

Corporate Presentation – Investor Meetings

December 2021





长信传媒 G.H.Y Culture & Media

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Content

Sections

| 1 | About G.H.Y Culture & Media | 4 |
|---|--------------------------------------|----|
| 2 | GHY Value Proposition | 9 |
| 3 | 6M2021 Business Update | 18 |
| 4 | Business Strategies and Growth Plans | 21 |
| 5 | Appendix – Company Overview | 33 |
| 6 | Appendix – Industry Outlook | 37 |

3

"The Little Nyonya 小娘惹"

About GHY

Section 1

Leading player in the media and entertainment industry



Growth is supported by increasing internet penetration rates⁽¹⁾

Connecting people through innovative online video and content







- Producer and co-producer of high-quality TV and web dramas and films broadcasted and/or distributed on video streaming platforms and TV networks in the PRC (e.g., iQIYI, YOUKU and CCTV) and beyond
- Established production teams of experienced directors and producers in both the PRC and Singapore
- Organiser of concerts for well-known international artistes in Singapore, with upcoming concerts in Malaysia and Australia
- Involved in production of concerts in the PRC
- Established concert production teams in both the PRC and Singapore
- Provision of costumes, props and make-up services for drama and film production activities. Exclusive collaboration with awardwinning costumes and props designer Chen Minzheng⁽²⁾
- Provision of talent management services to more than 60 artistes primarily based in the PRC and/or Singapore

Note

⁽¹⁾ Source: Frost & Sullivan, Independent Market Research on Video Content Market and Concert Market in China, Singapore and Malaysia

⁽²⁾ Chen Minzheng is a well-known designer for costumes, props and make-up in the PRC who has won, among others, the Golden Horse Award for Best Makeup & Costume Design in 2018 and the Asian Film Award for Best Costume Design in 2019

Overview of businesses and revenue models



Diversified business segments across the value chain

Businesses

Types of revenue models

TV Program and Film Production



- 1. Engaged by the customer for production by the Group for a fixed fee
- 2a. Produced by the Group and sold to the customer for a fixed fee
- 2b. Produced by the Group and licensed to the customer for a fixed fee for a fixed period of time
- 3. Produced by the Group and licensed to the customer for variable fees based on user clicks or viewership for each episode

Concert Production



Proceeds from concert ticket sales and sponsorship income for concert organisation and fees for concert management

Costumes, Props and Make-up Services and Talent Management Services



Fees from provision of costumes, props and make-up services

Fees from management services for artistes based on an agreed fee-sharing arrangement

Working Partners / Customers / Artistes

















More than **60** Artistes







Growing regional presence



Establishing our footprint in Singapore and growing into SEA



| | TV Program and Film Production Services | Concert Production ⁽²⁾ | Costumes, Props and Make-up Services and Talent Management Services |
|-----------------------|--|--------------------------------------|---|
| PRC ¹ | ✓ | ✓ | ✓ |
| Singapore | ✓ | ✓ | ✓ |
| Malaysia | ✓ | ✓ | ✓ |
| Australia | | ✓ | |
| Thailand ² | | ✓ | |
| Japan ² | | ✓ | |

⁽¹⁾ For the PRC, the Group undertakes Concert Management where it retain general oversight and management of the concert production process, and appoint sub-agents and/or collaborate with third party concert hosting companies as business partners who will undertake the execution of the concert production

⁽²⁾ Long-term concert production for popular singer-songwriter Jay Chou in Singapore, Malaysia, Australia, Thailand, Japan and the PRC (excluding Hong Kong and Macau).

Key milestones since inception

Charting a progressive growth trajectory



















2020





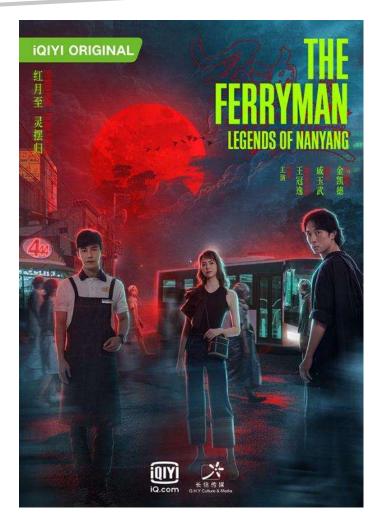
2019



- Established Tianjin Changxin, the PRC production arm
- Established the Company
- Acquired GHY Singapore, the Singapore production arm

- Completed production of dramas
 - "The Little Nyonya 小娘惹"
 - "Make a Wish Miss Xianqi 仙琦小姐许愿
 - "Dance of the Sky Empire 天舞纪"
 - "Perfect Village 最美的乡村"
- Held first concert in Singapore featuring Li Ronghao (李荣浩)

- Released the following dramas
 - "The Little Nyonya 小娘惹" on iQIYI and CCTV
 - "Perfect Village 最美的乡村" on CCTV
 - "Dance of the Sky Empire 天舞纪" on iQIYI
 - "Frontliners 最美逆行者" on CCTV
- Completed production of the all 7 films of the series "I Come From Beijing 我來自北京", with the release of 3 of such films on iQIYI and YOUKU
- Completed production of "The Ferryman 靈魂擺渡"
- Held two concerts in Singapore featuring Jay Chou (周杰伦)
- Launched production of 1st online short drama series "Whimsical World 异想世界", which is a collection of 20 short drama series with 12 to 24 episodes per drama series



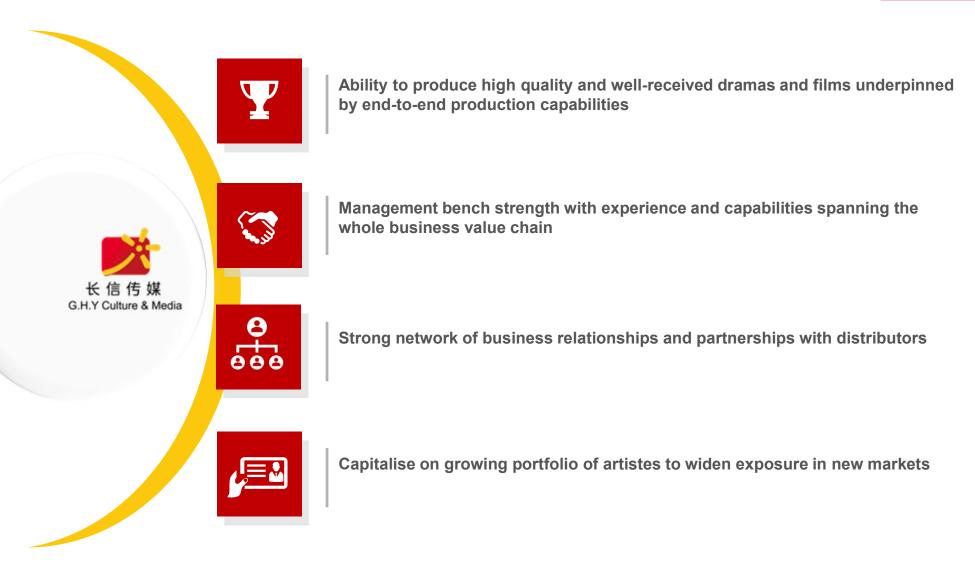
"The Ferryman: Legends of Nanyang 灵魂摆渡之南洋传说"

GHY value proposition 2

Key competitive strengths







Track record of commercial success





Commercial success of the dramas and films



"The Little Nyonya 小娘惹"

- Production in Singapore, Malaysia and PRC
- Broadcasted on leading TV network and video streaming platform – CCTV, iQIYI
- ✓ 1^{st} in viewership rating⁽¹⁾ for eps. 18 to 45
- ✓ 3^{rd} in viewership rating⁽¹⁾ for eps. 1 to 17



"Perfect Village 最美的乡村"

- Production in PRC
- Broadcasted on leading TV network CCTV
- ✓ **1**st in viewership rating⁽¹⁾

Source: Frost & Sullivan, Independent Market Research on Video Content Market and Concert Market in China, Singapore and Malaysia





Ability to identify changes in consumer preferences through active ongoing engagements with leading customers in selection of drama and film projects with potential for commercial success





Strategically developed and curated scripts with trending themes and content that resonate with consumers to capture market demand





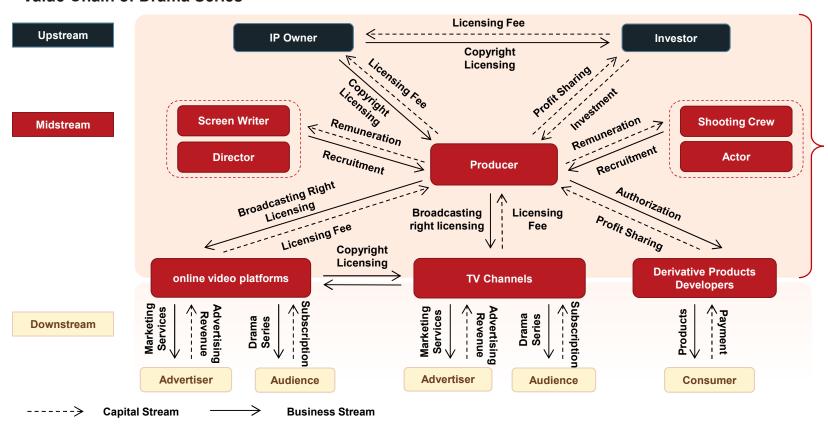
Positive reception and immediate consumer interest are testaments to the quality of the dramas and films produced and the capabilities of the production teams

Well-positioned within the drama production value chain



Adding strategic value across the film and drama production ecosystem

Value Chain of Drama Series



We are involved in end-to-end production of TV and web dramas and films

Benefits:

- Better oversight and control over the entire production process and the final product
- Ability to maximise production capabilities to increase operational efficiencies
- ✓ Generate overall cost savings

Control and flexibility with production timelines



Executing a progressive rollout throughout the year for earnings visibility



Feasibility Study

Taking into consideration

the content, viability and

potential of the proposal

Drama and film proposals

come from in-house

streaming platforms

Assessment by creative

team and discussed with

Executive Chairman and

Group CEO on potential

and viability of each

proposal

scriptwriting team and

other sources including

directors, scriptwriters, TV

networks and online video



1 to 2 months

1 to 4 months⁽¹⁾



1 to 2 months



Preparation Work

- Appointment of director(s)
- Script developmentFormulate production
- Formulate production budget for approval by management
- Audition and engage artistes and production crew
- Research and preparation of film sites, costumes and props

Production

 Commence production of the drama or film

Approx. 3 to 8 months

- Oversight by directors and producers
- Production manager ensures budget and timeline are adhered
- Designated production manager and project finance officer who reports to Executive Chairman and Group CEO

Post-Production

- Film editing, sound mixing voice dubbing, sound tracking and computergenerated special effects
- Internal review by Executive Chairman and Group CEO and senior management
- Viewing session with relevant stakeholders and working partners for feedback
- Submission to regulatory authorities for necessary ratings and permits
- Final product handed over to customer

Broadcast and/or Distribution

- Undertaken by TV network and video streaming platforms which purchased the drama and film rights
- Marketing and promotion usually undertaken by TV network and/or video streaming platform and will commence during preproduction phase

Note:

¹⁾ The production phase for each project typically takes approximately one to four months, depending on the length of the drama or film, the number of scenes at each filming location, the filming plan and the scale of the production.

Project pipeline for TV Program and Film Production business



Leveraging on experience and strong relationships to develop new entertainment content

FY2020 saw the completion and/or release of 6 dramas, 1 online short-form video series and 1 film series of revenue amounting to approximately \$\$108.5m

For 6M2021, the Group was able to complete filming of 1 drama and has released 2 films, with several productions (including one drama and one online short-form series) in progress.

Legendary drama series



The Ferryman -Legends of Nanyang 灵魂摆渡·南洋传说



Sisterhood 南洋女儿情



Horror Stories of Tang Dynasty 唐朝诡事录



Nanyang **Transport** Volunteers 南洋英雄泪



The 10th Regiment 第十团

Costume drama series



Legend of the Sabre Master 天下刀宗



Sealing Knife 封刀

Online short films series



Ability Bureau 谁? 异能者

Modern drama series



To Be With You 约定之青春永驻



Age of Innocence 逆流纯真年代



I Come From Beijing -Tibetan Mani Stone Pile in Autumn 我来自北京之 玛尼堆的秋天



The Rise of the Pear Village Heavenly Blessings 我来自北京之 按下葫芦起来梨



I Come From Beijing - I Come From Beijing -我来自北京之 福从天降



The Hou

Mansion

侯门

Perfect **Promise** 最美的诺言



契约夫妇离婚吧 Divorce of a **Married Couple**

Management bench strength







Guo Jingyu Executive Chairman and Group CEO

- >25 years of experience as a producer, drama director and scriptwriter
- Formerly director, producer and scriptwriter with Perfect World
- Chairman of Youth Committee of China Television Drama Production Industry Association (中国电视剧制作产业协会)



Yue Lina
Executive Director

- >20 years of experience in the film industry as an established executive producer and actress
- Formerly artistic director with Perfect World⁽²⁾
- Master's in Business Administration from Peking University



Wang Qing Executive Director

- Formerly tax director with Perfect World
- Masters' in Accountancy from the University of International Business and Economics and a Bachelor's in Accountancy from Qingdao Technological University



Low Hui Min

- Formerly Regional Financial Controller of BBDO Asia Pte. Ltd., which is a subsidiary of a listed company on the New York Stock Exchange
- Received a Bachelor of Accountancy from Nanyang Technological University



Xue Xin Senior Director of Television Program and Film Production

- >30 years of experience as a producer
- Formerly manager and producer of TV program and films at Perfect World
- Member of the China Alliance of Radio, Film and Television (中国广播电影电视社 会组织联合会)



Chan Pui Yin Senior Director of Concert Organisation and Management

- >25 years of experience in the TV program and film production industry
- Formerly Assistant Vice President at MediaCorp Raintree Pictures Pte. Ltd.
- Worked on award-winning films such as "I Not Stupid" and "Homerun"

Strong network of business relationships and partnerships



Across TV networks, video streaming platforms and other production companies

TV Networks and Video Streaming Platforms

Quality of dramas and films and Management team's experience enable the Group to establish a strong network of business relationships with key industry players:







TV network in the PRC⁽¹⁾







Total market share in the PRC⁽²⁾



Source: Frost & Sullivan, Independent Market Research on Video Content Market and Concert Market in China, Singapore and Malaysia

Production Partners







≥ **2**

Drama or film projects to be coproduced in a three-year period from Mar 2020





"The Little Nyonya 小娘惹" "Make a Wish Miss Xianqi 仙琦 小姐许愿吧"

Co-production of dramas with production partners enable the Group to:



Undertake more projects



Opportunities to further develop production capabilities



Further strengthen market position and gain access to new markets and audiences



Notes

⁽¹⁾ Ranking among provincial satellite & non-satellite TV, municipal and other channels in PRC

⁽²⁾ Percentage of total market revenue in the PRC in 2019

Growing portfolio of artistes

长信传媒 G.H.Y Culture & Media

Contribute to the success and track record of Concert Production business



Jay Chou "Carnival" World Tour



Li Ronghao "If I Were Young" World Tour

- Secured long-term concert production rights for popular and well-known singer-songwriter Jay Chou in 6 countries⁽¹⁾
- Sold-out Jay Chou concerts held in January 2020 at Singapore's National Stadium

Note:

⁽¹⁾ Long-term concert production for popular singer-songwriter Jay Chou in Singapore, Malaysia, Australia, Thailand, Japan and the PRC (excluding Hong Kong and Macau). For the PRC, the Group undertakes Concert Management where it retain general oversight and management of the concert production process, and appoint sub-agents and/or collaborate with third party concert hosting companies as business partners who will undertake the execution of the concert production



"Horror Stories of Dynasty Tang 唐朝诡事录"

6M2021 Business Update **Section 3**

Recent business highlights



Capturing opportunities amidst market headwinds to strengthen portfolio capabilities

The Group continues to invest in content development and its end-to-end production capabilities to expand its portfolio of entertainment content and products.

JAN

Enhanced script development and creation capabilities

Investment in 48.92% equity interest in Xiamen Kaimen Jianjun Film & Television Industry Investment Partnership which focuses on script development and creation

JUN

Capitalised on growing portfolio of artistes to widen exposure in new markets

Strategic 70:30 joint venture with iQIYI Singapore to establish a Singapore-based talent management agency, Uni-Icon Entertainment Pte. Ltd.

JUL

Diversified into multilevel entertainment offerings

Joint investment with Beijing iQIYI Science & Technology Co. Ltd. to co-produce "Lion in the Dream" stage musical in PRC

AUG

Expanded content offerings to online short-form videos

Investment in 51% equity interest in Xiamen Jinzhao Film Culture and Media Co., Ltd. which entered into online short form video series collaboration agreement with Kuaishou

In-line with the Group's long-term growth strategies, with a focus on expanding its geographical footprint and increasing its production and distribution capabilities.

Production milestones in 6M2021





Completed

TV drama series



Horror Stories of Tang Dynasty

唐朝诡事录

Ongoing

TV drama series



Sisterhood

南洋女儿情

Online short-form video series



Whimsical World

异想世界

Released **Films**



I Come From Beijing – **Heavenly Blessings**

我来自北京之 福从天降



I Come From Beijing – The Rise of the Pear Village

我来自北京之 按下葫芦起来梨

 Contract assets increased by 36.5% from S\$53.2 million as at 31 December 2020 to S\$72.6 million as at 30 June 2021



"The Hou Mansion 侯门"

Section 4

Business Strategies and Growth Plans

Expanding international reach and regional presence



Penetrating new markets in Southeast Asia by expanding our foothold from Singapore





Expand regional production capacity and distribution capabilities

- Strengthened regional office network with appointments of industry veterans
- JV investment in Xiamen Jinzhao Film Culture & Media allows GHY to diversify into online short form video series
- "The Ferryman: Legends of Nanyang" was recently released on 24 Aug and distributed in 190 countries



Invest in industry-leading technology to stay ahead

 Building up visual effects ("VFX") capabilities in Singapore by investing in talent and equipment



Strengthen network of business partnerships

 Active engagement of co-production with other regional platforms and production producers
 e.g., iQIYI, YOUKU, CCTV, MediaCorp



Increase proprietary content development with a focus on innovation

- Strengthen quality content origination and development capabilities
- Production of dramas and films of varying genres to demonstrate capabilities
- Remakes of popular past dramas and films with value-add by GHY

Investing strategically in high value post-production capabilities



Building 5G content technology hub in Singapore

- Evolving viewership preference for engaging, high-definition visual experiences drive strong demand for quality animation and VFX content
- Increasing consumption on streaming digital content has resulted in increased VFX expenditure globally with market size of Asian Animation and VFX industry measured at approximately US\$50 billion in 2020¹
- GHY has initiated a 5-year detailed roadmap plan to progressively enhance and scale its VFX capabilities across
 3D Assets, Animation, Visual Effects, Rendering and Post-Processing
- Harnessing the professional and experienced talent pool in Singapore to grow GHY's human capital
- Expanding competencies in the region to enhance GHY's end-to-end production capabilities







Growing the Online-2-Offline (O2O) ecosystem



Leveraging on technological advances to diversify portfolio of entertainment content

- Identifying new growth adjacencies while driving synergies across existing core businesses
- Capitalise on the commercial success of the Group's dramas, films and concerts and expand its entertainment offerings into short form videos, musicals and stage plays

TV Program & Film Production





Online short-form videos

 One-year collaboration with Kuaishou to produce a collection of short form video series (at least 25 episodes of >120 seconds each)

Concert Production





Content innovation remains the foundation of the Group

Interactive content and multi-level entertainment products

· Comic adaptations



Stage musical performances

 "Lion in the Dream" tour to be performed from August 2021 to August 2022

Costumes, Props and Make-up Services and Talent Management Services



Capitalising on the evolving trends for growth



Successfully expanded content offerings to short-form videos

- Strengthened partnerships with both streaming entertainment platforms and linear TV
- · Affordable paid content to capture younger millennial and Gen Z audience



Average Daily Active Users ("DAUs"): 217 million¹
User base largely concentrated in lower-tier cities and rural areas



Average DAUs: 49 million¹ User base largely concentrated in first- and second-tier cities

Average DAUs: 80 million¹ User base largely concentrated in first- and second-tier cities

Released



契约夫妇离婚吧

Viewership²: 150 million

Released



Ability Bureau 谁? 异能者

Viewership ²: 5,009,000



Ability Bureau II 谁?异能者 II

Viewership ²: 3,967,000



六神无主

Viewership ²: 4,464,000

Released



Twin Sisters 替身姐妹

Viewership ²: 55,926,000

Diversifying into multi-level entertainment offerings



Monetising the proprietary entertainment content and increasing revenue streams

 Rollout of musicals to amplify outreach and publicity of our top-quality productions while capturing the pent-up demand for live performances in PRC

Completed



Joint investment with Beijing iQIYI Science & Technology Co. Ltd. to co-produce "Lion in the Dream" stage musical in PRC to be performed from August 2021 to August 2022.

On-going



"The Ferryman" stage musical, is based on one of the popular dramas produced by the Group. The strong demand for the drama has driven the diversification of entertainment content. National tour to begin in end 2021

On-going

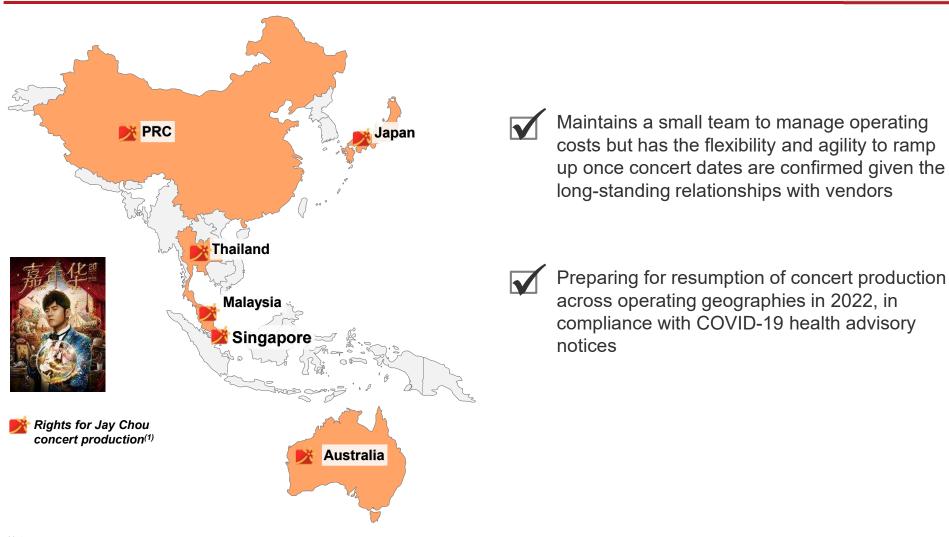


Commenced casting and audition for "Horror Stories of Tang Dynasty" stage musical in PRC

Preparing for ramp-up in Concert Production Business



Partnering more artistes and growing the talent portfolio to support core business



Note:

⁽¹⁾ Long-term concert production for popular singer-songwriter Jay Chou in Singapore, Malaysia, Australia, Thailand, Japan and the PRC (excluding Hong Kong and Macau). For the PRC, the Group undertakes Concert Management where it retain general oversight and management of the concert production process, and appoint sub-agents and/or collaborate with third party concert hosting companies as business partners who will undertake the execution of the concert production

Nurturing future talents and bolster local talent

Supporting our ambitions to expand our regional footprint







Identify and promote talent across Southeast Asia

- Provide valuable exposure to end-to-end production capabilities and opportunity to learn from industry professionals
- Tie-ups with industry leaders and education institutions



Grow pool of artistes in PRC and Singapore

Strategic joint venture to establish Singaporebased talent management agency with iQIYI, Uni-Icon Entertainment Pte. Ltd., to focus on artistes in the region which will facilitate the Group to gain access to wider audiences and exposure to new markets

Driving synergies across various segments



Maximising value and positioning for growth across the entertainment value chain

- Enhancing growth potential by strengthening GHY's value-added business segments
- Continue to grow our pool of over 60 artistes across the region
- Exploring collaboration opportunities with industry veterans in make-up artistes and costumes design services

. **GHY artistes**

Singapore



郑斌辉 **TAY PING HUI**

Masterpiece:

- Bountiful Blessings 《萬福樓》
- The Legend of the **Condor Heroes** 《射鵰英雄傳》

PRC



戴向宇 | **DAI XIANG YU**

Masterpiece

- Little Nyonya 《小娘惹》
- Eternal Love, The Pillow Book 《三 生三世枕上书》



齐欢 | **QI HUAN**

Masterpiece:

- Ruyi's Royal Love in the Palace 《如懿传》
- Perfect village 《最美的乡村》

China Taiwan



史可し SHI KE

Masterpiece:

- Mother's Life 《娘谱》
- The Young Doctor《青年医生》

寇家瑞| **KOU CHIA JUI**

Masterpiece:

- The Little Nyonya 《小娘惹》
- The Ferryman 《灵魂摆渡》

Industry experts



陈明正I Chen Minzheng¹

Masterpiece:

- Shadow《影》
- The honey sank like frost《香蜜沉沉烬如 霜》
- Empresses in the Palace《甄嬛传》

Chen Minzheng is a well-known designer for costumes, props and make-up in the PRC who has won, among others, the Golden Horse Award for Best Makeup & Costume Design in 2018 and the Asian Film Award for Best Costume Design in 2019

Elevating the community that we live in





Responding to needs of the society

Providing financial assistance









Enriching the industry ecosystem

Providing "Real-World" experience through project work

Providing apprenticeship and training to industry professionals



















The Ferryman: Legends of Nanyang







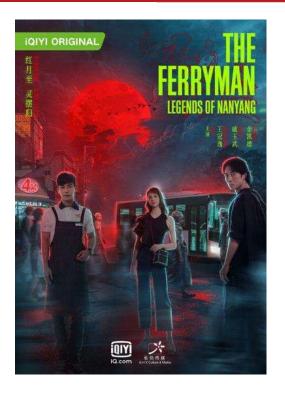
The Ferryman
TV Drama Series(1)
2014 - 2016

iQIYI
Distribution: PRC
Viewership: 6 billion cumulative⁽²⁾



The Ferryman
Film (1)
2018

iQIYI Distribution: PRC Viewership: 220 million⁽²⁾



The Ferryman: Legends of Nanyang August 14, 2021

> iQIYI Distribution: Overseas

"The Little Nyonya 小娘惹"

Section 4

Appendix: Company Overview





Guo Jingyu

Best Screenplay for "The Most Beautiful Youth 最美的青春" in the 6th Wenrong Awards in 2019 2019年第六届"文荣奖"



Xiao Ji Xiang Tian / Han Xiao Tian

Best Web Drama Scriptwriter Award at the Gu Duo Bei Awards for "The Ferryman 灵魂摆渡" in 2014



Yeo Saik Pin
Producer / Scriptwriter /
Director, previously Vice
President of Mediacorp

"Metamorphosis 破茧而出"
"The Champion 任我遨游"
"A Child's Hope 孩有明天"
"Hainan Kopi Tales 琼园咖啡香"



魏风华 Wei Fenghua Scriptwriter

"Horror Stories of Tang Dynasty 唐朝诡事录" "Brave Heart 2 勇敢的心2" "Heroes 大侠霍元甲"



张弘弢 Zhang Hongtao Scriptwriter

"Perfect Youth 最美的青春" "Perfect Village 最美的乡村" "I Come From Beijing·Happy New Year 我来自北京之过年好"

- Curated script ideas and developed a repertoire of scripts for potential drama or film projects across varying genres
- In addition, proposals and pitches are received from various external scriptwriters and directors who are keen to work with the Group



Content innovation remains the core foundation of the Group



Group intends to build on the capacity to deliver quality entertainment content through (i) in-house script production team, and (ii) while remaining open to external opportunities and sources for scripts

Production team







薛鑫 Xue Xin Leads the PRC Production Team"Rush Year 刀锋1937"
"The Red Lady 红娘子"
"Brave Heart 2 勇敢的心"
"The Blue Blade 火蓝刀锋"



王冰 Wang Bing Producer"The Legend of the Condor Heroes
射雕英雄传(2017版)"

"Handsome Siblings 绝代双骄
(2020版)"

"Dance of the Sky Empire 天舞纪"



Producer

"Perfect Youth 最美的青春"

"Perfect Village 最美的乡村"

"I Come From Beijing
我来自北京" film series



Producer / Director "My Natasha 我的娜塔莎" "Brave Heart 2 勇敢的心2" "Heroes 大侠霍元甲"



"Mother's Life 娘道" "Perfect Youth 最美的青春" "To Be With You 约定之青春永驻"

Production team



Directors with years of experience in the media and entertainment industry in the PRC



柏杉 Bai Shan Director "The Red Lady 红娘子"

"The Red Lady 红娘子" "Yangko Dance 大秧歌" "Brave Heart 勇敢的心" "Heroes 大侠霍元甲"





信鹏 Xin Peng Director"Candle In The Tomb 鬼吹灯"
"The Secret of Sharp Knife 尖刀之风雷诀"

"The Little Nyonya 小娘惹"

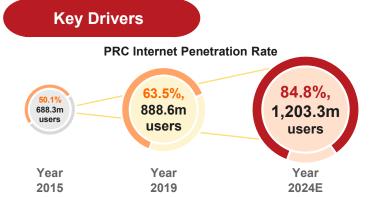
Section 5

Appendix: Industry Outlook

High internet penetration to capture PRC Drama Series market



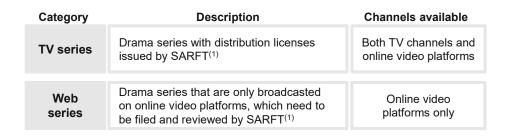
Web series market expected to post 11.1% CAGR from 2019 to 2024 to hit RMB30.5b

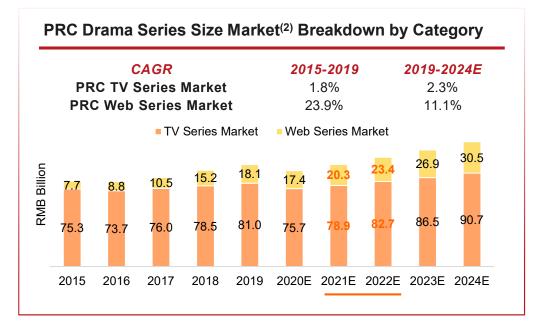


- Sustainable growth of demands for premium video content
- Prevalence of Internet and mobile internet
- Innovation in drama series

Entry Barriers

- Existing market players with abundant industry expertise in satisfying audience preferences and managing regulatory bodies
- Lack of sufficient budget and resources
- Lack of strong distribution capabilities and partnerships with broadcasting channels





Future Trends

- Increase in penetration of Chinese drama series on overseas internet platforms and Chinese culture influence around the world
- Diversification of drama series content and business models, including new advertising modes
- Integration and interaction of online and offline broadcasting channels

Source: Frost & Sullivan, Independent Market Research on Video Content Market and Concert Market in China, Singapore and Malaysia Notes:

(1) SARFT refers to State Administration Radio, Film and Television of PRC

Wider commercialisation opportunities with online video platforms

长信传媒 G.H.Y Culture & Media

Fueling higher revenue and budget to invest in premium drama series content

TV Channels

Implementation of the "One TV Series, Two Satellite TV Channels"(1) policy intensified competition among the TV channels for superior TV series

Online Video Platforms

Tremendous user engagement rapidly attracted a massive user base and generated significant monetisation opportunities in the past years

First-Run Series Data in 2019



74

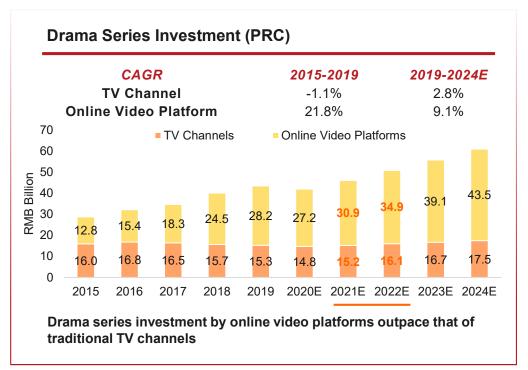
Approx.TV series⁽²⁾ broadcasted on CCTV and top 5 channels



Approx. web series broadcasted on top 3 online video platforms

Growth of Online Video Platforms

- Technological developments: proliferation of Internet, development of mobile-related intelligent devices
- Internet penetration in PRC: the number of Internet users in PRC is expected to increase from 2019 to 2024 at a CAGR of 6.3%, reaching 1.2 billion Internet users and attaining a penetration rate of 84.8% in 2024
- Online video platforms continue to innovate by introducing new initiatives such as interactive dramas and vertical screen dramas
- Business model shift and development of wider monetisation opportunities to include both membership services and advertising services
- Data analysis: massive end user data accumulated by online video platforms utilised to analyse viewing data and audience preferences



Source: Frost & Sullivan, Independent Market Research on Video Content Market and Concert Market in China, Singapore and Malaysia

^{(1) &}quot;One TV Series, Two Satellite TV Channels" refers to the policy where (i) the same TV series should be broadcasted on no more than two satellite TV channels each night during prime time, and (ii) each channel can broadcast at most two episodes per night

Expected gradual recovery in Concert markets



Total box office receipts to hit RMB2.8b and US\$2.6b in PRC and SEA by 2024

Industry Value Chain Analysis Copyright buyout or licensing fee Upstream Ticket distribution Distribution fees Midstream icket Platform Ticket Service Ticket Platform: distribution distribution Primary Market Secondary Market Operators of Performance Venues Downstream ----> Capital Stream **Business Stream**

Key Drivers

- PRC concert market is largely driven by a selected pool of popular artistes, such as Jay Chou, Jacky Cheung and Mayday (in terms of number of concerts)
- Favourable government policy aiming to stimulate culture and recreation sector in PRC
- Growth in disposable income levels in PRC
- While the concert industry experienced postponement and rescheduling during the COVID-19 outbreak, the concert market is expected to gradually return to normal and recover from 2021 onwards

