



**InterCement**

Building  
sustainable  
partnerships

## **INTERCEMENT ANNOUNCES COMPLETION OF CLOSING – SECOND STEP**

**São Paulo, April 6, 2026 – InterCement Participações S.A. – Em Recuperação Judicial** (“**ICP**” or the “**Company**”) hereby announces that, today, it successfully completed the **Closing – Second Step** under the judicial reorganization plan filed by the Company, InterCement Financial Operations B.V. (“**ICBV**”), InterCement Brasil S.A. (“**ICB**”), InterCement Trading e Inversiones S.A. (“**ITI ESP**”), and InterCement Trading e Inversiones Argentina S.L. (“**ITI ARG**” and, together with the Company, ICBV, ICB and ITI ESP, the “**Debtors**”) on October 5, 2025, and confirmed by the 1<sup>st</sup> Bankruptcy Court of São Paulo/SP (the “**Brazilian Court**”) on December 10, 2025 (the “**RJ Plan**”). Capitalized terms used herein but not otherwise defined shall have the meanings ascribed to them in the RJ Plan.

The completion of the Closing – Second Step reflects the implementation of the actions required therefor and included, among others: (i) the capital increase of ICP through the issuance and delivery of ICP Shares, pursuant to which Financial Creditors subscribed for ICP Shares representing at least 99% of ICP’s share capital, (ii) the redemption and repurchase of all shares held by Mover Participações S.A. – Em Recuperação Judicial (“**Mover**”) for the consideration set forth in the RJ Plan, (iii) the approval of ICP’s new bylaws and the appointment of the Company’s Initial Board of Directors, (iv) the delivery to the New Money Investors of ICP Shares representing 20% of ICP’s share capital, as consideration for the New Money Financing, and (v) the release from escrow to the Debtors of amounts corresponding to the New Money Financing.

The Closing – Second Step marks the successful completion of the Company’s restructuring process, including its financial deleveraging and the strengthening of its operational continuity. The Company extends its appreciation to all stakeholders for their support throughout the restructuring process and reaffirms its commitment to its customers, suppliers, and employees.

The Company will keep its investors and the market duly informed of any developments regarding this matter, in compliance with applicable laws and regulations.

**The Debtors have not offered or sold, and shall not offer or sell, the ICP Common Shares or any other securities in any manner involving a public offering (within the meaning assigned in Section 4(a)(2) of the Securities Act) in the United States of America or any other State or jurisdiction where such offer or solicitation would be unlawful. No consideration will be delivered by the Debtors except in compliance with the Securities Act and the rules and regulations thereunder.**