

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

Condensed Interim Financial Statements For the six months ended 30 September 2025

Table of content

A. Condensed Interim Consolidated Statement of Comprehensive Income	1
B. Condensed Interim Statements of Financial Position	2
C. Condensed Interim Consolidated Statements of Changes in Equity	3
D. Condensed Interim Consolidated Statement of Cash Flows	4
E. Selected Notes to the Condensed Interim Consolidated Financial Statements	6
F. Other Information Required by Listing Rule Appendix 7C	20

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A. Condensed Interim Consolidated Statement of Comprehensive Income For the Financial Period Ended 30 September 2025

	Note	Group Six months ended 30 September		Increase/ (Decrease) (%)
		2025	2024	
		(\$'000)	(\$'000)	
Revenue		36,830	43,437	(15.2)
Cost of sales		(6,006)	(6,748)	(11.0)
Gross profit		30,824	36,689	(16.0)
Other income		339	1,827	(81.4)
Interest income from bank		4	25	(84.0)
Other gains/(losses) – net		80	(24)	N.M. ⁽¹⁾
Selling and distribution expenses		(30,850)	(35,914)	(14.1)
Administrative expenses		(1,787)	(1,928)	(7.3)
Other operating expenses		(1,394)	(1,003)	39.0
Impairment losses on loan to a joint venture		-	(680)	(100.0)
Interest expenses		(760)	(844)	(10.0)
Share of results of associated companies		142	214	(33.6)
Loss before income tax	6.1	(3,402)	(1,638)	107.7
Income tax credit	7	103	11	836.4
Loss after income tax		(3,299)	(1,627)	102.8
Total comprehensive loss for the year attributable to equity holders of the company		(3,299)	(1,627)	102.8
Loss per share attributable to owners of the Company				
Basic and diluted	9	(1.90)	(0.94)	102.1

Note:

(1) "N.M." denotes not meaningful.

JAPAN FOODS HOLDING LTD

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(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

B. Condensed Interim Statements of Financial Position As at 30 September 2025

		Group As at		Company As at	
	Note	30.09.2025 (\$'000)	31.03.2025 (\$'000)	30.09.2025 (\$'000)	31.03.2025 (\$'000)
ASSETS					
Current assets					
Cash and bank balances		7,562	7,868	1,025	1,043
Trade and other receivables	11	704	1,214	2,752	2,604
Inventories		627	729	-	-
Current income tax recoverable		10	10	-	-
Other current assets		4,512	4,051	76	176
		13,415	13,872	3,853	3,823
Non-current assets					
Investments in subsidiary corporations		-	-	6,042	6,042
Investments in associated companies		2,306	2,296	90	365
Investment in a joint venture		-	-	100	100
Loan to an associated company		248	248	248	248
Loan to a joint venture		74	224	74	224
Intangible assets	12	274	311	-	-
Plant and equipment	13	11,466	14,282	128	37
Right-of-use assets		29,716	32,080	294	414
Long-term security deposits	14	1,939	3,044	58	58
Deferred income tax assets		8,124	8,124	37	37
		54,147	60,609	7,071	7,525
Total assets		67,562	74,481	10,924	11,348
LIABILITIES					
Current liabilities					
Trade and other payables	15	8,098	8,443	236	345
Lease liabilities		16,894	21,132	208	211
Provisions	16	149	1,337	-	-
		25,141	30,912	444	556
Non-current liabilities					
Lease liabilities		14,505	13,882	98	211
Provisions	16	1,528	-	-	-
Deferred income tax liabilities		8,183	8,183	36	36
		24,216	22,065	134	247
Total liabilities		49,357	52,977	578	803
NET ASSETS		18,205	21,504	10,346	10,545
EQUITY					
Share capital	17	9,522	9,522	9,522	9,522
Treasury shares		(252)	(252)	(252)	(252)
Capital reserves		35	35	35	35
Retained earnings		8,900	12,199	1,041	1,240
TOTAL EQUITY		18,205	21,504	10,346	10,545

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

C. Condensed Interim Consolidated Statements of Changes in Equity For the Financial Period Ended 30 September 2025

Group	Share capital (\$'000)	Treasury shares (\$'000)	Capital reserves (\$'000)	Retained earnings (\$'000)	Total (\$'000)
Balance as at 1 April 2025	9,522	(252)	35	12,199	21,504
Total comprehensive loss for the year	-	-	-	(3,299)	(3,299)
Balance as at 30 September 2025	9,522	(252)	35	8,900	18,205
Balance as at 1 April 2024	9,522	(219)	35	20,420	29,758
Dividends paid (Note 8)	-	-	-	(347)	(347)
Purchase of treasury shares	-	(33)	-	-	(33)
Total comprehensive loss for the year	-	-	-	(1,627)	(1,627)
Balance as at 30 September 2024	9,522	(252)	35	18,446	27,751

Company	Share capital (\$'000)	Treasury shares (\$'000)	Capital reserves (\$'000)	Retained earnings (\$'000)	Total (\$'000)
Balance as at 1 April 2025	9,522	(252)	35	1,240	10,545
Total comprehensive loss for the year	-	-	-	(199)	(199)
Balance as at 30 September 2025	9,522	(252)	35	1,041	10,346
Balance as at 1 April 2024	9,522	(219)	35	1,553	10,891
Dividends paid (Note 8)	-	-	-	(347)	(347)
Purchase of treasury shares	-	(33)	-	-	(33)
Total comprehensive loss for the year	-	-	-	(670)	(670)
Balance as at 30 September 2024	9,522	(252)	35	536	9,841

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

D. Condensed Interim Consolidated Statements of Cash Flows For the Financial Period Ended 30 September 2025

	Group	
	Six months ended	
	30 September	
	2025	2024
	\$'000	\$'000
Cash flows from operating activities:		
Net loss	(3,299)	(1,627)
Adjustments for:		
Income tax expenses	(103)	(11)
Depreciation of plant and equipment	2,805	2,661
Depreciation of right-of-use assets	11,529	12,947
Amortisation of intangible assets	37	38
Amortisation of other investment at amortised cost	-	2
Amortisation of government grants	(14)	(14)
Impairment losses of loan to a joint venture	-	680
Impairment of intangible asset	-	53
Loss on disposal of investment in an associated company	94	-
Plant and equipment written off	842	501
Gain on early termination of lease	(323)	-
Share of profit of associated companies	(142)	(214)
Interest on lease liabilities	760	844
Interest income from bank deposits	(4)	(25)
	12,182	15,835
Changes in working capital:		
Inventories	102	6
Trade and other receivables	510	878
Other current assets	(461)	88
Long-term security deposits	1,105	(15)
Trade and other payables	(331)	792
Provision	(182)	(90)
Cash generated from operations	12,925	17,494
Income tax refund/(paid)	103	(190)
Interest received	4	17
Net cash provided by operating activities	13,032	17,321

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

D. Condensed Interim Statements of Cash Flows (Cont'd)

	Group Six months ended 30 September	
	2025 \$'000	2024 \$'000
Cash flows from investing activities:		
Additions to plant and equipment	(832)	(4,311)
Additions to intangible assets	-	(161)
Proceed from disposal of investment in an associated company	39	-
Repayment of loan by a joint venture	150	-
Net cash used in investing activities	(643)	(4,472)
Cash flows from financing activities:		
Decrease/(Increase) in short-term bank deposits pledged	264	(64)
Principal repayment of lease liabilities	(11,936)	(13,029)
Interest paid in relation to lease liabilities	(750)	(844)
Interest paid	(9)	-
Purchase of treasury shares	-	(33)
Dividends paid to equity holders of the Company	-	(347)
Net cash used in financing activities	(12,431)	(14,317)
Net decrease in cash and cash equivalents	(42)	(1,468)
Cash and cash equivalents		
Beginning of financial period	5,617	7,868
End of financial period ⁽¹⁾	5,575	6,400

Note:

- (1) This excludes bank deposits of \$2.0 million as at 30 September 2025 (\$3.7 million as at 30 September 2024) pledged as security for bank facilities granted by financial institution(s) to the Group.

	Group Six months ended 30 September	
	2025 \$'000	2024 \$'000
Cash and bank balances	7,562	10,070
Less: Bank deposits pledged	(1,987)	(3,670)
Cash and cash equivalents per consolidated statement of cash flows	5,575	6,400

JAPAN FOODS HOLDING LTD

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(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements

1 General information

Japan Foods Holding Ltd. (the “**Company**”) is listed on the Catalist Board of Singapore Exchange Securities Trading Limited (“**SGX-ST**”) and incorporated and domiciled in Singapore. The address of its registered office is 420 North Bridge Road, #02-01 North Bridge Centre, Singapore 188727.

The principal activity of the Company is investment holding. The principal activities of its subsidiary corporations are:

- (a) Operating restaurants; and
- (b) Trading and management of franchisees and sub-franchisees.

2 Basis of preparation

The condensed interim financial statements for the six months ended 30 September 2025 have been prepared in accordance with the Singapore Financial Reporting Standards (International) (“**SFRS(I)**”) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Committee. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 March 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I), except for the adoption of new and amended standards as set out in Note 2.1 (if any).

The condensed interim financial statements are presented in Singapore dollars which is the Company's functional currency and have been rounded to the nearest thousand, unless otherwise stated.

2.1 New and amended standards adopted by the Group

A number of amendments to standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these standards.

2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2025.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

2 Basis of preparation (Cont'd)

2.2 Use of judgements and estimates (Cont'd)

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. Management is of the opinion that there are no critical judgements that have a significant effect on the amounts recognised in the financial statements.

3 Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4 Segment and revenue information

The Group's principal business is in the operation of restaurant outlets and its ancillary business is in the supply of food ingredients to its sub-franchisees and franchisee.

Sales between segments are carried out at normal business terms and conditions. The revenue from external parties reported to the Chief Executive Officer ("CEO") is measured in a manner consistent with that in the consolidated statement of comprehensive income.

The CEO assesses the performance of the operating segments based on a measure of segment results before interest (net), impairment of loan to a joint venture, share of results of associated companies and income tax expenses. Interest income and finance expenses are not allocated to segments, as this type of activity is driven by the Group's finance team, which manages the cash position of the Group.

Segment assets

The amounts provided to the CEO with respect to total assets are measured in a manner consistent with that of the financial statements. For the purposes of monitoring segment performance and allocating resources between segments, the CEO monitors the plant and equipment, intangible assets, inventories, receivables and operating cash attributable to each segment. All assets are allocated to reportable segments other than short-term bank deposits, current income tax recoverable and deferred income tax assets.

Segment liabilities

The amounts provided to the CEO with respect to total liabilities are measured in a manner consistent with that of the financial statements. These liabilities are allocated based on the operations of the segments. All liabilities are allocated to the reportable segments other than current income tax and deferred income tax liabilities.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information (Cont'd)

4.1 Reportable Segments

<u>1 April 2025 to 30 September 2025</u>	← Singapore →		
	Restaurant sales (\$'000)	Others (\$'000)	Total (\$'000)
The Group			
Revenue			
Total segment revenue	36,759	927	37,686
Inter-segment revenue	-	(856)	(856)
Total segment revenue	36,759	71	36,830
Expenses			
Purchases of inventories	5,956	-	5,956
Employee compensation	11,890	150	12,040
Utilities	1,851	5	1,856
Segment results	10,669	154	10,823
Amortisation of intangible assets	-	37	37
Depreciation of plant and equipment	2,805	-	2,805
Depreciation of right-of-use assets	11,529	-	11,529
Loss on disposal of investment in an associated company	-	94	94
Plant and equipment written-off	842	-	842
Gain on early termination of lease	(323)	-	(323)
Share of profit of associated companies	-	(142)	(142)
Segment assets	45,268	12,090	57,358
Segment assets include:			
Additions to plant and equipment	832	-	832
Additions to right-of-use assets	10,704	-	10,704
Loan to an associated company	-	248	248
Loan to a joint venture	-	74	74
Segment liabilities	39,787	1,387	41,174

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(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information (Cont'd)

4.1 Reportable Segments (Cont'd)

<u>1 April 2024 to 30 September 2024</u>	← Singapore →		
	Restaurant sales (\$'000)	Others (\$'000)	Total (\$'000)
The Group			
Revenue			
Total segment revenue	43,327	1,089	44,416
Inter-segment revenue	-	(979)	(979)
Total segment revenue	43,327	110	43,437
Expenses			
Purchases of inventories	6,754	-	6,754
Employee compensation	14,448	182	14,630
Utilities	2,514	5	2,519
Segment results	15,767	(1,265)	14,502
Amortisation of intangible assets	-	38	38
Depreciation of plant and equipment	2,651	10	2,661
Depreciation of right-of-use assets	12,842	105	12,947
Allowance for impairment of intangible assets	-	53	53
Allowance for impairment on loan to a joint venture	-	680	680
Plant and equipment written-off	501	-	501
Share of profit of associated companies	(214)	-	(214)
Segment assets	67,187	11,091	78,278
Segment assets include:			
Additions to plant and equipment	4,169	-	4,169
Additions to right-of-use assets	11,892	-	11,892
Additions to intangible asset	-	161	161
Loan to an associated company	248	-	248
Loan to a joint venture	674	-	674
Segment liabilities	53,881	686	54,567

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

5. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group and Company as at 30 September 2025 and 31 March 2025:

	The Group		The Company	
	30 September 2025 (\$'000)	31 March 2025 (\$'000)	30 September 2025 (\$'000)	31 March 2025 (\$'000)
Financial assets				
Cash and bank balances	7,562	7,868	1,025	1,043
Trade and other receivables	704	1,214	2,752	2,604
Other financial assets	5,786	6,570	385	535
	<u>14,052</u>	<u>15,652</u>	<u>4,162</u>	<u>4,182</u>
Financial liabilities				
Trade and other payables	7,599	7,923	258	362
Lease liabilities	31,399	35,014	306	422
	<u>38,998</u>	<u>42,937</u>	<u>564</u>	<u>784</u>

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

6. Loss before income tax

6.1 Significant items

	The Group	
	Six months ended	
	30 September	
	2025	2024
	(\$'000)	(\$'000)
Interest income	(4)	(25)
Royalty and franchise income	(183)	(160)
Insurance claims	(16)	(73)
Government grants	(74)	(1,400)
Amortisation of government grants	(14)	(14)
Other income	(52)	(180)
Depreciation of plant and equipment	2,805	2,661
Depreciation of right-of-use assets	11,529	12,947
Amortisation of intangible assets	37	38
Amortisation of other investments at amortised cost	-	2
Allowance for impairment losses of loan to a joint venture	-	680
Allowance for impairment of intangible asset	-	53
Loss on disposal of investment in an associated company	94	-
Plant and equipment written off	842	501
Gain on early termination of leases	(323)	-
Expense on early termination of leases	232	-
Currency exchange loss - net	11	24

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

7. Taxation

The Group calculates the period income tax credit using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax credit in the condensed interim consolidated statement of comprehensive income are as follows:

	The Group	
	Six months ended	
	30 September	
	2025	2024
	(\$'000)	(\$'000)
Tax credit attributable to loss is made up of:		
Over-provision in prior financial year		
- Current income tax	(103)	9
- Deferred income tax	-	(20)
	<u>(103)</u>	<u>(11)</u>

8. Dividends

	The Group	
	30 September	
	2025	2024
	(\$'000)	(\$'000)
Ordinary dividends paid		
Final exempt dividend paid in respect of the previous financial year of Nil cents per share (2024: 0.20 cents per share)	-	347

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

9. Loss per share ("LPS")

	Group	
	Six months ended	
	30 September	
	2025	2024
Loss attributable to equity holders of the Company (\$'000)	(3,299)	(1,627)
Weighted average number of Shares used in computation of basic LPS	173,686,200	173,686,856
Basic LPS attributable to equity holders of the Company (cents) (1)	(1.90)	(0.94)
Fully diluted LPS attributable to equity holders of the Company (cents) (2)	(1.90)	(0.94)

Notes:

- (1) Basic LPS is computed by dividing the Group's loss attributable to the equity holders of the Company in each financial period by the weighted average number of shares outstanding during the respective financial periods.
- (2) Fully diluted LPS is the same as the basic LPS for the financial periods presented in the table above as the Company did not have any outstanding instruments convertible into rights to subscribe for shares during these respective financial periods.

10. Net Asset Value ("NAV")

	Group		Company	
	As at		As at	
	30 September	31 March	30 September	31 March
	2025	2025	2025	2025
Net asset value per ordinary share (cents)	10.48	12.38	5.96	6.07
Number of Shares used in computation of NAV per Share	173,686,200	173,686,200	173,686,200	173,686,200

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

11. Trade and other receivables

	Group		Company	
	As at		As at	
	30 September 2025 (\$'000)	31 March 2025 (\$'000)	30 September 2025 (\$'000)	31 March 2025 (\$'000)
Trade receivables				
- Related parties:				
- Associated companies	144	113	39	-
- Non-related parties	548	1,086	-	-
Non-trade receivables				
- Related parties:				
- Subsidiary corporations	-	-	2,713	2,604
- Non-related parties	12	15	-	-
	704	1,214	2,752	2,604

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

12. Intangible assets

	The Group	
	As at	
	30 September	31 March
	2025	2025
	(\$'000)	(\$'000)
Trademarks and franchise rights		
Cost		
Beginning of financial year	1,058	801
Addition	-	257
End of financial year	1,058	1,058
Accumulated amortisation		
Beginning of financial year	747	614
Amortisation charge	37	80
Impairment losses	-	53
End of financial year	784	747
Net book value		
End of financial year	274	311

13. Plant and equipment

During the financial period ended 30 September 2025, the Group acquired plant and equipment amounting to \$832,000 (30 September 2024: \$4,311,000).

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

14. Long-term security deposits

	Group		Company	
	As at		As at	
	30 September	31 March	30 September	31 March
	2025	2025	2025	2025
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Refundable security deposits	1,939	3,044	58	58

These are mainly deposits placed with landlords. Management is of the opinion that these deposits have been placed with counterparties who are creditworthy and accordingly, no allowance for impairment is required.

15. Trade and other payables

	Group		Company	
	As at		As at	
	30 September	31 March	30 September	31 March
	2025	2025	2025	2025
	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Trade payables				
- Non-related parties	1,491	1,468	3	9
Non-trade payables				
- Non-related parties	1,596	1,747	37	26
Accruals for operating expenses (1)	5,002	5,219	196	310
Franchise deposits	9	9	-	-
	8,098	8,443	236	345

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JAPAN FOODS HOLDING LTD.

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(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

15. Trade and other payables (Cont'd)

(1) Accruals for operating expenses

Included in the above are government grants comprising a balance of \$14,000 for the acquisition of certain automated equipment for the central kitchen of the Group's subsidiary corporation, Bachmann Japanese Restaurants Pte Ltd. The grants received are subsequently credited to profit or loss over the useful life of related assets to match the related cost.

16. Provisions

The provision for costs of dismantlement, removal or restoration are the estimated costs of dismantlement, removal or restoration of leased premises and retail outlets to its original conditions as stipulated in the terms and conditions of lease contracts.

Movements in the provisions are follows:

	Group	
	As at	
	30 September 2025 (\$'000)	31 March 2025 (\$'000)
Beginning of the financial period/year	1,337	823
Provision made during the financial period/year	629	654
Utilisation during the financial period/year	(289)	(120)
	340	534
Reversal during the financial year	-	(20)
End of financial period/year	1,677	1,337

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

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(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

17. Share Capital

	The Group and the Company			
	30 September 2025		31 March 2025	
	Number of ordinary shares '000	Amount \$'000	Number of ordinary shares '000	Amount \$'000
Beginning and end of financial year	174,436	9,522	174,436	9,522

There was no change in the issued and paid-up capital of the Company since 31 March 2025.

There were no outstanding convertible instruments which may be converted to shares as at 30 September 2025, 31 March 2025 and 30 September 2024.

(a) Treasury shares

(i) Between 1 April 2024 and 30 September 2024

As at 1 April 2024, the Company held 629,800 treasury shares and the total number of ordinary shares in the capital of the Company (excluding treasury shares) was 173,806,200 shares.

The Company had on 2 April 2024 purchased an aggregate of 120,000 shares by way of market acquisitions.

As at 30 September 2024, after the above share buy-backs, the Company held 749,800 treasury shares which represented approximately 0.43% of the 173,686,200 total issued shares (excluding treasury shares).

(ii) Between 1 April 2025 and 30 September 2025

As at 1 April 2025 and 30 September 2025, the Company held 749,800 treasury shares which represented approximately 0.43% of the 173,686,200 total issued shares (excluding treasury shares).

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

E. Selected Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

17. Share Capital (Cont'd)

(b) Subsidiary holdings

There were no subsidiary holdings as at 30 September 2025, 31 March 2025 and 30 September 2024.

18. Related party transactions

	Group As at	
	30 September 2025	31 March 2025
	\$'000	\$'000
Sales of ingredients		
- Joint venture	-	20
Royalty fees		
- Associated companies	175	311

19. Subsequent events

There are no known subsequent events which have led to adjustments to this set of interim financial statements.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C

1. **Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.**

The condensed consolidated statement of financial position of Japan Foods Holding Limited and its subsidiaries as at 30 September 2025 and the related condensed consolidated statement of comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six months ended 30 September 2025 and certain explanatory notes have not been audited or reviewed.

2. **Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:-**
 - (a) **Updates on effort taken to resolve each outstanding audit issue**
 - (b) **Confirmation from the Board that the impact of all outstanding audit issues on financial statements have been adequately disclosed.**

This is not required for any audit issue that is a material uncertainty relating to going concern.

Not applicable as the Company's latest financial statements were not subject to any adverse opinion, qualified opinion or disclaimer of opinion.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

3. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors

No. of outlets by brands:

	As at 30 September	
	2025	2024
<u>Franchised Brands</u>		
Ajisen Ramen	12	13
Konjiki Hototogisu	3	10
Shitamachi Tendon Akimitsu	1	-
Menya Musashi	2	1
Osaka Ohsho	1	1
Tori Sanwa	5	7
Kageyama	1	2
Kumachan Onsen*	1	1
Menzo Butao	1	1
New ManLee Bak Kut Teh	1	1
Yonehachi	1	1
Afuri	-	1
Tororitenshi no Warabi Mochi	-	4
<u>Self-Developed Brands</u>		
Tokyo Shokudo*	14	12
Yakiniku Shokudo*	11	11
Fruit Paradise* #	2	2
Milan Shokudo*	5	6
Butao	2	-
Kyo Komachi*	2	-
Godaime*	1	2
Edo Shokudo*	-	2
Yakiniku Kai	-	1
Romana Pizza & Pasta	-	1
Roman-kan*	-	1
Milan Cafeteria*	1	1
Katsuyoshi	-	1
Milan Tei*	1	1
	68	84

Note:

* Halal brands

Fruit Paradise brand was not Halal Certified as at 30 September 2024

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

3. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors

Revenue

The Group's revenue decreased by \$6.6 million or 15.2% from \$43.4 million for the six months ended 30 September 2024 ("HY2025") to \$36.8 million for the six months ended 30 September 2025 ("HY2026").

The decrease in the Group's revenue was a result of the following:

- (i) *net decrease in revenue of \$1.3 million from the restaurants operating under "Ajisen Ramen" brand*

The Group's revenue from restaurants operating under "Ajisen Ramen" brand decreased from \$8.9 million in HY2025 to \$7.6 million in HY2026. This was mainly due to the conversion of a restaurant located at AMK Hub to "Tokyo Shokudo" brand in April 2025 and lower revenue generated from certain existing restaurants. The decrease was partially offset by conversion of a restaurant from "Katsuyoshi" brand to "Ajisen Ramen" brand at Plaza Singapura in April 2025.

- (ii) *net increase in revenue of \$0.4 million from the restaurants operating under "Tokyo Shokudo" brand*

The Group's revenue from restaurants operating under "Tokyo Shokudo" brand increased from \$7.7 million in HY2025 to \$8.1 million in HY2026. This was mainly due to (i) revenue generated by two new "Tokyo Shokudo" restaurants which were converted from "Ajisen Tanjiro" brand at AMK Hub in April 2025 and from "Yamaya Kitchen" brand at PLQ Mall in August 2025; and (ii) higher revenue from the outlet at Plaza Singapura upon launching of "All You Can Eat Hotpot" menu in April 2025. The increase was partially offset by lower revenue generated by certain existing restaurants.

- (iii) *net decrease in revenue of \$0.1 million from restaurants operating under "Yakiniku Shokudo" brand*

The decrease in the Group's revenue from restaurants operating under "Yakiniku Shokudo" brand was due to lower revenue from certain existing restaurants. The decrease was partially offset by the revenue contribution from a restaurant located at Downtown East.

- (iv) *net decrease in revenue of \$2.0 million from the restaurants operating under "Konjiki Hototogisu" brand*

The Group's revenue from restaurants operating under "Konjiki Hototogisu" brand decreased from \$4.2 million in HY2025 to \$2.2 million in HY2026 due to (i) the closure of six restaurants located at Chijmes, Paragon, Jewel, 100AM, Funan Mall and Clementi Mall; (ii) the conversion of a restaurant located at One Holland Village to "Butao" brand; and (iii) lower revenue from certain existing restaurants.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

Revenue (Cont'd)

- (v) *net increase in revenue of \$0.1 million from the restaurants operating under “Tori Sanwa” brand*

The Group’s revenue from restaurants operating under “Tori Sanwa” brand increased from \$2.1 million in HY2025 to \$2.2 million in HY2026 mainly due to the revenue contribution from the restaurants located at Vivo City and Takashimaya. The increase was partially offset by lower revenue from certain existing restaurants as well as the closure of a restaurant located at Velocity Mall in February 2025 and the rebranding of a restaurant located at JEM.

- (vi) *net decrease in revenue of \$1.2 million from the restaurants operating under “Milan Shokudo” brand*

The Group’s revenue from restaurants operating under “Milan Shokudo” brand decreased from \$3.8 million in HY2025 to \$2.6 million in HY2026 mainly due to the closure of a restaurant located at Northpoint and lower revenue from the existing restaurants.

- (vii) *net decrease in revenue of \$0.4 million from the restaurants operating under “Menya Musashi” brand*

The Group’s revenue from restaurants operating under “Menya Musashi” brand decreased from \$1.3 million in HY2025 to \$0.9 million in HY2026. This was mainly due to lower revenue from existing restaurants. The decrease was partially offset by the revenue contribution from a restaurant located at Tampines One, which was converted from “Fruit Paradise” brand.

- (viii) *net decrease in revenue of \$2.6 million from the restaurants operating under other brands*

The Group recorded a decrease in revenue from restaurants operating under other brands in HY2026 as compared to HY2025, which was mainly contributed by (i) closure of restaurants under “Afuri”, “Edo Shokudo”, “Kageyama”, “Katsuyoshi”, “Roman-kan”, “Romana Pizza & Pasta”, “Yakiniku Kai” and Tororitenshi no Warabi Mochi” brands; and (ii) lower revenue generated by restaurants under “Osaka Ohsho”, “Fruit Paradise”, “Menzo Butao” and “Godaime” brands.

The decrease was partially offset by revenue contribution from restaurants which were converted to “Butao”, “Kumachan Onsen” and “Kyo Komachi” brands as well as higher revenue generated from existing restaurants under “Yonehachi” and “Milan Cafeteria” brands.

- (ix) *impact of JFH Rewards*

The reward points known as \$J earned by members (net of expired points of approximately \$499,000) under JFH Rewards amounted to \$196,000 in HY2026 compared to \$695,000 in HY2025. In accordance with the relevant accounting standard, such amount was deducted from the corresponding revenue recognised during the respective financial periods.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

Gross profit

The Group's gross profit decreased by \$5.9 million or 16.0% from \$36.7 million in HY2025 to \$30.8 million in HY2026, which was generally in line with the decrease in the Group's revenue. The Group's gross profit margin decreased 0.8 percentage point from 84.5% in HY2025 to 83.7% in HY2026 due to lower margins from certain new menu items introduced in HY2026.

Other income

The Group's other income decreased by \$1.5 million or 81.4% from \$1.8 million in HY2025 to \$0.3 million in HY2026 mainly due to lower government grants received.

Other gains/(losses)

The Group recorded other gains of \$80,000 in HY2026 as compared to other losses of \$24,000 in HY2025. The gains in HY2026 were mainly due to early termination of leases while the losses in HY2025 were mainly attributable to foreign exchange losses.

Selling and distribution expenses

The Group's selling and distribution expenses decreased by \$5.0 million or 14.1% from \$35.9 million in HY2025 to \$30.9 million in HY2026.

The lower selling and distribution expenses were mainly due to lower manpower cost, utilities and depreciation of right-of-use assets in line with the reduced number of operating restaurants in HY2026.

Administrative expenses

The Group's administrative expenses decreased by \$0.1 million or 7.3% from \$1.9 million in HY2025 to \$1.8 million in HY2026. This was mainly due to lower manpower cost in HY2026 in line with the Group's efforts to streamline its operation and manage its costs.

Other operating expenses

The Group's other operating expenses increased by \$0.4 million or 39.0% from \$1.0 million in HY2025 to \$1.4 million in HY2026 due to write-off of renovation costs upon rebranding and closure of outlets.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

Interest expenses

Interest expenses decreased by \$0.1 million or 10.0% from \$0.8 million in HY2025 to \$0.7 million in HY2026 due to the reduced number of operating restaurants in HY2026. The Group had, on average, lower lease liabilities in HY2026 due to repayment and retirement of leases.

Share of results of associated companies

The Group's share of profit of associated companies decreased by \$72,000 or 33.6% from \$214,000 in HY2025 to \$142,000 in HY2026. The lower share of profit was partly due to higher losses incurred by its associated company operating the "Menya Musashi" brand restaurants in Indonesia, (ii) lower profit generated by its associated company in China operating "Menya Musashi" brand restaurants, and (iii) lower profit generated by its associated company in Hong Kong operating "Konjiki Hototogisu" brand restaurants. The decrease was partially offset by the higher profit achieved by its associated company in Hong Kong operating "Menya Musashi" brand restaurants.

Income tax expenses

The Group's income tax credit increased by \$92,000 or 836.4% from \$11,000 in HY2025 to \$103,000 in HY2026 due to corporate income tax rebate granted for Year of Assessment 2025.

Net loss

As a result of the aforementioned reasons, the Group recorded an increase in net loss attributable to equity holders of the Company from \$1.6 million in HY2025 to \$3.3 million in HY2026.

(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

Current assets

The Group's total current assets decreased by \$0.5 million, from \$13.9 million as at 31 March 2025 to \$13.4 million as at 30 September 2025. This was mainly due to the decrease in cash and bank balances of \$0.3 million, the decrease in trade and other receivables of \$0.5 million and decrease in inventories of \$0.1 million. The decrease was partially offset by the increase in other current assets of \$0.4 million (comprising current portion of rental deposit and prepaid expenses respectively).

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

Non-current assets

The Group's total non-current assets decreased by \$6.5 million, from \$60.6 million as at 31 March 2025 to \$54.1 million as at 30 September 2025.

This was mainly due to a decrease in net book value of plant and equipment of \$2.8 million, the decrease in net book value of right-of-use assets of \$2.4 million due to depreciation expenses and closure of restaurants, a reduction in loan to a joint venture of \$0.2 million due to receipt of loan repayment and the decrease in long term security deposits of \$1.1 million.

Current liabilities

The Group's total current liabilities decreased by \$5.8 million, from \$30.9 million as at 31 March 2025 to \$25.1 million as at 30 September 2025, mainly due to the decrease in current portion of lease liabilities of \$4.2 million and the decrease in current portion of provisions for reinstatement of \$1.2 million following the reclassification to non-current liabilities, and trade and other payables of \$0.4 million.

The Group had net current liabilities of \$11.7 million as at 30 September 2025 mainly due to the recognition of lease liabilities of \$16.9 million in compliance with SFRS(I) 16. Based on the Group's internal resources and projected operational cashflows, the Board is of the view that the Group will have sufficient funds to meet its current financial obligations as and when they fall due.

Non-current liabilities

The Group's total non-current liabilities increased by \$2.1 million, from \$22.1 million as at 31 March 2025 to \$24.2 million as at 30 September 2025 due to an increase in long-term portion of lease liabilities of \$0.6 million from the renewal of leases in HY2026 and additional provision for reinstatement cost, as well as the reclassification of current portion of provision for reinstatement cost of \$1.5 million.

Shareholders' equity

The Group's shareholders' equity decreased by \$3.3 million from \$21.5 million as at 31 March 2025 to \$18.2 million as at 30 September 2025. This was due to the loss incurred in HY2025 amounting to \$3.3 million.

Review of cash flow statement

The Group's net cash generated from operating activities in HY2026 was \$13.0 million. This was mainly due to net loss less non-cash items after working capital changes of \$12.9 million and income tax refund of \$0.1 million.

The Group's net cash used in investing activities in HY2026 was \$0.6 million mainly arising from renovation cost and purchase of plant and equipment for the Group's restaurants of \$0.8 million. This was offset by the receipt of loan repayment by a joint venture of \$0.2 million.

The Group's net cash used in financing activities in HY2026 was \$12.4 million due to the repayment of lease liabilities of \$11.9 million, interest on leases of \$0.8 million and decrease in short-term deposit pledged of \$0.3 million.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

4. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

There was no specific forecast or prospect statement in relation to the Group's financial results for HY2026 previously disclosed to shareholders.

5. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group expects the next 12 months to remain challenging. At the macro level, global trade tensions have led to economic uncertainties and weak business and consumer sentiments, while at the industry level, F&B operators continue to grapple with high rental leases, persistent manpower shortages, changing consumer tastes and intense competition from both homegrown and foreign players.

To mitigate these challenges, the Group will continue its rationalisation exercise and focus on streamlining its operations and managing costs. As part of this process, the Group's network has reduced from 84 restaurants as at 30 September 2024, to 78 as at 31 March 2025, and to 68 as at 30 September 2025.

As at 30 September 2025, the Group's associated companies operated 6 restaurants in Hong Kong and 3 restaurants in China under "Menya Musashi" brand, and also 6 restaurants in Hong Kong and 2 restaurants in China under "Konjiki Hototogisu" brand.

In line with its brand rejuvenation strategy and to cater to a wider consumer base, the Group recently introduced a new self-developed brand "Steak 99" to replace an existing outlet. This first outlet at Plaza Singapura which opened in October 2025 features grilled steaks at affordable prices. The Group is currently monitoring the response to this new brand. Depending on consumers' response, we may introduce more self-developed brands while focusing on our established and proven brands.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

6. Dividend

(a) Current Financial Period Reported On

No dividend declared/recommended for the current financial period reported on

(b) Corresponding Period of the Immediately Preceding Financial Year

No dividend declared for the corresponding period of the immediately preceding financial year

(c) Date payable

Not Applicable

(d) Record date

Not Applicable

7. If no dividend has been declared/recommended, a statement to that effect.

The Board is not recommending any interim dividend in respect of HY2026 in view of the loss incurred by the Group during HY2026.

8. If the group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no general mandate has been obtained, a statement to that effect

During HY2026, the Company did not have any discloseable interested person transaction. The Company did not obtain any general mandate from its shareholders in respect of any interested person transaction.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

F. Other Information Required by Listing Rule Appendix 7C (Cont'd)

9. If the group has not acquired or sales of shares in subsidiaries and/or associated companies under pursuant to Rule 706(A), a statement to that effect.

On 19 September 2025, the Company entered into an agreement with PT Arena Multiboga (the “**Purchaser**”) pursuant to which the Company disposed its entire 30% shareholding interest in its associated company, PT Menya Musashi Indonesia (“**MMI**”), to the Purchaser (a subsidiary of PT Arena Gourmet, which holds the remaining 70% shareholding interest in MMI), for a cash consideration of IDR 502,514,978 (equivalent to approximately S\$39,000) (the “**Disposal**”).

MMI operated two ramen restaurants under “Menya Musashi” brand in Indonesia and had been loss-making in the past five financial years ended 31 March 2025 and continued to incur losses in the current financial year ending 31 March 2026. The Company and the Purchaser, having assessed *inter alia* the financial performance of MMI and prevailing market conditions decided to cease the operation of its ramen restaurants in Indonesia. The Disposal allowed the Company to exit from MMI in an expeditious manner and limit any further losses relating to MMI.

The consideration for the Disposal was negotiated on an arm’s length basis between the Company and the Purchaser after taking into account *inter alia* the cessation of business and the estimated net realisable value of the assets of MMI. The net asset value (before taking into account write-downs and write-offs arising from the aforementioned cessation), representing the Company’s 30% shareholding interest in MMI, amounted to IDR1,164,456,129 as at 31 August 2025 (equivalent to approximately S\$91,000).

In HY2026, the Group incurred a loss arising from the Disposal of S\$94,000. Following the Disposal, MMI ceased to be an associated company of the Group. The Disposal does not have any material impact on the financial results of the Group for the financial year ending 31 March 2026.

None of the Directors or controlling shareholders of the Company has any interest, direct or indirect, in the Disposal. Other than the Disposal, there is no other acquisition or sales of shares in any subsidiaries and/or associated companies in HY2026.

10. Confirmation that the issuer has procured undertakings from all its directors and executive officers pursuant to Rule 720(1) of the SGX Listing Manual.

The Company confirms that it has procured undertakings from all its Directors and Executive Officers (in the format set out in Appendix 7H) pursuant to Rule 720(1) of the SGX-ST Listing Manual.

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

11. Negative confirmation pursuant to Rule 705(5)

We, Takahashi Kenichi and Eugene Wong Hin Sun, being directors of the Company (“**Directors**”), hereby confirm on behalf of the board of Directors that, to the best of the Director’s knowledge, nothing has come to the attention of the board of Directors which may render the unaudited consolidated financial statements of the Group for the half year ended 30 September 2025 to be false or misleading in any material aspect.

On behalf of the board of Directors

Takahashi Kenichi
Executive Chairman and CEO

Eugene Wong Hin Sun
Non-Executive Vice Chairman

JAPAN FOODS HOLDING LTD

JAPAN FOODS HOLDING LTD.

(Incorporated in the Republic of Singapore on 3 December 2007)
(UEN.: 200722314M)

BY ORDER OF THE BOARD

Takahashi Kenichi
Executive Chairman and CEO

Date: 7 November 2025

This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "Sponsor").

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited ("SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made, or reports contained in this announcement.

The contact person for the Sponsor is Lance Tan, Senior Vice President, at 83 Clemenceau Avenue #10-01 UE Square Singapore 239920, telephone (65) 6590 6881.