

Company Registration No. 199804461D

## Hai Leck Holdings Limited And Subsidiary Companies

Condensed Interim Financial Statements  
For the Third Quarter and Nine Months ended 31 March 2024

## Hai Leck Holdings Limited and Subsidiary Companies

### Condensed interim consolidated income statement

	Note	Group					
		3 months ended	3 months ended	Change	9 months ended	9 months ended	Change
		31 March 2024	31 March 2023		31 March 2024	31 March 2023	
\$'000	\$'000	%	\$'000	\$'000	%		
Revenue	4	11,715	16,156	(27.5)	43,139	48,916	(11.8)
Cost of sales		(5,342)	(7,901)	(32.4)	(18,822)	(22,427)	(16.1)
<b>Gross profit</b>		<b>6,373</b>	<b>8,255</b>	<b>(22.8)</b>	<b>24,317</b>	<b>26,489</b>	<b>(8.2)</b>
Other income	5	761	1,277	(40.4)	1,845	2,146	(14.0)
Distribution and selling expenses		(2,003)	(4,034)	(50.3)	(7,138)	(11,973)	(40.4)
Administrative expenses		(4,013)	(4,110)	(2.4)	(13,790)	(12,925)	6.7
Other expenses		(1,307)	(1,308)	(0.1)	(4,229)	(4,062)	4.1
Interest expense		(37)	(38)	(2.6)	(103)	(102)	1.0
Share of results of joint venture		598	153	290.8	1,665	1,237	34.6
<b>Profit before taxation</b>	6	<b>372</b>	<b>195</b>	<b>90.8</b>	<b>2,567</b>	<b>810</b>	<b>216.9</b>
Taxation	7	62	(92)	n.m.	(232)	(92)	152.2
<b>Profit for the year</b>		<b>434</b>	<b>103</b>	<b>321.4</b>	<b>2,335</b>	<b>718</b>	<b>225.2</b>
<b>Attributable to:</b>							
Equity holders of the Company		434	103	321.4	2,335	718	225.2
<b>Earnings per share</b>							
Basic (cents)	8	0.2	0.05		1.0	0.3	
Fully diluted (cents)	8	0.2	0.05		1.0	0.3	

n.m. denotes not meaningful.

**Hai Leck Holdings Limited and Subsidiary Companies**

**Condensed interim consolidated statement of comprehensive income**

	<b>Group</b>			
	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
<b>Profit net of tax</b>	434	103	2,335	718
<b>Other comprehensive income, net of tax:</b>				
<u>Items that may be reclassified to profit and loss</u>				
Foreign currency translation	(346)	350	(348)	(44)
Realisation of foreign currency translation reserve on liquidation of a subsidiary company	–	–	16	–
<b>Total comprehensive income for the year</b>	<b>88</b>	<b>453</b>	<b>2,003</b>	<b>674</b>
<b>Total comprehensive income attributable to:</b>				
Equity holders of the Company	88	453	2,003	674

## Hai Leck Holdings Limited and Subsidiary Companies

### Condensed interim balance sheets

	Note	Group		Company	
		31 March	30 June	31 March	30 June
		2024	2023	2024	2023
		\$'000	\$'000	\$'000	\$'000
<b>Non-current assets</b>					
Property, plant and equipment	9	29,312	32,390	212	289
Right-of-use assets		2,941	3,610	–	–
Investments in subsidiary companies	15	–	–	46,754	41,754
Investment in joint venture	16	10,826	9,506	817	817
Intangible assets		286	376	62	92
Other receivables and deposits		99	209	–	–
Deferred tax assets		212	250	–	–
		43,676	46,341	47,845	42,952
<b>Current assets</b>					
Inventories		1,170	1,564	–	–
Trade receivables		12,401	17,312	–	–
Other receivables and deposits		751	885	218	2,891
Prepayments		846	834	79	62
Customer retention monies		24	168	–	–
Amount due from a subsidiary company (trade)		–	–	174	433
Contract assets		2,645	3,211	–	–
Cash and cash equivalents		66,479	63,592	37,370	41,764
		84,316	87,566	37,841	45,150

## Hai Leck Holdings Limited and Subsidiary Companies

### Condensed interim balance sheets

	Note	Group		Company	
		31 March 2024 \$'000	30 June 2023 \$'000	31 March 2024 \$'000	30 June 2023 \$'000
<b>Current liabilities</b>					
Trade and other payables		8,359	11,265	453	932
Amounts due to subsidiary companies (trade)		–	–	–	43
Amount due to a subsidiary company (non-trade)		–	–	11,961	12,706
Contract liabilities		489	134	–	–
Provisions, current		646	646	–	–
Lease liabilities, current		556	652	–	–
Income tax payable		40	109	184	116
		10,090	12,806	12,598	13,797
<b>Net current assets</b>		74,226	74,760	25,243	31,353
<b>Non-current liabilities</b>					
Provisions, non-current		1,946	1,946	–	–
Lease liabilities, non-current		2,724	3,401	–	–
Deferred tax liabilities		656	656	139	139
		5,326	6,003	139	139
<b>Net assets</b>		112,576	115,098	72,949	74,166
<b>Equity attributable to equity holders of the Company</b>					
Share capital	10(a)	65,403	65,403	65,403	65,403
Treasury shares	10(b)	(160)	(160)	(160)	(160)
Accumulated profits		48,276	50,466	7,706	8,923
Foreign currency translation reserve		(943)	(611)	–	–
<b>Total equity</b>		112,576	115,098	72,949	74,166

**Hai Leck Holdings Limited and Subsidiary Companies**

**Condensed interim statements of changes in equity**

Group	Attributable to equity holders of the Company				
	Share capital (Note 10(a)) \$'000	Treasury shares (Note 10(b)) \$'000	Accumulated profits \$'000	Foreign currency translation reserve \$'000	Total equity \$'000
Balance at 1 July 2023	65,403	(160)	50,466	(611)	115,098
Profit for the period	–	–	2,335	–	2,335
Other comprehensive income for the period	–	–	–	(348)	(348)
Total comprehensive income for the period	–	–	2,335	(348)	1,987
Realisation of foreign currency translation reserve on liquidation of a subsidiary company	–	–	–	16	16
<u>Contributions by and distributions to owners</u>					
Dividend on ordinary shares (Note 11)	–	–	(4,525)	–	(4,525)
Balance at 31 March 2024	65,403	(160)	48,276	(943)	112,576
Balance at 1 July 2022	65,403	(160)	50,702	(431)	115,514
Profit for the period	–	–	718	–	718
Other comprehensive income for the period	–	–	–	(44)	(44)
Total comprehensive income for the period	–	–	718	(44)	674
<u>Contributions by and distributions to owners</u>					
Dividend on ordinary shares (Note 11)	–	–	(4,525)	–	(4,525)
Balance at 31 March 2023	65,403	(160)	46,895	(475)	111,663

**Hai Leck Holdings Limited and Subsidiary Companies**

**Condensed interim statements of changes in equity**

<b>Company</b>	<b>Attributable to equity holders of the Company</b>			<b>Total equity \$'000</b>
	<b>Share capital (Note 10(a)) \$'000</b>	<b>Treasury shares (Note 10(b)) \$'000</b>	<b>Accumulated profits \$'000</b>	
Balance at 1 July 2023	65,403	(160)	8,923	74,166
Profit for the period	–	–	3,308	3,308
Total comprehensive income for the period	–	–	3,308	3,308
<u>Contributions by and distributions to owners</u>				
Dividend on ordinary shares (Note 11)	–	–	(4,525)	(4,525)
Balance at 31 March 2024	65,403	(160)	7,706	72,949
Balance at 1 July 2022	65,403	(160)	7,428	72,671
Profit for the period	–	–	3,031	3,031
Total comprehensive income for the period	–	–	3,031	3,031
<u>Contributions by and distributions to owners</u>				
Dividend on ordinary shares (Note 11)	–	–	(4,525)	(4,525)
Balance at 31 March 2023	65,403	(160)	5,934	71,177

## Hai Leck Holdings Limited and Subsidiary Companies

### Condensed interim consolidated cash flow statement

	Note	Group	
		9 months ended	9 months ended
		31 March 2024 \$'000	31 March 2023 \$'000
<b>Cash flows from operating activities</b>			
Profit before taxation		2,567	810
Adjustments:			
Depreciation of property, plant and equipment	6	3,450	3,066
Depreciation of right-of-use assets	6	535	626
Amortisation of intangible assets	6	159	234
Gain on disposal of property, plant and equipment	5	(296)	(245)
Share of results of joint venture		(1,665)	(1,237)
Write back of provision for warranty		–	(419)
Interest income	5	(1,088)	(304)
Interest expense		103	102
Unrealised exchange loss/(gain)		12	(11)
<b>Operating cash flows before working capital changes</b>		<b>3,777</b>	<b>2,622</b>
Changes in working capital:			
Decrease in customer retention monies, trade and other receivables, deposits and prepayments		5,148	2,157
Decrease/(increase) in inventories		394	(457)
Decrease/(increase) in contract assets/liabilities, net		921	(451)
Decrease in trade and other payables		(2,906)	(5,139)
<b>Cash generated from/(used in) operations</b>		<b>7,334</b>	<b>(1,268)</b>
Tax paid		(263)	(3,329)
<b>Net cash flows generated from/(used in) operating activities</b>		<b>7,071</b>	<b>(4,597)</b>
<b>Cash flows from investing activities</b>			
Interest received		1,228	269
Purchase of property, plant and equipment		(527)	(2,054)
Purchase of intangible assets		(69)	(219)
Proceeds from disposal of property, plant and equipment		452	256
<b>Net cash flows generated from/(used in) investing activities</b>		<b>1,084</b>	<b>(1,748)</b>



## Hai Leck Holdings Limited and Subsidiary Companies

### Condensed interim consolidated cash flow statement

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	<b>Group</b>	
	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
<b>Note</b>		
<b>Cash flows from financing activities</b>		
Interest paid	(103)	(102)
Payment of lease liabilities	(640)	(755)
Decrease in fixed deposits pledged	–	1,134
Dividends paid	11 (4,525)	(4,525)
<b>Net cash flows used in financing activities</b>	<b>(5,268)</b>	<b>(4,248)</b>
Net increase/(decrease) in cash and cash equivalents	2,887	(10,593)
Cash and cash equivalents at the beginning of period	63,592	73,624
<b>Cash and cash equivalents at end of the period</b>	<b>66,479</b>	<b>63,031</b>

## **Hai Leck Holdings Limited and Subsidiary Companies**

### **Notes to the condensed interim financial statements**

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#### **1. Corporate information**

Hai Leck Holdings Limited (the “Company”) is a limited liability company, domiciled and incorporated in Singapore and is listed on the Singapore Exchange Securities Trading Limited (“SGX-ST”).

The registered office and principal place of business of the Company is located at 47 Tuas View Circuit, Singapore 637357.

The principal activities of the Company are those of investment holding and providing managerial, administrative, supervisory and consultancy services to any company in which the Company has an interest. The principal activities of the subsidiary companies and joint venture are disclosed in Notes 15 and 16 to the financial statements respectively.

#### **2. Basis of preparation**

The condensed interim consolidated financial statements of the Group have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last interim financial statements for the period ended 31 December 2023.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s.

The condensed interim financial statements are presented in Singapore Dollars (SGD or \$) which is the Company’s functional currency. All values are rounded to the nearest thousand (\$’000), except when otherwise indicated.

##### **2.1. Use of judgements and estimates**

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 June 2023.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

**2. Basis of preparation (cont'd)**

**2.1. Use of judgements and estimates (cont'd)**

Key assumptions concerning the future and other key sources of estimation uncertainty are as follows:

**Allowance for expected credit losses of trade receivables, customer retention monies and contract assets**

The Group uses a provision matrix to calculate expected credit losses (ECLs) for trade receivables, customer retention monies and contract assets. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast of economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

**Impairment of non-financial assets**

The Group assesses whether there are any indicators of impairment for all non-financial assets at each reporting date. Non-financial assets are tested for impairment when there are indicators that the carrying value of an asset or cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use.

The fair value less costs of disposal assessment of non-financial assets is based on available market data from recent transactions of similar assets less costs for disposing the asset.

When value in use calculations are undertaken, management estimates the expected future cash flows from the asset or cash-generating unit and applies a suitable discount rate in order to calculate the present value of those cash flows.

The carrying amount of the Group's property, plant and equipment, right-of-use assets and Company's investments in subsidiary companies as at 31 March 2024 were \$29,312,000 (30 June 2023: \$32,390,000), \$2,941,000 (30 June 2023: \$3,610,000) and \$46,754,000 (30 June 2023: \$41,754,000) respectively.

**Revenue recognition**

The Group recognises fixed-price contract revenue over time based on the stage of completion of the contract activity at the end of each reporting period. The stage of completion is determined based on proportion of total contract costs incurred to-date over the estimated budgeted costs.

The determination of the estimated budgeted costs (including rectification works and post-completion warranties) requires significant management estimations, which could have a material impact on the amounts of contract assets/liabilities, project revenues, costs and profits recognised in the year. In making these estimations, management relies on past experience and knowledge of project specialists.

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

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#### 2. Basis of preparation (cont'd)

##### 2.2. Use of judgements and estimates (cont'd)

###### Revenue recognition (cont'd)

The management has determined that a cost-based input method provides a faithful depiction of the Group's performance in transferring control to the customers, as it reflects the Group's efforts incurred to-date relative to the total inputs expected to be incurred for the projects.

Fixed-price contract revenue for the nine months ended 31 March 2024 was \$12,124,000 (31 March 2023: \$3,054,000) for the Group.

###### Provision for warranty

Provision for warranty is recognised for expected warranty claims from painting works. Management has estimated the amount of provision based on their past experience and understanding of the historical trends of warranty claims and the warranty periods. It is expected that the provision will be utilised within the respective warranty periods. The provision for warranty as at 31 March 2024 amounted to \$646,000 (30 June 2023: \$646,000).

###### Revenue recognition – Estimating variable consideration for call centre services

Certain call centre services contracts include billing deductions when minimum service requirements are not met in the course of performing the services. This gives rise to variable consideration and the Group estimates variable considerations to be included in the transaction price for these call centre services.

In estimating the variable consideration, the Group uses an expected value approach and updates its assessment of the variable consideration based on the latest available information at the end of each reporting period. The variable consideration is included in trade receivables.

#### 3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 4. Segment and revenue information

##### 4.1. Segment information

The Group is organised into the following two reportable operating segments:

- Project and maintenance services
- Contact centre services

These operating segments are reported in a manner consistent with internal reporting provided to the Chief Executive Officer who is responsible for allocating resources and assessing performance of the operating segments.

	Project and maintenance services		Contact centre services		Adjustments and eliminations		Notes	Consolidated financial statements	
	3 months ended 31 March 2024	3 months ended 31 March 2023	3 months ended 31 March 2024	3 months ended 31 March 2023	3 months ended 31 March 2024	3 months ended 31 March 2023		3 months ended 31 March 2024	3 months ended 31 March 2023
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		\$'000	\$'000
<b>Revenue:</b>									
External customers	8,334	11,553	3,381	4,603	–	–		11,715	16,156
<b>Results:</b>									
Interest income	455	170	43	13	–	–		498	183
Interest expenses	25	28	12	10	–	–		37	38
Depreciation and amortisation	975	930	324	353	–	–		1,299	1,283
Segment (loss)/profit before tax	(515)	(378)	887	573	–	–		372	195
<b>Assets:</b>									
Additions to non-current assets	17	505	–	43	–	–	A	17	548
Segment assets	114,155	115,001	14,280	17,964	(443)	(850)	B	127,992	132,115
<b>Segment liabilities</b>	11,994	13,546	3,381	6,948	41	(42)	C	15,416	20,452

Hai Leck Holdings Limited and Subsidiary Companies

Notes to the condensed interim financial statements

4. Segment and revenue information (cont'd)

4.1. Segment information (cont'd)

	Project and maintenance services		Contact centre services		Adjustments and eliminations		Notes	Consolidated financial statements	
	9 months ended 31 March 2024 \$'000	9 months ended 31 March 2023 \$'000	9 months ended 31 March 2024 \$'000	9 months ended 31 March 2023 \$'000	9 months ended 31 March 2024 \$'000	9 months ended 31 March 2023 \$'000		9 months ended 31 March 2024 \$'000	9 months ended 31 March 2023 \$'000
<b>Revenue:</b>									
External customers	32,274	34,200	10,865	14,716	–	–		43,139	48,916
<b>Results:</b>									
Interest income	972	290	116	14	–	–		1,088	304
Interest expenses	77	72	26	30	–	–		103	102
Depreciation and amortisation	3,115	2,755	1,029	1,171	–	–		4,144	3,926
Segment profit/(loss) before tax	267	(865)	2,300	1,675	–	–		2,567	810
<b>Assets:</b>									
Additions to non-current assets	471	1,826	292	531	–	–	A	763	2,357
Segment assets	114,155	115,001	14,280	17,964	(443)	(850)	B	127,992	132,115
<b>Segment liabilities</b>	11,994	13,546	3,381	6,948	41	(42)	C	15,416	20,452

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 4. Segment and revenue information (cont'd)

##### 4.1. Segment information (cont'd)

Notes Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

A. Additions to non-current assets consist of additions to property, plant and equipment, right-of-use assets and intangible assets.

B. The following items are (deducted from)/added to segment assets to arrive at total assets reported in the consolidated balance sheet:

	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
Inter-segment assets	(655)	(903)	(655)	(903)
Deferred tax assets	212	53	212	53
	<u>(443)</u>	<u>(850)</u>	<u>(443)</u>	<u>(850)</u>

C. The following items are (deducted from)/added to segment liabilities to arrive at total liabilities reported in the consolidated balance sheet:

	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
Inter-segment liabilities	(655)	(903)	(655)	(903)
Income tax payable	40	327	40	327
Deferred tax liabilities	656	534	656	534
	<u>41</u>	<u>(42)</u>	<u>41</u>	<u>(42)</u>

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 4. Segment and revenue information (cont'd)

##### 4.2 Disaggregation of revenue

Revenue information based on the geographical location of customers are as follows:

	<b>Group</b>			
	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
Singapore	11,715	16,156	43,139	48,916
Others	–	–	–	–
<b>Total</b>	<b>11,715</b>	<b>16,156</b>	<b>43,139</b>	<b>48,916</b>
<b><u>Timing of revenue recognition:</u></b>				
Over time	3,282	701	12,124	3,054
Point in time	8,433	15,455	31,015	45,862
	<b>11,715</b>	<b>16,156</b>	<b>43,139</b>	<b>48,916</b>

#### 5. Other income

	<b>Group</b>			
	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
Interest income from:				
- bank deposits	498	183	1,088	304
Gain on disposal of property, plant and equipment	53	64	296	245
Government grant income	101	865	171	1,278
Others	109	165	290	319
	<b>761</b>	<b>1,277</b>	<b>1,845</b>	<b>2,146</b>



## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

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#### 6. Profit before taxation

##### 6.1 Significant items

The following items have been included in arriving at profit before tax:

	<b>Group</b>			
	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
Depreciation of property, plant and equipment	(1,083)	(1,027)	(3,450)	(3,066)
Depreciation of right-of-use assets	(168)	(207)	(535)	(626)
Amortisation of intangible assets	(48)	(49)	(159)	(234)
Foreign exchange gain/(loss), net	4	22	(4)	16

##### 6.2 Related party transactions

There are no material related party transactions apart from those disclosed elsewhere in the financial statements.

#### 7. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	<b>Group</b>			
	<b>3 months ended 31 March 2024 \$'000</b>	<b>3 months ended 31 March 2023 \$'000</b>	<b>9 months ended 31 March 2024 \$'000</b>	<b>9 months ended 31 March 2023 \$'000</b>
Current taxation - Current year	(62)	92	232	92
Tax (credit)/expense	(62)	92	232	92

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 8. Earnings per share

	Group			
	3 months ended 31 March 2024 \$'000	3 months ended 31 March 2023 \$'000	9 months ended 31 March 2024 \$'000	9 months ended 31 March 2023 \$'000
Profit attributable to ordinary equity holders of the Company used in computation of basic and diluted earnings per share	434	103	2,335	718
Weighted average number of ordinary shares for basic and diluted earnings per share computation ('000)	226,241	226,241	226,241	226,241
Adjusted weighted average number of ordinary shares for diluted earnings per share computation ('000)	226,241	226,241	226,241	226,241

#### 9. Property, plant and equipment

During the nine months ended 31 March 2024, the Group acquired assets amounting to \$527,000 (31 March 2023: \$2,139,000) and disposed of assets amounting to \$156,000 (31 March 2023: \$11,000).

#### 10. Share capital and treasury shares

There were no changes in the Company's share capital arising from right issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of previous period reported on.

There are no shares that may be issued on conversion of outstanding convertibles.

There were no sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the financial period reported on.

As at 31 March 2024, the total number of issued ordinary shares (excluding treasury shares) was 226,241,195 (30 June 2023: 226,241,195).

	Group and Company			
	As at 31 March 2024		As at 31 March 2023	
	No. of shares ( '000)	\$'000	No. of shares ( '000)	\$'000
At beginning and end of interim period	226,593	65,403	226,593	65,403

The Company's subsidiaries do not hold any shares in the Company as at 31 March 2024 and 30 June 2023.

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 10. Share capital and treasury shares (cont'd)

##### (b) Treasury shares

	<b>Group and Company</b>			
	<b>As at 31 March 2024</b>		<b>As at 31 March 2023</b>	
	No. of shares (‘000)	\$’000	No. of shares (‘000)	\$’000
At beginning and end of interim period	352	160	352	160
Percentage of treasury shares against total number of shares outstanding	0.16%		0.16%	
Total shares excluding treasury shares as at end of the period	226,241		226,241	

Treasury shares relate to ordinary shares of the Company that are held by the Company.

#### 11. Dividend

	<b>Group and Company</b>	
	<b>9 months ended 31 March 2024 \$’000</b>	<b>9 months ended 31 March 2023 \$’000</b>
<b>Declared and paid during the year:</b>		
<i>Dividends on ordinary shares:</i>		
- Final tax exempt (one-tier) dividend for 2023: \$0.02 (2022: \$0.02) per ordinary share	4,525	4,525

No dividends were proposed and recognised as a liability as at 31 March 2024.

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 12. Financial assets and liabilities

Set out below is the carrying amount of each of the category of the Group's and the Company's financial instruments that are carried in the financial statements:

	<b>31 March 2024</b>	<b>30 June 2023</b>
	\$'000	\$'000
<b>Group</b>		
<b><i>Financial assets measured at amortised cost</i></b>		
Customer retention monies	24	168
Trade receivables (excluding GST receivable)	12,146	17,005
Other receivables and deposits (excluding government grant receivables)	850	1,089
Cash and cash equivalents	66,479	63,592
Total financial assets measured at amortised cost	<u>79,499</u>	<u>81,854</u>
<b><i>Financial liabilities measured at amortised cost</i></b>		
Trade and other payables (excluding GST payable and deferred income)	7,553	10,474
Lease liabilities	3,280	4,053
Total financial liabilities measured at amortised cost	<u>10,833</u>	<u>14,527</u>
	<b>31 March 2024</b>	<b>30 June 2023</b>
	\$'000	\$'000
<b>Company</b>		
<b><i>Financial assets measured at amortised cost</i></b>		
Other receivables and deposits	218	2,891
Amount due from a subsidiary company (trade)	174	433
Cash and cash equivalents	37,370	41,764
Total financial assets measured at amortised cost	<u>37,762</u>	<u>45,088</u>
<b><i>Financial liabilities measured at amortised cost</i></b>		
Trade and other payables (excluding GST payable and deferred income)	395	924
Amounts due to subsidiary companies (trade)	–	43
Amount due to a subsidiary company (non-trade)	11,961	12,706
Total financial liabilities measured at amortised cost	<u>12,356</u>	<u>13,673</u>

#### 13. Net asset value

	<b>Group</b>		<b>Company</b>	
	<b>As at 31 March 2024</b>	<b>As at 30 June 2023</b>	<b>As at 31 March 2024</b>	<b>As at 30 June 2023</b>
	\$	\$	\$	\$
Net asset value per ordinary share (cents)	49.8	50.9	32.2	32.8

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 14. Borrowings

	Group		Company	
	As at 31 March 2024 \$'000	As at 30 June 2023 \$'000	As at 31 March 2024 \$'000	As at 30 June 2023 \$'000
<u>Amount repayable within one year or on demand</u>				
Secured	556	652	–	–
<u>Amount repayable after one year</u>				
Secured	2,724	3,401	–	–

The borrowings relate to lease liabilities relating to right-of-use assets.

#### 15. Subsidiary companies

Details of subsidiary companies are as follows:

Name of company	Principal activities	Country of incorporation	Percentage of equity held by the Group	
			31 March 2024 %	30 June 2023 %
<b>Held by the Company</b>				
Hai Leck Engineering (Private) Limited	Oil & gas and chemical industries related construction and maintenance services	Singapore	100	100
Hai Leck Engineering & Construction Pte. Ltd.	Engineered solutions and mechanical works	Singapore	100	100
Hai Leck Industrial Services Pte. Ltd.	Trading and contracting for thermal insulations, refractories and fire-protection for steel structures	Singapore	100	100
Hai Leck Overseas Investments Pte. Ltd.	Investment holding	Singapore	100	100
United Holding (1975) Pte. Ltd.	Mixed construction activities and investment holding	Singapore	100	100
Hai Leck Integrated Services Pte. Ltd.	Provision of manpower supply, dormitory and related services	Singapore	100	100
Hai Leck Services Pte. Ltd.	Provision of dormitory and related services	Singapore	100	100

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

#### 15. Subsidiary companies (cont'd)

Name of company	Principal activities	Country of incorporation	Percentage of equity held by the Group	
			31 March 2024	30 June 2023
			%	%
<b>Held by the Company</b>				
Hai Leck Engineering (Thailand) Co., Ltd.	Oil & gas and chemical industries related construction and maintenance services	Thailand	100	100
<b>Held by subsidiary companies</b>				
Tele-centre Services Pte Ltd	Providing call centre services, telecommunications and information technology	Singapore	100	100
Hai Leck Corporation Sdn. Bhd. <sup>^</sup>	Oil & gas and chemical industries related construction and maintenance services	Malaysia	–	100

<sup>^</sup> The Group commenced voluntary winding up procedures in respect of Hai Leck Corporation Sdn. Bhd. during the financial year ended 30 June 2021. During the nine months ended 31 March 2024, the voluntary winding up procedures were completed and Hai Leck Corporation Sdn. Bhd. was wound up.

#### 16. Joint venture

Details of the joint venture are as follows:

Name of company	Principal activities	Country of incorporation	Percentage of equity held by the Group	
			31 March 2024	30 June 2023
			%	%
<b>Held by the Company</b>				
Logthai – Hai Leck Engineering Co., Ltd	Oil & gas and chemical industries related construction and maintenance services	Thailand	44.66	49

# Hai Leck Holdings Limited And Subsidiary Companies

Other Information

For the Third Quarter and Nine Months ended 31 March 2024

## Hai Leck Holdings Limited and Subsidiary Companies

### Other Information Required by Listing Rule Appendix 7.2

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#### 1. Review

The condensed consolidated balance sheet of Hai Leck Holdings Limited and its subsidiaries as at 31 March 2024 and the related condensed consolidated income statement, condensed consolidated statement of other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated cash flow statement for the nine months then ended and certain explanatory notes have not been audited or reviewed.

#### 2. Review of performance of the Group

##### Results for third quarter and nine months ended 31 March 2024

###### Revenue

Revenue for the financial period ended 31 March 2024 ("9M24") decreased by \$5.8 million to \$43.1 million compared to \$48.9 million recorded in the nine months ended 31 March 2023 ("9M23") due to lower project and maintenance services and contact centre services revenue.

Quarter-on-quarter, the revenue decreased by \$4.5 million to \$11.7 million for the third quarter ended 31 March 2024 ("3Q24") compared to \$16.2 million recorded in the third quarter ended 31 March 2023 ("3Q23") due to the same reasons as above.

###### Cost of sales

For 9M24, cost of sales decreased by \$3.6 million to \$18.8 million compared to \$22.4 million recorded in 9M23. The decrease is in line with the decrease in revenue.

Quarter-on-quarter, cost of sales decreased by 32.4% to \$5.3 million due to the same reasons as above.

###### Other income

Other income decreased from \$2.1 million in 9M23 to \$1.8 million in 9M24 mainly due to lower government grant income, partially offset by higher interest income from bank deposits.

Other income decreased from \$1.3 million in 3Q23 to \$0.8 million in 3Q24 due to the same reasons as above.

###### Operating expenses

Operating expenses consist of distribution and selling expenses, administrative expenses and other operating expenses, including depreciation, amortisation and exchange differences.

For 9M24, total operating expenses decreased from \$29.0 million in 9M23 to \$25.2 million mainly due to lower manpower related costs in 9M24.

For 3Q24, operating expenses decreased from \$9.5 million in 3Q23 to \$7.3 million mainly due to the same reasons as above.



## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

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#### Taxation

Tax expense recognised is higher than the statutory tax rate applied to profit before taxation mainly due to effects of non-tax deductible expenses.

#### Profit attributable to equity holders of the Company

The profit attributable to equity holders for 9M24 increased by \$1.6 million to \$2.3 million compared to \$0.7 million in 9M23.

Quarter-on-quarter, the profit attributable to equity holders for 3Q24 increased by \$0.3 million to \$0.4 million compared to \$0.1 million in 3Q23.

### **Review of Financial Position**

#### Non-current assets

Non-current assets decreased from \$46.3 million as at 30 June 2023 to \$43.7 million as at 31 March 2024 mainly due to depreciation on property, plant and equipment and right-of-use assets, partially offset by increase in investment in joint venture.

#### Current assets

Current assets decreased by \$3.3 million from \$87.6 million as at 30 June 2023 to \$84.3 million as at 31 March 2024. The decrease is mainly due to decrease in trade receivables and contract assets, partially offset by increase in cash and cash equivalents.

#### Current liabilities

Current liabilities decreased by \$2.7 million from \$12.8 million as at 30 June 2023 to \$10.1 million as at 31 March 2024, mainly due to decrease in trade and other payables, partially offset by increase in contract liabilities.

#### Non-current liabilities

Non-current liabilities decreased from \$6.0 million as at 30 June 2023 to \$5.3 million as at 31 March 2024 due to repayment of lease obligations.

### **Review of Cash Flows**

#### Cash flows from operating activities

Net cash flows generated from operating activities was \$7.1 million in 9M24 compared to net cash flows used in operating activities of \$4.6 million in 9M23, mainly due to changes to working capital and higher profit before taxation in 9M24.

#### Cash flows from investing activities

Net cash flows generated from investing activities was \$1.1 million in 9M24 compared to net cash flows used in investing activities of \$1.7 million in 9M23, mainly due to higher interest received and lower purchases of property, plant and equipment in 9M24.

#### Cash flows from financing activities

Net cash flows used in financing activities was higher in 9M24 by \$1.0 million mainly due to absence of withdrawal of bank deposits pledged in 9M24.

Cash and cash equivalents as at 31 March 2024 was higher at \$66.5 million compared to \$63.0 million as at 31 March 2023.

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

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**3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results**

Not applicable

**4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next half year**

The Group faces extremely keen competition in the sectors that it operates in and majority of its operations, being outdoors, are subject to unpredictable climate conditions. Furthermore, developments in the uncertain global economic and political arena will have its follow-on impact on the local economy and relevant sectors. Being mindful of such uncertainties, the Group will continue to manage its operations and control costs judiciously.

**5. Dividend information**

**5.1 Current financial period reported on**

Any dividend recommended for the current financial period reported on?

Nil

**5.2 Corresponding period of the immediate preceding financial year**

Any dividend declared for the corresponding period of the immediately preceding financial year?

Nil

**5.3 Date payable**

Not applicable

**5.4 Record date**

Not applicable

**5.5 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision**

No dividend has been declared/recommended in view of the recent tax-exempt (one-tier) final dividend of \$0.02 per ordinary share in respect of the financial year ended 30 June 2023 which was approved by the shareholders at the annual general meeting held on 26 October 2023.

## Hai Leck Holdings Limited and Subsidiary Companies

### Notes to the condensed interim financial statements

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#### 6. Interested person transactions

The Group has not obtained a general mandate from shareholders of the Company for interested person transactions.

#### 7. Negative confirmation by the Board pursuant to Rule 705(5) of the Listing Manual

We, Cheng Buck Poh @ Chng Bok Poh, Cheng Wee Ling and Christina Chow Poh Lin, being Directors of the Company, do hereby confirm, on behalf of the Board of Directors of the Company that, to the best of our knowledge, nothing has come to the attention of the Board which may render the unaudited financial results for the third quarter ended 31 March 2024 to be false or misleading in any material aspect.

#### 8. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company has received undertaking from all its directors and executive officers in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the SGX-ST.

#### 9. Disclosure pursuant to Rule 706A of the Listing Manual

During 3Q24 and as at the date of this announcement, there were no changes to the Company's and the Group's shareholding percentages in its respective subsidiaries or associated companies nor incorporation of any new subsidiary or associated company by the Company or any of the Group's entities.

BY ORDER OF THE BOARD

Cheng Buck Poh @ Chng Bok Poh  
Executive Chairman and Chief Executive Officer  
10 May 2024