



CO REG NO: 200403029E

**Unaudited Condensed Interim Consolidated Financial Statements
For The Half Year and Full Year Ended 31 December 2025**

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Condensed Interim Consolidated Income Statement and Consolidated Statement of Comprehensive Income

	Note	Group			
		Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000
Revenue	4.4	33,951	35,077	69,560	72,750
Cost of sales		(25,157)	(26,255)	(52,113)	(55,672)
Gross profit		8,794	8,822	17,447	17,078
Other income		738	970	1,273	1,646
Selling and distribution expenses		(1,304)	(1,303)	(3,107)	(3,538)
Administrative expenses		(5,067)	(5,009)	(9,764)	(9,290)
Other expenses		(767)	(884)	(2,030)	(2,190)
Loss allowance (made)/reversed on third party trade receivables		(147)	(249)	94	(368)
Finance costs		(170)	(191)	(372)	(382)
Profit before income tax	6	2,077	2,156	3,541	2,956
Income tax expense	7	(36)	(459)	(334)	(680)
Profit for the financial year		2,041	1,697	3,207	2,276
Other comprehensive income					
<i>Items that may be reclassified subsequently to profit or loss:</i>					
Exchange differences on translation of foreign operations		730	378	684	381
Other comprehensive income for the financial period, net of tax		730	378	684	381
Total comprehensive income for the financial year		2,771	2,075	3,891	2,657
Profit attributable to:					
Owners of the parent		2,041	1,385	3,202	1,974
Non-controlling interests		-	312	5	302
		2,041	1,697	3,207	2,276
Total comprehensive income attributable to:					
Owners of the parent		2,766	1,759	3,886	2,358
Non-controlling interests		5	316	5	299
		2,771	2,075	3,891	2,657
Earnings per share					
Basic and diluted (in cents)	9	0.63	0.43	0.99	0.61

Condensed Interim Statements of Financial Position

	Note	Group		Company	
		As at 31/12/2025 (Unaudited) S\$'000	As at 31/12/2024 (Audited) S\$'000	As at 31/12/2025 (Unaudited) S\$'000	As at 31/12/2024 (Audited) S\$'000
Non-current assets					
Property, plant and equipment	11	21,670	18,012	-	-
Intangible asset	12	60	108	-	-
Investments in subsidiaries		-	-	15,684	13,136
Financial assets, at fair value through profit or loss		-	98	-	-
Financial assets, at fair value through other comprehensive income	13	-	-	-	-
Deferred tax assets		359	110	-	-
		<u>22,089</u>	<u>18,328</u>	<u>15,684</u>	<u>13,136</u>
Current assets					
Inventories		17,817	17,311	-	-
Trade and other receivables		12,853	15,681	9,443	10,155
Other current assets		1,048	1,329	-	-
Financial assets, at fair value through profit or loss		2	2	-	-
Tax recoverable		28	-	-	-
Fixed deposits		119	34	-	-
Cash and bank balances		7,739	5,816	56	56
		<u>39,606</u>	<u>40,173</u>	<u>9,499</u>	<u>10,211</u>
Current liabilities					
Trade and other payables		8,686	8,532	211	315
Refund liabilities		2,220	2,698	-	-
Current income tax payable		182	454	8	40
Lease liabilities		241	122	-	-
Bank borrowings		5,518	7,230	-	-
		<u>16,847</u>	<u>19,036</u>	<u>219</u>	<u>355</u>
Net current assets		<u>22,759</u>	<u>21,137</u>	<u>9,280</u>	<u>9,856</u>
Non-current liabilities					
Other payable		384	384	-	-
Lease liabilities		2,946	2,728	-	-
Bank borrowings		2,596	659	-	-
Deferred tax liabilities		233	241	24	24
		<u>6,159</u>	<u>4,012</u>	<u>24</u>	<u>24</u>
Net assets		<u>38,689</u>	<u>35,453</u>	<u>24,940</u>	<u>22,968</u>
Equity					
Share capital	15	24,777	24,777	24,777	24,777
Foreign currency translation account		473	(211)	-	-
Fair value reserve		(49)	(49)	-	-
Retained earnings/(Accumulated losses)		13,488	10,936	163	(1,809)
Total equity		<u>38,689</u>	<u>35,453</u>	<u>24,940</u>	<u>22,968</u>

Condensed Interim Consolidated Statement of Cash Flows

	Note	Group	
		Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000
Operating activities			
Profit before income tax		3,541	2,956
Adjustments for:			
Loss allowance (reversed)/made on third party trade receivables		(94)	368
Write-down of inventories	6.1	291	400
Amortisation of intangible asset		56	63
Depreciation of property, plant and equipment	6.1	1,136	1,104
Gain on disposal of subsidiary		-	(302)
Property, plant and equipment written off		2	7
Fair value gain arising from financial assets, at fair value through profit or loss		(2)	(1)
Gain on disposal of property, plant and equipment		(313)	(11)
Interest expense	6.1	372	382
Interest income		(35)	(55)
Unrealised exchange (loss)/gain		106	(178)
Operating cash flows before working capital changes		5,060	4,733
Working capital changes:			
Inventories		(557)	(1,638)
Trade and other receivables		3,074	(2,727)
Trade and other payables		73	1,536
Other current assets		281	(447)
Refund liabilities		(478)	1,038
Cash generated from operations		7,453	2,495
Income tax paid		(879)	(658)
Interest received		35	55
Net cash from operating activities		6,609	1,892
Investing activities			
Proceeds from disposal of property, plant and equipment		313	11
Proceeds from disposal of financial asset, at fair value through profit or loss		100	-
Purchase of property, plant and equipment		(3,989)	(889)
Purchase of intangible asset		(8)	(28)
Net cash used in investing activities		(3,584)	(906)
Financing activities			
Dividend paid	8	(650)	(650)
Fixed deposits pledged		(80)	(3)
Interest paid		(372)	(382)
Repayment of lease liabilities		(158)	(114)
Proceeds from bank borrowings		27,079	29,780
Repayment of bank borrowings		(27,047)	(29,388)
Net cash used in financing activities		(1,228)	(757)
Net change in cash and cash equivalents		1,797	229
Cash and cash equivalents at beginning of financial year		5,816	5,408
Net effect of exchange rate changes on cash and cash equivalents		126	179
Cash and cash equivalents at end of financial year		7,739	5,816

Condensed Interim Consolidated Statement of Changes in Equity

Group	Share capital S\$'000	Foreign currency translation account S\$'000	Fair value reserve S\$'000	Retained earnings S\$'000	Equity attributable to owners of the parent S\$'000	Non-controlling interests S\$'000	Total S\$'000
(Unaudited)							
Balance at 1 January 2025	24,777	(211)	(49)	10,936	35,453	-	35,453
Profit for the financial year	-	-	-	3,202	3,202	5	3,207
Exchange differences on translating foreign operations	-	684	-	-	684	-	684
Total comprehensive income for the financial year	-	684	-	3,202	3,886	5	3,891
Transactions with non-controlling interests:							
Reversal of non-controlling interest for a strike off subsidiary	-	-	-	-	-	(5)	(5)
Transactions with owners:							
Dividends	-	-	-	(650)	(650)	-	(650)
Balance at 31 December 2025	<u>24,777</u>	<u>473</u>	<u>(49)</u>	<u>13,488</u>	<u>38,689</u>	<u>-</u>	<u>38,689</u>
(Audited)							
Balance at 1 January 2024	24,777	(595)	(49)	9,612	33,745	(299)	33,446
Profit for the financial year	-	-	-	1,974	1,974	302	2,276
Exchange differences on translating foreign operations	-	384	-	-	384	(3)	381
Total comprehensive income for the financial year	-	384	-	1,974	2,358	299	2,657
Transactions with owners:							
Dividends	-	-	-	(650)	(650)	-	(650)
Balance at 31 December 2024	<u>24,777</u>	<u>(211)</u>	<u>(49)</u>	<u>10,936</u>	<u>35,453</u>	<u>-</u>	<u>35,453</u>

Condensed Interim Statement of Changes in Equity

Company	Share capital S\$'000	Accumulated losses S\$'000	Total S\$'000
(Unaudited)			
Balance at 1 January 2025	24,777	(1,809)	22,968
Profit for the financial year	-	2,622	2,622
Total comprehensive income for the financial year	-	2,622	2,622
Transactions with owners:			
Dividends	-	(650)	(650)
Balance at 31 December 2025	<u>24,777</u>	<u>163</u>	<u>24,940</u>
(Audited)			
Balance at 1 January 2024	24,777	(2,599)	22,178
Profit for the financial year	-	1,440	1,440
Total comprehensive income for the financial year	-	1,440	1,440
Transactions with owners:			
Dividends	-	(650)	(650)
Balance at 31 December 2024	<u>24,777</u>	<u>(1,809)</u>	<u>22,968</u>

Notes to Condensed Interim Consolidated Financial Statements

1. General corporate information

Hosen Group Ltd. (the “Company”) (Registration Number: 200403029E) is a public company limited by shares incorporated and domiciled in Singapore with its principal place of business and registered office at 267 Pandan Loop, Singapore 128439. The Company is listed on the Catalist Board of the Singapore Exchange Securities Trading Limited (“SGX-ST”).

These condensed interim consolidated financial statements as at and for the half and full year ended 31 December 2025 comprise the Company and its subsidiaries (the “Group”).

The principal activity of the Company is that of investment holding.

The principal activities of the Group are:

- (a) import, distribution and wholesale of fast moving consumer goods; and
- (b) develop, process, trade and distribute house brand and new chocolate products.

2. Basis of preparation

The condensed interim financial statements for the half and full year ended 31 December 2025 have been prepared in accordance with Singapore Financial Reporting Standards (International) (“SFRS(I)s”) under the historical cost convention and SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last condensed interim financial statements for the half year ended 30 June 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s. There was no change in the accounting policies and methods of computation for the current financial year reported on.

The individual financial statements of each entity within the Group are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The condensed interim consolidated financial statements of the Group and the condensed interim statement of financial position of the Company are presented in Singapore dollar (“\$”) which is the functional currency of the Company and the presentation currency for the condensed interim consolidated financial statements and all values presented are rounded to the nearest thousand (“\$’000”), unless otherwise stated.

The Group and the Company manage their capital to ensure that the Group and the Company are able to continue as a going concern and maintain an optimal capital structure so as to maximise shareholder value.

The capital structure of the Group consists of equity attributable to equity holders of the parent, comprising issued capital, treasury shares (if any), foreign currency translation account, fair value reserve and retained earnings. The Group’s management reviews the capital structure on a semi-annual basis. As part of this review, management considers the cost of capital and the risks associated with each class of capital. Upon review, the Group will balance its overall capital structure through the payment of dividend, new share issues and share buy-backs as well as the issue of new debt or the redemption of existing debt. The Group’s overall strategy remains unchanged from the previous financial year.

2.1 Use of judgements and estimates

The preparation of condensed interim financial statements in compliance with SFRS(I)s requires management to make judgements, estimates and assumptions that affect the Group's application of accounting policies and reported amounts of assets, liabilities, revenue and expenses. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from these estimates.

In the application of the Group's accounting policies, management made judgements, estimates and assumptions about the carrying amounts of assets and liabilities that were not readily apparent from other sources. The estimates and associated assumptions were based on historical experience and other factors that were considered to be reasonable under the circumstances. Actual results may differ from these estimates.

The significant judgments made by the management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the condensed interim consolidated financial statements as at and for the half and full year ended 31 December 2024.

These estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

3. Seasonal operations

Management uses the expected value method which analyses the historical purchasing patterns and product returns of customers, including seasonal trends, to develop its estimation of refund liabilities for return of goods and the assets recognised from rights to the recovered goods. The trend is dependent on the market and economic factors which may affect customers' behaviour.

4. Segment and revenue information

Management has determined the operating segments based on the reports reviewed by the chief operating decision maker. The Group's reportable segments are strategic business units that are organised based on their function and targeted customer groups. They are managed separately because each business unit requires different skill sets and marketing strategies.

The Group is primarily engaged in two reportable segments, namely, house brands and non-house brands.

Principal activities of each business segment are as follows:

- House brands – Development, trading and distribution of canned seafood, canned fruits and vegetables and canned meat products, and chocolate products.
- Non-house brands – Importation, distribution, wholesaling and retailing of canned food and household consumable goods.

4.1 Reportable segments

Operating segment

Half Year ended 31 December 2025			
	House Brands (Unaudited) S\$'000	Group Non-House Brands (Unaudited) S\$'000	Total (Unaudited) S\$'000
External revenue	27,869	6,082	33,951
Inter-segment revenue	4,602	512	5,114
Total revenue	32,471	6,594	39,065
Interest expense	(141)	(29)	(170)
Depreciation of property, plant and equipment	(419)	(69)	(488)
Amortisation of intangible asset	(17)	(3)	(20)
Loss allowance made on third party trade receivables	(115)	(32)	(147)
Written-back/(Write-down) of inventories	52	(2)	50
Gain on disposal of property, plant and equipment	176	43	219
Loss on written off of property, plant and equipment	(1)	-	(1)
Segment profit	1,719	390	2,109
Assets			
Segment assets	42,421	7,285	49,706
Capital expenditure	3,643	21	3,664
Liabilities			
Segment liabilities	18,077	3,410	21,487

Half Year ended 31 December 2024			
	House Brands (Unaudited) S\$'000	Group Non-House Brands (Unaudited) S\$'000	Total (Unaudited) S\$'000
External revenue	29,481	5,596	35,077
Inter-segment revenue	3,763	34	3,797
Total revenue	33,244	5,630	38,874
Interest expense	(168)	(23)	(191)
Depreciation of property, plant and equipment	(399)	(81)	(480)
Amortisation of intangible asset	(25)	(7)	(32)
Loss allowance (made)/reversed on third party trade receivables	(258)	9	(249)
(Write-down)/Written-back of inventories	(5)	13	8
(Loss)/Gain on disposal of property, plant and equipment	(2)	1	(1)
Gain/(Loss) on written off of property, plant and equipment	2	(1)	1
Segment profit	1,585	448	2,033
Assets			
Segment assets	41,832	7,417	49,249
Capital expenditure	794	78	872
Liabilities			
Segment liabilities	18,154	3,233	21,387

Full Year ended 31 December 2025			
	House Brands	Group Non-House Brands	Total
	(Unaudited)	(Unaudited)	(Unaudited)
	S\$'000	S\$'000	S\$'000
External revenue	58,179	11,381	69,560
Inter-segment revenue	8,302	615	8,917
Total revenue	66,481	11,996	78,477
Interest expense	(316)	(56)	(372)
Depreciation of property, plant and equipment	(835)	(140)	(975)
Amortisation of intangible asset	(45)	(11)	(56)
Loss allowance reversed/(made) on third party trade receivables	117	(23)	94
Write-down of inventories	(246)	(45)	(291)
Gain on disposal of property, plant and equipment	250	63	313
Loss on written off of property, plant and equipment	(2)	-	(2)
Segment profit	3,272	399	3,671
Assets			
Segment assets	42,421	7,285	49,706
Capital expenditure	3,643	21	3,664
Liabilities			
Segment liabilities	18,077	3,410	21,487

Full Year ended 31 December 2024			
	House Brands	Group Non-House Brands	Total
	(Audited)	(Audited)	(Audited)
	S\$'000	S\$'000	S\$'000
External revenue	62,307	10,443	72,750
Inter-segment revenue	5,931	44	5,975
Total revenue	68,238	10,487	78,725
Interest expense	(338)	(44)	(382)
Depreciation of property, plant and equipment	(808)	(137)	(945)
Amortisation of intangible asset	(50)	(13)	(63)
Loss allowance (made)/reversed on third party trade receivables	(369)	1	(368)
Write-down of inventories	(375)	(25)	(400)
Gain on disposal of property, plant and equipment	10	1	11
Segment profit	2,125	795	2,920
Assets			
Segment assets	41,832	7,417	49,249
Capital expenditure	794	78	872
Liabilities			
Segment liabilities	18,154	3,233	21,387

Reconciliations of reportable segment revenue, profit or loss, assets and liabilities:

	Group				
	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000	
	Revenue				
	Total revenue for reportable segments	39,065	38,874	78,477	78,725
Elimination of inter-segment revenue	(5,114)	(3,797)	(8,917)	(5,975)	
Consolidated revenue	33,951	35,077	69,560	72,750	
Profit or loss					
Total segment profit	2,109	2,033	3,671	2,920	
Unallocated corporate income	394	673	767	1,057	
Unallocated corporate expenses	(256)	(360)	(525)	(639)	
Other expenses	(170)	(190)	(372)	(382)	
Consolidated profit before income tax	2,077	2,156	3,541	2,956	
Assets					
Segment assets	49,706	49,249	49,706	49,249	
Other unallocated assets	11,989	9,252	11,989	9,252	
Consolidated total assets	61,695	58,501	61,695	58,501	
Liabilities					
Segment liabilities	21,487	21,387	21,487	21,387	
Other unallocated liabilities	1,519	1,661	1,519	1,661	
Consolidated total liabilities	23,006	23,048	23,006	23,048	
Other significant item					
Capital expenditure	3,664	872	3,664	872	
Other unallocated assets	745	542	745	542	
Consolidated other significant item	4,409	1,414	4,409	1,414	

Geographical segment

	Group				
	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000	
	Total revenue from external customers				
	Singapore	13,613	14,360	27,645	31,203
Malaysia	10,204	10,284	22,166	23,432	
Others ⁽¹⁾	10,134	10,433	19,749	18,115	
	33,951	35,077	69,560	72,750	
Non-current assets ⁽²⁾					
Singapore	13,669	13,711	13,669	13,711	
Malaysia	8,061	4,617	8,061	4,617	
	21,730	18,328	21,730	18,328	

(1) "Others" include countries in Europe and Asia other than Malaysia and Singapore of which none of these countries contributes individually more than 10 percent of the Group's revenue.

(2) "Non-current assets" comprise primarily property, plant and equipment and intangible asset (excluding financial assets, at fair value through profit or loss and deferred tax assets).

4.2 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

External revenue from House Brands decreased by S\$4.13 million to S\$58.18 million in FY2025, from S\$62.31 million in FY2024. This was mainly due to lower sales volume in Singapore as the Chinese New Year in FY2025 came slightly earlier as compared to Chinese New Year in FY2024. Meanwhile, external revenue from Non-House Brands increased by S\$0.94 million to S\$11.38 million in FY2025 from S\$10.44 million in FY2024, attributable to higher sales of private label confectionery products. As a result, the proportion of external revenue for the House Brands products over the Group's revenue to decrease from approximately 85.65% to 83.64% on year-on-year basis. Overall, the external revenue of the Group decreased by S\$3.19 million to S\$69.56 million in FY2025 from S\$72.75 million in FY2024.

4.3 A breakdown of sales and profit after tax before non-controlling interests

	Full year ended 31/12/2025 (Unaudited) S\$'000	Group Full year ended 31/12/2024 (Unaudited) S\$'000	Increase / (Decrease) (Unaudited) %
First Half			
Sales reported for the first half year	35,609	37,673	(5.48)
Operating profit after income tax before non-controlling interests reported for the first half year	1,166	579	101.38
Second Half			
Sales reported for the second half year	33,951	35,077	(3.21)
Operating profit after income tax before non-controlling interests reported for the second half year	2,041	1,697	20.27

4.4 Disaggregation of revenue

The Group's revenue is recognised at a point in time and disaggregated into the following:

	Group					
	House Brands		Non-House Brands		Total	
Type of good or service:	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000
Goods	27,794	29,399	6,063	5,574	33,857	34,973
Services	75	82	19	22	94	104
	<u>27,869</u>	<u>29,481</u>	<u>6,082</u>	<u>5,596</u>	<u>33,951</u>	<u>35,077</u>

	Group					
	House Brands		Non-House Brands		Total	
Type of good or service:	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000
Goods	58,053	62,169	11,347	10,407	69,400	72,576
Services	126	138	34	36	160	174
	<u>58,179</u>	<u>62,307</u>	<u>11,381</u>	<u>10,443</u>	<u>69,560</u>	<u>72,750</u>

5. Financial assets and financial liabilities

	Group		Company	
	As at 31/12/2025 (Unaudited) S\$'000	As at 31/12/2024 (Audited) S\$'000	As at 31/12/2025 (Unaudited) S\$'000	As at 31/12/2024 (Audited) S\$'000
Financial assets				
Cash and bank balances, fixed deposits and trade and other receivables ⁽¹⁾	18,238	18,893	9,495	10,207
Financial liabilities				
Trade and other payables, lease liabilities and bank borrowings ⁽²⁾	(19,407)	(18,286)	(211)	(315)

⁽¹⁾ Excludes advance payment to suppliers and prepayments.

⁽²⁾ Excludes advance receipts from customers and goods and services tax.

6. Profit before income tax

6.1 Significant items

	Group			
	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000
Expenses/(Income)				
Write-down/(Write-back) of inventories	(50)	(8)	291	400
Loss allowance made/(reversed) on third party receivables	147	249	(94)	368
Depreciation of property, plant and equipment	580	559	1,136	1,104
Interest expense	170	191	372	382
Gain on foreign exchange, net	(164)	(143)	(90)	(359)
Gain/(Loss) on disposal of property, plant and equipment	(219)	1	(313)	(11)

6.2 Related party transactions

	Group			
	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000
Sales to related parties	13	14	24	23
Purchases from related parties	8	10	16	20

7. Income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Group			
	Half Year ended 31/12/2025 (Unaudited) S\$'000	Half Year ended 31/12/2024 (Unaudited) S\$'000	Full Year ended 31/12/2025 (Unaudited) S\$'000	Full Year ended 31/12/2024 (Audited) S\$'000
Current income tax expense	279	596	577	817
Deferred income tax expense relating to origination and reversal of temporary differences	(243)	(137)	(243)	(137)
	36	459	334	680

8. Dividends

	Group	
	Full Year ended 31/12/2025 (Unaudited)	Full Year ended 31/12/2024 (Audited)
First and final tax-exempt dividend paid in respect of the previous financial year		
- Per share	S\$0.002	S\$0.002
- Value (S\$'000)	650	650

9. Earnings per share

	Group			
	Half Year ended 31/12/2025 (Unaudited)	Half Year ended 31/12/2024 (Unaudited)	Full Year ended 31/12/2025 (Unaudited)	Full Year ended 31/12/2024 (Audited)
Earnings per ordinary share of the Group attributable to owners of the parent for the period on the net profit after income tax:				
(Singapore cents)				
(a) Based on the weighted average number of shares	0.63	0.43	0.99	0.61
(b) On a fully diluted basis	0.63	0.43	0.99	0.61

Basic earnings per share are computed based on the weighted average number of issued shares excluding treasury shares of 324,900,846 for the financial year ended 31 December 2025 and 31 December 2024.

The basic and diluted earnings per share are the same as there were no potentially dilutive securities for the respective financial periods ended 31 December 2025 and 31 December 2024.

10. Net asset value

(Singapore cents)	Group		Company	
	As at 31/12/2025 (Unaudited)	As at 31/12/2024 (Audited)	As at 31/12/2025 (Unaudited)	As at 31/12/2024 (Audited)
Net asset value per ordinary share	11.91	10.91	7.68	7.07

The net asset value per share is calculated based on the total number of issued shares excluding treasury shares of 324,900,846 as at 31 December 2025 and 31 December 2024.

11. Property, plant and equipment

The Group's addition of assets amounted to S\$3,359,000 and assets disposed with net book value of S\$Nil for the half year ended 31 December 2025 as compared to addition of assets amounted to S\$1,081,000 and disposal of assets with net book value of S\$Nil for the half year ended 31 December 2024.

The Group's addition of assets amounted to S\$4,401,000 and assets disposed of with net book value of S\$Nil in the full year ended 31 December 2025 as compared to addition of assets amounting to S\$1,386,000 and disposal of assets with net book value of S\$Nil in the full year ended 31 December 2024.

12. Intangible asset

	Group Computer Software S\$'000
As at 30 June 2025 (Unaudited)	
Cost	707
Accumulated amortisation	(632)
Net carrying amount	<u>75</u>
Half Year ended 31 December 2025 (Unaudited)	
Balance as at 1 July 2025	75
Addition	5
Amortisation charge	(20)
Balance as at 31 December 2025	<u>60</u>
As at 31 December 2025 (Unaudited)	
Cost	714
Accumulated amortisation	(654)
Net carrying amount	<u>60</u>

13. Financial assets, at fair value through other comprehensive income

The Group has designated its unlisted equity investment in Singapore of S\$49,000 to be measured at FVOCI. The Group intends to hold this investment for long-term and strategic investment purposes.

The fair value of the unlisted equity investment was derived using adjusted net assets of the unlisted equity investment as at 31 December 2025, the carrying amount of which was S\$Nil (31 December 2024: S\$Nil).

14. Borrowings

	Group			
	As at 31/12/2025 (Unaudited)		As at 31/12/2024 (Audited)	
	(2) Secured S\$'000	(1) Unsecured S\$'000	(2) Secured S\$'000	(1) Unsecured S\$'000
Repayable within one year or less or on demand	263	5,411	156	7,132
Repayable after one year	3,040	-	860	41
Total	3,303	5,411	1,016	7,173

(1) The unsecured bank borrowings comprise unsecured term loans of the Group amounting to S\$2.54 million (31 December 2024: S\$2.60 million) and bills payable amounting to S\$2.87 million (31 December 2024: S\$4.53 million).

(2) The secured bank borrowings include term loan amounting to S\$2.70 million (31 December 2024: S\$0.72 million) and finance lease of the Group amounting to S\$0.60 million (31 December 2024: S\$0.30 million).

Details of any collateral

Term loan is secured by legal mortgage over a property in Malaysia. Finance lease payables are secured by the underlying assets acquired.

15. Share capital

	Group and Company			
	As at 31/12/2025 (Unaudited)		As at 31/12/2024 (Audited)	
	Number of shares	Amount S\$'000	Number of shares	Amount S\$'000
Total number/amount of Ordinary Shares	324,900,846	24,777	324,900,846	24,777

There were no changes in the Company's share capital since the end of the previous period reported on.

There were no outstanding convertibles as at 31 December 2025 and 31 December 2024.

There were no treasury shares as at 31 December 2025 and 31 December 2024. As such, there was no sale, transfer, cancellation and/or use of treasury shares during and as at the end of the current financial year reported on.

There were no subsidiary holdings as at 31 December 2025 and 31 December 2024. As such, there was no sale, transfer, cancellation and/or use of subsidiary holdings during and as at the end of the current financial year reported on.

16. Subsequent events

There are no known subsequent events which have led to adjustments to the condensed interim financial statements for the half year and full year ended 31 December 2025.

Other Information Required by Appendix 7C of the Catalyst Rules

1. Review

The condensed interim consolidated financial statements for the half year and full year ended 31 December 2025 and certain explanatory notes have not been audited or reviewed by the Company's auditor.

The Group's latest financial statements for the year ended 31 December 2024 were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:

- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial year reported on, including (where applicable) seasonal or cyclical factors; and
- (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial year reported on

Condensed Interim Consolidated Statement of Comprehensive Income

The Group recorded a lower revenue of S\$69.56 million for the financial year ended 31 December 2025 ("FY2025") as compared to S\$72.75 million for the financial year ended 31 December 2024 ("FY2024"). The decrease of S\$3.19 million or 4.4% in revenue was mainly due to lower sales in Singapore and Malaysia markets, partially offset by higher sales in overseas markets.

Notwithstanding the lower revenue recorded, gross profit increased by S\$0.37 million to S\$17.45 million in FY2025 mainly due to an improvement in gross profit margin from 23.47% to 25.08%, supported by a stronger domestic currency against certain foreign currencies.

Other income decreased by S\$0.38 million to S\$1.27 million in FY2025 mainly due to the absence of a one-off gain arising from the disposal of indirect subsidiary Hock Seng Food (Shanghai) Co Ltd in FY2024 and lower forex exchange gain in FY2025. This was partially offset by a higher gain on disposal of property, plant and equipment as compared to FY2024.

Selling and distribution expenses decreased by S\$0.43 million to S\$3.11 million in FY2025 from S\$3.54 million in FY2024 due to lower expenses spent on promotion and logistic costs which commensurate with the lower revenue recorded in FY2025.

Administrative expenses increased by S\$0.47 million to S\$9.76 million in FY2025 from S\$9.29 million in FY2024 mainly due to higher staff cost and directors' remuneration as a result of the higher profit recorded by the Group in FY2025.

Other expenses decreased by S\$0.16 million to S\$2.03 million in FY2025 from S\$2.19 million in FY2024 mainly due to lower provisions and written-off of inventory.

Loss allowance on third-party trade and other receivables of S\$0.09 million was reversed in FY2025, as compared to S\$0.37 million in FY2024, following the improved recoverability of receivables in FY2025.

Finance costs decreased by S\$0.01 million to S\$0.37 million in FY2025 from S\$0.38 million in FY2024 mainly due to lower borrowing interest rates in FY2025.

As a result, the Group recorded a net profit attributable to owners of the parent of S\$3.20 million in FY2025 as compared to a net profit attributable to owners of the parent of S\$1.97 million in FY2024.

Condensed Interim Consolidated Statement of Financial Position

The Group's net assets were S\$38.69 million as at 31 December 2025, compared to S\$35.45 million as at 31 December 2024. The net increase of S\$3.24 million was mainly due to profit earned in FY2025, partially offset against dividend paid and the effect of exchange differences on translating foreign operations.

The significant changes to the Consolidated Statement of Financial Position were as follows:-

Property, plant and equipment as at 31 December 2025 increased by S\$3.66 million from 31 December 2024 mainly due to the construction of the new factory partially offset by the current period depreciation charged.

Inventories increased by S\$0.51 million to S\$17.82 million as at 31 December 2025 mainly due to higher inventory levels maintained by the Group at the end of FY2025 to meet the sales during Chinese New Year in February 2026 (“CNY2026”).

Trade and other receivables decreased by S\$2.83 million to S\$12.85 million as at 31 December 2025 due to lesser sales made before the year end as the CNY2026 came slightly later as compared to Chinese New Year in January 2025.

Other current assets, representing the right to the recovered goods for sales returns by customers, decreased to S\$1.05 million as at 31 December 2025 from S\$1.33 million as at 31 December 2024 mainly due to the decreased amount of goods sold near the end of FY2025 in connection with CNY2026 sales.

Trade and other payables in current liabilities increased by S\$0.16 million to S\$8.69 million as at 31 December 2025 mainly due to increase in accrual of staff cost and directors’ remuneration partially offset by lesser advance receipt from customers in FY2025.

Refund liabilities represent the liabilities for arising from return of goods and sales rebates. It decreased to S\$2.22 million as at 31 December 2025 from S\$2.70 million as at 31 December 2024 which was in line with the decrease in other current assets.

Lease liabilities in current liabilities and non-current liabilities increased by S\$0.34 million to S\$3.19 million as at 31 December 2025 mainly due to higher lease obligations of motor vehicles.

Bank borrowings in current and non-current liabilities increased by S\$0.22 million to S\$8.11 million as at 31 December 2025 from S\$7.89 million as at 31 December 2024 mainly due to new term loan of S\$2.06 million partially offset by repayment of term loan of S\$0.10 million for the property in Malaysia and reduction in bills payable.

Condensed Interim Consolidated Statement of Cash Flows

Cash and cash equivalents stood at S\$7.74 million as at 31 December 2025. Out of the cash and cash equivalents, S\$6.61 million was generated from operating activities, S\$3.58 million was used in investing activities and S\$1.23 million was used in financing activities.

The net cash generated from operating activities mainly comprised the operating cash flows before working capital changes of S\$5.06 million, increase in inventories by S\$0.56 million, decrease in trade and other receivables by S\$3.07 million, decrease in other current assets by S\$0.28 million and decrease in refund liabilities by S\$0.48 million.

The net cash used in investing activities was mainly attributable to the acquisition of property, plant and equipment of S\$3.99 million, partially offset by proceeds from disposal of property, plant and equipment of S\$0.31 million.

The net cash used in financing activities was mainly due to dividend paid of S\$0.65 million and interest paid of S\$0.37 million.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next full year

The Group expects sales demand to be affected by slower economic growth, rising costs, and ongoing global uncertainties. Despite these challenges, the Group remains focused on managing costs, improving operational efficiency, and exploring new business opportunities to navigate the uncertain market environment.

5. Dividend information

5.1 If a decision regarding dividend has been made:

(a) Whether an interim (final) ordinary dividend has been declared (recommended); and

The Board of Directors (“**Board**”) recommends a first and final dividend, subject to the approval of shareholders at the upcoming annual general meeting of the Company.

(b) (i) Amount per share cents

0.2 Singapore cents

(ii) Previous corresponding period cents

0.2 Singapore cents

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

The proposed dividend is tax-exempt one-tier dividend.

(d) The date the dividend is payable.

The proposed first and final dividend, if approved at the forthcoming annual general meeting of the Company, will be paid on 29 May 2026.

(e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.

The record date will be 15 May 2026 at 5.00 p.m. Please refer to the separate announcement made on 26 February 2026.

5.2 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

Not applicable.

5.3 A breakdown of the total annual dividend (in dollar value) for the issuer’s latest full year and its previous full year as follows:-

	FY2025 (Unaudited) S\$’000	FY2024 (Audited) S\$’000
Ordinary	650*	650
Preference	Nil	Nil
Total	650*	650

* The proposed final dividend (tax-exempt one-tier) of 0.2 Singapore cents per ordinary share of the Company will be subject to shareholders’ approval at the forthcoming annual general meeting.

6. Interested person transactions

The Company does not have a general mandate for IPT from shareholders. There was no IPT with value of more than S\$100,000 entered into during the financial year.

7. Disclosure of acquisition (including incorporations) and sale of shares under Rule 706A

The Company did not carry out any acquisition or sale of shares during the current financial year.

8. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)

The Company confirms that all the required undertakings under Rule 720(1) of the Catalist Rules have been obtained from all its directors and executive officers in the format set out in Appendix 7H of the Catalist Rules.

9. Disclosure of persons occupying managerial positions who are related to a director, CEO or substantial shareholder

Name	Age	Family Relationship with any Director and/or Chief Executive Officer and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties and position held, if any, during the year
Chong Poh Soon	77	Spouse of Lim Hai Cheok, Executive Director and Substantial Shareholder. Mother of Lim Hock Chye Daniel, Chief Executive Officer. Sister-in-law of Lim Kim Eng, Executive Director and Substantial Shareholder.	Senior Director, since December 2020.	Nil
Lai Ginn Keow	51	Spouse of Lim Hock Chye Daniel, Chief Executive Officer. Daughter-in-law of Lim Hai Cheok, Executive Director and Substantial Shareholder; and Chong Poh Soon, Senior Director and Substantial Shareholder. Niece-in-law of Lim Kim Eng, Executive Director and Substantial Shareholder.	Procurement Manager, since August 2019.	Nil

BY ORDER OF THE BOARD

Lim Hock Chye Daniel
Chief Executive Officer

26 February 2026

This announcement has been reviewed by the Company's sponsor, PrimePartners Corporate Finance Pte. Ltd. (the "Sponsor"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "Exchange") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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