FRENCKEN GROUP LIMITED
and its Subsidiaries
Registration No. 199905084D

Condensed Interim Financial Statements
For the six months and full year ended 31 December 2025

FRENCKEN GROUP LIMITED
and its Subsidiaries
Registration No. 199905084D

Contents

Page

FRENCKEN GROUP LIMITED
(Registration No. 199905084D)

A. Condensed Interim Consolidated Income Statement

	Group					
	6 months ended			12 months ended		
	31/12/25 $'000	31/12/24 $'000	% Change	31/12/25 $'000	31/12/24 $'000	% Change
Revenue	433,746	421,615	2.9%	865,121	794,333	8.9%
Cost of sales	(371,248)	(361,519)	2.7%	(741,771)	(678,995)	9.2%
Gross profit	62,498	60,096	4.0%	123,350	115,338	6.9%
Other income (Note 1)	3,655	3,080	18.7%	9,069	7,964	13.9%
Selling and distribution expenses	(6,238)	(6,153)	1.4%	(12,849)	(11,541)	11.3%
Administrative and general expenses	(32,628)	(29,044)	12.3%	(62,297)	(56,768)	9.7%
Other operating expenses (Note 1)	(942)	(2,193)	-57.0%	(3,855)	(3,474)	11.0%
Finance income	622	680	-8.5%	1,288	1,379	-6.6%
Finance costs	(2,369)	(3,875)	-38.9%	(5,351)	(6,852)	-21.9%
Share of results of an associate, net of tax	24	(2)	N.M.	23	(2)	N.M.
Profit before income tax	24,622	22,589	9.0%	49,378	46,044	7.2%
Income tax expense	(5,251)	(3,809)	37.9%	(10,079)	(9,415)	7.1%
Profit for the period/year	19,371	18,780	3.1%	39,299	36,629	7.3%
Profit attributable to:						
Equity holders of the Company	19,178	18,975	1.1%	39,120	37,120	5.4%
Non-controlling interests	193	(195)	N.M.	179	(491)	N.M.
	19,371	18,780	3.1%	39,299	36,629	7.3%
Note 1 - Other income/(Other operating expenses)						
Other Income	3,655	3,080	18.7%	9,069	7,964	13.9%
Other Operating Expenses	(942)	(2,193)	-57.0%	(3,855)	(3,474)	11.0%
	2,713	887	205.9%	5,214	4,490	16.1%
Included in Other income/(Other operating expenses):						
Gain/(Loss) on disposal of property, plant and equipment, net	183	(9)	N.M.	294	67	338.8%
Property, plant and equipment written off	(19)	(20)	-5.0%	(30)	(29)	3.4%
Government grants	759	653	16.2%	1,473	1,401	5.1%
Foreign exchange gain/(loss), net	225	(1,940)	N.M.	(109)	(1,764)	-93.8%
Amortisation of deferred income	6	5	20.0%	11	10	10.0%
Scrap sales	1,132	966	17.2%	2,151	1,990	8.1%
Project income	-	391	N.M.	11	1,168	-99.1%
Revaluation gain on financial assets	723	815	-11.3%	1,663	1,532	8.6%
Other income	206	97	112.4%	300	227	32.2%
Other expenses	(502)	(71)	607.0%	(550)	(112)	391.1%
	2,713	887	205.9%	5,214	4,490	16.1%

N.M. : Not meaningful

FRENCKEN GROUP LIMITED
(Registration No. 199905084D)

B. Condensed Interim Consolidated Statement of Comprehensive Income

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
Statement of Comprehensive Income				
Profit for the period/year	19,371	18,780	39,299	36,629
Item that will not be reclassified subsequently to income statement :				
- Remeasurement of defined benefit obligation	90	(204)	90	(204)
Item that may be reclassified subsequently to income statement :				
- Currency translation differences arising from consolidation	11,199	3,505	11,147	3,606
Total comprehensive income for the period/year	30,660	22,081	50,536	40,031
Attributable to:				
Equity holders of the Company	30,564	22,306	50,514	40,519
Non-controlling interests	96	(225)	22	(488)
Total comprehensive income for the period/year	30,660	22,081	50,536	40,031

FRENCKEN GROUP LIMITED
(Registration No. 199905084D)

C. Condensed Interim Balance Sheets

	Group		Company	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
NON-CURRENT ASSETS				
Property, plant and equipment	117,036	119,997	-	-
Right-of-use assets	68,902	47,312	-	-
Investment properties	1,349	1,312	-	-
Investment in subsidiaries	-	-	136,877	135,044
Investment in an associate	43	18	-	-
Financial asset at fair value through other comprehensive income	1,995	1,995	1,995	1,995
Goodwill and other intangible assets	24,252	22,017	-	-
Deferred income tax assets	1,654	1,485	-	-
Other receivables, deposits and prepayments	667	1,181	-	-
Total non-current assets	215,898	195,317	138,872	137,039
CURRENT ASSETS				
Inventories	198,549	226,465	-	-
Trade receivables	138,931	137,774	-	-
Dividends receivables from subsidiaries	-	-	11,863	12,936
Other receivables, deposits and prepayments	21,965	13,401	66	47
Tax recoverable	3,020	2,988	-	-
Cash and cash equivalents	161,875	159,199	37,728	17,131
Total current assets	524,340	539,827	49,657	30,114
Total assets	740,238	735,144	188,529	167,153
CURRENT LIABILITIES				
Trade payables	101,944	94,503	-	-
Payable to a subsidiary	-	-	75	104
Other payables, accruals and provisions	56,997	55,944	957	893
Deferred income	11	11	-	-
Borrowings	21,668	86,458	-	-
Lease liabilities	8,980	8,399	-	-
Income tax payable	5,706	5,647	-	-
Total current liabilities	195,306	250,962	1,032	997
NON-CURRENT LIABILITIES				
Other payables, accruals and provisions	-	65	-	-
Deferred income	45	53	-	-
Borrowings	585	147	-	-
Lease liabilities	58,789	38,549	-	-
Retirement benefit obligations	282	580	-	-
Deferred income tax liabilities	6,375	7,280	-	-
Total non-current liabilities	66,076	46,674	-	-
Total liabilities	261,382	297,636	1,032	997
NET ASSETS	478,856	437,508	187,497	166,156
EQUITY				
Share capital	104,500	104,500	104,500	104,500
Foreign currency translation reserve	(9,731)	(21,215)	-	-
Merger reserve	2,345	2,345	-	-
Capital reserve	2,015	2,015	2,596	2,596
Statutory reserve fund	8,682	7,581	-	-
Share option reserve	4,360	2,401	4,360	2,401
Fair value reserve	(4,405)	(4,405)	(4,405)	(4,405)
Other reserve	449	539	-	-
Retained profits	367,075	340,203	80,446	61,064
Equity attributable to equity holders of the Company	475,290	433,964	187,497	166,156
Non-controlling interests	3,566	3,544	-	-
TOTAL EQUITY	478,856	437,508	187,497	166,156

FRENCKEN GROUP LIMITED
(Registration No. 199905084D)

D. Condensed Interim Consolidated Cash Flow Statement

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
CASH FLOWS FROM OPERATING ACTIVITIES				
Profit for the period/year	19,371	18,780	39,299	36,629
Adjustments for:				
Income tax expense	5,251	3,809	10,079	9,415
Share of results of an associate, net of tax	(24)	2	(23)	2
Exchange differences	(1,085)	1,691	(1,198)	1,615
Employee share option expense	891	1,096	1,959	1,880
Depreciation of property, plant and equipment	11,282	11,853	22,459	23,054
Depreciation of right-of-use assets	4,320	3,790	8,331	7,536
Depreciation of investment properties	10	10	20	19
Loss/(Gain) on lease modification, net	(53)	42	(55)	42
Loss/(Gain) on disposal of property, plant and equipment, net	(183)	9	(294)	(67)
Property, plant and equipment written off	19	20	30	29
Finance income	(622)	(680)	(1,288)	(1,379)
Finance costs	2,369	3,875	5,351	6,852
Amortisation of deferred income	(6)	(5)	(11)	(10)
Amortisation of intangible assets	409	91	662	257
Operating cash flow before working capital changes	41,949	44,383	85,321	85,874
Changes in operating assets and liabilities :				
Inventories	29,281	5,575	38,574	(25,800)
Receivables	(4,303)	(14,376)	(5,475)	28,747
Payables	20,464	11,797	1,604	(25,957)
Cash flows generated from operations	87,391	47,379	120,024	62,864
Tax paid	(3,395)	(4,041)	(11,145)	(8,125)
Finance costs paid	(2,369)	(3,714)	(5,351)	(6,691)
NET CASH GENERATED FROM OPERATING ACTIVITIES	81,627	39,624	103,528	48,048
CASH FLOWS FROM INVESTING ACTIVITIES				
Finance income received	622	680	1,288	1,379
Additions of intangible assets	(1,685)	-	(1,751)	-
Purchase of property, plant and equipment	(10,980)	(6,942)	(17,897)	(13,101)
Proceeds from disposal of property, plant and equipment	1,142	47	1,327	129
Repayment of loan from a third party	250	240	495	476
NET CASH USED IN INVESTING ACTIVITIES	(10,651)	(5,975)	(16,538)	(11,117)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from issuance of share capital	-	-	-	56
Repayment of lease liabilities	(4,476)	(4,350)	(9,000)	(8,622)
Repayment of short-term bank borrowings	(62,509)	(47,383)	(119,847)	(94,596)
Repayment of term loans	(603)	(348)	(1,271)	(1,120)
Proceeds from short-term bank borrowings	43,809	52,114	97,287	97,859
Proceeds from term loans	631	464	1,373	557
Dividend paid to shareholders	-	-	(11,147)	(9,737)
Withdrawal of fixed deposits pledged as securities	-	36	-	36
NET CASH (USED IN)/GENERATED FROM FINANCING ACTIVITIES	(23,148)	533	(42,605)	(15,567)
Net increase in cash and cash equivalents	47,828	34,182	44,385	21,364
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL PERIOD/YEAR	110,659	78,175	116,426	91,195
Effect of exchange rate changes on cash and cash equivalents	2,706	4,069	382	3,867
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	161,193	116,426	161,193	116,426

FRENCKEN GROUP LIMITED
(Registration No. 199905084D)

D. Condensed Interim Consolidated Cash Flow Statement

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
Cash and cash equivalents at end of the financial year comprise:				
Short-term funds placed with Malaysian financial institutions	44,096	61,182	44,096	61,182
Fixed deposits	37,704	18,424	37,704	18,424
Cash and bank balances	80,075	79,593	80,075	79,593
Bank overdrafts	(528)	(42,609)	(528)	(42,609)
	161,347	116,590	161,347	116,590
Less: Deposits pledged as securities	(154)	(164)	(154)	(164)
	161,193	116,426	161,193	116,426

E. Condensed Interim Consolidated Statement of Changes in Equity

(a) Statement of changes in equity for the six months ended 31 December 2025 and 31 December 2024

The Group	Share Capital $'000	Foreign Currency Translation Reserve $'000	Merger Reserve $'000	Capital Reserve $'000	Statutory Reserve Fund $'000	Share Option Reserve $'000	Fair Value Reserve $'000	Other Reserve $'000	Retained Profits $'000	Equity attributable to equity holders of the Company $'000	Non-Controlling Interests $'000	Total Equity $'000
	Attributable to equity holders of the Company											
At 1 July 2025	104,500	(21,192)	2,345	2,015	8,110	3,469	(4,405)	524	348,469	443,835	3,470	447,305
Profit for the period	-	-	-	-	-	-	-	-	19,178	19,178	193	19,371
Other comprehensive income:												
Remeasurement of defined benefit obligation	-	-	-	-	-	-	-	90	-	90	-	90
Currency translation differences arising from consolidation	-	11,461	-	-	-	-	-	(165)	-	11,296	(97)	11,199
Total comprehensive income/(loss) for the period	-	11,461	-	-	-	-	-	(75)	19,178	30,564	96	30,660
Transactions with owners recognised directly in equity												
Transfer to/(from) statutory reserve fund	-	-	-	-	572	-	-	-	(572)	-	-	-
Employee share option scheme - Value of employee services	-	-	-	-	-	891	-	-	-	891	-	891
	-	-	-	-	572	891	-	-	(572)	891	-	891
At 31 December 2025	104,500	(9,731)	2,345	2,015	8,682	4,360	(4,405)	449	367,075	475,290	3,566	478,856
At 1 July 2024	104,500	(24,668)	2,345	2,015	7,178	1,305	(4,405)	661	321,631	410,562	3,769	414,331
Profit for the period	-	-	-	-	-	-	-	-	18,975	18,975	(195)	18,780
Other comprehensive income/(loss):												
Remeasurement of define benefit obligation	-	-	-	-	-	-	-	(204)	-	(204)	-	(204)
Currency translation differences arising from consolidation	-	3,453	-	-	-	-	-	82	-	3,535	(30)	3,505
Total comprehensive income/(loss) for the period	-	3,453	-	-	-	-	-	(122)	18,975	22,306	(225)	22,081
Transactions with owners recognised directly in equity												
Transfer to/(from) statutory reserve fund	-	-	-	-	403	-	-	-	(403)	-	-	-
Employee share option scheme - Value of employee services	-	-	-	-	-	1,096	-	-	-	1,096	-	1,096
	-	-	-	-	403	1,096	-	-	(403)	1,096	-	1,096
At 31 December 2024	104,500	(21,215)	2,345	2,015	7,581	2,401	(4,405)	539	340,203	433,964	3,544	437,508

The Company	Share Capital $'000	Foreign Currency Translation Reserve $'000	Merger Reserve $'000	Capital Reserve $'000	Statutory Reserve Fund $'000	Share Option Reserve $'000	Fair Value Reserve $'000	Retained Profits $'000	Total $'000
	Attributable to equity holders of the Company								
At 1 July 2025	104,500	-	-	2,596	-	3,469	(4,405)	49,660	155,820
Profit for the period, representing total comprehensive income for the period	-	-	-	-	-	-	-	30,786	30,786
Transactions with owners recognised directly in equity									
Employee share option scheme - Value of employee services	-	-	-	-	-	891	-	-	891
	-	-	-	-	-	891	-	-	891
At 31 December 2025	104,500	-	-	2,596	-	4,360	(4,405)	80,446	187,497
At 1 July 2024	104,500	-	-	2,596	-	1,305	(4,405)	48,571	152,567
Profit for the period, representing total comprehensive income for the period	-	-	-	-	-	-	-	12,493	12,493
Transactions with owners recognised directly in equity									
Employee share option scheme - Value of employee services	-	-	-	-	-	1,096	-	-	1,096
	-	-	-	-	-	1,096	-	-	1,096
At 31 December 2024	104,500	-	-	2,596	-	2,401	(4,405)	61,064	166,156

(b) Statement of changes in equity for the twelve months ended 31 December 2025 and 31 December 2024

	Attributable to equity holders of the Company											
The Group	**Share Capital $'000**	**Foreign Currency Translation Reserve $'000**	**Merger Reserve $'000**	**Capital Reserve $'000**	**Statutory Reserve Fund $'000**	**Share Option Reserve $'000**	**Fair Value Reserve $'000**	**Other Reserve $'000**	**Retained Profits $'000**	**Equity attributable to equity holders of the Company $'000**	**Non-Controlling Interests $'000**	**Total Equity $'000**
At 1 January 2025	104,500	(21,215)	2,345	2,015	7,581	2,401	(4,405)	539	340,203	433,964	3,544	437,508
Profit for the year	-	-	-	-	-	-	-	-	39,120	39,120	179	39,299
Other comprehensive income/(loss):												
Remeasurement of defined benefit obligation	-	-	-	-	-	-	-	90	-	90	-	90
Currency translation differences arising from consolidation	-	11,484	-	-	-	-	-	(180)	-	11,304	(157)	11,147
Total comprehensive income/(loss) for the year	-	11,484	-	-	-	-	-	(90)	39,120	50,514	22	50,536
Transactions with owners recognised directly in equity												
Transfer to/(from) statutory reserve fund	-	-	-	-	1,101	-	-	-	(1,101)	-	-	-
Employee share option scheme - Value of employee services	-	-	-	-	-	1,959	-	-	-	1,959	-	1,959
- Issue of share capital	-	-	-	-	-	-	-	-	-	-	-	-
Dividends relating to 2024 paid	-	-	-	-	-	-	-	-	(11,147)	(11,147)	-	(11,147)
	-	-	-	-	1,101	1,959	-	-	(12,248)	(9,188)	-	(9,188)
At 31 December 2025	104,500	(9,731)	2,345	2,015	8,682	4,360	(4,405)	449	367,075	475,290	3,566	478,856
At 1 January 2024	104,444	(24,712)	2,345	1,981	6,936	555	(4,405)	637	313,465	401,246	4,032	405,278
Profit for the year	-	-	-	-	-	-	-	-	37,120	37,120	(491)	36,629
Other comprehensive income/(loss):												
Remeasurement of define benefit obligation	-	-	-	-	-	-	-	(204)	-	(204)	-	(204)
Currency translation differences arising from consolidation	-	3,497	-	-	-	-	-	106	-	3,603	3	3,606
Total comprehensive income/(loss) for the year	-	3,497	-	-	-	-	-	(98)	37,120	40,519	(488)	40,031
Transactions with owners recognised directly in equity												
Transfer to/(from) statutory reserve fund	-	-	-	-	645	-	-	-	(645)	-	-	-
Employee share option scheme - Value of employee services	-	-	-	-	-	1,880	-	-	-	1,880	-	1,880
- Issue of share capital	56	-	-	34	-	(34)	-	-	-	56	-	56
Dividends relating to 2023 paid	-	-	-	-	-	-	-	-	(9,737)	(9,737)	-	(9,737)
	56	-	-	34	645	1,846	-	-	(10,382)	(7,801)	-	(7,801)
At 31 December 2024	104,500	(21,215)	2,345	2,015	7,581	2,401	(4,405)	539	340,203	433,964	3,544	437,508

	Attributable to equity holders of the Company								
The Company	**Share Capital $'000**	**Foreign Currency Translation Reserve $'000**	**Merger Reserve $'000**	**Capital Reserve $'000**	**Statutory Reserve Fund $'000**	**Share Option Reserve $'000**	**Fair Value Reserve $'000**	**Retained Profits $'000**	**Total $'000**
At 1 January 2025	104,500	-	-	2,596	-	2,401	(4,405)	61,064	166,156
Profit for the year, representing total comprehensive income for the financial year	-	-	-	-	-	-	-	30,529	30,529
Transactions with owners recognised directly in equity									
Employee share option scheme - Value of employee services	-	-	-	-	-	1,959	-	-	1,959
Dividends relating to 2024 paid	-	-	-	-	-	-	-	(11,147)	(11,147)
	-	-	-	-	-	1,959	-	(11,147)	(9,188)
At 31 December 2025	104,500	-	-	2,596	-	4,360	(4,405)	80,446	187,497
At 1 January 2024	104,444	-	-	2,562	-	555	(4,405)	58,449	161,605
Profit for the year, representing total comprehensive income for the financial year	-	-	-	-	-	-	-	12,352	12,352
Transactions with owners recognised directly in equity									
Employee share option scheme - Value of employee services	-	-	-	-	-	1,880	-	-	1,880
- Issue of share capital	56	-	-	34	-	(34)	-	-	56
Dividends relating to 2023 paid	-	-	-	-	-	-	-	(9,737)	(9,737)
	56	-	-	34	-	1,846	-	(9,737)	(7,801)
At 31 December 2024	104,500	-	-	2,596	-	2,401	(4,405)	61,064	166,156

F. Notes to the condensed interim consolidated financial statements

1. Corporate information

Frencken Group Limited (the "Company") is incorporated in Singapore and listed on the Mainboard of Singapore Exchange Securities Trading Limited. These condensed interim consolidated financial statements as at and for the six months ended 31 December 2025 comprise the Company and its subsidiaries (collectively, the "Group"). The principal activity of the Company is that of an investment holding company.

The main principal activities of the Group are:

(a) Provision of value engineering, prototyping, program management, supply chain management, precision machining components and sheet metal parts manufacturing, modular and equipment system assembly, integration, testing and commissioning.
(b) Design, engineering, manufacturing and sales of filters.
(c) Manufacture of mould and die, plastic products and component sub-assembly.
(d) Vacuum coating, thermal treatment and other related services for plastic component.
(e) Design and trading of micromechanical product components for automotive industry.

2. Basis of Preparation

The condensed interim financial statements for the six months ended 31 December 2025 have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last interim financial statements for the period ended 30 June 2025.

The accounting policies and methods of computation applied by the Group are consistent with those used in its most recent audited financial statements as well as all the applicable new/revised Financial Reporting Standards (FRS) and FRS interpretations which became effective for the financial years beginning on or after 1 January 2025.

The adoption of the new/revised FRS and FRS interpretations did not result in any substantial change to the Group's accounting policies nor any material impact on the Group's financial results.

The condensed interim financial statements are presented in Singapore Dollars which is the Company’s functional currency.

2.1 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period are included in the following notes:

- Note 11 – impairment test of intangible assets: key assumptions underlying recoverable amounts

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

Information reported to the key management personnel of the Group for the purposes of resource allocation and assessment of segment performance focuses on the types of goods or services delivered or provided, and in respect of the operations, the information is further analysed based on the different classes of customers. Management has chosen to organise the Group around differences in products and services.

The Group has two principal business segments under SFRS(I) 8, as described below, which are the Group's strategic business units. The two strategic business units are organised and managed separately because they require differing technological skill sets and marketing strategies. They are as follows:

- Mechatronics - specialising in the design and manufacture of complex electro-mechanical assemblies and automation systems for original equipment manufacturers.

- Advanced Plastics Solutions ("APS") (formerly known as Integrated Manufacturing Services ("IMS")) - specialising in a one-stop integrated solution to manufacture plastic components (including design and fabrication of mould) for assembly into modules and finished products. It also designs and manufactures high quality oil filters.

The Investment Holding & Management Services segment is not a business segment but essentially are investment holding companies and providing management services to companies within the Group.

The Others segment comprises:
- an investment in property holding company; and
- companies in the business of producing, testing and trading of high performance adhesive products and thermal management products.

Inter-segment transactions are determined on terms agreed between the parties. Segment assets consist of non-current and current assets while segment liabilities comprise non-current and current liabilities. Capital expenditure comprises additions to property, plant and equipment.

4.1 Business segments

For the six months ended 31 December 2025

	Mechatronics	Advanced Plastics Solutions	Investment Holding & Management Services	Others	Eliminations	Total
Turnover	$'000	$'000	$'000	$'000	$'000	$'000
External revenue	389,112	42,544	-	2,090	-	433,746
Inter-segment sales	-	-	8,464	-	(8,464)	-
	389,112	42,544	8,464	2,090	(8,464)	433,746
Segment results	24,559	(1,009)	2,529	266	-	26,345
Finance income	234	46	319	23	-	622
Finance costs	(2,195)	(168)	(1)	(5)	-	(2,369)
Share of results of an associate, net of tax	-	-	-	24	-	24
Profit before income tax						24,622
Income tax expense	(4,453)	(668)	(63)	(67)	-	(5,251)
Total profit						19,371
Other segment information:						
Capital expenditure / (Capital expenditure transferred to intangible assets)	7,932	3,085	(327)	106	-	10,796
Addition of intangible assets	-	53	1,632	-	-	1,685
Depreciation and amortisation	12,628	3,181	95	117	-	16,021
Amortisation of deferred income	-	-	-	6	-	6
Other non-cash expenses other than depreciation and amortisation	539	91	280	-	-	910

For the six months ended 31 December 2024

Turnover	Mechatronics $'000	Advanced Plastics Solutions $'000	Investment Holding & Management Services $'000	Others $'000	Eliminations $'000	Total $'000
External revenue	378,940	41,366	-	1,309	-	421,615
Inter-segment sales	-	-	6,069	-	(6,069)	-
	378,940	41,366	6,069	1,309	(6,069)	421,615
Segment results	24,326	(1,090)	2,522	28	-	25,786
Finance income	186	73	398	23	-	680
Finance costs	(3,635)	(232)	(2)	(6)	-	(3,875)
Share of results of an associate, net of tax	-	-	-	(2)	-	(2)
Profit before income tax						22,589
Income tax expense	(3,692)	(63)	(55)	1	-	(3,809)
Total profit						18,780
Other segment information:						
Capital expenditure	5,513	701	755	8	-	6,977
Depreciation and amortisation	12,289	3,276	68	111	-	15,744
Amortisation of deferred income	-	-	-	5	-	5
Other non-cash expenses other than depreciation and amortisation	804	96	258	-	-	1,158

For the twelve months ended 31 December 2025

Turnover	Mechatronics $'000	Advanced Plastics Solutions $'000	Investment Holding & Management Services $'000	Others $'000	Eliminations $'000	Total $'000
External revenue	778,401	83,121	-	3,599	-	865,121
Inter-segment sales	-	-	14,974	-	(14,974)	-
	778,401	83,121	14,974	3,599	(14,974)	865,121
Segment results	48,473	(1,107)	5,620	432	-	53,418
Finance income	448	84	713	43	-	1,288
Finance costs	(4,956)	(382)	(3)	(10)	-	(5,351)
Share of results of an associate, net of tax	-	-	-	23	-	23
Profit before income tax						49,378
Income tax expense	(9,406)	(443)	(129)	(101)	-	(10,079)
Total profit						39,299
Other segment information:						
Capital expenditure	13,467	4,707	32	137	-	18,343
Addition of intangible assets	-	119	1,632	-	-	1,751
Depreciation and amortisation	24,611	6,399	232	230	-	31,472
Amortisation of deferred income	-	-	-	11	-	11
Other non-cash expenses other than depreciation and amortisation	1,284	146	559	-	-	1,989

As at 31 December 2025

Segment assets	539,846	98,136	91,309	10,947	-	740,238
Segment liabilities	233,859	22,536	3,584	1,403	-	261,382

For the twelve months ended 31 December 2024

Turnover	Mechatronics $'000	Advanced Plastics Solutions $'000	Investment Holding & Management Services $'000	Others $'000	Eliminations $'000	Total $'000
External revenue	706,088	85,675	-	2,570	-	794,333
Inter-segment sales	-	-	11,530	-	(11,530)	-
	706,088	85,675	11,530	2,570	(11,530)	794,333
Segment results	47,067	114	4,220	118	-	51,519
Finance income	350	109	875	45	-	1,379
Finance costs	(6,304)	(529)	(5)	(14)	-	(6,852)
Share of results of an associate, net of tax	-	-	-	(2)	-	(2)
Profit before income tax						46,044
Income tax expense	(9,076)	(219)	(101)	(19)	-	(9,415)
Total profit						36,629
Other segment information:						
Capital expenditure	11,820	1,303	763	27	-	13,913
Depreciation and amortisation	23,731	6,790	126	219	-	30,866
Amortisation of deferred income	-	-	-	10	-	10
Other non-cash expenses other than depreciation and amortisation	1,309	167	475	-	-	1,951

As at 31 December 2024

Segment assets	540,970	100,095	84,255	9,824	-	735,144
Segment liabilities	268,862	24,562	3,279	933	-	297,636

4.2 Geographical segments

The Group operates in four principal geographical areas - The Netherlands, People's Republic of China, Malaysia and Singapore (country of domicile).

Revenue is attributed to geographical areas based on the location of the customers. Non-current assets (excluding deferred tax assets, financial asset at fair value through other comprehensive income and investment in an associate) are based on the location of those assets:

	Revenue from external customers				Non-current assets	
	6 months ended		12 months ended			
	31/12/25	31/12/24	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000	$'000	$'000
Based on location of customer						
The Netherlands	134,104	144,060	296,458	295,363	76,903	77,879
People's Republic of China	44,514	30,484	79,836	56,463	30,544	29,943
Malaysia	34,348	26,508	56,843	46,272	39,351	37,801
Singapore	50,605	42,809	101,539	74,008	44,079	34,978
Czech Republic	31,485	44,338	66,057	84,379	-	-
Hungary	9,327	996	18,374	7,891	-	-
America	47,619	54,331	108,970	93,442	17,821	7,229
Germany	34,219	33,293	49,819	52,743	-	-
Switzerland	270	52	319	98	531	748
Thailand	24,803	16,670	41,292	34,034	1,357	999
India	4,651	3,253	8,677	6,779	1,620	2,241
Indonesia	3,673	3,205	6,585	6,777	-	-
United Kingdom	1,249	1,858	3,446	2,967	-	-
Mexico	2,924	3,374	5,831	7,130	-	-
Italy	2,700	2,791	6,002	6,765	-	-
Slovakia	4,147	61	4,147	517	-	-
Others	3,108	13,532	10,926	18,705	-	1
	433,746	421,615	865,121	794,333	212,206	191,819

4.3 Information about major customers

Included in revenue arising from Mechatronics division of $778,401,000 (31.12.2024 : $706,088,000) are revenue of approximately $412,656,000 (31.12.2024 : $417,573,000) which arose from sales to the Group's 3 (31.12.2024 : 3) largest customers.

4.4 Disaggregation of Revenue

A disaggregation of the Group's revenue for the period/year is as follows:

For the six months ended 31 December 2025

	Mechatronics	Advanced Plastics Solutions	Others	Total
	$'000	$'000	$'000	$'000
At a point in time:				
Sale of goods	388,282	40,871	1,998	431,151
Installation services	830	-	-	830
Rental income	-	-	92	92
	389,112	40,871	2,090	432,073
Over time:				
Sale of moulds	-	1,673	-	1,673
	389,112	42,544	2,090	433,746

For the six months ended 31 December 2024

	Mechatronics	Advanced Plastics Solutions	Others	Total
	$'000	$'000	$'000	$'000
At a point in time:				
Sale of goods	378,306	39,678	1,263	419,247
Installation services	634	-	-	634
Rental income	-	-	46	46
	378,940	39,678	1,309	419,927
Over time:				
Sale of moulds	-	1,688	-	1,688
	378,940	41,366	1,309	421,615

For the twelve months ended 31 December 2025

	Mechatronics $'000	Advanced Plastics Solutions $'000	Others $'000	Total $'000
At a point in time:				
Sale of goods	776,891	79,952	3,460	860,303
Installation services	1,510	-	-	1,510
Rental income	-	-	139	139
	778,401	79,952	3,599	861,952
Over time:				
Sale of moulds	-	3,169	-	3,169
	778,401	83,121	3,599	865,121

For the twelve months ended 31 December 2024

	Mechatronics $'000	Advanced Plastics Solutions $'000	Others $'000	Total $'000
At a point in time:				
Sale of goods	704,642	82,136	2,415	789,193
Installation services	1,446	-	-	1,446
Rental income	-	-	155	155
	706,088	82,136	2,570	790,794
Over time:				
Sale of moulds	-	3,539	-	3,539
	706,088	85,675	2,570	794,333

5. Financial assets and financial liabilities

The following table sets out the categories of financial instruments as at 31 December 2025 and 31 December 2024.

	Group		**Company**	
	31/12/25 **$'000**	**31/12/24** **$'000**	**31/12/25** **$'000**	**31/12/24** **$'000**
Financial asset at fair value through other comprehensive income	1,995	1,995	1,995	1,995
Trade receivables	138,931	137,774	-	-
Dividends receivables from subsidiaries	-	-	11,863	12,936
Other receivables and deposits	13,149	7,156	57	39
Cash and cash equivalents	161,875	159,199	37,728	17,131
Financial assets at amortised cost	313,955	304,129	49,648	30,106
Trade payables	101,944	94,503	-	-
Payable to a subsidiary	-	-	75	104
Other payables and accruals	56,632	55,644	592	528
Borrowings	22,253	86,605	-	-
Lease liabilities	67,769	46,948	-	-
Financial liabilities at amortised cost	248,598	283,700	667	632

6. Profit before income tax

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
Profit before income tax has been arrived after charging/(crediting):				
Other income including finance income	(4,277)	(3,760)	(10,357)	(9,343)
Amortisation of deferred income	(6)	(5)	(11)	(10)
Interest on borrowings	2,369	3,875	5,351	6,852
Depreciation of property, plant and equipment	11,282	11,853	22,459	23,054
Depreciation of right-of-use assets	4,320	3,790	8,331	7,536
Depreciation of investment properties	10	10	20	19
Amortisation of intangible assets	409	91	662	257
Allowance for doubtful debts and bad debts written off	42	288	48	318
Allowance/(write back) for inventory obsolescence	251	1,611	(233)	3,158
Foreign exchange loss, net	(225)	1,940	109	1,764
Adjustments for under/(over) provision of tax in respect of prior years	44	(1,184)	(39)	(1,238)
(Gain)/loss on disposal of property, plant and equipment, net	(183)	9	(294)	(67)
Property, plant and equipment written off	19	20	30	29

7. Taxation

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
Income tax expense attributable to profit is made up of:				
- Current income tax	(5,873)	(4,315)	(10,449)	(9,582)
- Deferred income tax	1,044	(431)	994	(743)
	(4,829)	(4,746)	(9,455)	(10,325)
Over/ (Under) recognition in respect of previous financial years:				
- Current income tax	(57)	1,393	(32)	1,533
- Deferred income tax	13	(209)	71	(295)
	(44)	1,184	39	1,238
Withholding tax	(378)	(247)	(663)	(328)
	(5,251)	(3,809)	(10,079)	(9,415)

8. Dividends

	Group	
	12 months ended	
	31/12/25	31/12/24
	$'000	$'000
Ordinary dividends paid		
First and final tax exempt (one-tier) dividend paid in respect of the previous financial year of 2.61 cents (2023: 2.28 cents per share)	(11,147)	(9,737)

9. Net asset value

	Group		Company	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
Net asset value per ordinary share based on issued share capital at the end of financial year (cents)	111.29	101.61	43.90	38.90

Net asset value per ordinary shares is calculated based on the Group's net asset value divided by the number of ordinary shares at 31.12.2025 of 427,090,409 (31.12.2024 : 427,090,409).

10. Financial assets at fair value through other comprehensive income ("Financial Asset at FVTOCI")

	Group and Company	
	31/12/25	31/12/24
	$'000	$'000
Unquoted equity security designated as at FVTOCI	1,995	1,995

The investment in unquoted equity represent investment in a company that is engaged in the investment of healthcare companies. The recoverability of this investment is uncertain and dependent on the outcome of these activities, which cannot presently be determined. This investment in equity instruments are held for medium to long-term strategic purposes. Accordingly, management has elected to designate this investment in equity instruments as FVTOCI as they believe that recognising short-term fluctuations in this investment's fair value in income statement would not be consistent with the Group's strategy of holding this investment for long-term purposes and realising its performance potential in the long run.

11. Goodwill and other intangible assets

Group	Goodwill $'000	Deferred development costs $'000	Patents $'000	Intellectual properties $'000	Software development costs $'000	Total $'000
For the six months ended 31 December 2025						
Cost:						
At beginning of the financial period	22,585	18,397	2,474	5,961	413	49,830
Currency translation differences	247	505	(20)	1	113	846
Addition	-	53	-	-	1,632	1,685
Transfer from property, plant and equipment	-	-	-	-	726	726
At end of the financial year	22,832	18,955	2,454	5,962	2,884	53,087
Accumulated amortisation:						
At beginning of the financial period	-	6,496	2,442	5,961	132	15,031
Currency translation differences	-	182	(21)	1	9	171
Amortisation charge	-	265	9	-	135	409
At end of the financial year	-	6,943	2,430	5,962	276	15,611
Accumulated impairment:						
At beginning of the financial period	2,098	10,744	-	-	-	12,842
Currency translation differences	76	306	-	-	-	382
At end of the financial year	2,174	11,050	-	-	-	13,224
Carrying value:						
At 31 December 2025	20,658	962	24	-	2,608	24,252

(a) Goodwill

Goodwill is allocated to the Group's cash-generating units (CGUs) identified according to countries of operation and business segments.
The summary of the goodwill allocation is presented below:

	Group	
	31/12/25 $'000	31/12/24 $'000
Mechatronics:		
America	2,242	2,100
The Netherlands	7,327	7,159
Singapore	8,392	8,392
	17,961	17,651
Others:		
Malaysia	2,697	2,697
	20,658	20,348

The recoverable amounts of the CGUs to which goodwill is allocated are determined based on value-in-use calculations which use cash flow projections based on financial budgets approved by management covering a five-year period.

The key assumptions used by management in setting the financial budgets for the initial five-year period includes forecast average gross margin, forecast average revenue growth rate, and discount rate. Management determined the forecast average gross margin and forecast average revenue growth rate based on historical actual performance and its expectations of future changes in the market and general industry outlook. The discount rates used reflect specific risks relating to the relevant segments.

Cash flows beyond that five-year period have been extrapolated using steady growth rates that do not exceed the average growth rates for the relevant markets. The steady growth rates are estimated by management based on past performance of the CGUs and their expectations of market development.

Key assumptions used for value-in-use calculations:

	31/12/2025			31/12/2024		
	Gross margin (1)	**Revenue growth rate** (1)	**Discount rate** (2)	**Gross margin** (1)	**Revenue growth rate** (1)	**Discount rate** (2)
	%	%	%	%	%	%
Mechatronics:						
America and The Netherlands	13.9 to 15.5	6.4 to 21.1	12.0 to 17.8	11.9 to 17.2	3.8 to 11.1	11.2 to 15.1
Singapore	11.0	6.8	7.1	14.3	18.0	10.2
Others:						
Malaysia	39.7	22.3	14.4	43.7	26.4	14.2

(1) Forecasted average gross margin and revenue growth rate.

(2) Discount rate applied to the pre-tax cash flow projections.

The process of evaluating goodwill impairment involves management judgement and prudent estimates of various factors including future cash flows as well as the forecast average revenue growth rate, discount rate and forecast average gross margin. The results can be highly sensitive to the assumptions used. Key assumptions used to determine the recoverable amounts of the CGU, including forecast average revenue growth rate, forecast average gross margin and discount rate, are tested for sensitivity by applying a reasonable possible change to those assumptions.

No sensitivity analysis was disclosed for the CGUs as the Group believes that any reasonable possible change in the key assumptions is unlikely to result in any material impairment to the CGUs.

(b) Deferred development costs

Deferred development costs relate to the cost capitalised by its subsidiaries for developing certain products. Amortisation of the deferred development costs begins when the development is completed and are amortised on the expected units of production basis or over the estimated useful life of 5 to 10 years (2024 : 5 to 10 years).

(c) Patents

Patents relate to certain design and specification of stepper motors, filter devices for micro filtration of oil and automation of material handling to laser welding machine for gearbox filters in cars.

Patents are amortised over their estimated useful life of 5 years.

(d) Intellectual properties

Intellectual properties mainly pertain to the intellectual property related to the current miniature stepper motor product offerings and the intellectual property related miniature stepper motor products under in-process research and development. These intellectual properties have finite useful lives, and are amortised on a straight-line basis over their estimated useful lives of 5 years and on the expected units sold respectively. Intellectual properties has been fully amortised.

(e) Software development costs

Software development costs refer to the costs capitalized for the implementation of the enterprise resource planning system and are amortised over their estimated useful life of 5 to 10 years (2024 : 5 years).

The amortisation expense has been included in the line item “cost of sales” in consolidated income statement.

12. Property, plant and equipment

During the six months ended 31 December 2025, the Group acquired property, plant and equipment with an aggregate cost of $10,796,000 (six months ended 2024: $6,977,000) of which $79,000 (six months ended 2024: $36,000) was included in other payables at balance sheet date. Cash payments of $10,980,000 (six months ended 2024: $6,942,000) includes an amount of $37,000 (six months ended 2024: $1,000) for payment from other payables to purchase property, plant and equipment incurred in previous financial year and $226,000 (six months ended 2024: $Nil) relating to property, plant and equipment incurred in the first half of the current financial year.

13. Investment properties

	Group	
	31/12/25	31/12/24
	$'000	$'000
Cost:		
At beginning of the financial year	1,465	1,576
Written off	-	(194)
Currency translation differences	64	83
At end of the financial year	1,529	1,465
Accumulated depreciation:		
At beginning of the financial year	153	317
Charge for the financial year	20	19
Written off	-	(194)
Currency translation differences	7	11
At end of the financial year	180	153
Carrying amount at end of the financial year	1,349	1,312

The Group has adopted the cost model under SFRS(I) 1-40 *Investment Property* for its investment properties.

Details of the Group's investment properties and information about the fair value hierarchy as of 31 December 2025 and 31 December 2024 are as follows:

	Level 1	Level 2	Level 3	Total
	$'000	$'000	$'000	$'000
At 31 December 2025				
Leasehold buildings	-	-	3,425	3,425
At 31 December 2024				
Leasehold buildings	-	-	2,873	2,873

There were no transfers between the respective levels during the financial year.

The fair value of the Group's investment properties has been arrived at based on an indicative market value by reference to market evidence of transaction prices for similar properties.

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
	$'000	$'000	$'000	$'000
The following amounts are recognised in income statement:				
Rental income	(92)	(46)	(139)	(155)
Direct operating expenses arising from:				
- Investment properties that generate rental income	77	14	91	27

14. Borrowings

	Group	
	31/12/25	31/12/24
	$'000	$'000
Amount repayable within one year or on demand		
Secured	34	42,734
Unsecured	21,634	43,724
	21,668	86,458
Amount repayable after one year		
Secured	108	136
Unsecured	477	11
	585	147
Total	22,253	86,605

Details of any collaterals

Details of the borrowings of the Group and its securities as at 31 December 2025 are as follows:

	Note	Secured $'000	Unsecured $'000	Total $'000
Bank overdrafts		-	528	528
Other short-term borrowings		-	20,664	20,664
Term loans	(i)	142	919	1,061
		142	22,111	22,253

(i) term loans of $142,000 is secured by mortgage over property of a subsidiary in Malaysia.

15. Share capital

	Group and Company			
	6 months ended 31 December 2025		6 months ended 31 December 2024	
	Number of ordinary shares	Amount $'000	Number of ordinary shares	Amount $'000
Beginning of the financial period	427,090,409	104,500	427,090,409	104,500
Exercise of share options	-	-	-	-
End of the financial year	427,090,409	104,500	427,090,409	104,500

Issued and paid up capital

There were no changes in the Company's share capital for the six months period ended 31 December 2025. There are no treasury shares held as at the end of the current finaniclal year.

	Total number of issued shares as at	
	31/12/25	31/12/24
Number of issued shares	427,090,409	427,090,409
Number of treasury shares	-	-
Total number of issued shares excluding treasury shares	427,090,409	427,090,409

Share options

The movement of share options of the Company during the period from 1 July 2025 to 31 December 2025 is as follows:

Date of grant	Number of ordinary shares under option: As at 01.07.25	Granted during the period	Forfeited during the period	Exercised during the period	As at 31.12.25	Exercise price	Exercise period
6.12.2017 (2017 Option)	677,000	-	-	-	677,000	$0.432	6.12.2019 - 5.12.2027
26.1.2022 (2022 Option)	440,000	-	-	-	440,000	$1.370	26.1.2024 - 25.1.2032
6.3.2024 (2024 Option)	5,232,000	-	(270,000)	-	4,962,000	$1.300	6.3.2026 - 5.3.2034
	6,349,000	-	(270,000)	-	6,079,000		

	Total number of shares as at	
	31/12/25	31/12/24
Total number of shares that may be issued on exercise of share options outstanding	6,079,000	6,439,000

15.1 To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	As at	
	31/12/25	**31/12/24**
Total number of issued shares excluding treasury shares	427,090,409	427,090,409

15.2 A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

15.3 A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable.

16. Subsequent events

There are no known subsequent events which led to adjustments to this set of interim financial statements.

G. Other Information Required by Listing Rule Appendix 7.2

1. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the independent auditors.

2. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).

Not applicable.

2A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-

(a) Updates on the efforts taken to resolve each outstanding audit issue.
(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.
This is not required for any audit issue that is a material uncertainty relating to going concern.

Not applicable.

3. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

	Group			
	6 months ended		12 months ended	
	31/12/25	31/12/24	31/12/25	31/12/24
Earnings per ordinary share of the Group based on net profit attributable to the equity holders of the Company:				
(i) Based on weighted average number of shares (in cents)	4.49	4.44	9.16	8.69
- Weighted average number of shares (in thousand)	427,090	427,090	427,090	427,067
(ii) On a fully diluted basis (in cents)	4.43	4.44	9.15	8.68
- Adjusted weighted average number of shares (in thousand)	433,117	427,541	427,540	427,540

Basic earnings per share for the period/year is calculated based on the weighted average number of ordinary shares in issue.

4. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

a. any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and

b. any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Frencken Group is a Global Integrated Technology Solutions Company that provides comprehensive Original Design, Original Equipment and Diversified Integrated Manufacturing solutions for world-class multinational companies in the aerospace, analytical life sciences, automotive, healthcare, industrial, and semiconductor segments.

The Group offers end-to-end solutions across the customer value chain - from product conceptualisation, integrated design, prototyping and new product introductions to supply chain design and management, state-of-the-art value and volume manufacturing and logistics services.

With over 3,600 employees in 18 operating sites across Asia, Europe, and the USA, the Group offers its growing customer base a global reach backed by local expertise. Working in partnership with its global customers, the Group unites the strengths of its strategically located businesses to create value for its customers.

Income Statement

Group Revenue

	1H	2H	Full Year
FY2025 (S$'000)	431,375	433,746	865,121
FY2024 (S$'000)	372,718	421,615	794,333
yoy (%)	15.7	2.9	8.9

For the 12 months ended 31 December 2025 (“FY2025”), the Group’s revenue increased 8.9% to S$865.1 million from S$794.3 million in FY2024. The gain was attributed to higher contribution from the Mechatronics Division which offset a slight dip in revenue from its Advanced Plastics Solutions (“APS”) Division in FY2025.

Revenue breakdown by Business Segment

Sales	2H25	2H24	yoy	1H25	hoh	FY2025	FY2024	yoy
	S$'000	S$'000	%	S$'000	%	S$'000	S$'000	%
MECHATRONICS DIVISION								
Semiconductor	210,952	208,660	1.1	215,663	(2.2)	426,615	365,473	16.7
Medical	65,416	61,031	7.2	64,064	2.1	129,480	123,027	5.2
Analytical Life Sciences	79,328	90,599	(12.4)	87,244	(9.1)	166,572	181,192	(8.1)
Industrial Automation	26,318	14,969	75.8	16,794	56.7	43,112	29,021	48.6
Others	7,098	3,681	92.8	5,524	28.5	12,622	7,375	71.1
Mechatronics Total	**389,112**	**378,940**	**2.7**	**389,289**	**(0.0)**	**778,401**	**706,088**	**10.2**
APS DIVISION								
Automotive	31,030	30,066	3.2	29,239	6.1	60,269	62,131	(3.0)
Consumer & Industrial Electronics	8,637	8,445	2.3	8,768	(1.5)	17,405	18,004	(3.3)
Others	1,204	1,167	3.2	1,074	12.1	2,278	2,001	13.8
Tooling	1,673	1,688	(0.9)	1,496	11.8	3,169	3,539	(10.5)
APS Total	**42,544**	**41,366**	**2.8**	**40,577**	**4.8**	**83,121**	**85,675**	**(3.0)**

Note: The above does not include revenue derived from investment holding & management services segment, others segment and also before eliminations of inter-segment sales. APS Division was formerly known as IMS Division.

The Mechatronics Division’s revenue climbed 10.2% to S$778.4 million in FY2025 from S$706.1 million in FY2024. This was lifted mainly by higher revenue generated from the semiconductor, medical and industrial automation segments, which buffered the impact of lower revenue from the analytical life sciences segment.

Semiconductor segment’s revenue grew 16.7% to S$426.6 million in FY2025 from S$365.5 million last year. This was driven mainly by the operations in Asia which experienced a sales rebound in tandem with the recovery in demand for certain segments of the semiconductor equipment sector.

The medical segment posted a steady 5.2% growth to record revenue of S$129.5 million in FY2025 from S$123.0 million in FY2024. This was attributed primarily to increased customer orders in Asia while sales in Europe remained stable.

The industrial automation segment's revenue in FY2025 jumped 48.6% to S$43.1 million from S$29.0 million in FY2024, led mainly by increased orders from a key customer in data storage solutions. This segment's revenue is typically lumpy as it is dependent on the customer's capital expenditure on the assembly lines for upgrades or capacity additions.

Revenue derived from the analytical life sciences business decreased 8.1% to S$166.6 million in FY2025 from S$181.2 million in FY2024, attributed mainly to slower customer orders in Europe amid reduced research funding in the USA and trade challenges that led to subdued end-user demand.

The APS Division's revenue eased marginally by 3.0% to S$83.1 million in FY2025 from S$85.7 million in FY2024. Sales to automotive customers decreased 3.0% to S$60.3 million while the consumer and industrial electronics segment recorded a 3.3% decline in revenue to S$17.4 million in FY2025.

In terms of revenue breakdown by business segments, the semiconductor segment accounted for 49.3% of Group revenue in FY2025. Analytical life sciences and medical segments contributed 19.3% and 15.0% respectively, while the industrial automation and automotive segments each made up 5.0% and 7.0% of revenue in FY2025.

Gross Profit Margin

The Group's gross profit increased 6.9% to S$123.4 million in FY2025, compared to S$115.3 million in FY2024. Gross profit margin was relatively stable at 14.3% in FY2025 compared to 14.5% for FY2024.

Other Income/Other Operating Expenses (refer to Note 1 of Income Statement)

Other income, net of other operating expenses, increased 16.1% to S$5.2 million in FY2025 from S$4.5 million in FY2024. This was attributed mainly to higher scrap sales and a decline in net foreign exchange loss, offset partially by lower project income.

Selling and Administrative Expenses

Selling and distribution expenses increased 11.3% to S$12.8 million in FY2025 from S$11.5 million in FY2024 due mainly to higher manpower and transportation costs. Administrative and general expenses in FY2025 were also around 9.7% higher at S$62.3 million compared to S$56.8 million in FY2024, attributed primarily to an increase in staff-related and software expenses.

Finance Costs

Finance costs in FY2025 declined to S$5.4 million from S$6.9 million in FY2024 in line with reduced borrowings.

Group Profit before Income Tax

After accounting for the above items, the Group's profit before income tax increased 7.2% to S$49.4 million in FY2025 from S$46.0 million in FY2024.

Group Net Profit Attributable to Equity Holders of the Company ("PATMI")

	1H	2H	Full Year
FY2025 (S$'000)	19,942	19,178	39,120
FY2024 (S$'000)	18,145	18,975	37,120
yoy (%)	9.9	1.1	5.4

After deducting income tax expense of S$10.1 million, the Group reported higher net profit attributable to equity holders ("PATMI") of S$39.1 million in FY2025, up 5.4% from S$37.1 million in FY2024.

The Group recorded earnings per share (based on weighted average number of shares) of 9.16 cents in FY2025 compared to 8.69 cents in FY2024.

Dividend

In line with its practice of rewarding shareholders for their support, the Group recommends paying a final tax-exempt (one-tier) dividend of 2.75 cents per share for FY2025 as compared to 2.61 cents per share for FY2024. Since listing on the Singapore Exchange in 2005, the Group has consistently paid dividends, representing at least 30% of its annual earnings.

Balance Sheet

As at 31 December 2025, the Group had shareholders' equity of S$475.3 million, equivalent to net asset value of S$1.11 per share based on total number of issued shares of 427.1 million shares.

Total assets stood at S$740.2 million as at 31 December 2025 compared to S$735.1 million as at 31 December 2024.

Property, plant and equipment decreased to S$117.0 million as at 31 December 2025 from S$120.0 million as at 31 December 2024. During FY2025, the Group incurred capital expenditure of S$18.3 million. Depreciation of property, plant and equipment amounted to S$22.5 million in FY2025.

As at 31 December 2025, the Group's right-of-use assets increased to S$68.9 million from S$47.3 million as at 31 December 2024, attributed mainly to new leases for its facilities in the USA and Singapore. Correspondingly, lease liabilities also increased to S$67.8 million as at 31 December 2025 from S$46.9 million as at 31 December 2024.

The reduction in inventories to S$198.5 million as at 31 December 2025 from S$226.5 million as at 31 December 2024 reflected improved working capital management and temporarily lower customer requirements at the operations in Europe. Trade receivables as at 31 December 2025 increased to S$138.9 million from S$137.8 million as at 31 December 2024 in tandem with higher revenue during FY2025.

As at 31 December 2025, the Group's cash and cash equivalents increased to S$161.9 million from S$159.2 million as at 31 December 2024. Total borrowings decreased to S$22.3 million as at 31 December 2025 from S$86.6 million as at 31 December 2024. The Group had net cash of S$139.6 million as at 31 December 2025. Total debt-to-equity ratio was around 4.7% at the end of FY2025.

Cash Flow Statement Analysis

The Group generated net cash of S$103.5 million from operating activities in FY2025. Net cash used in investing activities amounted to S$16.5 million in FY2025 due mainly to capital expenditure.

Net cash used in financing activities amounted to S$42.6 million in FY2025, due primarily to net repayment of borrowings, payment of dividends to shareholders, and repayment of lease liabilities.

As a result of the above, the Group recorded a net increase in cash and cash equivalents of S$44.4 million during FY2025. When added to its opening cash and cash equivalents of S$116.4 million at the beginning of FY2025 and after accounting for the effect of foreign currency movements of S$0.4 million on its opening cash and cash equivalents, the Group had a cash balance of S$161.2 million as at 31 December 2025.

5. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The Group's financial performance in 2H25 is generally in line with the guidance provided in its business update for 3Q25 which was posted on the SGX website on 17 November 2025.

6. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months.

Operating Environment

Despite a challenging market backdrop, the Group delivered a resilient set of financial results in FY2025 with higher revenue and net profit.

The operating landscape is likely to stay volatile amid ongoing geopolitical uncertainties, shifting trade policies and the risk of renewed trade tensions. The recent US Supreme Court ruling on the tariffs imposed under the International Emergency Economic Powers Act (IEEPA) and subsequent announcement of a new global levy have injected fresh uncertainties into the global trade landscape ("recent developments"). The Group remains vigilant and mindful of the potential fallout on the global economy, capital investments, supply chains, as well as the impact from cost pressures and foreign currency exchange movements.

Frencken believes its proven business model built on market and geographical diversity, robust financial position and strong partnerships with market leaders, helps the Group to strengthen its resilience against economic volatility and thrive over the long term.

Outlook / Plans

Notwithstanding elevated macroeconomic uncertainties, the Group maintains a cautiously positive outlook as it navigates shifting market dynamics, capitalises on current trends and focuses on strengthening operations this year for future opportunities.

The semiconductor segment shall remain a key business driver for the Group in FY2026. In Asia, the Mechatronics operations will continue riding on the present business upturn and expand wallet share as it stays in close engagement with key customers on existing and new programs. The Mechatronics operations in Europe anticipates the order flow from a key semiconductor customer to pick up from the latter half of 2026 when the customer's inventory reduction cycle has run its course.

The medical and analytical life science segments will remain integral to Frencken's growth strategy to ensure diversity for business resilience and stability. The Mechatronics division also plans to harness emerging opportunities for its nascent aerospace business in the coming years.

To expand capacity for fulfilling customers' requirements, the Group will be leasing another industrial building for warehousing and converting existing storage area at the Mechatronics facilities in Malaysia for production use.

Construction of a new facility in Singapore has commenced and is currently on track for completion by first quarter of 2027. In Europe, the Group plans to take advantage of the near-term slowdown to step up business development efforts and rescale new capabilities. This will better position its Europe operations to capitalise on a market rebound and seize new opportunities.

In line with its transformation strategy to scale the value chain into higher-technology and more sophisticated product offering for the automotive industry and beyond, the IMS Division is renamed as APS (Advanced Plastics Solutions) Division.

With the APS division's automotive radar antenna solutions gaining further traction, the Group believes this business could be on the cusp of an inflection point in FY2026 as the ADAS (Advanced Driver Assistance Systems) market gathers pace. To penetrate new markets, it has also formed a partnership to develop a new generation of plastic gearbox, motor and control systems for service robots and humanoids. As part of its plans to raise competitiveness and improve overall cost structure, the APS Division has taken steps to consolidate the production operations at Sungai Buloh with its operating site in Johor, Malaysia.

At the Group level, Frencken plans to embark on a strategic organisational alignment initiative as part of its long-term roadmap to build a more efficient structure that will support scalable and sustainable growth in the future. Under this multi-phase plan, the Group intends to implement the first stage of system upgrade and integration in FY2026.

Anticipated revenue performances of key business segments

For the first quarter of 2026, the Group's revenue could be undermined by lower business volume at its Europe operations. Based on current indicators and barring any unforeseen circumstances, the anticipated revenue performances of key business segments for 1H26 are shown below.

Anticipated revenue performances of key business segments	1H26 versus 1H25
Semiconductor	Higher
Medical	Higher
Analytical Life Sciences	Lower
Industrial Automation	Lower
Automotive	Higher

Total revenue for 1H26 is likely to stay largely unchanged compared to 1H25. Notwithstanding this, the Group currently expects to register higher net profit in 1H26 versus 1H25, barring unforeseen circumstances including any impact that could arise from recent developments, adverse changes in the external environment and volatility in the foreign currency rates.

This is expected to be led mainly by growth of its Mechatronics operations in Asia which would cushion against short-term softness of the analytical life sciences and semiconductor businesses in Europe, and higher organisational costs in 1H26.

7. Dividend

(a) Current Financial Period Reported on
Any dividend declared (recommended) for the current financial period reported on?

Yes

The Directors are pleased to recommend a first and final exempt (one-tier) dividend in respect of the financial year ended 31 December 2025 of 2.75 cents per ordinary share for approval by shareholders at the forthcoming Annual General Meeting to be convened on 24 April 2026.

Name of Dividend	Ordinary Tax Exempt
Dividend Type	Cash
Dividend amount per share (in cents)	2.75 cents per ordinary share
Par value of shares	Not applicable
Tax Rate	Not applicable

(b) Corresponding Period of the Immediately Preceding Financial Year
Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes

The Directors recommended a first and final exempt (one-tier) dividend of 2.61 cents per ordinary share in respect of the financial year ended 31 December 2024 which was approved by shareholders at the Annual General Meeting convened on 25 April 2025.

Name of Dividend	Ordinary Tax Exempt
Dividend Type	Cash
Dividend amount per share (in cents)	2.61 cents per ordinary share
Par value of shares	Not applicable
Tax Rate	Not applicable

(c) Date Payable

The proposed dividend, if approved at the Annual General Meeting, will be paid on 14 May 2026.

(d) Books closure date

Notice is also hereby given that the Share Transfer Books and the Register of Members of the Company will be closed on Tuesday, 5 May 2026 for the purpose of determining the entitlement of Shareholders to the proposed first and final exempt (one-tier) dividend.

Duly completed transfers received by the Company's Share Registrar, Tricor Barbinder Share Registration Services (a division of Tricor Singapore Pte. Ltd.), 9 Raffles Place, #26-01 Republic Plaza Tower 1, Singapore 048619, up to the close of business at 5.00 p.m. on Monday, 4 May 2026 will be registered to determine Shareholder's entitlements to the proposed dividend.

8. If no dividend has been declared/ recommended, a statement to that effect and reason(s) for the decision.

Not applicable

9. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

Name of Interested Person	Aggregate value of all IPTs during the financial year under review (excluding transactions less than $100,000) 31/12/25	31/12/24
Not applicable	-	-

The Company does not have any general mandate from shareholders pursuant to Rule 920.

10. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1) of the Listing Manual of SGX-ST.

Frencken Group Limited confirms that undertakings under Rule 720(1) have been obtained from all its directors and executive officers in the format set out in Appendix 7.7.

11. A breakdown of sales.

	31/12/2025 $'000	31/12/2024 $'000	% increase/ (decrease)
Sales reported for first half year	431,375	372,718	15.7%
Operating profit after tax before deducting minority interests reported for first half year	19,928	17,849	11.6%
Sales reported for second half year	433,746	421,615	2.9%
Operating profit after tax before deducting minority interests reported for second half year	19,371	18,780	3.1%

12. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	Latest Full Year 2025 $'000	Previous Full Year 2024 $'000
Ordinary Dividend	11,745	11,147
Special Dividend	-	-
Preference Dividend	-	-
Total	11,745	11,147

13. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13). If there are no such persons, the issuer must make an appropriate negative statement.

Pursuant to Rule 704(13), Frencken Group Limited confirms that there is no person occupying managerial positions in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.

BY ORDER OF THE BOARD

Mohamad Anwar Au
Executive Director
27-Feb-26