

**INNOTEK LIMITED
AND SUBSIDIARY COMPANIES**

**UNAUDITED CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE SIX MONTHS ENDED 30 JUNE 2025**

Table of content	Page
A Condensed interim consolidated income statement and statement of comprehensive income	3 – 4
B Condensed interim balance sheets	5 – 6
C Condensed interim consolidated cash flow statement	7 – 8
D Condensed interim statements of changes in equity	9 – 11
E Notes to the condensed interim financial statements	12 – 24
F Other information required by Listing Rule Appendix 7.2	25 – 32

A(i) Condensed interim consolidated income statement (unaudited)

		Group Six months ended 30 June		
	Note	2025 S\$'000	2024 S\$'000	Change %
Revenue	4	102,549	121,572	(15.6)
Cost of sales	5.1(a)	(88,612)	(103,871)	(14.7)
Gross profit		13,937	17,701	(21.3)
Other items of income				
Interest income		627	1,096	(42.8)
Other income	5.1(c)	2,803	2,969	(5.6)
Other items of expense				
Selling and distribution expenses		(2,012)	(1,917)	5.0
Administrative expenses	5.1(b)	(13,808)	(14,389)	(4.0)
Finance costs		(741)	(1,100)	(32.6)
Other expenses	5.1(c)	(23)	(285)	(91.9)
Share of results of joint venture		21	(211)	(110.0)
Profit before tax	5	804	3,864	(79.2)
Income tax expense	6	(719)	(744)	(3.4)
Profit, net of tax		85	3,120	(97.3)
Profit attributable to:				
- Owners of the Company		405	3,154	(87.2)
- Non-controlling interests		(320)	(34)	841.2
		85	3,120	(97.3)
Earnings per share attributable to owners of the Company (cents per share)				
Basic		0.18	1.36	(86.8)
Diluted		0.18	1.36	(86.8)

A(ii) Condensed interim consolidated statement of comprehensive income (unaudited)

	Group Six months ended 30 June		Change %
Note	2025 S\$'000	2024 S\$'000	
Profit, net of tax	85	3,120	(97.3)
Other comprehensive income			
<u>Items that may be reclassified subsequently to profit or loss</u>			
Foreign currency translation	(7,256)	2,174	NM
Fair value gain on financial assets measured at fair value through other comprehensive income ("FVOCI")	96	91	5.5
Other comprehensive (loss)/ income for the period, net of tax	(7,160)	2,265	NM
Total comprehensive (loss)/income for the period	(7,075)	5,385	NM
Total comprehensive (loss)/income attributable to:			
- Owners of the Company	(6,710)	5,423	NM
- Non-controlling interests	(365)	(38)	860.5
	(7,075)	5,385	NM

NM denotes Not Meaningful

B Condensed interim balance sheets (unaudited)

		Group		Company	
	Note	30 June 2025 S\$'000	31 December 2024 S\$'000	30 June 2025 S\$'000	31 December 2024 S\$'000
ASSETS					
Non-current assets					
Property, plant and equipment	7	41,687	39,782	10	11
Right-of-use assets		8,875	12,657	24	39
Investment properties	8	25,579	27,004	—	—
Intangible assets		1,059	946	—	—
Investment in a subsidiary		—	—	47,060	47,061
Loan to a subsidiary		—	—	16,440	10,000
Investment in joint venture		32	—	—	—
Deferred tax assets		1,179	1,251	—	—
Other receivables		2,206	1,133	—	—
		80,617	82,773	63,534	57,111
Current assets					
Inventories	9	33,837	32,925	—	—
Trade and other receivables		67,015	67,192	2,286	8,315
Income tax recoverable		133	142	—	—
Contract assets		6,048	5,418	—	—
Prepayments		2,417	4,239	7	41
Other investments		22,099	21,181	19,947	21,181
Cash and short-term deposits	11	39,422	48,920	13,196	17,293
		170,971	180,017	35,436	46,830
Total assets		251,588	262,790	98,970	103,941
LIABILITIES AND EQUITY					
Current liabilities					
Provisions		5	5	—	—
Income tax payable		3,941	4,208	49	90
Trade and other payables		61,514	58,460	465	620
Contract liabilities		2,177	2,332	—	—
Loans and borrowings	12	7,372	4,976	—	—
Lease liabilities		4,470	6,918	17	30
		79,479	76,899	531	740
Net current assets		91,492	103,118	34,905	46,090

B Condensed interim balance sheets (unaudited) (cont'd)

		Group		Company	
	Note	30 June 2025 S\$'000	31 December 2024 S\$'000	30 June 2025 S\$'000	31 December 2024 S\$'000
Non-current liabilities					
Provisions		365	385	—	—
Deferred tax liabilities		1,962	2,016	251	210
Other payable		352	372	—	—
Lease liabilities		5,338	6,943	7	9
		8,017	9,716	258	219
Total liabilities		87,496	86,615	789	959
Net assets		164,092	176,175	98,181	102,982
Equity attributable to owners of the Company					
Share capital	13	98,021	98,021	98,021	98,021
Treasury shares		(9,418)	(8,855)	(9,418)	(8,855)
Retained earnings		84,659	88,993	10,295	14,732
Other reserves		(9,477)	(2,656)	(717)	(916)
		163,785	175,503	98,181	102,982
Non-controlling interests		307	672	—	—
		164,092	176,175	98,181	102,982
Total liabilities and equity		251,588	262,790	98,970	103,941

C Condensed interim consolidated cash flow statement (unaudited)

		Group Six months ended 30 June	
	Note	2025 S\$'000	2024 S\$'000
Operating activities			
Profit before tax		804	3,864
<u>Adjustments for:</u>			
Depreciation of property, plant and equipment		3,061	2,693
Amortisation of intangible assets		164	76
Depreciation of right-of-use assets		2,715	3,020
Net loss on disposal of property, plant and equipment		23	5
Gain on termination of lease		(142)	—
Net gain on disposal of other investments	5.1(c)	(27)	(8)
Share option expense		159	—
Net fair value gain on investment securities	5.1(c)	(502)	(559)
Allowance for doubtful debts		—	278
Allowance for inventory obsolescence	9	107	3,217
Share of results of joint venture		(21)	211
Provision for severance benefits and restructuring expenses		—	2
Dividend income from other investments	5.1(c)	(180)	(160)
Interest expense		741	1,100
Interest income		(627)	(1,096)
Exchange differences		(1,965)	1,116
Operating cash flows before changes in working capital		4,310	13,759
<u>Changes in working capital:</u>			
Increase in trade and other receivables and contract assets		(1,651)	(21,406)
Increase in inventories		(1,126)	(167)
Increase in prepayments		(268)	(1)
Increase in trade and other payables and contract liabilities		3,130	12,213
Cash flows from operations		4,395	4,398
Interest paid		(741)	(1,100)
Interest received		638	1,097
Income taxes paid		(734)	(724)
Net cash flows generated from operating activities		3,558	3,671

C Condensed interim consolidated cash flow statement (unaudited) (cont'd)

		Group Six months ended 30 June	
	Note	2025 S\$'000	2024 S\$'000
Investing activities			
Purchase of property, plant and equipment	7	(5,523)	(3,918)
Deposit paid for property, plant and equipment		—	(702)
Purchase of intangible assets		(200)	(43)
Proceeds from disposal of property, plant and equipment		33	36
Purchase of other investments		(3,748)	(4,174)
Proceeds from disposal of other investments		3,445	2,912
Dividend received from other investments		180	160
Increase in bank balance under portfolio investment management		(700)	978
Net cash flows used in investing activities		(6,513)	(4,751)
Financing activities			
Proceeds from bank loans		2,796	1,861
Purchase of treasury shares	13(b)	(563)	—
Repayment of principal portion of lease liabilities		(2,995)	(3,000)
Dividend paid on ordinary shares by the Company	15	(4,604)	(4,626)
Net cash flows used in financing activities		(5,366)	(5,765)
Net decrease in cash and cash equivalents		(8,321)	(6,845)
Effect of exchange rate changes on cash and cash equivalents		(1,877)	555
Cash and cash equivalents at 1 January		48,163	48,716
Cash and cash equivalents at 30 June		37,965	42,426

D Condensed interim statements of changes in equity (unaudited)

Group	Note	Attributable to owners of the Company											Non-controlling interests S\$'000
		Equity, total S\$'000	Share capital S\$'000	Treasury shares S\$'000	Retained earnings S\$'000	Share option reserve S\$'000	Foreign currency translation reserve S\$'000	Statutory reserve S\$'000	Fair value reserve of financial assets at FVOCI S\$'000	Asset revaluation reserve S\$'000	Gain or loss on reissuance of treasury shares S\$'000	Total other reserves S\$'000	
2025													
At 1 January 2025		176,175	98,021	(8,855)	88,993	624	(12,016)	7,726	166	2,550	(1,706)	(2,656)	672
Profit/(loss) for the period		85	—	—	405	—	—	—	—	—	—	—	(320)
Other comprehensive income for the period, net of tax													
Foreign currency translation		(7,256)	—	—	—	—	(7,211)	—	—	—	—	(7,211)	(45)
Fair value gain on financial assets measured at FVOCI		96	—	—	—	—	—	—	96	—	—	96	—
Total comprehensive (loss)/income for the period		(7,075)	—	—	405	—	(7,211)	—	96	—	—	(7,115)	(365)
Contributions by and distributions to owners													
Grant of equity-settled share options to employees		159	—	—	—	159	—	—	—	—	—	159	—
Expiry of employees share options		—	—	—	56	(56)	—	—	—	—	—	(56)	—
Dividends on ordinary shares	15	(4,604)	—	—	(4,604)	—	—	—	—	—	—	—	—
Total contributions by and distributions to owners, representing total transactions with owners in their capacity as owners		(4,445)	—	—	(4,548)	103	—	—	—	—	—	103	—
Others													
Transfer to statutory reserve fund		—	—	—	(191)	—	—	191	—	—	—	191	—
Purchase of treasury shares		(563)	—	(563)	—	—	—	—	—	—	—	—	—
At 30 June 2025		164,092	98,021	(9,418)	84,659	727	(19,227)	7,917	262	2,550	(1,706)	(9,477)	307

D Condensed interim statements of changes in equity (unaudited) (cont'd)

Group	Note	Attributable to owners of the Company											Non-controlling interests
		Equity, total	Share capital	Treasury shares	Retained earnings	Share option reserve	Foreign currency translation reserve	Statutory reserve	Fair value reserve of financial assets at FVOCI	Asset revaluation reserve	Gain or loss on reissuance of treasury shares	Total other reserves	
		S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
2024													
At 1 January 2024		173,336	98,021	(8,855)	87,578	1,228	(13,557)	7,245	(159)	2,550	(1,706)	(4,399)	991
Profit/(loss) for the period		3,120	–	–	3,154	–	–	–	–	–	–	–	(34)
<u>Other comprehensive income for the period, net of tax</u>													
Foreign currency translation		2,174	–	–	–	–	2,174	–	–	–	–	2,174	–
Fair value gain on financial assets measured at FVOCI		87	–	–	–	–	–	–	91	–	–	91	(4)
Total comprehensive income for the period		5,381	–	–	3,154	–	2,174	–	91	–	–	2,265	(38)
<u>Contributions by and distributions to owners</u>													
Expiry of employee share options		–	–	–	351	(351)	–	–	–	–	–	(351)	–
Dividends on ordinary shares	15	(4,626)	–	–	(4,626)	–	–	–	–	–	–	–	–
Total contributions by and distributions to owners, representing total transactions with owners in their capacity as owners		(4,626)	–	–	(4,275)	(351)	–	–	–	–	–	(351)	–
<u>Others</u>													
Transfer to statutory reserve fund		–	–	–	(281)	–	–	281	–	–	–	281	–
At 30 June 2024		174,091	98,021	(8,855)	86,176	877	(11,383)	7,526	(68)	2,550	(1,706)	(2,204)	953

D Condensed interim statements of changes in equity (unaudited) (cont'd)

		Attributable to owners of the Company							
Company	Note	Equity, total S\$'000	Share capital S\$'000	Treasury shares S\$'000	Retained earnings S\$'000	Share option reserve S\$'000	Fair value reserve of financial assets at FVOCI S\$'000	Gain or loss on reissuance of treasury shares S\$'000	Total other reserves S\$'000
2025									
At 1 January 2025		102,982	98,021	(8,855)	14,732	624	166	(1,706)	(916)
Profit for the period		111	—	—	111	—	—	—	—
<u>Other comprehensive income for the period, net of tax</u>									
Fair value gain on financial assets measured at FVOCI		96	—	—	—	—	96	—	96
Total comprehensive income for the period		207	—	—	111	—	96	—	96
<u>Contributions by and distributions to owners</u>									
Grant of equity-settled share options to employees		159	—	—	—	159	—	—	159
Expiry of employee share options		—	—	—	56	(56)	—	—	(56)
Dividends on ordinary shares	15	(4,604)	—	—	(4,604)	—	—	—	—
<u>Others</u>									
Purchase of treasury shares		(563)	—	(563)	—	—	—	—	—
At 30 June 2025		98,181	98,021	(9,418)	10,295	727	262	(1,706)	(717)
2024									
At 1 January 2024		99,128	98,021	(8,855)	10,599	1,228	(159)	(1,706)	(637)
Profit for the period		779	—	—	779	—	—	—	—
<u>Other comprehensive income for the period, net of tax</u>									
Fair value gain on financial assets measured at FVOCI		90	—	—	—	—	90	—	90
Total comprehensive income for the period		869	—	—	779	—	90	—	90
<u>Contributions by and distributions to owners</u>									
Expiry of employee share options		—	—	—	351	(351)	—	—	(351)
Dividends on ordinary shares	15	(4,626)	—	—	(4,626)	—	—	—	—
At 30 June 2024		95,371	98,021	(8,855)	7,102	877	(68)	(1,706)	(897)

E Notes to the condensed interim financial statements

1. Corporate information

InnoTek Limited (the “Company”) is a limited liability company incorporated and domiciled in Singapore and is listed on the Singapore Exchange. The registered office and principal place of business of the Company is located at 12 Woodlands Square, Tower 1, #11-67, Woods Square, Singapore 737715. The principal activity of the Company is investment holding.

The principal activities of the Group are:

- (a) Manufacturing and sales of precision component stamping and tooling products
- (b) Manufacturing and sales of precision machining products
- (c) Investment holding

2. Basis of preparation

The Group and the Company prepared the consolidated financial statements under Rule 705 in accordance with Appendix 7.2 and also in accordance with the relevant accounting standards for interim financial reporting under SFRS(I).

The accounting policies and method of computation adopted are consistent with those of the previous financial year's audited financial statements which were prepared in accordance with SFRS(I), except for changes, if any, as set out in Note 2.1.

The condensed interim financial statements for the six months ended 30 June 2025 have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2024. The consolidated financial statements are prepared in Singapore dollars (“SGD” or “S\$”), which is the Company's functional currency.

2.1 Changes in accounting policies and method of computation, if any, giving reasons and impact of the changes.

The Group has not adopted any new accounting standards or made any changes to its accounting policies and computation methods, except for the amendments to standards that became effective for annual financial periods beginning on or after 1 January 2025. The adoption of these amendments to standards did not have any material effect on the financial performance or position of the Group.

2.2 Uses of judgments and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial period are included in the following notes:

- Note 7 – Impairment of property, plant & equipment and right-of-use assets
- Note 9 – Allowance for inventory obsolescence

3. Seasonal operations

The Group's businesses are typically influenced by seasonal demand for TVs and displays, operational slowdowns during the Chinese New Year period, which often extends beyond the official public holidays, as well as the Labor Day and National Day holidays in China.

4. Segment and revenue information

The Group is organised into business units based on its products and services, and has three reportable operating segments as follows:

- (a) the precision components and tooling segment specialises in sales of stamping components, tooling design, and fabrication;
- (b) the precision machining segment specialises in the machining of products mainly from the TV and office automation industries, and
- (c) the corporate and others segment involves group-level corporate services and treasury functions.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment.

4. Segment and revenue information

4.1 Reportable segments

Six months ended 30 June	Mansfield													
	Precision Components and Tooling		Precision Machining		Adjustments and Eliminations		Total		Corporate and Others		Eliminations		Total	
	1H'25	1H'24	1H'25	1H'24	1H'25	1H'24	1H'25	1H'24	1H'25	1H'24	1H'25	1H'24	1H'25	1H'24
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue														
External customers	88,739	100,896	13,810	20,676	—	—	102,549	121,572	—	—	—	—	102,549	121,572
Inter-segment	50,644	59,593	256	518	(50,900)	(60,111)	—	—	—	—	—	—	—	—
Total Revenue	139,383	160,489	14,066	21,194	(50,900)	(60,111)	102,549	121,572	—	—	—	—	102,549	121,572
Results														
External interest income	17	349	239	244	—	—	256	593	371	503	—	—	627	1,096
Inter-segment interest income	—	—	—	—	—	—	—	—	274	295	(274)	(295)	—	—
Inter-segment interest expense	(274)	(295)	—	—	—	—	(274)	(295)	—	—	274	295	—	—
Depreciation and amortisation	(4,137)	(4,091)	(1,784)	(1,680)	—	—	(5,921)	(5,771)	(19)	(18)	—	—	(5,940)	(5,789)
Dividend income from other investments	—	—	—	—	—	—	—	—	180	160	—	—	180	160
Net gain/(loss) on disposal of property, plant and equipment	2	—	(25)	(5)	—	—	(23)	(5)	—	—	—	—	(23)	(5)
Gain on termination of lease	—	—	142	—	—	—	142	—	—	—	—	—	142	—
Net foreign exchange gain/(loss)	1,350	270	(809)	—	—	—	541	270	(226)	152	—	—	315	422
Rental income	442	531	1,008	992	—	—	1,450	1,523	—	—	—	—	1,450	1,523
Share of results of joint venture	21	(211)	—	—	—	—	21	(211)	—	—	—	—	21	(211)
Finance cost	(214)	(790)	(526)	(309)	—	—	(740)	(1,099)	(1)	(1)	—	—	(741)	(1,100)
Allowance for inventory obsolescence	494	1,410	—	326	—	—	494	1,736	—	—	—	—	494	1,736
Write back of allowance for inventory obsolescence	(188)	(18)	(2)	(114)	—	—	(190)	(132)	—	—	—	—	(190)	(132)
(Write back of)/Allowance for impairment loss on capitalised contract costs	(197)	1,613	—	—	—	—	(197)	1,613	—	—	—	—	(197)	1,613
Other non-cash (expenses)/income ⁽¹⁾	(136)	(2,950)	—	(212)	—	—	(136)	(3,162)	713	567	—	—	577	(2,595)
Segment profit/(loss) before tax	3,263	316	(2,616)	2,719	—	—	647	3,035	157	829	—	—	804	3,864
Income tax expense	(34)	(37)	(640)	(657)	—	—	(674)	(694)	(45)	(50)	—	—	(719)	(744)
Assets														
Investment in joint venture	32	636	—	—	—	—	32	636	—	—	—	—	32	636
Additions to non-current assets ⁽²⁾	4,148	3,098	1,573	851	—	—	5,721	3,949	2	12	—	—	5,723	3,961
Segment assets	147,555	165,823	70,814	74,617	—	—	218,369	240,440	98,970	96,131	(65,751)	(58,449)	251,588	278,122
Liabilities														
Segment liabilities	68,119	78,293	18,588	24,978	—	—	86,707	103,271	789	760	—	—	87,496	104,031

⁽¹⁾ Other non-cash income/expenses consist of net fair value gain/loss on other investments, net gain/loss on disposal of other investments, net impairment loss/reversal of impairment loss on financial assets, and share-based payments as presented in the respective notes to the financial statements.

⁽²⁾ Additions to non-current assets consist of additions to property, plant and equipment and intangible assets and deposit refunded/paid for purchase of property, plant and equipment.

4. Segment and revenue information (cont'd)

4.2 Disaggregation of revenue from contracts with customers

Segments Six months ended 30 June	Precision Components and Tooling		Precision Machining		Total revenue	
	2025 S\$'000	2024 S\$'000	2025 S\$'000	2024 S\$'000	2025 S\$'000	2024 S\$'000
Primary geographical markets						
Hong Kong/The People's Republic of China	80,587	91,444	11,179	15,575	91,766	107,019
Thailand	5,724	5,642	—	—	5,724	5,642
Vietnam	2,414	3,823	2,645	5,088	5,059	8,911
	88,725	100,909	13,824	20,663	102,549	121,572
Major product lines						
Precision metal stamping components for manufacturers	80,827	90,694	—	—	80,827	90,694
Tooling for manufacturers	7,898	10,215	65	—	7,963	10,215
Precision machining components for manufacturers	—	—	13,759	20,663	13,759	20,663
	88,725	100,909	13,824	20,663	102,549	121,572
Major product types						
Office Automation	24,174	27,536	—	—	24,174	27,536
Automotives	37,844	38,389	554	1,421	38,398	39,810
TV/Display	—	—	12,876	18,751	12,876	18,751
Server	21,676	24,250	156	—	21,832	24,250
New Field	2,961	8,141	—	275	2,961	8,416
Others	2,070	2,593	238	216	2,308	2,809
	88,725	100,909	13,824	20,663	102,549	121,572
Timing of transfer of goods						
At a point in time	88,725	100,909	13,824	20,663	102,549	121,572

4. Segment and revenue information (cont'd)

4.2 By geographical information

Six months ended 30 June	Revenue		Non-current assets	
	2025 S\$'000	2024 S\$'000	2025 S\$'000	2024 S\$'000
Hong Kong / PRC	91,766	107,000	61,832	63,881
Thailand	5,724	5,651	8,014	5,448
Vietnam	5,059	8,921	9,557	12,372
Singapore	—	—	34	66
	102,549	121,572	79,437	81,767

Non-current assets consist of property, plant, and equipment ("PPE"), right-of-use assets, investment properties, intangible assets, investment in joint venture, deposit paid for PPE and non-current other receivables as presented in the balance sheets.

5. Profit before taxation

5.1 Significant items

Profit before taxation is arrived at after (charging)/crediting the following:

	Note	Group Six months ended 30 June	
		2025 S\$'000	2024 S\$'000
(a) Major items included in cost of sales are:			
– Inventories recognized as an expense in cost of sales (including capitalized contract costs)	9	(52,734)	(57,137)
– Net allowance for inventory obsolescence	9	(107)	(3,217)
– Depreciation of property, plant and equipment		(2,194)	(1,902)
– Depreciation of right-of-use assets		(2,299)	(2,558)
– Wages and salaries		(19,557)	(20,751)
(b) Major items included in administrative expenses are:			
– Depreciation of property, plant and equipment		(867)	(791)
– Amortisation of intangible assets		(164)	(76)
– Depreciation of right-of-use assets		(416)	(461)
– Rental expense		(145)	(144)
– Wages and salaries		(8,161)	(8,073)
– Business tax & statutory charges		(905)	(1,408)
(c) Major items included in other expenses and other income are:			
– Allowance for doubtful debts		—	(278)
– Items related to investment portfolio:			
– Net fair value gain on investment securities		502	559
– Fair value gain on financial assets measured at FVOCI		96	90
– Net gain on disposal of other investments		27	8
– Dividend income from other investment		180	160
– Interest income from investment bonds		217	261
Total gain for investment portfolio		1,022	1,078
– FV gain on debt instruments through other comprehensive income		(96)	(90)
Gain on investment portfolio through profit and loss		926	988
– Foreign currency gain		315	422
– Property rental income	8	1,450	1,523

5. Profit before taxation (cont'd)

5.2 Related party transactions

Sales and purchases of goods and services

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place at terms agreed between the parties during the year:

	Group Six months ended 30 June	
	2025	2024
	S\$'000	S\$'000
Sales of goods to:		
- Joint venture	71	54
- Companies related to a director	1	2
Purchase of goods from:		
- Joint venture	–	(553)
- Companies related to a director	(32)	(108)
Rental payments to a company related to a director	(427)	(536)
Purchase of plant and machinery from joint venture	(128)	–

Included in lease liabilities as of 30 June 2025 is an amount of S\$1.4 million (31 December 2024: S\$1.7 million) relating to a lease arrangement with a company partially owned by a director.

6. Taxation

The Group makes or adjusts the tax provision for the period's income tax based on the relevant tax rates applied to the period's earnings. The major components of income tax expense in the condensed interim consolidated income statement are: -

	Group Six months ended 30 June	
	2025	2024
	S\$'000	S\$'000
<u>Current income tax:</u>		
Current income taxation	716	744
Over provision in respect of previous years	(38)	–
	<hr/> 678	<hr/> 744
<u>Deferred income tax:</u>		
Origination and reversal of temporary differences	41	–
	<hr/> 41	<hr/> –
Total tax expense	<hr/> 719	<hr/> 744

7. Property, plant and equipment

During the financial period ended 30 June 2025, the Group acquired assets amounting to S\$5.5 million (30 June 2024: S\$3.9 million) and disposed of assets amounting to net book value of S\$0.06 million (30 June 2024: S\$0.04 million).

Included in the property, plant and equipment is construction-in-progress amounting to S\$5.4 million (31 December 2024: S\$0.6 million), representing assets under development, which are not yet ready for use.

As at 30 June 2025, the Group had capital expenditure commitments amounting to S\$6.6 million (31 Dec 2024: S\$4.1 million), which were contracted for but not recognised in the financial statements, and relate primarily to the acquisition of property, plant and equipment.

There is no impairment loss on property, plant and equipment and right-of-use assets charged during the financial period ended 30 June 2025.

8. Investment properties

	Group 30 June 2025 S\$'000	31 December 2024 S\$'000
Balance sheet		
At 1 January	27,004	26,529
Gain from fair value adjustments recognised in profit or loss	—	226
Exchange differences	(1,425)	249
At 30 June	25,579	27,004
	Group Six months ended 30 June 2025 S\$'000	2024 S\$'000
Condensed interim consolidated income statement		
Rental income from investment properties – Minimum lease payments	1,450	1,523
Direct operating expenses arising from rental generating properties	369	332

The Group has no restrictions on the realisability of its investment properties and no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance or enhancements.

Valuation of investment properties

Investment properties are stated at fair value, which has been determined based on valuations performed at the end of every financial year. The valuations were performed by BMI Appraisals Limited, an independent valuer with a recognised and relevant professional qualification and with recent experience in the location and category of the properties being valued.

The fair value of the Group's investment properties is determined based on significant unobservable inputs and is categorised under Level 3 of the fair value measurement hierarchy. Level 3 fair value has been derived using the income capitalisation approach where the net rental income after property tax is capitalised at a rate which reflects the present and potential income growth over the unexpired lease term. The most significant input into the income capitalisation valuation approach is the capitalisation rate of 8% to 11% per annum.

An increase in capitalisation rate will result in a decrease in the fair value of the investment property.

8. Investment properties (cont'd)

The investment properties held by the Group as at 30 June 2025 are as follows:

Company	Description and location	Properties	Existing use	Tenure	Unexpired lease term
Magix Mechatronics (Dongguan) Company Limited	Industrial complex located in Hedong Industrial Zone, Xiang Xin East Road, Yiantian Village, Fenggang Town, Dongguan City, Guangdong Province, the PRC	1 building	Factory	Leasehold	33 years
Mansfield (Suzhou) Manufacturing Company Limited	Industrial complex located in Jin Wang Road, Suzhou National New & Hi-Tech, Industrial Development Zone, Suzhou City, Jiangsu Province, the PRC	2 buildings and 1 of the factory building floor	Factory	Leasehold	33 years

As at 30 June 2025, the investment property with carrying amount of S\$14.7 million (31 December 2024: S\$15.6 million) was mortgaged to a bank as security for term loan.

9. Inventories

	Group 30 June 2025 S\$'000	Group 31 December 2024 S\$'000
Balance sheet		
Inventories		
– Raw materials (at cost)	5,893	7,050
– Work-in-progress (at cost)	6,423	3,882
– Finished goods (at cost or net realisable value)	10,568	13,097
	22,884	24,029
Capitalised contract costs – relating to manufacturing of customers' tooling	10,953	8,896
	33,837	32,925
	Group Six months ended 30 June 2025 S\$'000	2024 S\$'000
Consolidated income statement		
Inventories recognised as an expense in cost of sales	47,865	53,475
Inclusive of the following charge/(credit):		
– Allowance for inventory obsolescence	494	1,736
– Write-back of allowance for inventory obsolescence	(190)	(132)
Capitalised contract costs recognised as an expense in cost of sales	3,569	3,662
Net (write-back of)/allowance for impairment loss on capitalised contract costs	(197)	1,613

The write-back of allowance for inventory obsolescence was made when the related inventories were sold above their carrying amounts in the respective financial period.

10. Financial assets and financial liabilities

		Group		Company	
	Note	30 June 2025 S\$'000	31 December 2024 S\$'000	30 June 2025 S\$'000	31 December 2024 S\$'000
Financial assets					
Other investment					
- Quoted equity securities at FVPL		8,540	8,868	8,540	8,868
- Quoted debt securities at FVOCI		11,407	12,313	11,407	12,313
- Investment securities		2,152	—	—	—
Trade and other receivables		67,756	65,576	18,714	18,302
Cash and short-term deposits	11	39,422	48,920	13,196	17,293
Total financial assets		129,277	135,677	51,857	56,776
Financial liabilities					
Loan and borrowings	12	7,372	4,976	—	—
Trade and other payables		52,832	48,374	335	379
Lease liabilities		9,808	13,861	24	39
Total financial liabilities		70,012	67,211	359	418

11. Cash and short-term deposits

		Group		Company	
		30 June 2025 S\$'000	31 December 2024 S\$'000	30 June 2025 S\$'000	31 December 2024 S\$'000
Cash at banks and on hand		27,615	33,263	1,389	1,636
Cash at bank under portfolio investment management		1,457	757	1,457	757
Short-term deposits		10,350	14,900	10,350	14,900
Cash and short-term deposits		39,422	48,920	13,196	17,293
Less: Bank balance under portfolio investment management		(1,457)	(757)	(1,457)	(757)
Cash and cash equivalents per cash flow statement		37,965	48,163	11,739	16,536

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between one month and three months depending on the immediate cash requirements of the Group and the Company, and earn interest at the respective short-term deposit rates. The weighted average effective interest rate for the Group and the Company was 2.4% (31 December 2024: 3.3%) per annum.

Bank balance under investment portfolio account is used for investment activities.

Cash and cash equivalents of S\$9.8 million (31 December 2024: S\$12.2 million) held in the People's Republic of China are subject to local exchange control regulations. These regulations place restriction on the amount of currency being exported.

12. Loans and borrowings

	Interest rate (Per annum)	Maturity	Group 30 June 2025 S\$'000	31 December 2024 S\$'000
Current liabilities:				
Bank loans (secured)	LPR+0.15%	2025 (2024: 2025)	3,560	3,758
Bank trust receipts	1.80% - 2.00%	2025	890	–
Trade receivable financing	2.55%	2025	1,780	–
Loans from non-controlling interests	Nil	2025 (2024: 2025)	1,142	1,218
Total loans and borrowings			7,372	4,976

Bank loans (secured)

The bank loans are repayable 12 months commencing from the date of the first drawdown and bears interest rates at China Loan Prime Rate (“LPR”) plus 0.15% per annum. The loans are secured over Magix Mechatronics (Dongguan) Company Limited’s investment properties as disclosed in Note 8 of the financial statements. The loans are denominated in Chinese Renminbi.

As at 30 June 2025 and 31 December 2024, no loan covenants were breached.

Bank trust receipts

These facilities are secured by the underlying inventory and are repayable within 180 days. The Group has recorded the inventory upon receipt even though the bank retains legal ownership under trust, and recognised a corresponding liability under borrowings.

Trade financing

As at 30 June 2025, trade receivables of S\$1.8 million (31 December 2024: S\$Nil) were factored with recourse by one PRC subsidiary. The Group continues to recognise these receivables in the statement of financial position and has recorded a corresponding liability under borrowings. The proceeds from factoring were used to fund working capital requirements.

Loans from non-controlling interests

Loans from non-controlling interests, were repayable 12-months from the agreements dated in 2023, was extended further during the financial for another 12 months. The loans are denominated in United States Dollar, unsecured, interest-free, and repayable.

13. Share capital and treasury shares

(a) Share capital

	Group and Company			
	2025		2024	
	No. of Shares '000	S\$'000	No. of shares '000	S\$'000
Issued and fully paid ordinary shares				
At 1 January and 30 June 2025 (31 December 2024)	246,656	98,021	246,656	98,021

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

The Group has an employee share option plan under which options to subscribe for the Company's ordinary shares have been granted to employees of the Group.

(b) Treasury shares

	Group and Company			
	30 June 2025		31 December 2024	
	No. of shares '000	S\$'000	No. of shares '000	S\$'000
At the beginning of period	15,351	8,855	15,351	8,855
Share buyback during the period	1,525	563	–	–
At the end of period	16,876	9,418	15,351	8,855

Treasury shares relate to ordinary shares of the Company that is held by the Company.

14. Fair value of assets

(a) Fair value hierarchy

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date;
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

14. Fair value of assets (cont'd)

(b) Assets and liabilities measured at fair value

The following table shows an analysis of each class of assets and liabilities measured at fair value at the end of the reporting period:

Group	Note	Fair value measurements at the end of the reporting period using			Total S\$'000
		Quoted prices in active markets for identical instruments (Level 1) S\$'000	Significant observable inputs other than quoted prices (Level 2) S\$'000	Significant unobservable inputs (Level 3) S\$'000	
30 June 2025					
Assets measured at fair value					
<u>Financial assets at FVPL</u>					
Quoted equity securities	10	8,540	—	—	8,540
Investment securities	10	—	2,152	—	2,152
<u>Financial assets at FVOCI</u>					
Quoted debt securities	10	11,407	—	—	11,407
Financials assets as at 30 June 2025		19,947	2,152	—	22,099
Non-financial assets as at 30 June 2025					
Investment properties – Industrial	8	—	—	25,579	25,579
Fair value measurements at the end of the reporting period using					
Group	Note	Quoted prices in active markets for identical instruments (Level 1) S\$'000	Significant observable inputs other than quoted prices (Level 2) S\$'000	Significant unobservable inputs (Level 3) S\$'000	Total S\$'000
31 December 2024					
Assets measured at fair value					
<u>Financial assets at FVPL</u>					
Quoted equity securities	10	8,868	—	—	8,868
<u>Financial assets at FVOCI</u>					
Quoted debt securities	10	12,313	—	—	12,313
Financials assets as at 31 December 2024		21,181	—	—	21,181
Non-financial assets as at 31 December 2024					
Investment properties – Industrial	8	—	—	27,004	27,004

15. Dividends

	Group and Company	
	30 June	30 June
	2025	2024
	S\$'000	S\$'000
Declared and paid during the financial period		
<i>Dividends on ordinary shares</i>		
Interim exempt (one-tier) dividend for 2025: \$0.02		
(2024: \$0.02) per share	4,604	4,626

16. Subsequent event

Nil

F Other information required by Listing Rule Appendix 7.2

- 1(i) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares or cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuers, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

(a) Share capital

	Group			
	As at		As at	
	30 June 2025	31 December 2024	30 June 2025	31 December 2024
	No. of shares	S\$'000	No. of shares	S\$'000
Total number of issued shares at end of the period	246,656,428	98,021	246,656,428	98,021

(b) Number of shares that may be issued on conversion of all outstanding options are as follows:-

	Group	
	As at 30 June 2025	As at 31 December 2024
Outstanding at 1 January	6,700,000	8,000,000
Lapsed ⁽¹⁾	–	(5,000,000)
Cancelled ^{(2)/(3)}	(600,000)	(300,000)
Share options granted on 2 September 2024 ⁽⁴⁾	–	4,000,000
Options granted under the employees' share option scheme	6,100,000	6,700,000

(1) 5 million of Mr. Lou Yiliang's share options expired due to non-exercise, with 2.5 million expiring on March 29, 2024 and the remaining 2.5 million expiring on November 21, 2024.

(2) 300,000 share options granted under the 2021 Scheme were cancelled following staff resignation on 28 February 2024.

(3) 600,000 share options granted under the 2021 Scheme were cancelled following staff resignation on 30 May 2025.

(4) 4 million shares options under the 2021 Scheme were granted to the various employees of the Group on 2 September 2024.

(c) Treasury shares

	Group			
	As at		As at	
	30 June 2025	31 December 2024	30 June 2025	31 December 2024
	No. of shares	S\$'000	No. of shares	S\$'000
Total number of issued shares at end of the period	16,876,800	9,418	15,351,000	8,855

- 1(ii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	Group			
	As at 30 June 2025		As at 31 December 2024	
	No. of shares '000	S\$'000	No. of shares '000	S\$'000
Total number of issued shares at end of the period	246,656	98,021	246,656	98,021
Number of treasury shares at end of the period	(16,876)	(9,418)	(15,351)	(8,855)
Net number of issued shares at end of the period	229,780	89,166	231,305	89,166

- 1(iii) A statement showing all sales, transfer, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

There were no sales, transfers, cancellations, and/or use of treasury shares as of the current financial period.

- 1(iv) A statement showing all sales, transfer, disposal, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

There were no sales, transfers, cancellations, and/or use of subsidiary holdings as of the current financial period.

2. Whether the figures have been audited, or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter)

Not applicable.

- 3A. Where the latest financial statements are subject to an adverse opinion, qualified opinion, or disclaimer of opinion:

(a) Updates on the efforts taken to resolve each outstanding audit issue.

(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements has been adequately disclosed.

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group has not adopted any new accounting standards or made any changes to its accounting policies and computation methods, except for the amendments to standards that became effective for annual financial periods beginning on or after 1 January 2025.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The adoption of these amendments to standards did not have any material effect on the financial performance or position of the Group.

6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

Earnings per ordinary share of the Group based on net earnings attributable to the shareholders of the Company:	Group Six months ended 30 June	
	2025	2024
(i) Based on the weighted average number of shares		
Earnings per share (in Singapore cents)	0.18	1.06
Weighted average number of shares ('000)	230,786	231,305
(ii) On a fully diluted basis		
Earnings per share (in Singapore cents)	0.18	1.06
Adjusted weighted average number of shares ('000)	230,786	231,305

7. Net asset value (for the issuer and group) per ordinary share based on the issued share capital of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year

	Group		Company	
	As at 30 June 2025	As at 31 December 2024	As at 30 June 2025	As at 31 December 2024
Net asset value (S\$'000)	164,092	176,175	98,181	102,982
Issued capital at the end of the period ('000)	229,780	231,305	229,780	231,305
Net asset value per ordinary share (in cents)	71.4	76.2	42.7	44.5

8. Review of performance of the Group

CONSOLIDATED INCOME STATEMENT

Revenue

For the first half ended 30 June 2025 ("1H'25"), the Group recorded revenue of S\$102.5 million, a 15.6% decline from S\$121.6 million in the corresponding period of 2024 ("1H'24"). The decrease was primarily attributable to lower sales across all the segments, due to slower customer demand and the adverse impact of U.S. tariffs on goods imported from China.

- The TV/Display segment experienced softer demand from key customers amid weak market conditions in the U.S. and European markets.
- The OA segment recorded a decline from China domestic orders, partially offset by sales growth in Southeast Asia.
- Lower sales in the GPU server segment were primarily due to the adverse impact of U.S. tariffs on goods imported from China. In addition, a change in product model during 1H'25 contributed to the lower sales.
- The Auto segment recorded a decline in sales, amid weaker demand for traditional petrol/gasoline vehicle components from foreign car brands in China, as well as reduced export sales to the U.S. market due to tariffs imposed by the U.S government. This decline was partially offset by continued growth in sales related to the electric vehicle ("EV") market.
- Projects from the New Field segment, such as medical equipment, financial-related products and gaming machines were impacted by softer market demand.

Cost of Sales

Cost of sales declined 14.7% to S\$88.6 million in 1H'25 from S\$103.9 million in 1H'24, primarily due to lower revenue, lower net allowance for inventory obsolescence and lower depreciation of right-of-use assets. This was partially offset by an increase in depreciation of property, plant and equipment.

Gross Profit

The Group's gross profit declined by 21.3% to S\$13.9 million in 1H'25, from S\$17.7 million in 1H'24. This was mainly attributable to lower revenue and an unfavourable change in product mix. As a result, gross profit margin decreased to 13.6% in 1H'25, compared to 14.6% in 1H'24.

Selling and distribution expenses

Selling and distribution expenses increased 5.0% to S\$2.0 million in 1H'25, up from S\$1.9 million in 1H'24. The increase was mainly driven by higher transportation costs resulting from a greater number of delivery locations.

Administrative expenses

Administrative expenses in 1H'25 decreased by 4.0% to S\$13.8 million from S\$14.4 million in 1H'24. The reduction was mainly attributable to the absence of the past-year property tax and overdue charges, and lower depreciation of right-of-use assets. This was partially offset by an increase in depreciation of property, plant and equipment and wages and salaries.

Finance costs

Finance costs decreased by 32.6% to S\$0.7 million in 1H'25, down from S\$1.1 million in 1H'24. The decline was primarily attributable to lower interest rates on bank loans.

Other expenses

The Group's other expenses declined significantly to S\$0.02 million in 1H'25, from S\$0.3 million in 1H'24, as no provisions for doubtful debts were made in the current period.

Share of results of joint venture

The joint venture company recorded an improved performance, reversing from a loss of S\$0.2 million in 1H'24 to a profit of S\$0.02 million in 1H'25.

Other items of income

Interest income declined 42.8% to S\$0.6 million in 1H'25 from S\$1.1 million in 1H'24, primarily due to lower bank deposit balances and declining interest rates.

Other income decreased 5.6% to S\$2.8 million in 1H'25, from S\$3.0 million in 1H'24, mainly due to lower property rental income and reduced foreign exchange gains, and lower gains from the investment portfolio.

Profit before tax

In line with the lower revenue and gross profit, the Group's profit before tax declined 79.2% to S\$0.8 million in 1H'25 from S\$3.9 million in 1H'24.

Income tax expense

The Group's income tax expense stood at S\$0.7 million in 1H'25, consistent with 1H'24. A slight reduction of S\$25,000 was primarily attributable to lower profit recorded during the period.

STATEMENT OF FINANCIAL POSITION

As of 30 June 2025, the Group maintained a strong balance sheet with a net cash position of S\$54.1 million. This comprised cash and bank balances (defined as the total of other investments, cash and short-term deposits) amounting to S\$61.5 million, offset by total loans and borrowings of S\$7.4 million. Shareholders' equity stood at S\$164.1 million, translating to a net asset value of 71.4 cents per share (based on the total number of issued shares excluding treasury shares).

Total assets declined to S\$251.6 million as at 30 June 2025, from S\$262.8 million as at 31 December 2024. The decrease was mainly attributable to the decrease in right-of-use assets following the termination of a lease contract by one of the Group's entities in China, a reduction in cash and short-term deposits, partially due to the dividend payout of S\$4.6 million in 1H'25, and reduction in prepayments. These declines were partially offset by increases in property, plant and equipment, inventories, and other investments.

Total liabilities rose to S\$87.5 million as of 30 June 2025, up from S\$86.6 million as of 31 December 2024. The increase was mainly driven by higher loans and borrowings, which rose from S\$5.0 million to S\$7.4 million, along with an increase in trade and other payables. This was partially offset by a reduction in income tax payable and lease liabilities.

CONSOLIDATED STATEMENT OF CASH FLOWS

In 1H'25, the Group generated net cash from operating activities of S\$3.6 million, a slight decrease from S\$3.7 million in 1H'24. The decline was primarily attributable to lower profits during the period and reduced changes in working capital, in line with lower revenue.

Net cash used in investing activities increased to S\$6.5 million in 1H'25, from S\$4.8 million in 1H'24. The increase was mainly due to higher capital expenditure on property, plant and equipment, as well as an increase in structured deposits. These were partially offset by proceeds from the disposal of other investments and a reduction in purchases of other investments.

Net cash used in financing activities declined to S\$5.4 million in 1H'25, compared to S\$5.8 million in 1H'24. The decrease was largely due to higher utilisation of trade receivables factoring and bank trust receipt facilities, partially offset by the purchase of the Company's own shares held as treasury shares.

As a result of the above, the Group recorded cash and cash equivalents of S\$38.0 million as at 30 June 2025, compared to S\$48.2 million as at 31 December 2024.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

During the period under review, customer sentiment softened, as businesses reduced order volumes in response to macroeconomic uncertainties such as escalating trade tensions amid ever-evolving tariffs by the U.S. government, inflationary pressures, and ongoing shifts in global supply chain dynamics.

The Group is actively pursuing regional diversification to mitigate these risks. On 2 May 2025, the Group, through Mansfield Manufacturing Company Limited, incorporated a wholly-owned subsidiary, Mansfield Manufacturing (M) Sdn. Bhd. ("Mansfield Melaka") in Melaka, Malaysia.

Operations are expected to commence in the second quarter of 2026. Mansfield Melaka will focus on precision metal stamping, tool and die fabrication, sub-assembly, and assembly operations, and is currently in advanced discussions with a key customer looking to shift its operations out of China. Mansfield Melaka further strengthens the Group's manufacturing footprint in Southeast Asia while providing timely and localised support to key customers.

Despite these short-term pressures, the Group remains confident in the long-term growth potential of its GPU server business, which continues to benefit from robust demand across sectors such as artificial intelligence and cloud computing.

To support this growth, the Group has continued investing in new product development, including advanced GPU server chassis and liquid cooling systems designed to improve performance and energy efficiency while deepening customer engagement.

The automotive segment continues to face intense market competition, and a growing transition from traditional gasoline vehicles to electric vehicles (EVs) in China, prompting certain customer projects to reach their end-of-life earlier than anticipated. Additionally, renewed trade tensions have expedited the relocation of production facilities from China to Southeast Asia. In response, the Group is actively expanding its production capacity in Thailand to better serve global Tier-1 customers and realign its product mix.

The Office Automation (OA) segment remained soft during the first half of 2025, primarily due to production relocations out of China and subdued market demand. The Group continues to work closely with its customers to sustain volumes and manage operational adjustments during this transition.

The TV/Display segment also faced softer markets in the United States and Europe, compounded by newly imposed tariffs.

Notwithstanding these near-term challenges, the Group maintains a cautiously optimistic outlook for the long-term development of these businesses.

In Vietnam, the Group has adjusted production capacity at Mansfield Vietnam Co., Ltd., in line with customer demand. The Group's 70%-held subsidiary, Hua Yuan Sheng Industrial Co., Ltd., is facing a decline in export orders. In view of the low order position, the Group is reviewing restructuring options with the minority shareholder.

Conversely, the Group's operations in Thailand delivered higher revenue contribution, as it secured new OA and automotive-related orders from both existing and new customers, underscoring the Group's enhanced manufacturing capabilities, expanded product offerings, and broader customer base. The Group also strengthened the financial position of its Thailand subsidiary to support future expansion and drive performance in the coming months.

To reinforce its strategic position, the Group is actively pursuing investment opportunities aimed at expanding its regional footprint and supporting multinational clients relocating operations from China to other parts of Asia.

The Group remains committed to prudent cost discipline and accelerating its Southeast Asia expansion strategy, while also exploring strategic options, including potential restructuring of underperforming operations, to deliver long-term shareholder value.

11. Dividend

(a) Current Financial Period Reported On

Any dividend declared for the present financial period? No

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? No

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

(c) Date payable

Not applicable.

(d) Books closure date

Not applicable.

12. If no dividend has been declared/recommended, a statement to that effect and provide the reasons

No dividend was declared for the present financial period on grounds of prudence.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

Interested Person Transactions – Rule 920(1)(a)(ii) – An issuer must announce the aggregate value of transactions conducted pursuant to the general mandate for interested person transactions for the financial period which it is required to report on pursuant to the Rule 705.

Interested persons transactions for the first half ended 30 June 2025

Name of Interested Person	Nature of relationship	Aggregate value of all interested person transactions during the financial period under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920 S\$'000	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000) S\$'000
Wuhan Grand Mould Plastic Co. Ltd.	Mr. Lou Yiliang, CEO of InnoTek Limited has an indirect interest of 29.61%	427	N/A
Anhui KM Technology Co. Ltd.	Mr. Lou Yiliang, CEO of InnoTek Limited has an indirect interest of 15.1%	199	N/A

The Company has not obtained an IPT mandate from shareholders.

14. Negative confirmation pursuant to SGX Listing Rule 705(5) of the Listing Manual (Not required for an announcement of full-year results)

The Directors confirm that to the best of their knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the financial results of the Company and the Group for the six months ended 30 June 2025 to be false or misleading in any material aspects.

15. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 under Rule 720(1) of the Listing Manual.

16. Disclosure on acquisition and realisation of shares pursuant to Rule 706A

The Company incorporated a wholly-owned subsidiary, Mansfield Surface Treatment (Dongguan) Co., Ltd. ("**MST**"), in the People's Republic of China on 16 January 2025, with a registered capital of RMB 1 million, and another wholly-owned subsidiary, Mansfield Manufacturing (M) Sdn. Bhd. ("**MMM**"), in Malaysia on 2 May 2025, with an initial registered capital of RM 300,000.

During the current financial period reported on, the Company also increased the share capital in its wholly-owned subsidiary, Mansfield (Thailand) Co., Ltd. ("**TLM**"), from THB 190 million to THB 360 million.

The incorporation of MST and MMM, and the increase of TLM's share capital were funded through internal resources.

Save for the above, there were no acquisitions and realisation of shares resulting in a company becoming or ceasing to be a subsidiary or associated company of the Company, or resulting in the Company increasing or reducing its shareholding percentage in a subsidiary or associated company.

BY ORDER OF THE BOARD

Neal Manilal Chandaria
Chairman
Non-Executive and Non-Independent Director

Lou Yiliang
Chief Executive Officer

13 August 2025