

# ST GROUP FOOD INDUSTRIES HOLDINGS LIMITED

(Incorporated in the Republic of Singapore on 11 January 2018)

(Company Registration Number: 201801590R)

## UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 31 DECEMBER 2024

*This announcement has been prepared by ST Group Food Industries Holdings Limited (the “Company”) and its contents have been reviewed by the Company’s sponsor, Hong Leong Finance Limited. It has not been examined or approved by the Exchange and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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*Unless otherwise defined, capitalised terms used in this announcement shall have the same meaning ascribed to them in the offer document of ST Group Food Industries Holdings Limited dated 26 June 2019 (the “Offer Document”).*

### Background

ST Group Food Industries Holdings Limited (the “Company”, and together with its subsidiaries, “ST Group” or the “Group”) was incorporated in the Republic of Singapore on 11 January 2018 and was listed on the Catalist Board of the SGX-ST (“Catalist”) on 3 July 2019. ST Group was formed pursuant to a restructuring exercise (the “Restructuring Exercise”) undertaken as part of its corporate re-organisation, which involved the rationalisation of its corporate and shareholding structure for the purposes of the Company’s listing on Catalist. Please refer to the Company’s Offer Document for further details on the Restructuring Exercise.

Founded in 2011, ST Group holds the exclusive franchise and licence rights to six internationally popular food and beverage (“F&B”) brands, namely, “PappaRich”, “NeNe Chicken”, “Gong Cha”, “Hokkaido Baked Cheese Tart”, “IPPUDO” and “iDarts”, in various territories. The Group has developed two of its own brand concepts, “PAFU” and “KURIMU”, which were launched in December 2017 and July 2019, respectively. In March 2022, the Group completed the acquisition of “PappaRich” trademark rights in Australia and New Zealand. In June 2023, the Group opened a joint-venture Asian supermarket under the brand “Maita” and in November 2023, the Group ventured into a new brand “Homm”. In November 2024, the Group opened its first “TamJai” SamGor Mixian outlet in Melbourne’s central business district.

ST Group operates in the key geographical markets of Australia, New Zealand and United Kingdom through four main business segments - F&B retail sales under the various brands through outlets owned and operated by the Group (“F&B Retails”), the sub-franchising and sub-licensing of brands to sub-franchisees and sub-licensees (“Franchise”), the sale of F&B ingredients and other supplies to its franchise network through its Central Kitchen (“Supply Chain”), and receipt of machine income from electronic dart machines installed at sub-franchised “iDarts” outlets (“Others”).

As at 31 December 2024, ST Group had a network of 187 outlets comprising 49 Group-owned outlets, 2 joint venture outlet and 136 sub-franchised/sub-licensed outlets owned and operated by its sub-franchisees and sub-licensees across its key geographical markets.

<i>Number of outlets by brands (as at the end of the financial year)</i>						
	As at 31 December 2024			As at 30 June 2024		
	Owned	Joint Venture	Sub-franchised/ sub-licensed	Owned	Joint Venture	Sub-franchised/ sub-licensed
<b>PappaRich</b>						
- Australia	5	-	31	6	-	30
- New Zealand	-	-	2	-	-	2
<b>NeNe Chicken</b>						
- Australia	4	-	40	4	-	39
- New Zealand	1	-	1	1	-	-
<b>Gong Cha</b>						
- New Zealand	12	-	18	12	-	18
- United Kingdom	5	1	8	5	1	7
<b>Hokkaido Baked Cheese Tart</b>						
- Australia	5	-	15	6	-	15
<b>iDarts</b>						
- Australia	-	-	3	-	-	3
<b>PAFU</b>						
- Australia	4	-	3	3	-	5
- Indonesia	-	-	2	-	-	-
<b>IPPUDO</b>						
- Australia	3	-	-	3	-	-
- New Zealand	2	-	-	2	-	-
<b>KURIMU</b>						
- Australia	5	-	8	5	-	7
<b>Maita</b>						
- Australia	-	1	-	-	1	-
<b>Homm</b>						
- Australia	2	-	3	2	-	1
- Singapore	-	-	1	-	-	-
<b>TamJai</b>						
- Australia	1	-	1	-	-	-
<b>Total</b>	49	2	136	49	2	127

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## A. Condensed interim consolidated statement of comprehensive income

	Note	1H FY2025 <sup>(1)</sup> (AUD) (Unaudited)	1H FY2024 <sup>(2)</sup> (AUD) (Unaudited)	Increase/ (Decrease) %
Revenue	4	34,008,510	35,678,117	(4.7)
Other income		1,212,902	1,069,754	13.4
<b>Expenses</b>				
Changes in inventories		190,288	(65,211)	NM
Purchases of inventories		(11,028,581)	(10,968,373)	0.5
Franchise restaurants and stores related establishment costs		-	(510,799)	NM
Rental expenses		(882,471)	(618,241)	42.7
Staff costs		(12,972,892)	(12,743,572)	1.8
Intangible assets written off		(150,000)	-	NM
Depreciation expense				
- Property, plant and equipment		(1,337,788)	(1,500,138)	(10.8)
- Right-of-use assets		(2,796,305)	(2,756,328)	1.5
Amortisation expense		(197,184)	(187,327)	5.3
Finance costs				
- Lease liabilities		(633,773)	(681,361)	(7.0)
- Borrowings and others		(33,530)	(37,088)	(9.6)
Other expenses		(3,942,669)	(4,551,299)	(13.4)
Share of results of associated company		-	(3,699)	(100.0)
Share of results of joint venture		(15,820)	29,357	NM
<b>Profit before tax</b>		<b>1,420,687</b>	<b>2,153,792</b>	(34.0)
Tax expense	6	(316,888)	(860,167)	(63.2)
<b>Profit for the period</b>	<b>5</b>	<b>1,103,799</b>	<b>1,293,625</b>	(14.7)
<b>Other comprehensive (loss)/income</b>				
<i>Item that is or may be reclassified subsequently to profit or loss:</i>				
- Currency translation differences on consolidation		(398,119)	95,038	NM
<b>Total comprehensive income for the period</b>		<b>705,680</b>	<b>1,388,663</b>	(49.2)
<b>Profit/(loss) attributable to:</b>				
Equity holders of the Company		1,255,107	1,358,500	(7.6)
Non-controlling interests		(151,308)	(64,875)	NM
		<b>1,103,799</b>	<b>1,293,625</b>	(14.7)
<b>Total comprehensive income/(loss) attributable to:</b>				
Equity holders of the Company		856,988	1,453,538	(41.0)
Non-controlling interests		(151,308)	(64,875)	NM
		<b>705,680</b>	<b>1,388,663</b>	(49.2)
<b>Earnings per share for profit attributable to the equity holders of the Company</b>				
Basic and diluted (cents)	7	0.49	0.55	

NM: Not meaningful

### Notes:

(1) "1H FY2025" refers to six months period ended 31 December 2024

(2) "1H FY2024" refers to six months period ended 31 December 2023

## B. Condensed interim statements of financial position

		Group		Company	
	Note	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property, plant and equipment	10	10,119,802	9,797,310	-	-
Right-of-use assets	11	20,962,247	19,518,717	-	-
Intangible assets	12	2,021,400	2,277,563	-	-
Investment in subsidiaries	13	-	-	20,880,053	20,880,053
Investment in associated company	14	-	-	-	-
Investment in joint ventures	15	632,502	648,322	-	-
Financial assets at fair value through other comprehensive income	8	700,000	-	700,000	-
Deferred tax asset		2,337,866	2,329,720	67,000	102,000
Fixed deposits		3,279,796	2,814,058	-	-
Trade and other receivables		1,032,975	1,042,418	-	-
<b>Total non-current assets</b>		<b>41,086,588</b>	<b>38,428,108</b>	<b>21,647,053</b>	<b>20,982,053</b>
<b>Current assets</b>					
Contract assets		714,113	414,131	-	-
Inventories		3,443,583	3,253,295	-	-
Trade and other receivables		7,151,384	5,999,173	14,622,660	12,956,470
Financial assets at fair value through profit or loss	8	46,245	100,000	46,245	100,000
Cash and bank balances		7,803,943	9,940,356	918,588	2,485,743
<b>Total current assets</b>		<b>19,159,268</b>	<b>19,706,955</b>	<b>15,587,493</b>	<b>15,542,213</b>
<b>Total assets</b>		<b>60,245,856</b>	<b>58,135,063</b>	<b>37,234,546</b>	<b>36,524,266</b>
<b>EQUITY AND LIABILITIES</b>					
<b>Equity</b>					
Share capital	16	59,008,315	59,008,315	59,008,315	59,008,315
Treasury shares		(277,491)	(144,545)	(277,491)	(144,545)
Other reserves		(41,131,264)	(40,733,145)	(479,202)	(479,202)
Retained earnings		5,088,609	4,239,857	(21,700,916)	(22,394,075)
Equity attributable to equity holders of the Company, total		22,688,169	22,370,482	36,550,706	35,990,493
Non-controlling interests		(598,401)	(447,093)	-	-
<b>Total equity</b>		<b>22,089,768</b>	<b>21,923,389</b>	<b>36,550,706</b>	<b>35,990,493</b>
<b>Non-current liabilities</b>					
Lease liabilities	11	19,489,041	18,525,183	-	-
Contract liabilities		1,139,806	1,247,961	-	-
Borrowings	17	1,400,017	-	-	-
<b>Total non-current liabilities</b>		<b>22,028,864</b>	<b>19,773,144</b>	<b>-</b>	<b>-</b>
<b>Current liabilities</b>					
Trade and other payables		8,505,646	7,800,512	683,840	533,773
Contract liabilities		1,125,221	877,365	-	-
Borrowings	17	300,968	1,774,561	-	-
Lease liabilities	11	5,754,238	5,356,934	-	-
Tax payable		441,151	629,158	-	-
<b>Total current liabilities</b>		<b>16,127,224</b>	<b>16,438,530</b>	<b>683,840</b>	<b>533,773</b>
<b>Total liabilities</b>		<b>38,156,088</b>	<b>36,211,674</b>	<b>683,840</b>	<b>533,773</b>
<b>Total equity and liabilities</b>		<b>60,245,856</b>	<b>58,135,063</b>	<b>37,234,546</b>	<b>36,524,266</b>

- B(ii)** In relation to the aggregate amount of group's borrowings and debt securities, specify the following as at the end of the current financial period reported on with comparative figures as at the end of the immediately preceding financial year

**Amount repayable in one year or less, or on demand**

	<b>As at 31 December 2024 (AUD)</b>		<b>As at 30 June 2024 (AUD)</b>	
	<b>Secured</b>	<b>Unsecured</b>	<b>Secured</b>	<b>Unsecured</b>
Borrowings	256,000	44,968	1,720,017	54,544
Equipment finance lease classified as lease liabilities	63,718	-	72,007	-

**Amount repayable after one year**

	<b>As at 31 December 2024 (AUD)</b>		<b>As at 30 June 2024 (AUD)</b>	
	<b>Secured</b>	<b>Unsecured</b>	<b>Secured</b>	<b>Unsecured</b>
Borrowings	1,400,017	-	-	-
Equipment finance lease classified as lease liabilities	119,811	-	88,046	-

**Details of any collateral**

As at 31 December 2024, the Group's borrowings were secured by way of:

- (i) general security over all assets of certain subsidiaries; and
- (ii) corporate guarantees.

**C. Condensed interim statements of changes in equity**

<b>Group</b>	<b>Share capital (AUD)</b>	<b>Treasury shares (AUD)</b>	<b>Other reserves (AUD)</b>	<b>Retained earnings (AUD)</b>	<b>Equity attributable to equity holders of the Company (AUD)</b>	<b>Non- controlling interests (AUD)</b>	<b>Total equity (AUD)</b>
<b>At 1 July 2024</b>	59,008,315	(144,545)	(40,733,145)	4,239,857	22,370,482	(447,093)	21,923,389
Profit/(loss) for the period	-	-	-	1,255,107	1,255,107	(151,308)	1,103,799
<b>Other comprehensive loss</b>							
Currency translation differences on consolidation	-	-	(398,119)	-	(398,119)	-	(398,119)
<b>Total comprehensive income/(loss) for the period</b>	-	-	(398,119)	1,255,107	856,988	(151,308)	705,680
<i>Transactions with owners recognised directly in equity</i>							
Dividends	-	-	-	(406,355)	(406,355)	-	(406,355)
Purchases of treasury shares	-	(132,946)	-	-	(132,946)	-	(132,946)
<b>At 31 December 2024</b>	<b>59,008,315</b>	<b>(277,491)</b>	<b>(41,131,264)</b>	<b>5,088,609</b>	<b>22,688,169</b>	<b>(598,401)</b>	<b>22,089,768</b>

Group	Share capital (AUD)	Treasury shares (AUD)	Other reserves (AUD)	Retained earnings (AUD)	Equity attributable to equity holders of the Company (AUD)	Non- controlling interests (AUD)	Total equity (AUD)
<b>At 1 July 2023</b>	57,200,620	(48,253)	(40,741,550)	4,608,892	21,019,709	(350,574)	20,669,135
Profit/(loss) for the period	-	-	-	1,358,500	1,358,500	(64,875)	1,293,625
<b>Other comprehensive income</b>							
Currency translation differences on consolidation	-	-	95,038	-	95,038	-	95,038
<b>Total comprehensive income/(loss) for the period</b>	-	-	95,038	1,358,500	1,453,538	(64,875)	1,388,663
<i>Transactions with owners recognised directly in equity</i>							
Dividends	-	-	-	(245,603)	(245,603)	-	(245,603)
Capital contributions from non- controlling interest	-	-	-	-	-	4,900	4,900
<b>At 31 December 2023</b>	57,200,620	(48,253)	(40,646,512)	5,721,789	22,227,644	(410,549)	21,817,095



<b>Company</b>	<b>Share capital (AUD)</b>	<b>Treasury shares (AUD)</b>	<b>Other reserves (AUD)</b>	<b>Retained earnings (AUD)</b>	<b>Total equity (AUD)</b>
<b>At 1 July 2024</b>	59,008,315	(144,545)	(479,202)	(22,394,075)	35,990,493
Profit and total comprehensive profit for the period	-	-	-	1,099,514	1,099,514
<i>Transactions with owners recognised directly in equity</i>					
Dividends	-	-	-	(406,355)	(406,355)
Purchases of treasury shares	-	(132,946)	-	-	(132,946)
<b>At 31 December 2024</b>	<b>59,008,315</b>	<b>(277,491)</b>	<b>(479,202)</b>	<b>(21,700,916)</b>	<b>36,550,706</b>
<b>At 1 July 2023</b>	57,200,620	(48,253)	(479,202)	(23,020,615)	33,652,550
Profit and total comprehensive profit for the period	-	-	-	1,184,092	1,184,092
<i>Transactions with owners recognised directly in equity</i>					
Dividends	-	-	-	(245,603)	(245,603)
<b>At 31 December 2023</b>	<b>57,200,620</b>	<b>(48,253)</b>	<b>(479,202)</b>	<b>(22,082,126)</b>	<b>34,591,039</b>

**D. Condensed interim consolidated statement of cash flows**

	<b>Group</b>	
	<b>1H FY2025</b>	<b>1H FY2024</b>
<b>Note</b>	<b>(AUD)</b> <b>(Unaudited)</b>	<b>(AUD)</b> <b>(Unaudited)</b>
<b>Cash flows from operating activities</b>		
Profit before tax	1,420,687	2,153,792
<u>Adjustments for:-</u>		
Depreciation		
- Property, plant and equipment	1,337,788	1,500,138
- Right-of-use assets	2,796,305	2,756,328
Amortisation	197,184	187,327
Gain on sale of Group-owned stores	(303,528)	(126,770)
Gain on disposal of investment in associate	-	(6,368)
Intangible assets written off	150,000	-
Loss on disposal of property, plant and equipment	-	26,984
Interest income	(84,484)	(59,365)
Interest expenses	667,303	718,449
Gain on termination of leases	-	(57,201)
Property, plant and equipment written off	16,809	14,558
Trade receivables written off	31,234	126
Share of results of associated company	-	3,699
Share of results of joint venture	15,820	(29,357)
Unrealised exchange (gain)/loss	(463,207)	86,407
Operating cash flow before working capital changes	5,781,911	7,168,747
Inventories	(190,288)	65,211
Receivables and contract assets	(1,301,223)	(110,051)
Payables and contract liabilities	613,759	(226,606)
Currency translation adjustments	(362,169)	133,220
Cash generated from operations	4,541,990	7,030,521
Income tax paid	(516,164)	(291,145)
<b>Net cash generated from operating activities</b>	<b>4,025,826</b>	<b>6,739,376</b>
<b>Cash flows from investing activities</b>		
Interest received	74,526	46,173
Proceeds from sale of Group-owned stores	324,064	160,000
Proceeds from sale of investment in associate	-	6,400
Proceeds from disposal of property, plant and equipment	-	21,336
Redemption of financial assets at fair value through profit or loss	53,755	-
Increase in investment in joint venture	-	(350,000)
Advances to joint venture	(150,000)	-
Dividends received from associates	-	26,240
Purchases of intangible assets	(80,726)	(152,944)
Purchases of property, plant and equipment	(1,706,814)	(2,077,914)
Investment in financial assets at fair value through other comprehensive income	(700,000)	-
<b>Net cash used in investing activities</b>	<b>(2,185,195)</b>	<b>(2,320,709)</b>

Note	Group	
	1H FY2025	1H FY2024
	(AUD)	(AUD)
	(Unaudited)	(Unaudited)
<b>Cash flow from financing activities</b>		
Upfront payment for right-of-use assets	(18,860)	-
Lease incentives received	200,000	6,369
Proceeds from borrowings	-	10,000
Repayment of borrowings	(72,993)	(95,118)
Repayment of lease liabilities	(3,061,274)	(3,069,306)
Repayment to non-controlling interest and related parties	(40,715)	-
Dividends paid	(406,355)	(245,603)
Capital contribution from non-controlling interest	-	4,900
Loan from non-controlling interest	735,000	-
Interest paid	(671,195)	(732,320)
Purchases of treasury shares	(132,946)	-
(Increase)/decrease in fixed deposits pledged	(465,738)	38,213
<b>Net cash used in financing activities</b>	<b>(3,935,076)</b>	<b>(4,082,865)</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>(2,094,445)</b>	<b>335,802</b>
Cash and cash equivalents at beginning of the financial period	9,940,356	7,326,436
Effect of exchange rate changes on cash and cash equivalents	(41,968)	3,723
<b>Cash and cash equivalents at end of the financial period</b>	<b>7,803,943</b>	<b>7,665,961</b>

**For purpose of presenting the Group's consolidated statements of cash flows, the consolidated cash and cash equivalents comprise the following:-**

Cash and bank balances	7,803,943	7,665,961
Fixed deposits	3,279,796	2,899,578
	11,083,739	10,565,539
Less: Fixed deposits (pledged)	(3,279,796)	(2,899,578)
	<b>7,803,943</b>	<b>7,665,961</b>

## **E. Notes to the condensed interim consolidated financial statements**

### **1. Corporate information**

ST Group Food Industries Holdings Pte. Ltd. (the “**Company**”) (Co. Reg. No. 201801590R) was incorporated in Singapore on 11 January 2018 for the purpose of acquiring the existing companies pursuant to the restructuring exercise on the preparation of the listing of the Company. On 10 June 2019, the Company was converted into a public company limited by shares and changed its name to ST Group Food Industries Holdings Limited. The Company was listed on Catalist of the Singapore Exchange Securities Trading Limited on 3 July 2019. These condensed interim consolidated financial statements as at and for the six months ended 31 December 2024 comprise the Company and its subsidiaries (collectively, the “**Group**”).

The registered office and address of the Company is at 16 Raffles Quay #17-03 Hong Leong Building Singapore 048581.

The principal activities of the Group consist of (i) F&B Retails; (ii) Franchise, (iii) Supply Chain and (iv) Others.

### **2. Basis of preparation**

The condensed interim consolidated financial statements for the six months period ended 31 December 2024 have been prepared in accordance with Singapore Financial Reporting Standards (International) (“**SFRS(I)**”) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim consolidated financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last annual financial statements for the financial year ended 30 June 2024.

The accounting policies adopted are consistent with those of the last audited financial statements of the previous financial year which were prepared in accordance with SFRS(I)s.

The condensed interim consolidated financial statements are presented in Australian dollar which is the Company’s functional currency.

#### **2.1 New and revised standards that are adopted by the Group**

In the current financial period, the Group has adopted all the new and revised SFRS(I) and Interpretations of SFRS(I) (“**SFRS(I) INT**”) that are relevant to its operations and effective for the current financial period. Changes to the Group’s accounting policies have been made as required, in accordance with the transitional provisions in the respective SFRS(I) and SFRS(I) INT.

The adoption of these new and revised SFRS(I) and SFRS(I) INT did not have any material effect on the financial results or position of the Group.

#### **2.2 Use of estimates and judgements**

In preparing the condensed interim consolidated financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the financial year ended 30 June 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

### **3. Seasonal operations**

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

### **4. Segment and revenue information**

The Group is organised into the following main business segments:

- F&B Retails;
- Supply Chain;
- Franchise; and
- Others

These operating segments are reported in a manner consistent with internal reporting provided to the Company's Executive Chairman and Chief Executive Officer, Mr Saw Tatt Ghee who is responsible for allocating resources and assessing performance of the Group's operating segments.

## 4.1 Reportable segments

### 1H FY2025 (Unaudited)

	F&B Retails (AUD)	Supply Chain (AUD)	Franchise (AUD)	Others (AUD)	Eliminations (AUD)	Consolidation Total (AUD)
<b>Segment revenue</b>						
Sales to external customers	21,845,045	8,375,399	3,671,411	116,655	-	34,008,510
Intersegment sales	-	3,097,613	211,140	-	(3,308,753)	-
Total revenue	21,845,045	11,473,012	3,882,551	116,655	(3,308,753)	34,008,510
Share of result of joint venture	-	-	-	(15,820)	-	(15,820)
Tax expense	(93,889)	(43,422)	(141,002)	(38,575)	-	(316,888)
(Loss)/profit for the period	(28,053)	183,735	497,980	1,363,765	(913,628)	1,103,799
<b>Other significant non-cash expense/(credit):</b>						
Depreciation of property, plant and equipment and amortisation of intangible assets	1,229,376	112,344	148,872	55,122	(10,742)	1,534,972
Depreciation of right-of-use assets	2,446,521	346,807	-	-	2,977	2,796,305
Gain on sale of Group-owned store	(303,528)	-	-	-	-	(303,528)
Intangible assets written off	-	-	-	150,000	-	150,000
Impairment losses on trade and other receivables	-	-	31,234	-	-	31,234
Property, plant and equipment written off	4,277	9,389	3,143	-	-	16,809
Interest expense	507,311	134,204	25,788	-	-	667,303
Interest income	(78,057)	-	(630)	(5,797)	-	(84,484)
Segment assets	40,085,441	14,260,446	14,984,834	69,427,412	(80,588,045)	58,170,088
Unallocated assets						2,075,768
Total assets						60,245,856
Segment assets include:						
Additions to :-						
- Property, plant and equipment	1,551,285	114,052	29,893	-	11,584	1,706,814
- Right-of-use assets	4,230,568	-	-	-	-	4,230,568
- Intangible assets	-	-	80,726	-	-	80,726
- Financial assets at fair value through other comprehensive income	-	-	-	700,000	-	700,000
Segment liabilities	41,896,450	6,599,010	11,771,105	33,973,998	(56,946,927)	37,293,636
Unallocated liabilities						862,452
Total liabilities						38,156,088

**1H FY2024 (Unaudited)**

	<b>F&amp;B Retails (AUD)</b>	<b>Supply Chain (AUD)</b>	<b>Franchise (AUD)</b>	<b>Others (AUD)</b>	<b>Eliminations (AUD)</b>	<b>Consolidation Total (AUD)</b>
<b>Segment revenue</b>						
Sales to external customers	23,195,921	7,914,504	4,425,409	142,283	-	35,678,117
Intersegment sales	-	3,506,515	816,622	-	(4,323,137)	-
Total revenue	23,195,921	11,421,019	5,242,031	142,283	(4,323,137)	35,678,117
Share of results of associated company	-	-	-	(3,699)	-	(3,699)
Share of result of joint venture	-	-	-	29,357	-	29,357
Tax expense	(111,423)	(334,501)	(333,337)	(80,906)	-	(860,167)
(Loss)/profit for the period	(628,797)	818,901	964,421	1,168,870	(1,029,770)	1,293,625
<b>Other significant non-cash expense/(credit):</b>						
Depreciation of property, plant and equipment and amortisation of intangible assets	1,388,041	121,900	143,697	54,940	(21,113)	1,687,465
Depreciation of right-of-use assets	2,389,211	304,092	49,568	-	13,457	2,756,328
Gain on sale of Group-owned stores	(126,770)	-	-	-	-	(126,770)
Gain on disposal of investment in associate	-	-	-	(6,368)	-	(6,368)
Gain on termination of leases	(57,201)	-	-	-	-	(57,201)
Loss on disposal of property, plant and equipment	26,984	-	-	-	-	26,984
Property, plant and equipment written off	14,558	-	-	-	-	14,558
Interest expense	546,942	150,339	32,717	25,000	(36,549)	718,449
Interest income	(57,691)	-	(640)	(37,583)	36,549	(59,365)
Segment assets	39,650,544	14,782,897	14,715,395	63,099,053	(73,967,818)	58,280,071
Unallocated assets						1,679,093
Total assets						59,959,164
Segment assets include:						
Additions to :-						
- Property, plant and equipment	2,045,271	16,930	15,713	-	-	2,077,914
- Right-of-use assets	4,532,487	63,692	-	-	-	4,596,179
- Intangible assets	-	-	152,944	-	-	152,944
Segment liabilities	40,829,209	6,747,510	10,812,647	29,084,297	(50,826,399)	36,647,264
Unallocated liabilities						1,494,805
Total liabilities						38,142,069

## 4.2 Disaggregation of revenue

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	1H FY2025 (AUD) (Unaudited)	1H FY2024 (AUD) (Unaudited)
<b>Sales to external customers</b>		
Australia	24,839,357	25,034,504
New Zealand	7,032,655	8,270,198
United Kingdom	2,136,498	2,373,415
	<u>34,008,510</u>	<u>35,678,117</u>
<b>Timing of revenue recognition</b>		
At a point in time	30,337,099	31,252,709
Over time	3,671,411	4,425,408
	<u>34,008,510</u>	<u>35,678,117</u>

## 4.3 Information about major customers

The Group did not have any single customer contributing 10% or more to its revenue for 1H FY2025 and 1H FY2024.

## 5. Profit for the period

The Group's profit for the period was arrived at after crediting/(charging) the following:

	1H FY2025 (AUD) (Unaudited)	1H FY2024 (AUD) (Unaudited)
Amortisation expense	(197,184)	(187,327)
Depreciation expense		
- Property, plant and equipment	(1,337,788)	(1,500,138)
- Right-of-use assets	(2,796,305)	(2,756,328)
Foreign exchange gain/(loss)	463,207	(86,407)
Gain on sale of Group-owned stores	303,528	126,770
Gain on disposal of investment in associate	-	6,368
Intangible assets written off	(150,000)	-
Impairment losses on trade and other receivables	(31,234)	(126)
Interest income	84,484	59,365
Property, plant and equipment written off	(16,809)	(14,558)
Loss on disposal of property, plant and equipment	-	(26,984)
Rebates from suppliers	694,333	703,692
Royalty fees	(1,022,361)	(1,036,427)



## 6. Tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statements of profit or loss are:

	1H FY2025 (AUD) (Unaudited)	1H FY2024 (AUD) (Unaudited)
Current year		
- Income tax	394,790	818,322
- Deferred tax	(26,896)	66,908
(Over)/under provision in respect of previous financial period		
- Income tax	(66,233)	(25,063)
- Deferred tax	15,227	-
	<u>316,888</u>	<u>860,167</u>

## 7. Earnings per share

### Group

	1H FY2025 (Unaudited)	1H FY2024 (Unaudited)
Net profit attributable to equity holders of the Company (AUD)	1,255,107	1,358,500
<b>Weighted average number of ordinary shares in issue</b>		
Issued ordinary shares at 1 July 2024 /1 July 2023	254,469,041	245,602,800
Effect of treasury shares held	(393,218)	-
Weighted average number of ordinary shares during the period	<u>254,075,823</u>	<u>245,602,800</u>
Basic and diluted earnings per share (AUD cents)	<u>0.49</u>	<u>0.55</u>

The fully diluted earnings per share and basic earnings per share are the same because the Company does not have any outstanding convertibles.

## 8. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities as at 31 December 2024 and 30 June 2024:

	Group		Company	
	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
<i>Financial assets</i>				
Financial assets at amortised cost	17,561,578	18,238,866	15,407,333	15,355,786
Financial asset at fair value through other comprehensive income	700,000	-	700,000	-
Financial asset at fair value through profit or loss	46,245	100,000	46,245	100,000
<i>Financial liabilities</i>				
At amortised cost	32,400,054	30,143,444	186,090	137,081

**Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value.**

These are current trade and other receivables, trade and other payables and current borrowings. The carrying amounts of these financial assets at amortised costs and financial liabilities are reasonable approximation of fair values due to their short-term nature.

## 9. Net asset value

	Group		Company	
	As at 31 December 2024 (Unaudited)	As at 30 June 2024 (Audited)	As at 31 December 2024 (Unaudited)	As at 30 June 2024 (Audited)
Net asset value ("NAV") (AUD)	22,688,169	22,370,482	36,550,706	35,990,493
Number of ordinary shares excluding treasury shares	253,683,541	254,469,041	253,683,541	245,469,041
NAV per ordinary share (AUD cents)	8.9	8.8	14.4	14.6

## 10. Property, plant and equipment

During 1H FY2025, the Group acquired plant and equipment amounting to A\$1,706,814 (1H FY2024: A\$2,077,914), written off plant and equipment amounting to A\$16,809 (1H FY2024: A\$14,558) and incurred loss on disposal of property, plant and equipment amounting to A\$Nil (1H FY2024: A\$26,984).

During 1H FY2025 and 1H FY2024, there were no impairment losses on property, plant and equipment recognised in the consolidated statements of comprehensive income as there were no impairment indicators as at 31 December 2024 and 31 December 2023 respectively.

## 11. Right-of-use assets and lease liabilities

The Group's leasing activities comprise the following:

- (i) The Group leases various food and beverage outlets, central kitchen, office buildings, motor vehicles and plant and equipment from non-related parties. The leases have an average tenure of between 1 to 14 years.
- (ii) In addition, the Group leases certain storage spaces with contractual terms of 12 months or less which are short-term leases ("**Short-term Leases**"). The Group has elected not to recognise right-of-use assets and lease liabilities for these Short-term Leases.

The Group's obligations are secured by the lessors' title to the leased assets for such leases. No restrictions are imposed on dividends or further leasing.

Group	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
<b>Amounts recognised in statements of financial position</b>		
<i>Carrying amount of right-of-use assets</i>		
Food and beverage outlets	16,986,878	15,348,784
Central kitchen and office buildings	3,699,550	4,035,814
Plant and equipment	174,677	102,974
Motor vehicles	101,142	31,145
	<u>20,962,247</u>	<u>19,518,717</u>
<i>Carrying amount of lease liabilities</i>		
Current	5,754,238	5,356,934
Non-current	19,489,041	18,525,183
	<u>25,243,279</u>	<u>23,882,117</u>
Additions to right-of-use assets	4,230,568	5,670,953
Disposal of right-of-use assets – Sale of Group-owned stores	11,811	147,262
	<u>4,242,379</u>	<u>5,818,215</u>
	<b>1H FY2025 (AUD) (Unaudited)</b>	<b>1H FY2024 (AUD) (Unaudited)</b>
<b>Amounts recognised in profit or loss:</b>		
Depreciation charge for the year :-		
Food and beverage outlets	2,443,674	2,405,665
Central kitchen and office buildings	336,855	337,235
Plant and equipment	5,626	6,901
Motor vehicles	10,150	6,527
	<u>2,796,305</u>	<u>2,756,328</u>

No impairment tests were performed on right-of-use assets as there were no impairment indicators as at 31 December 2024.

## 12. Intangible assets

Group	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
Goodwill arising on business combination	693,485	843,485
Franchise rights	1,327,915	1,434,078
	<u>2,021,400</u>	<u>2,277,563</u>

During 1H FY2025, the Group acquired franchise rights amounting to A\$80,726 (1H FY2024: A\$152,944).

### *Impairment test for goodwill*

Goodwill acquired in business combinations is allocated to the cash generating units ("CGUs") that are expected to benefit from those corresponding business combinations. The carrying value of goodwill has been allocated as follows:

Group	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
- PPR Ryde (NSW) Pty Ltd	225,783	375,783
- JCT (Chadstone) Pty Ltd	220,154	220,154
- Homm International Pty Ltd	247,548	247,548
	<u>693,485</u>	<u>843,485</u>

There is no indication that the CGUs to which goodwill has been allocated may be impaired. Therefore, impairment test was not carried out as at 31 December 2024.

## 13. Investment in subsidiaries

Company	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
<b>Unquoted equity share, at cost</b>		
Balance at beginning/end of period/year	<u>40,196,030</u>	<u>40,196,030</u>
<b>Accumulated impairment losses</b>		
Balance at beginning of period/year	19,315,977	19,354,219
Impairment loss for the period/year	-	1,298,463
Reversal of impairment losses for the period/year	-	(1,336,705)
Balance at end of the period/year	<u>19,315,977</u>	<u>19,315,977</u>
<b>Net carrying amount</b>		
Balance at end of the period/year	<u>20,880,053</u>	<u>20,880,053</u>

#### 14. Investment in associated company

The Group's investment in associated company is summarised below:

	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
<u>Carrying amount:</u>		
Beef Musketeers (Aust) Pty Ltd	-	-
Dividends received from associated company	-	26,240

The associated company was incorporated on 24 February 2021 and is measured using the equity method. The principal activities of the associated company are wholesaling and retailing of beef products. The associated company was disposed of on 30 October 2023.

#### 15. Investment in joint ventures

The Group's investment in joint venture is summarised below:

	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
<u>Carrying amount:</u>		
TST (Aust) Pty Ltd and its subsidiaries	632,502	648,322
GCP BRM Limited	-	-
	632,502	648,322

TST (Aust) Pty Ltd and its subsidiaries and GCP BRM Limited were incorporated on 20 January 2022 and 23 November 2022 respectively. They are measured using the equity method. The activities of the joint venture are strategic to the Group.

#### 16. Share capital

	Number of issued shares		Issued share capital	
Group and Company	As at 31 December 2024 (Unaudited)	As at 30 June 2024 (Audited)	As at 31 December 2024 (AUD) (Unaudited)	As at 30 June 2024 (AUD) (Audited)
Issued and paid up				
As at 1 July 2024 / 1 July 2023	254,469,041	245,602,800	59,008,315	57,200,620
Issue of new ordinary shares	-	9,382,641	-	1,807,695
Purchases of treasury shares	(785,500)	(516,400)	-	-
At 31 December 2024 / 30 June 2024	253,683,541	254,469,041	59,008,315	59,008,315

	<b>Number of Shares</b>	<b>Percentage of the aggregate number of the treasury shares against the total number of shares outstanding</b>
<i>Treasury Shares</i>		
At 31 December 2023	397,200	0.2%
Purchase of treasury shares	516,400 <sup>(1)</sup>	
As at 30 June 2024	913,600	0.4%
Purchase of treasury shares	785,500 <sup>(2)</sup>	
At 31 December 2024	1,699,100	0.7%

There were no outstanding convertibles held by and subsidiary holdings held in the Company as at 31 December 2024 and 31 December 2023. The number of shares held as treasury shares as at 31 December 2024 and 31 December 2023 were 1,699,100 and 397,200 respectively. The percentage of the aggregate number of treasury shares held against the total number of outstanding shares as at 31 December 2024 and 31 December 2023 was 0.7% and 0.2% respectively.

**Notes:**

- (1) Between 1 January 2024 and 30 June 2024, the Company conducted multiple share buyback exercises amounting to 516,400 shares in total.
- (2) Between 1 July 2024 and 31 December 2024, the Company conducted multiple share buyback exercises amounting to 785,500 shares in total.

**17. Borrowings**

<b>Group</b>	<b>As at 31 December 2024 (AUD) (Unaudited)</b>	<b>As at 30 June 2024 (AUD) (Audited)</b>
<i>Current</i>		
Bank loans (secured)	256,000	1,720,017
Other loans (unsecured)	44,968	54,544
	300,968	1,774,561
<i>Non current</i>		
Bank loans (secured)	1,400,017	-
Total borrowings	1,700,985	1,774,561

The Group's secured bank loans are secured over all assets of certain subsidiaries and corporate guarantees. Interest is payable at 4.51% to 5.97% per annum in 1H FY2025 (FY2024 6.26% to 6.27%).

**18. Subsequent events**

There are no known subsequent events which have led to adjustments to this set of condensed interim consolidated financial statements.

## **F. Other information required under Appendix 7C of the Catalyst Rules**

### **1. Review**

The condensed interim consolidated statement of financial position of the Group as at 31 December 2024 the related condensed interim consolidated statement of comprehensive income, condensed interim consolidated statement of changes in equity and condensed interim consolidated statement of cash flows of the Group for the six-month period ended 31 December 2024 and, certain explanatory notes have not been audited or reviewed.

### **2. Review of performance of the Group**

#### **Financial performance (1H FY2025 vs 1H FY2024)**

##### **Revenue**

Revenue decreased by A\$1.7 million or 4.7%, from A\$35.7 million in 1H FY2024 to A\$34.0 million in 1H FY2025. The contributions from the respective major revenue segments were as follows: -

- (i) Revenue from F&B Retails sales decreased by A\$1.4 million or 5.8% from A\$23.2 million in 1H FY2024 to A\$21.8 million in 1H FY2025. This was mainly due to the disposal of a corporate-owned Papparich outlet to a sub-franchisee and a decrease in the existing large corporate-owned dine-in restaurant sales.
- (ii) Revenue from Supply Chain sales (comprising the sale of F&B ingredients and other supplies to the Group's sub-franchisees and sub-licensees) increased by A\$0.5 million or 5.8% from A\$7.9 million in 1H FY2024 to A\$8.4 million in 1H FY2025 in line with the increase in number of sub-franchised outlets from 131 as at the end of 1H FY2024 to 136 as at the end of 1H FY2025; and
- (iii) Franchise revenue (comprising franchise/royalty revenue and project revenue from new sub-franchisee) decreased by A\$0.7 million or 17.0% from A\$4.4 million in 1H FY2024 to A\$3.7 million in 1H FY2025. Franchise/royalty revenue increased by A\$0.3 million from A\$3.3 million in 1H FY2024 to A\$3.6 million in 1H FY2025 in line with the increase in sub-franchised outlets. Project revenue decreased by A\$1.0 million from A\$1.1 million in 1H FY2024 to A\$0.1 million in 1H FY2025 as there were no dine-in sub-franchised turnkey projects during 1H FY2025. The project revenue of A\$0.1 million in 1H FY2025 mainly arose from project training and management fee for the sub-franchised "Pafu" outlets in Indonesia and "Homm" outlet in Singapore.

In 1H FY2025, revenue contributions from all the geographical segments decreased as compared to 1H FY2024 mainly due to the decrease in the F&B Retails sales from the Group's existing corporate-owned dine-in outlets. Revenue contributions from Australia decreased slightly by A\$0.2 million from A\$25.0 million in 1H FY2024 to A\$24.8 million in 1H FY2025. Revenue contributions from New Zealand decreased by A\$1.2 million from A\$8.3 million in 1H FY2024 to A\$7.1 million in 1H FY2025 and revenue contributions from United Kingdom decreased by A\$0.3 million from A\$2.4 million in 1H FY2024 to A\$2.1 million in 1H FY2025.

##### **Other income**

Other income increased by A\$0.1 million or 13.4% from A\$1.1 million in 1H FY2024 to A\$1.2 million in 1H FY2025. The difference in other income was mainly due to the A\$0.2 million higher gain on disposal of corporate-owned Papparich store of A\$0.3 million to a sub-franchisee in 1H FY2025 compared to A\$0.1 million gain on disposal of corporate-owned outlets in 1H FY2024 to an unrelated franchisee; offset by decrease of A\$0.1 million in miscellaneous income in 1H FY2025.

#### Changes in inventories

Changes in inventories amounted to an increase of A\$0.2 million in 1H FY2025 compared to a decrease of A\$0.07 million in 1H FY2024. The fluctuations in the balance of the Group's inventories were mainly due to timing of purchases and consumption of inventories.

#### Purchases of inventories

Purchases of inventories was consistent at approximately A\$11.0 million in both 1H FY2025 and 1H FY2024. Including the effect of changes in inventories as mentioned above, the overall cost of sale decreased slightly by A\$0.2 million from A\$11.0 million in 1H FY2024 to A\$10.8 million in line with the decrease in F&B Retails sales.

#### Franchise restaurants and stores related establishment costs

The Group did not incur any franchise restaurants and stores related establishment costs in 1H FY2025 as there were no dine-in sub-franchised turnkey projects during this period.

#### Rental expenses

The Group recorded an increase in rental expenses on operating leases by A\$0.3 million or 42.7% from A\$0.6 million in 1H FY2024 to A\$0.9 million in 1H FY2025, mainly due to the annual increase in the landlords' passing on outgoing costs and some corporate outlets operating on short term leases whilst in the midst of renewing the leases.

#### Staff costs

Staff costs increased slightly by A\$0.2 million or 1.8% from A\$12.7 million in 1H FY2024 to A\$12.9 million in 1H FY2025 mainly due to the general market increase in wage rates.

#### Intangible assets written off

The Group has written off goodwill on acquisition of A\$0.2 million in 1H FY2025 (1H FY2024 : A\$Nil) due to the disposal of a corporate-owned Papparich store to a sub-franchisee.

#### Depreciation expense

Depreciation expense comprised depreciation on property, plant and equipment and depreciation on right-of-use assets.

Depreciation expense on property, plant and equipment decreased by A\$0.2 million or 10.8% from A\$1.5 million in 1H FY2024 to A\$1.3 million in 1H FY2025 mainly due to lower property, plant and equipment base. Depreciation expense on right-of-use assets was consistent at approximately A\$2.8 million in both 1H FY2024 and 1H FY2025.

#### Amortisation expense

Amortisation expense amounted to approximately A\$0.2 million for both 1H FY2025 and 1H FY2024.

#### Finance costs

Finance costs comprised finance costs on long term leases recognised as lease liabilities under SFRS(I) 16 and finance cost on borrowings.

Total finance costs amounted to approximately A\$0.7 million for both 1H FY2025 and 1H FY2024.



#### Other expenses

Other expenses decreased by A\$0.6 million or 13.4% from A\$4.5 million in 1H FY2024 to A\$3.9 million in 1H FY2025 mainly due to foreign exchange differences. Included in other expenses in 1H FY2025 is foreign exchange gain of A\$0.4 million compared to a foreign exchange loss of A\$0.09 million in 1H FY2024.

#### Share of results of associated company

The Group invested in an associated company, Beef Musketeers (Aust) Pty Ltd, on 24 February 2021. Beef Musketeers (Aust) Pty Ltd is based in Australia and engaged in the principal business of wholesaling and retailing of beef products. The share of results of associated company recorded for 1H FY2024 amounted to a net loss A\$3,699. The investment in associated company was disposed of on 30 October 2023.

#### Share of results of joint venture

The Group invested in a joint venture company, TST (Aust) Pty Ltd on 20 January 2022. The intended principal activity of TST (Aust) Pty Ltd is the investment holding of companies involved in the operation of supermarkets. The share of results of joint venture recorded for 1H FY2025 amounted to a loss of A\$15,820 compared to a profit of A\$29,357 in 1H FY2024. The management does not consider the results of the joint venture to be material to the Group.

#### Profit before tax

Due to the reasons above, the Group recorded profit before tax of A\$1.4 million in 1H FY2025 as compared to A\$2.2 million in 1H FY2024.

#### Tax expense

The Group recorded tax expense of A\$0.3 million in 1H FY2025 as compared to A\$0.9 million in 1H FY2024.

#### Profit for the period, net of tax

After accounting for tax expense, the Group recorded a profit after tax of A\$1.1 million in 1H FY2025 as compared to A\$1.3 million in 1H FY2024.

#### Profit attributable to equity holders of the Company

Profit attributable to equity holders of the Company amounted to A\$1.3 million and A\$1.4 million in 1H FY2025 and 1H FY2024 respectively.

The currency translation loss amounted to A\$398,119 in 1H FY2025, compared to a gain of A\$95,038 in 1H FY2024. The difference was mainly due to the weakening of the Australian dollar, relative to the other transactional currencies used by the Group.

## **Review of the Group's financial position**

### **Non-current assets**

The Group's non-current assets increased by A\$2.7 million from A\$38.4 million as at 30 June 2024 to A\$41.1 million as at 31 December 2024, mainly attributable to the following:

- (i) increase in right-of-use assets of A\$1.4 million and increase in property, plant and equipment of A\$0.3 million as a result of the increase in the Group's owned outlets;
- (ii) increase in investment in financial assets at fair value through other comprehensive income of A\$0.7 million relating to the investment in 4D Australia<sup>1</sup> and fixed deposits of A\$0.5 million; and
- (iii) partially offset by a decrease in intangible assets of A\$0.2 million, mainly due to amortisation expenses and intangible assets written off.

### **Current assets**

Current assets decreased by approximately A\$0.5 million from A\$19.7 million as at 30 June 2024 to A\$19.2 million as at 31 December 2024, mainly due to a decrease in cash and bank balances of A\$2.1 million as a result of higher investments in non-current assets as mentioned above, offset by an increase in inventories of A\$0.2 million, increase in contract assets by A\$0.3 million from project revenues and royalties and an increase in trade and other receivables of A\$1.1 million due to (i) delayed collections of A\$0.6 million due to the year end festive period; (ii) increase in prepayment of A\$0.2 million due to prepaid expenses for stock purchase; (iii) increase of A\$0.2 million from landlord renovation contributions; and (iv) increase of A\$0.1 million in miscellaneous receivables.

### **Non-current liabilities**

The Group's non-current liabilities increased by approximately A\$2.2 million from A\$19.8 million as at 30 June 2024 to A\$22.0 million as at 31 December 2024, mainly due to the increase in borrowings of A\$1.4 million, lease obligations of Group-owned outlets of A\$0.9 million and partially offset by the decrease in contract liabilities of A\$0.1 million. The increase in borrowings of A\$1.4 million was mainly due to reclassification from current liabilities to non-current liabilities in 1H 2025 upon renewal of borrowing terms.

### **Current liabilities**

The Group's current liabilities decreased by A\$0.3 million, from A\$16.4 million as at 30 June 2024 to A\$16.1 million as at 31 December 2024, mainly due to the reclassification of borrowings of A\$1.4 million as mentioned above; and decrease in tax payable of A\$0.2 million offset by the increase in trade and other payables of A\$0.7 million, increase in contract liabilities by A\$0.2 million and increase in lease liabilities by A\$0.4 million.

### **Working Capital**

The Group recorded positive working capital of A\$3.0 million as at 31 December 2024 and A\$3.3 million as at 30 June 2024.

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<sup>1</sup> Please refer to the announcement date 3 July 2024 for further information.

### **Review of the Group's cashflows**

The Group generated net cash from operating activities of A\$4.0 million in 1H FY2025 due to operating cash flow before changes in working capital of A\$5.8 million, net cash used in working capital changes of A\$1.2 million, and income tax paid of A\$0.5 million. Net cash used in working capital changes amounted to approximately A\$1.2 million, mainly due to a decrease in payables and contract liabilities of A\$0.6 million offset by increase in receivables and contract assets of A\$1.3 million, increase in inventories of A\$0.2 million and currency translation adjustments of A\$0.4 million.

Net cash used in investing activities amounted to A\$2.2 million, due mainly to additions to property, plant and equipment of A\$1.7 million as the Group expanded its operations, invested A\$0.7 million in financial assets at fair value through other comprehensive income and advances made to joint venture of A\$0.1 million to fund the joint venture's operations offset by proceeds from disposal of Group owned store of A\$0.3 million.

Net cash used in financing activities amounted to A\$3.9 million, mainly due to repayment of lease liabilities and interest paid of A\$3.7 million, dividends paid of A\$0.5 million, purchases of treasury shares of A\$0.1 million and increase in fixed deposits pledged of A\$0.5 million offset by lease incentives received of A\$0.2 million and loan from non-controlling interest of A\$0.7 million to fund a subsidiary's operations.

As a result of the above, net cash and cash equivalents decreased by A\$2.1 million in 1H FY2025.

**3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable. No forecast or prospect statement has been previously disclosed to shareholders.

**4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

During 1H FY2025, the Group managed to secure strong partnerships with new sub-franchisees in Singapore and Indonesia and successfully expanded the Group's Pafu brand to Indonesia and Homm brand to Singapore. The Group also added another international brand to its portfolio, TamJai SamGor Mixian, a well-known Hong Kong fast casual noodle restaurant chain.

As at 31 December 2024, the Group had a network of 187 outlets comprising 49 Group-owned outlets, 2 joint venture outlet and 136 outlets owned by its sub-franchisees and sub-licensees.

The Group remains in a strong cash surplus position with relatively low gearing. In view of the current economic outlook and barring unforeseen circumstances, the Group plans to open another 8 Group-owned, 1 joint venture and 8 sub-franchised/sub-licensed outlets by June 2025.

**5. Dividend**

**(a) Any dividend recommended/declared for the current financial period reported on?**

Name of dividend	Interim
Dividend type	Cash
Dividend amount per ordinary share (in A\$)	A\$0.004 per ordinary share
Treasury shares	Not entitled
Tax rate	Net of tax after deduction of applicable Australia corporate tax

- (b) Any dividend recommended/declared for the corresponding period of the immediately preceding financial year?**

Name of dividend	Interim
Dividend type	Cash
Dividend amount per ordinary share (in A\$)	A\$0.004 per ordinary share
Treasury shares	Not entitled
Tax rate	Net of tax after deduction of applicable Australia corporate tax

- (c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated)**

The dividend is net of tax after deduction of applicable Australia corporate tax. Please refer to Appendix F of the Offer Document for discussion on tax treatment of the dividend distribution.

- (d) The date the dividend is payable**

Interim dividend is payable on 12 March 2025 in Singapore Dollar. The exchange rate to be used in determining payment of above interim dividend in Singapore Dollar will be disclosed in due course.

- (e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined**

Duly completed registrable transfers received by the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, Keppel Bay Tower #14-07 Singapore 098632, up to 5.00 p.m. on 26 February 2025 will be registered before entitlements to the interim dividend are determined.

- 6. If no dividend has been declared/recommended, a statement to the effect and the reason(s) for the decision.**

Not applicable.

- 7. If the group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

The Group does not have a general mandate from shareholders for recurrent interested person transactions ("IPT").

On 3 July 2024, the Company had announced in the Singapore Exchange that it had subscribed for 197,183 ordinary shares comprising 1.21% of the share capital in 4D Lottery Australia Pty Ltd with a consideration of A\$700,000.

**8. Negative confirmation by the board pursuant to Rule 705(5)**

To the best knowledge of the board of directors (the “**Board**”), nothing has come to the attention of the Board which may render the unaudited financial statements of the Group and the Company for 1H FY2025 to be false or misleading in any material aspect.

**9. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)**

The Company confirms that all the required undertakings under Rule 720(1) of the Catalist Rules have been obtained from all its directors and executive officers in the format set out in Appendix 7H of the Catalist Rules.

**BY ORDER OF THE BOARD**

Saw Tatt Ghee  
Executive Chairman and Chief Executive Officer

12 February 2025