



**CASA HOLDINGS LIMITED**  
(Company Registration Number: 199406212Z)  
(Incorporated in the Republic of Singapore)

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**UNAUDITED CONDENSED INTERIM FINANCIAL STATEMENTS  
FOR THE SIX MONTHS AND FULL YEAR ENDED 30 SEPTEMBER 2025**

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**A. Condensed interim consolidated statement of comprehensive income**

|                                                                              | Note | 6 months ended    |                   |             | Group             |                   |             |
|------------------------------------------------------------------------------|------|-------------------|-------------------|-------------|-------------------|-------------------|-------------|
|                                                                              |      | 30.9.25<br>\$'000 | 30.9.24<br>\$'000 | Change<br>% | 30.9.25<br>\$'000 | 30.9.24<br>\$'000 | Change<br>% |
| Revenue                                                                      |      | 9,782             | 10,460            | (6.5)       | 20,313            | 20,714            | (1.9)       |
| Cost of sales                                                                |      | (5,426)           | (5,685)           | (4.6)       | (11,414)          | (11,512)          | (0.9)       |
| Gross profit                                                                 |      | 4,356             | 4,775             | (8.8)       | 8,899             | 9,202             | (3.3)       |
| Other income                                                                 | 6    | 1,395             | 980               | 42.3        | 2,560             | 1,885             | 35.8        |
| Other (losses)/gains:                                                        |      |                   |                   |             |                   |                   |             |
| - Impairment loss on financial assets                                        |      | (14)              | -                 | N/M         | (14)              | -                 | N/M         |
| - Others <sup>1</sup>                                                        | 7    | (1,193)           | 8,026             | N/M         | 258               | 8,632             | (97)        |
| Expenses                                                                     |      |                   |                   |             |                   |                   |             |
| - Selling and distribution                                                   |      | (1,651)           | (1,737)           | (5.0)       | (3,339)           | (3,615)           | (7.6)       |
| - Administrative                                                             |      | (4,176)           | (4,104)           | 1.8         | (8,152)           | (8,205)           | (0.6)       |
| - Finance                                                                    | 8    | (1,074)           | (1,083)           | (0.8)       | (2,150)           | (2,142)           | 0.4         |
| Share of profit of an associated company                                     |      | -                 | 723               | N/M         | -                 | 1,037             | N/M         |
| Share of profit/(loss) of a joint-venture company                            |      | 16                | (365)             | N/M         | 15                | 1,135             | (98.7)      |
| <b>(Loss)/profit before income tax</b>                                       |      | <b>(2,341)</b>    | <b>7,215</b>      | <b>N/M</b>  | <b>(1,923)</b>    | <b>7,929</b>      | <b>N/M</b>  |
| Income tax (expense)/credit                                                  | 11   | (52)              | 44                | N/M         | (109)             | 24                | N/M         |
| <b>(Loss)/profit after income tax</b>                                        |      | <b>(2,393)</b>    | <b>7,259</b>      | <b>N/M</b>  | <b>(2,032)</b>    | <b>7,953</b>      | <b>N/M</b>  |
| <b>Other comprehensive (loss)/income, net of tax:</b>                        |      |                   |                   |             |                   |                   |             |
| <b>Items that may be reclassified subsequently to profit or loss:</b>        |      |                   |                   |             |                   |                   |             |
| Shares of other comprehensive gain/(loss) of an associated company           |      |                   |                   |             |                   |                   |             |
| - Currency translation differences                                           |      | -                 | 2,461             | N/M         | -                 | 1,992             | N/M         |
| - Reclassification of reserves resulted to disposal of an associated company |      | -                 | 201               | N/M         | -                 | 201               | N/M         |
| Currency translation differences arising from consolidation                  |      | 1,070             | (142)             | N/M         | (96)              | (114)             | (15.8)      |
| <b>Other comprehensive (loss)/gain, net of tax</b>                           |      | <b>1,070</b>      | <b>2,520</b>      | <b>N/M</b>  | <b>(96)</b>       | <b>2,079</b>      | <b>N/M</b>  |
| <b>Total comprehensive (loss)/income</b>                                     |      | <b>(1,323)</b>    | <b>9,779</b>      | <b>N/M</b>  | <b>(2,128)</b>    | <b>10,032</b>     | <b>N/M</b>  |
| <b>(Loss)/profit attributable to:</b>                                        |      |                   |                   |             |                   |                   |             |
| Equity holders of the Company                                                |      | (1,754)           | 7,397             | N/M         | (1,323)           | 8,115             | N/M         |
| Non-controlling interests                                                    |      | (639)             | (138)             | 363.0       | (709)             | (162)             | 337.7       |
|                                                                              |      | (2,393)           | 7,259             | N/M         | (2,032)           | 7,953             | N/M         |
| <b>Total comprehensive (loss)/income attributable to:</b>                    |      |                   |                   |             |                   |                   |             |
| Equity holders of the Company                                                |      | (1,404)           | 10,038            | N/M         | (1,436)           | 10,293            | N/M         |
| Non-controlling interests                                                    |      | 81                | (259)             | N/M         | (692)             | (261)             | 165.1       |
|                                                                              |      | (1,323)           | 9,779             | N/M         | (2,128)           | 10,032            | N/M         |

N/M - not meaningful

<sup>1</sup> Include the currency exchange loss of \$1.0 million for the financial year ended 30 September 2025 due to the depreciation of the Malaysian Ringgit against the Singapore dollar prior to the end of financial year. (FY2024: \$1.8 million gain)

**B. Condensed interim statements of financial position**

|                                                                           |      | Group                    |                          | Company                  |                          |
|---------------------------------------------------------------------------|------|--------------------------|--------------------------|--------------------------|--------------------------|
|                                                                           |      | 30 Sep<br>2025<br>\$'000 | 30 Sep<br>2024<br>\$'000 | 30 Sep<br>2025<br>\$'000 | 30 Sep<br>2024<br>\$'000 |
|                                                                           | Note |                          |                          |                          |                          |
| <b>ASSETS</b>                                                             |      |                          |                          |                          |                          |
| <b>Current assets</b>                                                     |      |                          |                          |                          |                          |
| Cash and cash equivalents                                                 |      | 28,083                   | 30,505                   | 23,316                   | 26,643                   |
| Trade and other receivables                                               |      | 3,546                    | 4,005                    | 29,599                   | 28,487                   |
| Inventories                                                               |      | 6,194                    | 7,724                    | -                        | -                        |
|                                                                           |      | 37,823                   | 42,234                   | 52,915                   | 55,130                   |
| <b>Non-current assets</b>                                                 |      |                          |                          |                          |                          |
| Development properties                                                    | 15   | 50,869                   | 52,293                   | -                        | -                        |
| Investment in a joint venture company                                     |      | 721                      | 717                      | -                        | -                        |
| Investments in subsidiary corporations                                    |      | -                        | -                        | 9,500                    | 9,742                    |
| Investment property                                                       | 16   | 745                      | -                        | -                        | -                        |
| Property, plant and equipment                                             | 17   | 7,727                    | 8,762                    | -                        | -                        |
|                                                                           |      | 60,062                   | 61,772                   | 9,500                    | 9,742                    |
| <b>Total assets</b>                                                       |      | 97,885                   | 104,006                  | 62,415                   | 64,872                   |
| <b>LIABILITIES</b>                                                        |      |                          |                          |                          |                          |
| <b>Current liabilities</b>                                                |      |                          |                          |                          |                          |
| Trade and other payables                                                  |      | 4,380                    | 5,356                    | 7,204                    | 5,916                    |
| Provision                                                                 |      | 715                      | 672                      | -                        | -                        |
| Bank borrowings                                                           | 18   | 223                      | 591                      | -                        | -                        |
| Lease liability                                                           |      | 63                       | 60                       | -                        | -                        |
| Current income tax liabilities                                            |      | 75                       | 129                      | -                        | -                        |
|                                                                           |      | 5,456                    | 6,808                    | 7,204                    | 5,916                    |
| <b>Non-current liabilities</b>                                            |      |                          |                          |                          |                          |
| Other payables                                                            |      | 27,909                   | 28,281                   | -                        | -                        |
| Provisions                                                                |      | 153                      | 156                      | -                        | -                        |
| Bank borrowings                                                           | 18   | 48                       | 131                      | -                        | -                        |
| Lease liability                                                           |      | 1,241                    | 1,316                    | -                        | -                        |
| Deferred income tax liabilities                                           |      | 80                       | 90                       | -                        | -                        |
|                                                                           |      | 29,431                   | 29,974                   | -                        | -                        |
| <b>Total liabilities</b>                                                  |      | 34,887                   | 36,782                   | 7,204                    | 5,916                    |
| <b>NET ASSETS</b>                                                         |      | 62,998                   | 67,224                   | 55,211                   | 58,956                   |
| <b>EQUITY</b>                                                             |      |                          |                          |                          |                          |
| <b>Capital and reserves attributable to equity holders of the Company</b> |      |                          |                          |                          |                          |
| Share capital                                                             | 19   | 32,315                   | 32,315                   | 32,315                   | 32,315                   |
| Currency translation reserve                                              |      | 226                      | 339                      | -                        | -                        |
| Retained profits                                                          |      | 32,784                   | 36,205                   | 22,896                   | 26,641                   |
|                                                                           |      | 65,325                   | 68,859                   | 55,211                   | 58,956                   |
| <b>Non-controlling interests</b>                                          |      | (2,327)                  | (1,635)                  | -                        | -                        |
| <b>Total equity</b>                                                       |      | 62,998                   | 67,224                   | 55,211                   | 58,956                   |

**C. Condensed interim statements of changes in equity**

| ← Attributable to equity holders of the Company →        |                         |                                     |                                        |                            |                 |                                     |                        |
|----------------------------------------------------------|-------------------------|-------------------------------------|----------------------------------------|----------------------------|-----------------|-------------------------------------|------------------------|
| Note                                                     | Share capital<br>\$'000 | Asset revaluation reserve<br>\$'000 | Currency translation reserve<br>\$'000 | Retained profits<br>\$'000 | Total<br>\$'000 | Non-controlling interests<br>\$'000 | Total equity<br>\$'000 |
| <b>Group</b>                                             |                         |                                     |                                        |                            |                 |                                     |                        |
| <b>2025</b>                                              |                         |                                     |                                        |                            |                 |                                     |                        |
| Balance as at 1 October 2024                             | 32,315                  | -                                   | 339                                    | 36,205                     | 68,859          | (1,635)                             | 67,224                 |
| Loss for the financial year                              | -                       | -                                   | -                                      | (1,323)                    | (1,323)         | (709)                               | (2,032)                |
| Other comprehensive loss for the financial year          | -                       | -                                   | (113)                                  | -                          | (113)           | 17                                  | (96)                   |
| <b>Total comprehensive loss for the financial year</b>   | -                       | -                                   | (113)                                  | (1,323)                    | (1,436)         | (692)                               | (2,128)                |
| Dividends paid                                           | -                       | -                                   | -                                      | (2,098)                    | (2,098)         | -                                   | (2,098)                |
| <b>Balance as at 30 September 2025</b>                   | <b>32,315</b>           | <b>-</b>                            | <b>226</b>                             | <b>32,784</b>              | <b>65,325</b>   | <b>(2,327)</b>                      | <b>62,998</b>          |
| <b>2024</b>                                              |                         |                                     |                                        |                            |                 |                                     |                        |
| Balance as at 1 October 2023                             | 32,315                  | 541                                 | (2,380)                                | 28,719                     | 59,195          | (1,374)                             | 57,821                 |
| Profit for the financial year                            | -                       | -                                   | -                                      | 8,115                      | 8,115           | (162)                               | 7,953                  |
| Other comprehensive income for the financial year        | -                       | (541)                               | 2,719                                  | -                          | 2,178           | (99)                                | 2,079                  |
| <b>Total comprehensive income for the financial year</b> | -                       | (541)                               | 2,719                                  | 8,115                      | 10,293          | (261)                               | 10,032                 |
| Dividends paid                                           | -                       | -                                   | -                                      | (629)                      | (629)           | -                                   | (629)                  |
| <b>Balance as at 30 September 2024</b>                   | <b>32,315</b>           | <b>-</b>                            | <b>339</b>                             | <b>36,205</b>              | <b>68,859</b>   | <b>(1,635)</b>                      | <b>67,224</b>          |
| <b>Company</b>                                           |                         |                                     |                                        |                            |                 |                                     |                        |
| <b>2025</b>                                              |                         |                                     |                                        |                            |                 |                                     |                        |
| Balance as at 1 October 2024                             | 32,315                  |                                     |                                        | 26,641                     | 58,956          |                                     |                        |
| Total comprehensive loss for the financial year          | -                       |                                     |                                        | (1,647)                    | (1,647)         |                                     |                        |
| Dividends paid                                           | -                       |                                     |                                        | (2,098)                    | (2,098)         |                                     |                        |
| <b>Balance as at 30 September 2025</b>                   | <b>32,315</b>           |                                     |                                        | <b>22,896</b>              | <b>55,211</b>   |                                     |                        |
| <b>2024</b>                                              |                         |                                     |                                        |                            |                 |                                     |                        |
| Balance as at 1 October 2023                             | 32,315                  |                                     |                                        | 11,926                     | 44,241          |                                     |                        |
| Total comprehensive income for the financial year        | -                       |                                     |                                        | 15,344                     | 15,344          |                                     |                        |
| Dividends paid                                           | -                       |                                     |                                        | (629)                      | (629)           |                                     |                        |
| <b>Balance as at 30 September 2024</b>                   | <b>32,315</b>           |                                     |                                        | <b>26,641</b>              | <b>58,956</b>   |                                     |                        |

**D. Condensed interim consolidated statement of cash flows**

|                                                                          | <b>Group</b>           |                  |
|--------------------------------------------------------------------------|------------------------|------------------|
|                                                                          | <b>12 months Ended</b> |                  |
|                                                                          | <b>30.9.2025</b>       | <b>30.9.2024</b> |
|                                                                          | <b>\$'000</b>          | <b>\$'000</b>    |
| <b>Cash flows from operating activities</b>                              |                        |                  |
| Net (loss)/profit                                                        | (2,032)                | 7,953            |
| Adjustments for:                                                         |                        |                  |
| - Income tax expense/(credit)                                            | 109                    | (24)             |
| - Depreciation of property, plant and equipment                          | 524                    | 769              |
| - Depreciation of investment property                                    | 28                     | -                |
| - Gain on amortisation of interest-free non-current payables             | (2,008)                | (1,985)          |
| - Gain on disposal of property, plant and equipment                      | -                      | (2)              |
| - Gain on disposal of development properties                             | -                      | (259)            |
| - Gain on disposal of interest in an associated company                  | -                      | (4,638)          |
| - Written off property, plant and equipment                              | 39                     | -                |
| - Written off of development cost associated with development properties | 706                    | -                |
| - Impairment loss of goodwill                                            | 9                      | -                |
| - Interest income                                                        | (589)                  | (1)              |
| - Finance expense                                                        | 2,150                  | 2,142            |
| - Share of profit of an associated company                               | -                      | (1,037)          |
| - Share of profit of a joint venture company                             | (15)                   | (1,135)          |
| - Unrealised currency translation losses/(gains)                         | 296                    | (2,385)          |
|                                                                          | (783)                  | (602)            |
| Change in working capital:                                               |                        |                  |
| - Development properties                                                 | (108)                  | 301              |
| - Inventories                                                            | 1,530                  | 160              |
| - Trade and other receivables                                            | 459                    | 106              |
| - Trade and other payables                                               | (615)                  | 341              |
| Cash generated from operations                                           | 483                    | 306              |
| Income tax paid                                                          | (173)                  | (246)            |
| <b>Net cash provided by operating activities</b>                         | <b>310</b>             | <b>60</b>        |
| <b>Cash flows from investing activities</b>                              |                        |                  |
| Additions to property, plant and equipment                               | (297)                  | (24)             |
| Repayment from a joint-venture company                                   | -                      | 3,602            |
| Disposal of property, plant and equipment                                | -                      | 2                |
| Disposal of development properties                                       | -                      | 560              |
| Disposal of interest in an associated company                            | -                      | 26,270           |
| Interest received                                                        | 589                    | 1                |
| <b>Net cash provided by investing activities</b>                         | <b>292</b>             | <b>30,411</b>    |
| <b>Cash flows from financing activities</b>                              |                        |                  |
| Proceeds from bank borrowings                                            | 187                    | -                |
| Repayment of bank borrowings                                             | (638)                  | (678)            |
| Repayment of bills payable                                               | (330)                  | (1,396)          |
| Repayment of lease liability                                             | (72)                   | (61)             |
| Dividends paid to equity holder of the Company                           | (2,098)                | (629)            |
| Interest paid                                                            | (71)                   | (183)            |
| <b>Net cash used in financing activities</b>                             | <b>(3,022)</b>         | <b>(2,947)</b>   |
| <b>Net (decrease)/increase in cash and cash equivalents</b>              | <b>(2,420)</b>         | <b>27,524</b>    |
| <b>Cash and cash equivalents</b>                                         |                        |                  |
| Beginning of the financial year                                          | 30,505                 | 2,989            |
| Effects of currency translation on cash and cash equivalents             | (2)                    | (8)              |
| <b>End of the financial year</b>                                         | <b>28,083</b>          | <b>30,505</b>    |

**E. Notes to the condensed interim consolidated financial statements**

**1. Corporate information**

Casa Holdings Limited (the “Company”) is listed on the Mainboard of Singapore Exchange Securities Trading Limited (“SGX-ST”) and incorporated and domiciled in Singapore. The address of its registered office is 15 Kian Teck Crescent, Singapore 628884.

The principal activities of the Group are distributor of electrical and electronic home appliances, property holdings and property development.

**2. Basis of preparation**

The condensed interim financial statements for the six months and full year ended 30 September 2025 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last interim financial statements for the six months ended 31 March 2025.

The Group has applied the same accounting policies and methods of computation as in the Group’s most recently audited financial statements.

The condensed interim financial statements are presented in Singapore dollar which is the Company’s functional currency.

**2.1 New and amended standards adopted by the Group**

A number of amendments to Singapore Financial Reporting Standards (International) (“SFRS(I)”) have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those SFRS(I).

**2.2 Use of judgements and estimates**

Management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 September 2025.

**3. Seasonal operations**

The Group’s businesses are not affected significantly by seasonal or cyclical factors during the financial period.

**4. Segment and revenue information**

The Group is organised into the following main business segments:

- Segment 1: Trading
- Segment 2: Property development
- Segment 3: Unallocated included investment holding entity

Management monitors the operating results of its business segments separately for making decisions about allocation of resources and assessment of performances of each segment.

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**4. Segment and revenue information (cont'd)**

**4.1 Operating segments**

|                                                            | <u>Trading</u><br>\$'000 | <u>Property<br/>Development</u><br>\$'000 | <u>Unallocated</u><br>\$'000 | <u>Total</u><br>\$'000 |
|------------------------------------------------------------|--------------------------|-------------------------------------------|------------------------------|------------------------|
| <b><u>For 6 months ended<br/>30 September 2025</u></b>     |                          |                                           |                              |                        |
| <b>Sales to external parties</b>                           | <b>9,782</b>             | -                                         | -                            | <b>9,782</b>           |
| <b>Segment profit</b>                                      | <b>166</b>               | <b>(884)</b>                              | <b>(1,675)</b>               | <b>(2,393)</b>         |
| Interest income                                            | 110                      | -                                         | 287                          | 397                    |
| Share of loss of a joint-venture company                   | -                        | -                                         | 16                           | 16                     |
| Depreciation of property, plant and equipment              | (257)                    | (1)                                       | -                            | (258)                  |
| Interest expense                                           | (33)                     | -                                         | -                            | (33)                   |
| Amortised interest on non-current payables                 | -                        | (1,040)                                   | -                            | (1,040)                |
| Gain on amortisation of interest-free non-current payables | -                        | 970                                       | -                            | 970                    |
| Loss before income tax                                     |                          |                                           |                              | <b>(2,341)</b>         |
| Income tax expense                                         |                          |                                           |                              | (52)                   |
| Loss after income tax                                      |                          |                                           |                              | <b>(2,393)</b>         |
| <b><u>For 6 months ended<br/>30 September 2024</u></b>     |                          |                                           |                              |                        |
| <b>Sales to external parties</b>                           | <b>10,460</b>            | -                                         | -                            | <b>10,460</b>          |
| <b>Segment profit</b>                                      | <b>876</b>               | <b>52</b>                                 | <b>11,010</b>                | <b>11,938</b>          |
| Interest income                                            | -                        | 1                                         | -                            | 1                      |
| Gain on disposal of interest in an associated company      | -                        | -                                         | (4,638)                      | (4,638)                |
| Share of profit of an associated company                   | -                        | -                                         | 723                          | 723                    |
| Share of loss of a joint-venture company                   | -                        | -                                         | (365)                        | (365)                  |
| Depreciation of property, plant and equipment              | (272)                    | (97)                                      | -                            | (369)                  |
| Interest expense                                           | (89)                     | -                                         | -                            | (89)                   |
| Amortised interest on non-current payables                 | -                        | (993)                                     | -                            | (993)                  |
| Gain on amortisation of interest-free non-current payables | -                        | 1,007                                     | -                            | 1,007                  |
| Profit before income tax                                   |                          |                                           |                              | 7,215                  |
| Income tax credit                                          |                          |                                           |                              | 44                     |
| Profit after income tax                                    |                          |                                           |                              | <b>7,259</b>           |
| <b><u>For 12 months ended<br/>30 September 2025</u></b>    |                          |                                           |                              |                        |
| <b>Sales to external parties</b>                           | <b>20,313</b>            | -                                         | -                            | <b>20,313</b>          |
| <b>Segment profit</b>                                      | <b>616</b>               | <b>(1,046)</b>                            | <b>(1,432)</b>               | <b>(1,862)</b>         |
| Interest income                                            | 110                      | -                                         | 479                          | 589                    |
| Share of gain of a joint-venture company                   | -                        | -                                         | 15                           | 15                     |
| Depreciation of property, plant and equipment              | (521)                    | (3)                                       | -                            | (524)                  |
| Interest expense                                           | (71)                     | -                                         | -                            | (71)                   |
| Amortised interest on non-current payables                 | -                        | (2,078)                                   | -                            | (2,078)                |
| Gain on amortisation of interest-free non-current payables | -                        | 2,008                                     | -                            | 2,008                  |
| Loss before income tax                                     |                          |                                           |                              | <b>(1,923)</b>         |
| Income tax expense                                         |                          |                                           |                              | (109)                  |
| Loss after income tax                                      |                          |                                           |                              | <b>(2,032)</b>         |

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**4. Segment and revenue information (cont'd)**

**4.1 Operating segments (cont'd)**

|                                                            | <u>Trading</u><br>\$'000 | <u>Property<br/>Development</u><br>\$'000 | <u>Unallocated</u><br>\$'000 | <u>Total</u><br>\$'000 |
|------------------------------------------------------------|--------------------------|-------------------------------------------|------------------------------|------------------------|
| <b>For 12 months ended</b>                                 |                          |                                           |                              |                        |
| <b><u>30 September 2024</u></b>                            |                          |                                           |                              |                        |
| <b>Sales to external parties</b>                           | 20,714                   | -                                         | -                            | 20,714                 |
| <b>Segment profit</b>                                      | 518                      | 114                                       | 1,412                        | 2,044                  |
| Interest income                                            | -                        | 1                                         | -                            | 1                      |
| Gain on disposal of interest in an associated company      | -                        | -                                         | 4,638                        | 4,638                  |
| Share of profit of an associated company                   | -                        | -                                         | 1,037                        | 1,037                  |
| Share of gain of a joint-venture company                   | -                        | -                                         | 1,135                        | 1,135                  |
| Depreciation of property, plant and equipment              | (542)                    | (227)                                     | -                            | (769)                  |
| Interest expense                                           | (183)                    | -                                         | -                            | (183)                  |
| Amortised interest on non-current payables                 | -                        | (1,959)                                   | -                            | (1,959)                |
| Gain on amortisation of interest-free non-current payables | -                        | 1,985                                     | -                            | 1,985                  |
| Profit before income tax                                   |                          |                                           |                              | 7,929                  |
| Income tax expense                                         |                          |                                           |                              | 24                     |
| Profit after income tax                                    |                          |                                           |                              | 7,953                  |
| <b><u>30 September 2025</u></b>                            |                          |                                           |                              |                        |
| <b>Segment assets</b>                                      | <b>18,481</b>            | <b>54,094</b>                             | <b>25,310</b>                | <b>97,885</b>          |
| Segment assets includes:                                   |                          |                                           |                              |                        |
| Investment in a joint-venture company                      | -                        | -                                         | 721                          | 721                    |
| Additions to:                                              |                          |                                           |                              |                        |
| - property, plant and equipment                            | 295                      | 2                                         | -                            | 297                    |
| <b>Segment liabilities</b>                                 | <b>5,718</b>             | <b>28,462</b>                             | <b>707</b>                   | <b>34,887</b>          |
| <b><u>30 September 2024</u></b>                            |                          |                                           |                              |                        |
| <b>Segment assets</b>                                      | <b>24,207</b>            | <b>52,550</b>                             | <b>27,249</b>                | <b>104,006</b>         |
| Segment assets includes:                                   |                          |                                           |                              |                        |
| Investment in a joint-venture company                      | -                        | -                                         | 717                          | 717                    |
| Additions to:                                              |                          |                                           |                              |                        |
| - property, plant and equipment                            | 64                       | -                                         | -                            | 64                     |
| <b>Segment liabilities</b>                                 | <b>8,088</b>             | <b>27,563</b>                             | <b>1,131</b>                 | <b>36,782</b>          |

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**4. Segment and revenue information (cont'd)**

**4.2 Geographical segments**

|                 | Group          |               | Group           |               |
|-----------------|----------------|---------------|-----------------|---------------|
|                 | 6 months ended |               | 12 months ended |               |
|                 | 30 Sep 2025    | 30 Sep 2024   | 30 Sep 2025     | 30 Sep 2024   |
|                 | \$'000         | \$'000        | \$'000          | \$'000        |
| <u>Revenue</u>  |                |               |                 |               |
| Singapore       | 9,776          | 10,443        | 20,298          | 20,600        |
| Other countries | 6              | 17            | 15              | 114           |
| Total           | <b>9,782</b>   | <b>10,460</b> | <b>20,313</b>   | <b>20,714</b> |

|                           | Group         |               |
|---------------------------|---------------|---------------|
|                           | 30 Sep 2025   | 30 Sep 2024   |
|                           | \$'000        | \$'000        |
| <u>Non-current assets</u> |               |               |
| Singapore                 | 5,598         | 5,151         |
| Malaysia                  | 53,711        | 55,899        |
| Morocco                   | 745           | 722           |
| China                     | 8             | -             |
| Total                     | <b>60,062</b> | <b>61,772</b> |

|                            | Group       |             |
|----------------------------|-------------|-------------|
|                            | 30 Sep 2025 | 30 Sep 2024 |
|                            | \$'000      | \$'000      |
| <u>Capital expenditure</u> |             |             |
| Singapore                  | 297         | 64          |

**4.3 Disaggregation of revenue**

|                                       | Group          |               | Group           |               |
|---------------------------------------|----------------|---------------|-----------------|---------------|
|                                       | 6 months ended |               | 12 months ended |               |
|                                       | 30 Sep 2025    | 30 Sep 2024   | 30 Sep 2025     | 30 Sep 2024   |
|                                       | \$'000         | \$'000        | \$'000          | \$'000        |
| <b>Timing of revenue recognition:</b> |                |               |                 |               |
| At a point in time                    | <b>9,782</b>   | <b>10,460</b> | <b>20,313</b>   | <b>20,714</b> |

**A breakdown of sales as follows: -**

|                                                                                                               | Group                |        |             |
|---------------------------------------------------------------------------------------------------------------|----------------------|--------|-------------|
|                                                                                                               | Financial year ended |        |             |
|                                                                                                               | 30 Sep               |        |             |
|                                                                                                               | 2025                 | 2024   | (Decrease)/ |
|                                                                                                               | \$'000               | \$'000 | increase    |
|                                                                                                               |                      |        | %           |
| (a) Sales reported for first half year                                                                        | <b>10,531</b>        | 10,254 | 2.7         |
| (b) Operating profit after tax before deducting non-controlling interest reported for first half year         | <b>361</b>           | 694    | (48.0)      |
| (c) Sales reported for second half year                                                                       | <b>9,782</b>         | 10,460 | (6.5)       |
| (d) Operating (loss)/profit after tax before deducting non-controlling interest reported for second half year | <b>(2,393)</b>       | 7,259  | N/M         |

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**5. Financial assets and financial liabilities**

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 September 2025 and 30 September 2024.

|                                                | Group         |               | Company       |               |
|------------------------------------------------|---------------|---------------|---------------|---------------|
|                                                | 30 Sep 2025   | 30 Sep 2024   | 30 Sep 2025   | 30 Sep 2024   |
|                                                | \$'000        | \$'000        | \$'000        | \$'000        |
| <b>Financial Assets at amortised cost</b>      |               |               |               |               |
| Cash and cash equivalents                      | 28,083        | 30,505        | 23,316        | 26,643        |
| Trade and other receivables                    | 3,068         | 3,238         | 29,518        | 28,471        |
|                                                | <b>31,151</b> | <b>33,743</b> | <b>52,834</b> | <b>55,114</b> |
| <b>Financial Liabilities at amortised cost</b> |               |               |               |               |
| Trade and other payables                       | 32,289        | 33,637        | 7,204         | 5,916         |
| Borrowings                                     | 271           | 722           | -             | -             |
| Lease liability                                | 1,304         | 1,376         | -             | -             |
|                                                | <b>33,864</b> | <b>35,735</b> | <b>7,204</b>  | <b>5,916</b>  |

**6. Other Income**

|                                     | Group          |             |                 |              |
|-------------------------------------|----------------|-------------|-----------------|--------------|
|                                     | 6 months ended |             | 12 months ended |              |
|                                     | 30 Sep 2025    | 30 Sep 2024 | 30 Sep 2025     | 30 Sep 2024  |
|                                     | \$'000         | \$'000      | \$'000          | \$'000       |
| Interest income from bank deposits  | 397            | 1           | 589             | 1            |
| Rental income from leases           | 271            | 250         | 541             | 503          |
| Service income – at a point in time | 668            | 720         | 1,347           | 1,314        |
| Others                              | 59             | 9           | 83              | 67           |
|                                     | <b>1,395</b>   | <b>980</b>  | <b>2,560</b>    | <b>1,885</b> |

**7. Other (losses)/gain**

|                                                                       | Group          |              |                 |              |
|-----------------------------------------------------------------------|----------------|--------------|-----------------|--------------|
|                                                                       | 6 months ended |              | 12 months ended |              |
|                                                                       | 30 Sep 2025    | 30 Sep 2024  | 30 Sep 2025     | 30 Sep 2024  |
|                                                                       | \$'000         | \$'000       | \$'000          | \$'000       |
| Bad debts written off                                                 | (3)            | (3)          | (18)            | (3)          |
| Currency translation (loss)/gain – net                                | (1,413)        | 2,384        | (985)           | 1,751        |
| Write-off of development costs associated with development properties | (706)          | -            | (706)           | -            |
| Gain on disposal of interest in an associated company                 | -              | 4,638        | -               | 4,638        |
| Gain on disposal of development properties                            | -              | -            | -               | 259          |
| Gain on disposal of property, plant and equipment                     | -              | -            | -               | 2            |
| Gain on amortisation of interest-free non-current payables            | 970            | 1,007        | 2,008           | 1,985        |
| Impairment loss of goodwill                                           | (9)            | -            | (9)             | -            |
| Loss allowance on non-trade receivable                                | (32)           | -            | (32)            | -            |
|                                                                       | <b>(1,193)</b> | <b>8,026</b> | <b>258</b>      | <b>8,632</b> |

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**8. Finance expenses**

|                                            | Group          |              |                 |              |
|--------------------------------------------|----------------|--------------|-----------------|--------------|
|                                            | 6 months ended |              | 12 months ended |              |
|                                            | 30 Sep 2025    | 30 Sep 2024  | 30 Sep 2025     | 30 Sep 2024  |
|                                            | \$'000         | \$'000       | \$'000          | \$'000       |
| <b>Interest expense</b>                    |                |              |                 |              |
| Bank borrowings                            | 5              | 17           | 11              | 29           |
| Financing related costs                    | 1              | 41           | 1               | 93           |
| Lease liability                            | 28             | 31           | 60              | 61           |
| Amortised interest on non-current payables | 1,040          | 994          | 2,078           | 1,959        |
|                                            | <b>1,074</b>   | <b>1,083</b> | <b>2,150</b>    | <b>2,142</b> |

**9. Expenses by nature**

|                                                                           | Group          |               |                 |               |
|---------------------------------------------------------------------------|----------------|---------------|-----------------|---------------|
|                                                                           | 6 months ended |               | 12 months ended |               |
|                                                                           | 30 Sep 2025    | 30 Sep 2024   | 30 Sep 2025     | 30 Sep 2024   |
|                                                                           | \$'000         | \$'000        | \$'000          | \$'000        |
| Advertising and promotion                                                 | 325            | 436           | 648             | 839           |
| Commission                                                                | 406            | 325           | 808             | 696           |
| Cost of inventories recognised as an expense (included in cost of sales)  | 5,242          | 5,465         | 11,004          | 11,116        |
| Depreciation of property, plant and equipment                             | 258            | 369           | 524             | 769           |
| Depreciation of investment property                                       | 28             | -             | 28              | -             |
| Directors' fee                                                            |                |               |                 |               |
| - current year                                                            | 58             | 57            | 115             | 115           |
| Directors' remuneration                                                   | 232            | 617           | 517             | 895           |
| Employee compensation                                                     | 2,542          | 2,313         | 5,014           | 4,793         |
| Fees on audit services paid/payable to:                                   |                |               |                 |               |
| - auditor of the Company                                                  | 65             | 66            | 117             | 112           |
| - other auditors                                                          | 11             | 7             | 44              | 13            |
| Fees on non-audit services paid/payable to:                               |                |               |                 |               |
| - auditor of the Company                                                  | 8              | 18            | 15              | 33            |
| - other auditors                                                          | -              | -             | -               | -             |
| Freight charges                                                           | 183            | 221           | 406             | 391           |
| Installation and delivery charges                                         | 580            | 619           | 1,158           | 1,301         |
| Inventories written-down                                                  | 89             | 68            | 151             | 132           |
| Legal and professional fees                                               | 103            | 38            | 169             | 110           |
| Office expense                                                            | 164            | 152           | 397             | 358           |
| Property tax                                                              | 214            | 115           | 293             | 270           |
| Provision for warranty                                                    | (1)            | 155           | 715             | 894           |
| Rental expense                                                            | 60             | (13)          | 152             | 26            |
| Repair and maintenance                                                    | 115            | 85            | 202             | 185           |
| Utilities                                                                 | 110            | 113           | 113             | 118           |
| Other expenses                                                            | 461            | 301           | 359             | 166           |
| Total cost of sales, selling and distribution and administrative expenses | <b>11,253</b>  | <b>11,527</b> | <b>22,905</b>   | <b>23,332</b> |

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**10. Related party transactions**

The following transactions took place between the Group and related parties at terms agreed between the parties:

|                                    | Group          |             |                 |             |
|------------------------------------|----------------|-------------|-----------------|-------------|
|                                    | 6 months ended |             | 12 months ended |             |
|                                    | 30 Sep 2025    | 30 Sep 2024 | 30 Sep 2025     | 30 Sep 2024 |
|                                    | \$'000         | \$'000      | \$'000          | \$'000      |
| Services rendered by related party | 17             | 4           | 45              | 17          |
| Purchases from related parties     | 151            | 132         | 341             | 298         |
| Sales to related party             | 6              | -           | 6               | -           |
| Rental income from a related party | 252            | 252         | 503             | 503         |

Related parties comprise of companies which are controlled by or have significant influence from the Group's key management personnel and their close family members.

**11. Income taxes**

|                                                                         | Group          |             |                 |             |
|-------------------------------------------------------------------------|----------------|-------------|-----------------|-------------|
|                                                                         | 6 months ended |             | 12 months ended |             |
|                                                                         | 30 Sep 2025    | 30 Sep 2024 | 30 Sep 2025     | 30 Sep 2024 |
|                                                                         | \$'000         | \$'000      | \$'000          | \$'000      |
| Tax expense attributable to profit or loss is made up of:               |                |             |                 |             |
| - (Loss)/profit from current financial year:                            |                |             |                 |             |
| Current income tax                                                      | 10             | 104         | 67              | 129         |
| Deferred income tax                                                     | (10)           | (5)         | (10)            | (10)        |
|                                                                         | -              | 99          | 57              | 119         |
| - Under/(over) provision of current income tax in prior financial years | 52             | (143)       | 52              | (143)       |
|                                                                         | <b>52</b>      | <b>(44)</b> | <b>109</b>      | <b>(24)</b> |

**12. Dividends**

|                                                                         | Group        |             |
|-------------------------------------------------------------------------|--------------|-------------|
|                                                                         | 30 Sep 2025  | 30 Sep 2024 |
|                                                                         | \$'000       | \$'000      |
| <b>Ordinary dividends</b>                                               |              |             |
| Final exempt dividend paid in respect of the previous financial year of |              |             |
| - Ordinary dividend of 0.2 cents (2024: 0.3 cents) per share            | 420          | 629         |
| - Special dividend of 0.8 cents (2024: Nil) per share                   | 1,678        | -           |
|                                                                         | <b>2,098</b> | <b>629</b>  |

**13. Earnings per share**

Basic earnings per share is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the respective financial year.

|                                                                                            | Group          |             |                 |             |
|--------------------------------------------------------------------------------------------|----------------|-------------|-----------------|-------------|
|                                                                                            | 6 months ended |             | 12 months ended |             |
|                                                                                            | 30 Sep 2025    | 30 Sep 2024 | 30 Sep 2025     | 30 Sep 2024 |
| Net (loss)/profit attributable to equity holders of the Company (\$'000)                   | (1,754)        | 7,397       | (1,323)         | 8,115       |
| Weighted average number of ordinary shares outstanding for basic earnings per share ('000) | 209,826        | 209,826     | 209,826         | 209,826     |
| Basic (losses)/earnings per share (cents per share)                                        | <b>(0.84)</b>  | <b>3.53</b> | <b>(0.63)</b>   | <b>3.87</b> |

There are no dilutive potential ordinary shares during the financial years ended 30 September 2025 and 2024.

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**14. Net Assets Value**

|                                                                   | 30 Sep 2025  | Group<br>30 Sep 2024 | Company<br>30 Sep 2025 | 30 Sep 2024  |
|-------------------------------------------------------------------|--------------|----------------------|------------------------|--------------|
| Net assets value (\$'000)<br>(excluding non-controlling interest) | 65,325       | 68,859               | 55,211                 | 58,956       |
| Number of ordinary shares ('000)                                  | 209,826      | 209,826              | 209,826                | 209,826      |
| Net assets value per ordinary share<br>(cent)                     | <b>31.13</b> | <b>32.82</b>         | <b>26.31</b>           | <b>28.10</b> |

**15. Development properties**

|                      | Group<br>30 Sep 2025<br>\$'000 | 30 Sep 2024<br>\$'000 |
|----------------------|--------------------------------|-----------------------|
| Costs of land        | 45,739                         | 46,468                |
| Development costs    | 3,538                          | 4,208                 |
| Interest capitalised | 1,592                          | 1,617                 |
|                      | <b>50,869</b>                  | <b>52,293</b>         |

- (a) The development properties are classified as non-current assets as the Group do not expect to realise the assets within the normal operating cycle from the reporting period.
- (b) Details of the development properties of the Group at 30 September 2025 and 2024 are as follows:

| <u>Description of location</u>                        | <u>Purpose</u>             | <u>Tenure</u> | <u>Site area sqm</u> |        | <u>Stage of completion</u> <sup>(a)</sup> | <u>Group's effective interest</u> |      |
|-------------------------------------------------------|----------------------------|---------------|----------------------|--------|-------------------------------------------|-----------------------------------|------|
|                                                       |                            |               | 2025                 | 2024   |                                           | 2025                              | 2024 |
|                                                       |                            |               |                      |        |                                           | %                                 | %    |
| Teluk Jawa, Mukim of Plentong, Johor, Malaysia        | Residential and commercial | Freehold      | 53,671               | 53,671 | -                                         | 34.3                              | 34.3 |
| Title GM339 Lot 5, Mukim of Plentong, Johor, Malaysia | Residential and commercial | Freehold      | 17,384               | 17,384 | -                                         | 34.3                              | 34.3 |
| Title GM340 Lot 6, Mukim of Plentong, Johor, Malaysia | Residential and commercial | Freehold      | 15,560               | 15,560 | -                                         | 34.3                              | 34.3 |

<sup>(a)</sup> Halted at the early stage of the Group's development in FY 2016.

- (c) The Group had allocated 13,000 sqm of the land area at Teluk Jawa, Mukim of Plentong, Johor, Malaysia for its residential project. The management is prepared to resume development of the project.

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**16. Investment property**

Investment property comprises of one commercial property held by the Group with the intention to hold for rental income.

|                                             | <b>Group<br/>30 Sep 2025<br/>\$'000</b> |
|---------------------------------------------|-----------------------------------------|
| <b>Cost</b>                                 |                                         |
| Beginning of financial year                 | -                                       |
| Transfer from property, plant and equipment | 722                                     |
| Currency translation differences            | 51                                      |
| End of the financial year                   | <u>773</u>                              |
| <b>Accumulated depreciation</b>             |                                         |
| Beginning of financial year                 | -                                       |
| Depreciation charge                         | (28)                                    |
| End of the financial year                   | <u>(28)</u>                             |
| Net book value at end of financial year     | <u>745</u>                              |

The following amounts are recognized in profit and loss:

|                                        | <b>Group<br/>30 Sep 2025<br/>\$'000</b> |
|----------------------------------------|-----------------------------------------|
| Rental income from investment property | 35                                      |

| <u>Location</u>                                                      | <u>Description</u> | <u>Tenure</u> |
|----------------------------------------------------------------------|--------------------|---------------|
| Morocco Casablanca-Hay Hassani District, Boulevard Yacoub El Mansour | Retail shop        | Freehold      |

The Group engages external independent valuer who is having the appropriate recognised professional qualification. The independent valuer provide the fair values of the investment properties annually and the fair value is dependent on recent market transactions in that area.

The fair value of the Group's investment property is determined based on observable market sales data using the sales comparison approach and categorised under Level 2 of the fair value measurement hierarchy. Sales prices of comparable properties in proximity were adjusted for differences in key attributes such as property size, visibility, accessibility and location. The fair value of the Group's investment property was assessed at \$1,283,000.

**17. Property, plant and equipment**

|                                    | <b>Group<br/>30 Sep 2025<br/>\$'000</b> | <b>30 Sep 2024<br/>\$'000</b> |
|------------------------------------|-----------------------------------------|-------------------------------|
| Freehold land                      | 3,102                                   | 2,871                         |
| Leasehold land and buildings       | 2,825                                   | 3,999                         |
| Plant and machinery                | 5                                       | 8                             |
| Furniture, fittings and facilities | 422                                     | 527                           |
| Motor vehicles                     | 190                                     | 97                            |
| Right-of-use assets                | 1,183                                   | 1,260                         |
| <b>Net Book Value</b>              | <u><b>7,727</b></u>                     | <u><b>8,762</b></u>           |

During the 6 months and 12 months ended 30 September 2025, the Group acquired assets amounting to \$212,000 and \$85,000 (2024: \$53,000 and \$64,000) respectively and disposed or written off assets amounting to \$19,000 and \$20,000 (2024: \$Nil and \$80,000) respectively.

**E. Notes to the condensed interim consolidated financial statements (cont'd)**

**18. Bank borrowings**

|                                         | <b>Group</b>       |                    |
|-----------------------------------------|--------------------|--------------------|
|                                         | <b>30 Sep 2025</b> | <b>30 Sep 2024</b> |
|                                         | <b>\$'000</b>      | <b>\$'000</b>      |
| <u>Amount repayable within one year</u> |                    |                    |
| Secured                                 | 223                | 591                |
| <u>Amount repayable after one year</u>  |                    |                    |
| Secured                                 | 48                 | 131                |
|                                         | <b>271</b>         | <b>722</b>         |

Bank borrowings of the Group are secured over corporate guarantees.

**19. Share capital**

|                                     | <u><b>No. of ordinary shares</b></u> |                    | <u><b>Amount</b></u> |                    |
|-------------------------------------|--------------------------------------|--------------------|----------------------|--------------------|
|                                     | <b>30 Sep 2025</b>                   | <b>30 Sep 2024</b> | <b>30 Sep 2025</b>   | <b>30 Sep 2024</b> |
|                                     | <b>'000</b>                          | <b>'000</b>        | <b>\$'000</b>        | <b>\$'000</b>      |
| <u><b>Group and Company</b></u>     |                                      |                    |                      |                    |
| Beginning and end of financial year | <b>209,826</b>                       | <b>209,826</b>     | <b>32,315</b>        | <b>32,315</b>      |

There were no change to the Company's issued and paid up share capital as at 30 September 2025 and 30 September 2024.

There were no outstanding convertibles as at 30 September 2025 and 30 September 2024 where shares may be issued upon conversion.

The Company did not hold any treasury shares as at 30 September 2025 and 30 September 2024.

**F. Other information required by Listing Rule Appendix 7.2**

**1. Review**

The condensed consolidated statement of financial position of Casa Holdings Limited and its subsidiaries as at 30 September 2025 and the related condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statements of changes in equity and condensed consolidated statement of cash flows for the year then ended and certain explanatory notes have not been audited or reviewed. The Group's latest audited financial statements for the financial year ended 30 September 2024 had been given a qualified opinion by the auditor, CLA Global TS Public Accounting Corporation ("CLA"). This was due to (i) difference in financial year-end between the Group and Fiamma Holdings Berhad ("Fiamma"), a previous associated company, leading to CLA unable to perform work on the closing balances as at 30 September 2023 or opening balances as at 1 October 2023 for the purpose of the audit for the financial year ended 30 September 2024; and (ii) CLA was unable to verify the financial impact of Fiamma from 1 October 2023 to 19 September 2024. Following the disposal of Fiamma, the sole audit issue resulting in the issuance of a qualified opinion by CLA for FY2024 has been resolved. The investment in Fiamma had been fully disposed of on 19 September 2024. There is no longer any financial impact from Fiamma in the financial year ended on 30 September 2025 and thereafter.

**2. Review of performance of the Group**

**Review of Condensed interim consolidated statement of comprehensive income**

**Overview**

The Group recorded a net loss attributable to equity holders of the Company of \$1.3 million for the financial year ended 30 September 2025 ("FY2025"), decreased by \$9.4 million against net profit \$8.1 million for the financial year ended 30 September 2024 ("FY2024"). For the second half year of FY2025 ("2HY2025"), the Group recorded a net loss attributable to equity holders of \$1.8 million, decreased by \$9.2 million against net profit of \$7.4 million for the second half year of FY2024 ("2HY2024").

**Revenue**

The Group's revenue for FY 2025 decreased by \$0.4 million, or 1.9% to \$20.3 million from \$20.7 million in FY 2024, with the decreases mainly in 2HY2025, where there was a 6.5% decrease compared to 2HY2024. The decrease was primarily attributed to a more competitive market. In response to this, the Group has strengthened its sales through online channels and planned additional marketing activities.

**Cost of sales**

The Group's cost of sales for FY 2025 decreased by \$0.1 million, or 0.9% to \$11.4 million, from \$11.5 million in FY 2024. The decrease is in line with the decrease in the Group's revenue.

**Other income**

Other income for FY2025 increased by \$0.7 million, or 35.8% to \$2.6 million, from \$1.9 million in FY2024. The increase was mainly in 2HY2025, where there was a \$ 0.4 million increase compared to 2HY2024. The increase was mainly attributed to interest income earned from bank deposits.

**Other gains/(losses)**

Other gains for FY 2025 decreased by \$8.4 million, or 97% to \$0.2 million, from \$8.6 million in FY2024. The decrease was mainly due to the absence of the one-off gains recognised in 2HY2024, which included the gain on disposal of investment in Fiamma of \$4.6 million and \$0.3 million from the disposal of a fraction of land in one of the Group's subsidiaries in Malaysia. Further decrease in the gain was due to the depreciation of the Malaysian Ringgit against the Singapore Dollar prior to the end of the financial year, resulted in an exchange loss of \$1.0 million, as compared to an exchange gain of \$1.8 million in FY 2024. In FY2025 there was also a \$0.7 million write-off of development costs incurred in the past year. Due to the revision of project design and plan on the resumption of property development project in Malaysia, some non-recoverable costs were written off.

**Selling and distribution expenses**

Selling and distribution expenses decreased by \$0.3 million, or 7.6% to \$3.3 million from \$3.6 million in FY2024. The decrease was mainly attributable to the more efficient allocation of marketing resources, which led to a reduction in advertising and promotion expenses while maintaining revenue in FY 2025.

**F. Other information required by Listing Rule Appendix 7.2 (cont'd)**

**2. Review of performance of the Group (cont'd)**

**Review of Condensed interim consolidated statement of comprehensive income (cont'd)**

**Share of profit of an associated company**

Share of profit of an associated company decreased to \$Nil in FY2025, due to the disposal of all the investment in Fiamma in FY2024.

**Share of profit of a joint venture**

Share of profit of a joint-venture decrease by \$1.1 million to \$Nil in FY 2025, due to the disposal of land by the joint venture in FY 2024 but no further disposal occurred in FY2025.

The Group's financial performance reflects the impact of a competitive market environment and adverse foreign exchange movements, partially mitigated by higher interest income and strategic cost management on improved marketing efficiency and continued cost control.

**Review of Condensed interim statements of financial position**

**Cash and cash equivalents**

Cash and cash equivalents decreased by 7.9%, or \$2.4 million, to \$28.1 million in FY2025 (FY2024: \$30.5 million) primarily driven by an outflow of cash attributed to the \$2.1 million dividend paid out. This is further explained in the Review of Condensed Interim Consolidation Statement of Cash Flows section below.

**Trade and other receivables**

Trade and other receivables decreased by 12.5%, or \$0.5 million, to \$3.5 million in FY2025 (FY2024: \$4.0 million), mainly attributable to a decrease in trade receivable balances arising from improved collection efforts and stricter credit control over receivable accounts.

**Inventories**

Inventories decreased by 19.8%, or \$1.5 million, to \$6.2 million in FY2025 (FY2024: \$7.7 million) resulted from the strategy undertaken to lower the inventory level while maintaining the sales level.

**Development properties**

Development properties decreased by 2.7%, or \$1.4 million, to \$50.9 million in FY2025 (FY2024: \$52.3 million) mainly attributed to the write-off of development costs of \$0.7 million incurred in the past years and the unrealised foreign currency translation loss of \$0.7 million arising from the depreciation of the Malaysian Ringgit against the Singapore Dollar prior to the end of the financial year. All development properties are located in Malaysia and denominated in Malaysian Ringgit.

**Property, plant and equipment, and investment property**

Property, plant, and equipment decreased by 11.8%, or \$1.0 million, to \$7.7 million in FY2025 (FY2024: \$8.7 million). The decrease was primarily due to depreciation charges of \$0.5 million, the reclassification of a property of \$0.7 million to investment property following a revision in its intended use, and an unrealised foreign currency translation loss of \$0.1 million, offset by additions of \$0.3 million to property, plant and equipment during the financial year.

Investment property increased to \$0.7 million in FY2025 (FY2024: \$Nil), primarily due to the reclassification of a property of \$0.7 million from property, plant, and equipment and partially offset with the depreciation charge during the financial year.

**F. Other information required by Listing Rule Appendix 7.2 (cont'd)**

**2. Review of performance of the Group (cont'd)**

**Review of Condensed interim statements of financial position(cont'd)**

**Trade and other payables, current**

Trade and other payables in current liabilities decreased by 18.5%, or \$1 million, to \$4.4 million in FY2025 (FY2024: \$5.4 million). This was mainly attributed to decrease in other payables by \$0.8 million to \$3.2 million from \$4.0 million in FY2024, comprising decreased accrued expenses and bill payables by \$0.5 million and \$0.3 million respectively and the decrease of trade payables by \$0.2 million to \$1.1 million in FY2025 (FY2024: \$1.3 million)

**Bank borrowings**

Borrowings decreased by 62.5%, or \$0.4 million, to \$0.3 million in FY2025 (FY2024: \$0.7 million) resulted from repayment of loan of \$0.6 million and offset by \$0.2 million drawdown of the green loan for purchase of electric vans during the financial year.

**Lease liabilities and deferred income tax liabilities**

Lease liability and deferred income tax liabilities arise due to the adoption of SFRS(I) 16 Leases for the Group's non-cancellable lease with JTC Group. The decrease of lease liability and deferred income tax liabilities arise from the repayment of the lease rental.

**Other payables, non-current**

Other payables, in non-current liabilities, comprising of non-trade payables to related parties. Other payables decreased by 1.4%, or \$0.4 million, to \$27.9 million in FY2025 (FY2024: \$28.3 million) mainly due to the depreciation of Malaysian Ringgit against Singapore dollar which resulted in a smaller Singapore Dollar equivalent value of these other payables, which are denominated in Malaysian Ringgit.

**Non-controlling interests**

Non-controlling interests changed by 43.8%, or \$0.7 million, to \$2.3 million in FY2025 (FY2024: \$1.6 million) with the increase deriving from the comprehensive losses incurred that are attributable to the non-controlling interests.

**Review of Condensed interim consolidated statement of cash flows**

The Group's cash flows for the year are summarized in the consolidated statement of cash flows, reflecting a net cash outflow of \$2.4 million.

Net cash inflow from operating activities for the year was \$0.3 million as compared to net cash inflow of \$0.06 million in the previous year. This was mainly driven by the reduction in inventory level and decrease in trade receivables.

Net cash inflow from investing activities of \$0.3 million is significantly lower than the \$30.4 million in prior year. The decrease was primarily due to the one-off receipt in FY2024 from the disposal of interest in Fiamma of \$26.3 million and the land in a joint venture of \$0.6 million.

Net cash outflow from financing activities for the year was \$3.0 million, slightly higher than \$2.9 million last year. The increase is mainly due to the dividend payout of \$2.1 million in FY2025 as compared with \$0.6 million payout last year and partially offset by the reduction of \$1.1 million in settlement of bills payable through the utilisation of the available cash and lower reliance on bank financing.

The Group's cash flow performance demonstrates improved operational efficiency, prudent financial management, and disciplined settlement of liabilities, while the contributions from strategic investments continue to support liquidity.

**F. Other information required by Listing Rule Appendix 7.2 (cont'd)**

**3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

No forecast or prospect statement was made previously in respect of the results for FY2025.

**4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

The management continues to adopt a prudent yet forward-looking approach amid a challenging global environment. External factors such as U.S. tariffs and fluctuations in foreign exchange rates remain key considerations that may influence procurement costs and financing for the Group's trading operations. The Group continues to operate within a highly competitive market, managing rising overheads in warehousing and logistics while addressing ongoing workforce retention challenges.

The management remains focused on strengthening business fundamentals. Efforts are directed toward enhancing brand equity and product visibility among domestic and regional consumers, expanding the product range to align with evolving market preferences, and tapping into new distribution channels, particularly e-commerce platforms in local and Southeast Asia.

The Group also continues to monitor regional market trends, including the gradual recovery of Malaysia's property development sector, for potential development opportunities aligned with its long-term growth strategy.

Furthermore, the Group will continue to pursue investment opportunities as part of its strategy to diversify and widen revenue streams and reduce reliance on the core business segment.

**5. Dividend**

**5a. Current Financial Period Reported on**

Any dividend declared/recommended for the current financial period reported?

Yes. Despite the Group has reported a loss in FY2025, the Board recommends a final dividend of 0.5 cent per ordinary share, reflecting the Group's healthy cash position and also as a token of appreciation to reward shareholders for the continuous support.

|                                             |                             |
|---------------------------------------------|-----------------------------|
| <b>Name of dividend</b>                     | Final                       |
| <b>Dividend type</b>                        | Cash                        |
| <b>Dividend amount per share (in cents)</b> | 0.5 cent per ordinary share |
| <b>Tax rate</b>                             | Tax exempt (one-tier)       |

**5b. Corresponding Period of the Immediately Preceding Financial Year**  
**Any dividend declared for the corresponding period of the immediately preceding financial year?**

Yes.

|                                             |                             |                             |
|---------------------------------------------|-----------------------------|-----------------------------|
| <b>Name of dividend</b>                     | Final                       | Special                     |
| <b>Dividend type</b>                        | Cash                        | Cash                        |
| <b>Dividend amount per share (in cents)</b> | 0.2 cent per ordinary share | 0.8 cent per ordinary share |
| <b>Tax rate</b>                             | Tax exempt (one-tier)       | Tax exempt (one-tier)       |

**5c. Date payable**

The proposed final dividend, if approved by the shareholders at the forthcoming AGM to be held on 23 January 2026, will be paid on 12 February 2026.

**5d. Books closure date**

Registrable transfers received by the Company's Share Registrar, Tricor Barbinder Share Registration Services, at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619 up to 5.00 p.m. on 2 February 2026 will be registered before entitlements to the Final Dividend are determined and the Register of Members and the Transfer Books of the Company will be closed on 3 February 2026 for purpose of preparing dividend warrants.

**F. Other information required by Listing Rule Appendix 7.2 (cont'd)**

**6. Interested person transactions**

The Group does not have a general mandate from shareholders for Interested Person Transactions pursuant to Rule 920(1)(a)(ii) of the Listing Manual of the SGXST.

Interested Person Transaction, as defined in Chapter 9 of the Listing Manual of the SGX-ST, entered into by the Group or by the Company during the year ended 30 Sep 2025 is as follows:

| Name and Nature of Interested Person                                                                                          | Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920) | Aggregate value of all interested person transactions conducted during the financial year under review under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000) |
|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                               | \$'000                                                                                                                                                                                                                | \$'000                                                                                                                                                                                               |
| Rental income received from Multicable Manufacturing (S) Pte Ltd, a company owned by CEO cum executive director               | 503                                                                                                                                                                                                                   | -                                                                                                                                                                                                    |
| Purchase of home appliances from Arda (Zhejiang) Electric Co Ltd, a company owned by a non-executive non-independent director | 325                                                                                                                                                                                                                   | -                                                                                                                                                                                                    |

**7. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)**

The Company hereby confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual.

**8. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiary corporations who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.**

Mr. Stefan Matthieu Lim Shing Yuan, the son of Mr. Lim Soo Kong, Executive Director and Chief Executive Officer ("CEO") of the Company, is employed by the Company as an Executive Director and Deputy CEO, assisting in the management of all aspects of the Company's business.

**BY ORDER OF THE BOARD**

**Lim Soo Kong**  
**Executive Director and Chief Executive Officer**  
**26 November 2025**