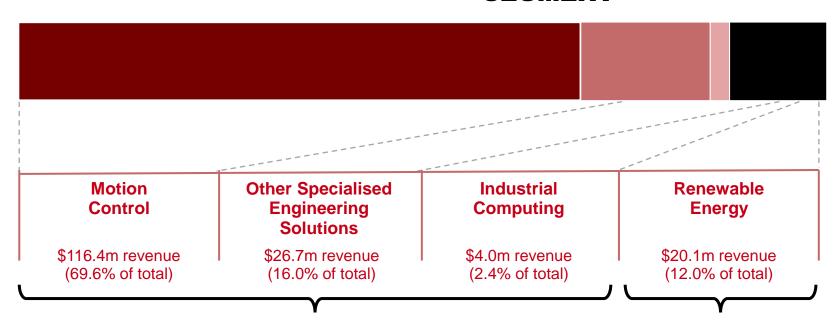


#### **Business Structure**





## 1H2020 REVENUE BREAKDOWN BY SEGMENT



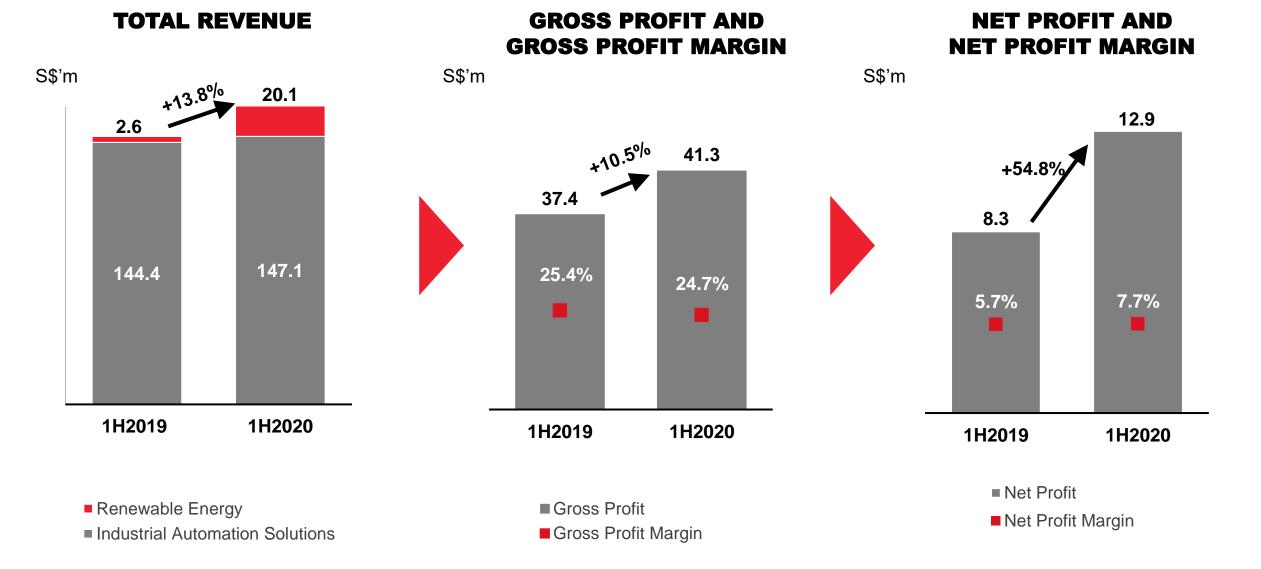
Industrial Automation Solutions
Business

88.0% of revenue

Renewable Energy Business

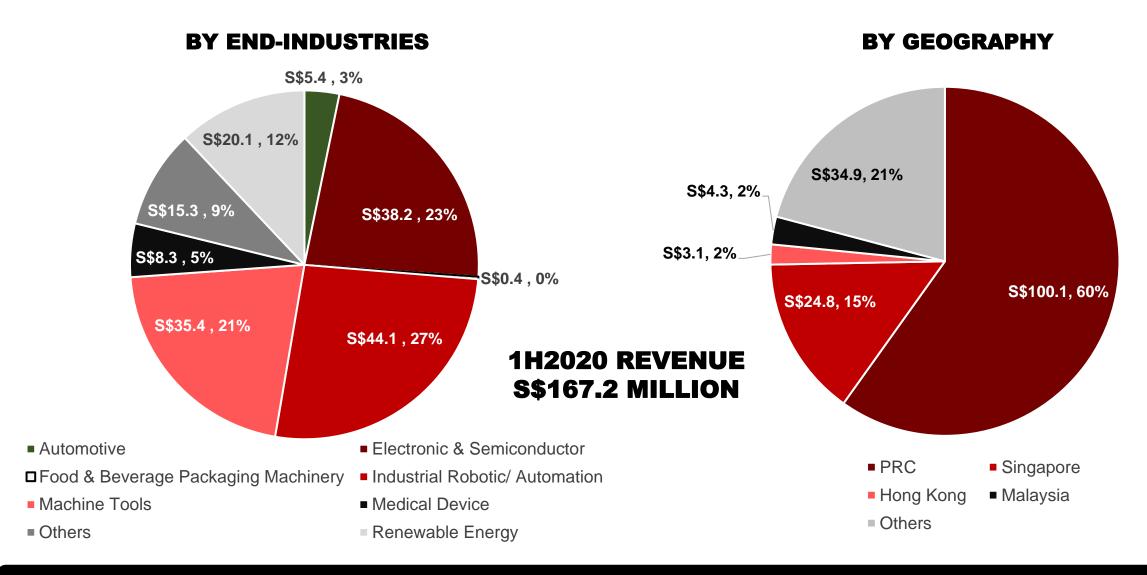
12.0% of revenue

### Financial Snapshot: 1H2020



#### 1H2020 Revenue Breakdown

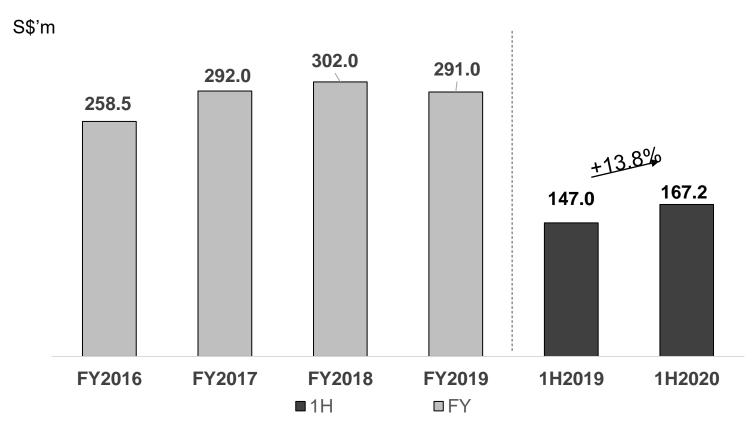




#### **Revenue Trend**



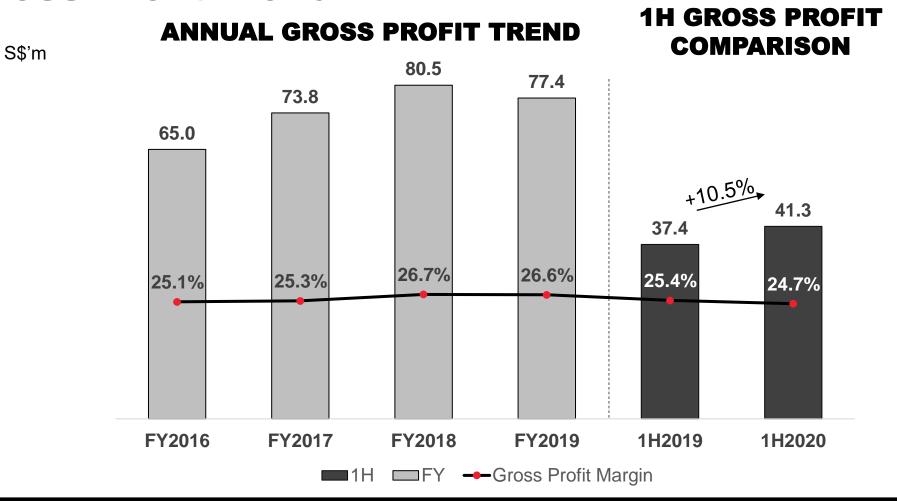




**1H2020**: Amid the coronavirus impact and growing global trade tensions, ISDN posts a 13.8% revenue growth YoY. The Group's **diversified customer base, end-industries, and geographies** cushion the **medium-term volatilities** associated with the trade war and COVID-19.

#### **Gross Profit Trend**

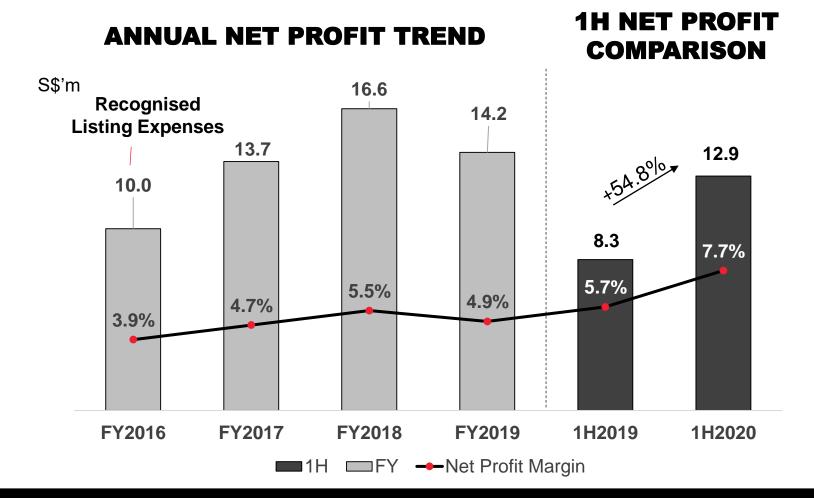




Annually, gross profit margin hovers **between 25 – 28%.** Excluding gross profit from the two mini-hydropower plants construction, the Group's **core Industrial Automation Solutions' gross margin increased** from 25.8% in 1H2019 to 27.1% for 1H2020.

#### **Net Profit Trend**





The Group has been **profitable since listing in 2005.** Annually, net profit margin hovers **between 4-8%. Net profit margin was 7.7% for 1H2020**, well within the FY net profit margin band for the past 4 years.

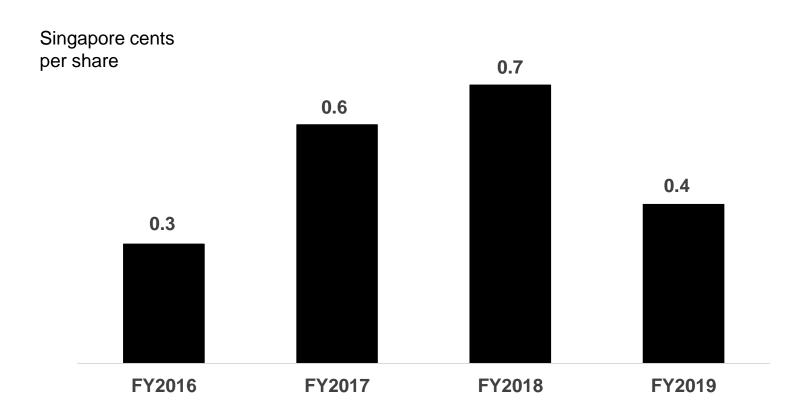
# **Balance Sheet Highlights**



S\$'000	As at 30 June 2020	As at 31 December 2019
Assets		
Inventories	64,671	53,131
Trade and Other Receivables	103,250	111,804
Cash and Bank Balances	52,130	37,998
Property, Plant, and Equipment	53,493	43,965
Goodwill	12,227	12,227
Service Concession Receivables	54,483	34,261
Other Assets	8,132	8,376
Total Assets	348,386	301,762
Liabilities		
Trade and Other Payables (current)	77,781	60,769
Bank Borrowings (current)	18,917	20,186
Bank Borrowings (non-current)	16,809	7,096
Other Liabilities	21,675	15,141
Total Liabilities	135,182	103,192
Net Assets or Total Equity	213,204	198,570

### **Dividend Trend**





The Group's new dividend policy from FY2017 targets to provide shareholders an **annual dividend payout** of 25% of the net profit attributable to shareholders