491)	(298,780)	(53,554)	(2,989)	(3,315)	(947,129)

Included in Jewel's operating results are rental income and direct operating expenses of investment property amounting to \$81,278,064 (2022: \$60,449,737) and \$60,979,718 (2022: \$41,651,207) respectively.

For The Financial Year Ended 31 March 2023

# 29. SEGMENT REPORTING (CONTINUED)

	Airport-related businesses	Jewel operations	Others	Elimination	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Other information					
As at 31 March 2023					
Segment assets	12,896,177	1,343,571	3,932	(930,315)	13,313,365
Segment liabilities	(6,223,223)	(1,589,396)	(14,147)	656,378	(7,170,388)
Net assets/(liabilities)	6,672,954	(245,825)	(10,215)	(273,937)	6,142,977
Associated companies and joint ventures	22,250	-	-	-	22,250
For the financial year ended 31 March 2023					
Capital expenditure	1,080,231	16,941	47	(1,167)	1,096,052
Capital injection into an associated company	386	-	_	-	386
Depreciation and amortisation	628,282	75,714	62	-	704,058

For The Financial Year Ended 31 March 2023

# 29. SEGMENT REPORTING (CONTINUED)

	Airport-related businesses					
			Jewel	0.1		
	Singapore	Brazil	operations	Others	Elimination	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other information						
As at 31 March 2022						
Segment assets	12,229,699	_	1,426,180	3,755	(909,428)	12,750,206
Segment liabilities	(5,622,886)	_	(1,631,447)	(10,002)	636,010	(6,628,325)
Net assets	6,606,813	_	(205,267)	(6,247)	(273,418)	6,121,881
Associated companies and joint ventures	27,297		-		-	27,297
For the financial year ended 31 March 2022						
Capital expenditure	1,096,808	223,312	6,146	70	(2,782)	1,323,554
Capital injection into an associated company	680	_	<del>-</del>	_	<del>-</del>	680
Depreciation and amortisation	639,575	12,163	63,952	94	_	715,784

Capital expenditure comprises additions to property, plant and equipment, intangible assets, right-of-use assets, and investment property.

For The Financial Year Ended 31 March 2023

#### 30. IMMEDIATE AND ULTIMATE HOLDING ENTITY

The Company's immediate and ultimate holding entity is the Minister for Finance, incorporated in Singapore.

#### 31. RELATED PARTY TRANSACTIONS

(a) In addition to the information disclosed elsewhere in the financial statements, the Group's significant transactions and balances with entities that are related parties to its ultimate holding entity are disclosed as follows:

	Group		
	2023	2022	
	\$'000	\$'000	
Revenue			
- Airport service fees	215,459	132,859	
- Franchise fees	62,609	28,130	
<u>Expenses</u>			
- Security related expenses	112,597	53,105	
Receivables			
- Trade and other receivables	39,172	16,250	
<u>Payables</u>			
- Trade and other payables	12,361	7,694	

(b) Key management personnel ("KMP") compensation paid or payable amounted to \$21,517,000 (2022: \$8,510,000). Of this, \$21,410,000 (2022: \$8,425,000) is attributable to short-term employee benefits such as directors' fees, employee salaries, bonus, leave entitlement and other long-term benefits paid or payable within 12 months after the balance sheet date. The remaining expense relates to contributions to the Central Provident Fund.

For The Financial Year Ended 31 March 2023

#### 32. LISTING OF SIGNIFICANT COMPANIES IN THE GROUP

		Country of business/		
Name of companies	Principal activities	incorporation	Equity h	
			2023	2022
Significant subsidiaries			<b>%</b>	%
Held by the Company:				
Changi Airports International Pte. Ltd. <sup>(a)</sup>	Investment holding and provision of consultancy services in the field of civil aviation	Singapore	100	100
Changi Travel Services Pte. Ltd. <sup>(a)</sup>	Sale of travel and tour-related products and packages	Singapore	100	100
Jewel Changi Airport Holdings Pte. Ltd. <sup>(a)</sup>	Investment holding	Singapore	100	100
E-Concierge Pte Ltd <sup>(a)</sup>	E-commerce distribution	Singapore	100	100
Held by the Group:				
Changi Airport Consultants Pte. Ltd. (a)	Provision of airport-related consultancy services	Singapore	100	100
Changi Airport Planners and Engineers Pte. Ltd. <sup>(a)</sup>	Provision of professional engineering services in the field of civil aviation	Singapore	100	100

For The Financial Year Ended 31 March 2023

# LISTING OF SIGNIFICANT COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Principal activities	Country of business/ incorporation	Equity I	noldina _
			2023	2022
			%	%
Significant subsidiaries (cor	ntinued)			
Held by the Group: (continu	ed)			
Rio de Janeiro Aeroporto S.A <sup>(b)</sup>	Investment holding	Brazil	100	100
Jewel Changi Airport Devt Pte Ltd <sup>(a)</sup>	Provision of development, project, and real estate management services	Singapore	51	51
Jewel Changi Airport Hotel Pte Ltd <sup>(a)</sup>	Hotel and F&B operations	Singapore	51	51
Jewel Changi Airport Trust <sup>(a)</sup>	Operation and management of mixed-use development	Singapore	51	51
Jewel Changi Airport Trustee Pte Ltd <sup>(a)</sup>	Provision of trustee- management services	Singapore	51	51
CTS Southeast Asia Pte. Ltd. <sup>(a)</sup>	Investment holding	Singapore	100	100
Changi Travel International Pte. Ltd. <sup>(a)</sup>	Provision of management services and representing	Singapore	100	100

airlines as general sales agent

For The Financial Year Ended 31 March 2023

### 32. LISTING OF SIGNIFICANT COMPANIES IN THE GROUP (CONTINUED)

		Country of business/		
Name of companies	Principal activities	incorporation	Equity h	olding
			2023	2022
			%	%
Significant associated comp	anies and joint ventures			
Held by the Company:				
Experia Events Pte Ltd (c)	Organising and management of conferences, exhibitions and other related activities	Singapore	20	20
Held by the Group:				
Concessionária Aeroporto Rio de Janeiro S.A <sup>(b)</sup>	Airport concessionaire	Brazil	51	51
Bengal Aerotropolis Projects Ltd <sup>(c)</sup>	Development of airport and township projects	India	30.2	30.2
Fukuoka International Airport Co., Ltd ("FIAC") (c)	Provision of airport and airport-related services	Japan	_(d)	21
Sino-Singapore Chongqing Airport Commercial Management Co., Ltd. (b)	Provision of retail mall management services	People's Republic of China	49	49

<sup>(</sup>a) Audited by PricewaterhouseCoopers LLP, Singapore.

<sup>(</sup>b) Audited by PricewaterhouseCoopers firms outside of Singapore.

<sup>(</sup>c) Audited by other firms

<sup>&</sup>lt;sup>(d)</sup> During the financial year, the Group sold its investment in FIAC (Note 16).

For The Financial Year Ended 31 March 2023

#### 33. DIVIDENDS

For the financial year ended 31 March 2023, a final dividend amounting to \$19,398,000 will be recommended at the Annual General Meeting, subject to the approval of the shareholder. These financial statements do not reflect this dividend, which will be accounted for in the shareholders' equity as an appropriation of retained profits in the financial year ending 31 March 2024.

#### 34. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS

Certain new standards, amendments and interpretations to existing standards have been published and are mandatory for the Group's accounting periods beginning on or after 1 April 2023 for which the Group has not early adopted.

The Group does not expect the adoption of these mandatory accounting standards or interpretations to have a material impact on the financial statements.

#### 35. AUTHORISATION OF FINANCIAL STATEMENTS

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Changi Airport Group (Singapore) Pte. Ltd. on 1 June 2023.