

Curriculum Vitae

CAPTAIN LARRY G. JOHNSON



Education & Qualifications:

- University of Washington EMBA, Seattle
- American Management Association Graduate Program, New York
- Crawford Nautical School, Seattle
- Offshore Navigation School, Seattle
- Associated General Contractors Construction Estimating, Seattle
- USCG - Level 200, 300, Incident Command Training, Portland
- USCG - Level 400, Unified Command Training, Portland
- STCW 95, GMDSS, Master Any Oceans, Advanced Marine Firefighting, Radar Observer

Recent Employment History:

- 1983 - 2006 Director International Projects and Joint Ventures Foss Maritime, Seattle
- 2006 - 2008 Senior Vice President America Cargo Transport, Seattle
- 2009 - 2011 Managing Director Offshore Marine Services Alliance, Perth WA
- 2011 - 2014 Chief Operating Officer Teras Australia, Perth WA
- 2008 - 2014 COO and Executive Director Ezion Holdings Group, Singapore

Background and Experience:

Captain Larry Johnson is a seasoned Marine Professional with over 38 years of experience in the Maritime Industry including fourteen years at sea, eight years as Master. He has twenty four years of management experience, which include fourteen years of P & L responsibilities.

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Captain Johnson has a strong involvement in all aspects of marine operations, marketing and sales. He holds a valid USCG Masters License, any oceans.

From 1983 to 2006, Captain Larry Johnson worked at Foss Maritime Company and held various positions with increasing responsibility, retiring as Director International Operations and Joint Ventures. During his seagoing career, Captain Johnson served as Ice Pilot for Foss Maritime piloting vessels through winter Ice packs in Cook Inlet and Bering Sea. This experience was later put to use in Russia as Project Manager for the 2005 and 2006 Sakhalin II Sealifts Project for Exxonmobil Development Corporation. He was one of two Special Projects Captains involved in high risk beaching operations, liquid and arctic solid bulk lighterage, tanker escorts, ship assists and transport of high value project cargoes into remote in harsh marine environment. He has extensive marine experience working in harsh Arctic and warm tropical environments.

After coming ashore, he was responsible for business development, project team management, budgeting, contract negotiations, marine safety, casualty cost control, project management of oil & gas and mining projects. During his period of service, he undertook various roles, which included Vice President, Regional Director, Operations Manager, Marine Superintendent and Port Captain. He is a seasoned labor negotiator. Nine years of his time at Foss was spent in a senior leadership role integrating acquired businesses into the Foss Organization.

From 2006 to January 2008, Captain Larry Johnson was Senior Vice President of America Cargo Transport Corp (ACTC), a U.S. Military Contractor and certified VISA, MSP and USC05 contractor engaged in the marine transport of sensitive cargoes throughout Asia, Australia and the Middle East. He was responsible for the acquisition and integration of an International Commercial Freight Carrier whereby he increased sales growth by 100% to \$120M and profit increase of 120% in the first year of operation. Captain Larry Johnson was also responsible for the marine transportation of high, wide & heavy project cargoes worldwide and marine tug & barge transport of Food Aid to Africa, South America and the Caribbean. He also had operational responsibility for integration of two 800' Ro-Ro break-bulk carriers into the Trans-Atlantic Trade and establishment of a Persian Gulf Feeder Service and twice weekly military hardware deliveries from Kuwait to Umm Qasr Iraq during the Gulf War.

Captain Larry Johnson is US patented inventor of towing appliances. He is the author of several papers and has developed numerous transportation strategies. In one of his publications, he developed the specifications, strategy, and deployment of the "fly away" emergency rigging and towing package as a key component of the first International Tug of Opportunity System for high seas ship rescues and emergency response. He has written several Marine Execution Plans, Ice Management Plans, Cyclone Avoidance Plans and Procedures, Marine Safety Plans and Transportation Manuals. He has held multiple congressional advisory appointments related to marine firefighting, oil spill response and marine salvage. He has held board positions for pilotage organizations, tug associations,

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marine exchanges and marine security organizations. He has been a Corporate Security Officer holding US Military "Secret Security Clearance".

He has a long record of marine consulting for various oil and gas and mining projects, which include Project Manager on the Sakhalin II 2005, 2006 Sealifts Operations for Exxonmobil Development Corporation, Aker Kvaener North Adriatic GBS, Port of Portland Grain Transload, Waste Management Solid Waste Transport, Sea Bulk International Bulk Transport and Lighterage, Parsons Brinkhoff Eureka LNG Terminal Design, Washington State Marine Firefighting Task Force, MARAD, National Business Council, State of Oregon Board of Maritime Pilots, Portland Merchants Exchange, Clean Sound Cooperative Spill Response (training Master), Pacific Northwest Waterways Association, Northwest Towboat Operators, Columbia River Towboat Association, ARCO Marine Tug & Salvage System, USCG Tanker Escort Regulations, TSAC License Training and Watch Keeping Standards, U.S. National Research Council "Minding the Helm", Batelle Corporation and USCG "Study on Fatigue", Arizona Atomic Energy Commission containment vessel transport, Black Sands Iron Ore Deep Sea Mining Operation in the Philippines and most recently, marine consultant for multiple large LNG projects in Australia including Gorgon, Inpex, Woodside and Fishermans.

In 2009 Captain Johnson founded Offshore Marine Services Alliance (OMSA) Joint Venture with Skilled Group and Pacific Basin. OMSA was awarded the Gorgon Tugs and Barges Contract, stevedoring contract at the AMC Facility at Henderson WA and the pilotage at Barrow Island while becoming the largest Indigenous marine employer in the nation. He is a notable advocate for Aboriginal and disadvantaged youth development and employment. In 2011 his team was awarded the module transport contracts for Bechtel Corporation on the QCLNG, GLNG and APLNG Projects at Curtis Island. He is currently developing an International Port at Melville Island Northern Territory. Captain Johnson is currently employed as Chief Operating Officer and Executive Director of SGX listed Ezion Holdings Limited and Chief Operating Officer of wholly owned subsidiary Teras Australia.

Biography

Captain Larry Johnson is a seasoned Marine Professional with over 38 years of experience in the Maritime Industry including fourteen years at sea, eight years as Master. His formal education included an EMBA from the University of Washington in Seattle and on-going technical training from multiple institutions. He has twenty four years of management experience, which include fourteen years of P & L responsibilities. Captain Johnson has a strong involvement in all aspects of marine operations, marketing and sales. He holds a valid USCG Masters License, any oceans. Captain Larry Johnson is a US patented inventor of towing appliances. He is the author of several papers and has developed numerous transportation strategies. He has a long record of marine consulting for various oil and gas and mining clients. His unique management style has earned him recognition as a successful CEO. This coupled with his strong passion for the development and employment of Indigenous people and disadvantaged youth has won him a strong following in the industry.