



**JEP HOLDINGS LIMITED**  
**(Registration. No. 199401749E)**  
**(Incorporated in Singapore)**

**UNAUDITED CONDENSED INTERIM**  
**FINANCIAL STATEMENTS**

**For the six months and full year ended 31 December 2023**

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This announcement has been prepared by the Company and its contents have been reviewed by the Company's Sponsor, RHT Capital Pte. Ltd. (the "**Sponsor**"), for compliance with the relevant rules of the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") Listing Manual Section B: Rules of Catalist

This announcement has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this announcement including the correctness of any of the statements or opinions made or reports contained in this announcement.

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**A. Condensed interim consolidated statement of profit or loss and other comprehensive income**

		<b>Group</b>						
Note	<b>6 months ended</b>		<b>Increase/ (Decrease)</b>	<b>12 months ended</b>		<b>Increase/ (Decrease)</b>		
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>%</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>%</b>		
		<b>S\$'000</b>	<b>S\$'000</b>		<b>S\$'000</b>	<b>S\$'000</b>		
	Revenue	E4	28,605	37,993	(24.7)	58,146	82,556	(29.6)
	Cost of sales		<u>(23,828)</u>	<u>(31,349)</u>	(24.0)	<u>(49,557)</u>	<u>(66,086)</u>	(25.0)
	<b>Gross profit</b>		4,777	6,644	(28.1)	8,589	16,470	(47.9)
	Other operating income/ (expenses)		16	(396)	N.M	778	808	(3.7)
	Selling and distribution expenses		(748)	(922)	(18.9)	(1,490)	(1,945)	(23.4)
	Administrative expenses		(2,618)	(2,374)	10.3	(5,114)	(5,438)	(6.0)
	Finance expenses		<u>(320)</u>	<u>(352)</u>	(9.1)	<u>(651)</u>	<u>(739)</u>	(11.9)
	<b>Profit before tax</b>	E6	<b>1,107</b>	<b>2,600</b>	<b>(57.4)</b>	<b>2,112</b>	<b>9,156</b>	<b>(76.9)</b>
	Income tax expense	E7	<u>(269)</u>	<u>(507)</u>	(46.9)	<u>(437)</u>	<u>(1,591)</u>	(72.5)
	<b>Profit for the period attributable to owners of the Company</b>		<b>838</b>	<b>2,093</b>	<b>(60.0)</b>	<b>1,675</b>	<b>7,565</b>	<b>(77.9)</b>
	<b>Other comprehensive Income</b>							
	<i>Items that may be reclassified to profit or loss in subsequent periods</i>							
	Currency translation difference		<u>(83)</u>	<u>(158)</u>	(47.5)	<u>(378)</u>	<u>(273)</u>	38.5
	<b>Total comprehensive income for the period attributable to the owners of the Company</b>		<b>755</b>	<b>1,935</b>	<b>(61.0)</b>	<b>1,297</b>	<b>7,292</b>	<b>(82.2)</b>
	Earnings per share attributable to owners of the Company							
	Basic and diluted (in cents)		<u>0.203</u>	<u>0.507</u>	(60.0)	<u>0.406</u>	<u>1.832</u>	(77.8)

*N.M denotes not meaningful*

## B. Condensed interim statements of financial position

Note	Group		Company	
	As at		As at	
	31-Dec-23	31-Dec-22	31-Dec-23	31-Dec-22
	S\$'000	S\$'000	S\$'000	S\$'000
<b>ASSETS</b>				
<b>Current assets</b>				
	19,175	23,785	493	1,069
	16,092	16,431	471	48
E10	19,993	19,677	-	-
	<u>55,260</u>	<u>59,893</u>	<u>964</u>	<u>1,117</u>
<b>Non-current assets</b>				
	51,348	52,280	2	8
E11	11,292	11,292	-	-
E12	-	-	71,802	69,719
	6	6	6	6
	<u>62,646</u>	<u>63,578</u>	<u>71,810</u>	<u>69,733</u>
	<b>117,906</b>	<b>123,471</b>	<b>72,774</b>	<b>70,850</b>
<b>LIABILITIES AND EQUITY</b>				
<b>Current liabilities</b>				
E13	2,790	2,549	-	-
	11,494	15,868	1,153	1,468
	625	836	29	11
E13	486	515	-	-
	<u>15,395</u>	<u>19,768</u>	<u>1,182</u>	<u>1,479</u>
<b>Non-current liabilities</b>				
E13	15,751	18,361	-	-
E13	5,491	5,581	-	-
	4,796	4,585	-	-
	<u>26,038</u>	<u>28,527</u>	<u>-</u>	<u>-</u>
<b>Capital and reserves</b>				
E14	49,226	49,226	49,226	49,226
E14	(203)	(203)	(203)	(203)
	772	772	870	870
	(696)	(318)	-	-
	<u>27,374</u>	<u>25,699</u>	<u>21,699</u>	<u>19,478</u>
	<b>76,473</b>	<b>75,176</b>	<b>71,592</b>	<b>69,371</b>
	<b>117,906</b>	<b>123,471</b>	<b>72,774</b>	<b>70,850</b>

**C. Condensed interim statements of changes of equity**

<u>Group</u>	Share capital	Treasury shares	Capital reserve	Translation reserve	Retained earnings	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>2023</b>						
<b>Balance as at 1 January 2023</b>	49,226	(203)	772	(318)	25,699	75,176
Profit for the year	-	-	-	-	1,675	1,675
<u>Other comprehensive loss</u>						
Currency translation difference	-	-	-	(378)	-	(378)
Total comprehensive (loss)/ income for the year	-	-	-	(378)	1,675	1,297
<b>Balance as at 31 December 2023</b>	<b>49,226</b>	<b>(203)</b>	<b>772</b>	<b>(696)</b>	<b>27,374</b>	<b>76,473</b>
<b>2022</b>						
<b>Balance as at 1 January 2022</b>	49,226	(203)	772	(45)	18,134	67,884
Profit for the year	-	-	-	-	7,565	7,565
<u>Other comprehensive loss</u>						
Currency translation difference	-	-	-	(273)	-	(273)
Total comprehensive (loss)/ income for the year	-	-	-	(273)	7,565	7,292
<b>Balance as at 31 December 2022</b>	<b>49,226</b>	<b>(203)</b>	<b>772</b>	<b>(318)</b>	<b>25,699</b>	<b>75,176</b>

**C. Condensed interim statements of changes of equity (Cont'd)**

<u>Company</u>	Share capital	Treasury shares	Capital reserve	Retained earnings	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b><u>2023</u></b>					
<b>Balance as at 1 January 2023</b>	49,226	(203)	870	19,478	69,371
Profit for the year	-	-	-	2,221	2,221
Total comprehensive income for the year	-	-	-	2,221	2,221
<b>Balance as at 31 December 2023</b>	<b>49,226</b>	<b>(203)</b>	<b>870</b>	<b>21,699</b>	<b>71,592</b>
<b><u>2022</u></b>					
<b>Balance as at 1 January 2022</b>	49,226	(203)	870	17,746	67,639
Profit for the year	-	-	-	1,732	1,732
Total comprehensive income for the year	-	-	-	1,732	1,732
<b>Balance as at 31 December 2022</b>	<b>49,226</b>	<b>(203)</b>	<b>870</b>	<b>19,478</b>	<b>69,371</b>

#### D. Condensed interim consolidated statement of cash flows

	Group			
	6 months ended		12 months ended	
	31-Dec-23	31-Dec-22	31-Dec-23	31-Dec-22
	S\$'000	S\$'000	S\$'000	S\$'000
<b>Operating activities</b>				
Profit before income tax	1,107	2,600	2,112	9,156
Adjustment for:				
Depreciation of property, plant and equipment	2,944	2,975	6,025	5,962
Provision for/ (reversal of) impairment loss recognised on trade receivables	7	(96)	7	(96)
Gain on disposal of property, plant and equipment	(18)	(127)	(387)	(187)
Property, plant and equipment written off	-	-	1	-
Provision for inventory obsolescence	-	53	27	262
Unrealized foreign exchange loss/ (gain)	256	608	(92)	250
Interest income	(229)	(26)	(364)	(43)
Interest expense	320	352	651	739
Operating cash flow before movements in working capital	4,387	6,339	7,980	16,043
Inventories	(39)	(2,245)	(343)	(1,140)
Trade and other receivables	185	4,096	236	6,129
Trade and other payables	1,944	161	(3,755)	130
Cash generated from operations	6,477	8,351	4,118	21,162
Interest paid	(320)	(352)	(651)	(739)
Interest received	229	26	364	43
Income tax paid	(10)	(55)	(436)	(261)
<b>Net cash generated from operating activities</b>	<b>6,376</b>	<b>7,970</b>	<b>3,395</b>	<b>20,205</b>
<b>Investing activities</b>				
Purchase of property, plant and equipment (Note A)	(3,862)	(5,961)	(5,697)	(10,868)
Proceeds from disposal of property, plant and equipment (Note B)	194	716	675	814
<b>Net cash used in investing activities</b>	<b>(3,668)</b>	<b>(5,245)</b>	<b>(5,022)</b>	<b>(10,054)</b>
<b>Financing activities</b>				
Repayment of lease liabilities	(286)	(461)	(619)	(997)
Proceeds from term loans	-	-	-	14,917
Repayment of term loans	(1,102)	(3,371)	(2,369)	(19,793)
<b>Net cash used in financing activities</b>	<b>(1,388)</b>	<b>(3,832)</b>	<b>(2,988)</b>	<b>(5,873)</b>
Net increase/ (decrease) in cash and bank balances	1,320	(1,107)	(4,615)	4,278
Effect of exchange rate changes	(5)	(50)	5	(111)
Cash and bank balances at beginning of year	17,860	24,942	23,785	19,618
<b>Cash and bank balances at end of year</b>	<b>19,175</b>	<b>23,785</b>	<b>19,175</b>	<b>23,785</b>

#### D. Condensed interim consolidated statement of cash flows (Cont'd)

The reconciliation of purchase of property, plant and equipment ("PPE") and proceeds from disposal of PPE are presented below:

	<b>Group</b>			
	<b>6 months ended</b>		<b>12 months ended</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>
<b>Note A</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
<b><u>Purchase of property, plant and equipment</u></b>				
Total additions	3,773	7,472	5,763	10,518
Less: Acquired under lease liabilities	(302)	(45)	(457)	(45)
Less: Movement in liability owing to supplier of PPE	531	(41)	531	(41)
Less: Movement in downpayment to supplier of PPE	(140)	(1,425)	(140)	436
<b>Net cash outflow</b>	<b>3,862</b>	<b>5,961</b>	<b>5,697</b>	<b>10,868</b>
<b>Note B</b>				
<b><u>Proceed from disposal of property, plant and equipment</u></b>				
Total net book value of disposal	176	570	288	584
Add: Gain on disposal of PPE	18	127	387	187
Total sales proceeds	194	697	675	771
Add: Movement in receivables arising from disposal of PPE	-	19	-	43
<b>Net cash inflow</b>	<b>194</b>	<b>716</b>	<b>675</b>	<b>814</b>

## **E. Notes to the condensed interim consolidated financial statements**

### **1. Corporate Information**

The Company (Registration No. 199401749E) was incorporated in Singapore with its principal place of business and registered office at 16 Seletar Aerospace Crescent Singapore 797567. The Company is listed on the Catalist board of Singapore Exchange Securities Trading Limited. These condensed interim consolidated financial statements as at 31 December 2023 and for the six months and twelve months ended 31 December 2023 comprised the Company and its subsidiaries (collectively, Group).

The principal activities of the Company are that of investment holding and the provision of management services to its subsidiaries. The principal activities of the subsidiaries are disclosed in Note E12 to the interim consolidated financial statements.

### **2. Basis of Preparation**

The condensed interim financial statements for the six months (second half ended 31 December 2023 or 2H2023) and twelve months ended 31 December 2023 (full year ended 31 December 2023 or FY2023) have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2022.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements are presented in Singapore Dollars (SGD or S\$), which is the Company's functional currency, and all values in the tables are rounded to the nearest thousand (S\$'000), except when otherwise indicated.

#### **2.1 New and amended standards adopted by the Group**

The Group has adopted the relevant standards applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these standards.

#### **2.2 Use of judgements and estimates**

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2022.

Estimates and underlying assumptions were reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Management is of the opinion that there were no significant judgements made in applying the accounting policies in the condensed interim financial statements.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period are included in the following notes:

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 2. Basis of Preparation (Cont'd)

#### 2.2 Use of judgements and estimates (Cont'd)

- Impairment review of goodwill  
*Goodwill arises from the Group's acquisition of Dolphin Engineering Pte Ltd ("DEPL"), JEP Precision Engineering Pte Ltd ("JEPS") and JEP Industrades Pte Ltd ("JEPI"). The Group tests goodwill annually for impairment or more frequently if there are indications that goodwill might be impaired.*
- Impairment review of property, plant and equipment  
*Where there are indications of impairment of its assets, the management estimates the recoverable amounts of these assets to determine the extent of the impairment loss, if any. The recoverable amounts of these assets are determined based on the higher of fair value less cost to sell and value-in-use.*
- Useful lives of property, plant and equipment  
*Management exercises their judgement in estimating the useful lives of the depreciable assets which takes into consideration the physical conditions of the assets and their useful lives. Depreciation is provided to write off the cost of property, plant and equipment over their estimated useful lives, using the straight-line method.*
- Allowance for inventories  
*Management reviews the ageing analysis of inventories at the end of each reporting period, and makes allowance for inventory items that are identified as obsolete and slow-moving, which have a market price that is lower than its carrying amount. Management estimates the net realisable value for finished goods based primarily on the latest selling prices and current market conditions.*

### 3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

### 4. Segment and revenue information

Operating segments are aggregated into a single operating segment if they have similar economic characteristics. The Group's reportable operating segments under SFRS(I) 8 are as follows:

1. The precision machining segment is a provider of precision machining services for aerospace, oil and gas, electronics and automotive industry.
2. The trading and other segment is a provider of machine sales and customised cutting tools for our customers.
3. The equipment manufacturing segment is a provider of large format precision engineering and equipment fabrication service.

Except as indicated above, no operating segments have been aggregated to form the above operating segment.

Management monitors the operating results of its reporting segments for the purpose of making decisions in order to assess the respective reporting segments' performances. This is evaluated based on operating profit or loss which in certain respects, as explained in the table below and is measured differently from operating profit or loss in the interim consolidated statement of comprehensive income. Group financing (including finance costs) and income taxes are managed on a group basis and are not allocated to reporting units.

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 4.1. Reportable segments

The following table present revenue and profit information for the Group's business segments for the six months ended 31 December of 2023 and 2022, respectively.

6 months ended 31 December	Precision machining		Trading and others		Equipment manufacturing		Group	
	2023	2022	2023	2022	2023	2022	2023	2022
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Revenue:</u>								
Total revenue	15,901	13,452	4,231	7,004	8,690	18,299	28,822	38,755
Inter-reporting unit sales	(18)	(50)	(199)	(322)	-	(390)	(217)	(762)
External customers	15,883	13,402	4,032	6,682	8,690	17,909	28,605	37,993
<b>Segment results</b>	<b>1,118</b>	<b>400</b>	<b>564</b>	<b>845</b>	<b>105</b>	<b>1,550</b>	<b>1,787</b>	<b>2,795</b>
<u>Unallocated expenses:</u>								
Unallocated corporate expenses							(360)	157
Finance costs							1,427	2,952
Profit before tax							(320)	(352)
Income tax expense							1,107	2,600
<b>Net profit for the period after tax</b>							<b>(269)</b>	<b>(507)</b>
							<b>838</b>	<b>2,093</b>

6 months ended 31 December	Precision machining		Trading and others		Equipment manufacturing		Group	
	2023	2022	2023	2022	2023	2022	2023	2022
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Other Segment Information</u>								
Capital expenditure	3,282	3,457	432	3,200	59	815	3,773	7,472
Depreciation of property, plant and equipment	1,936	1,986	30	32	978	957	2,944	2,975

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 4.1. Reportable segments (Cont'd)

The following table present revenue and profit information for the Group's business segments for the twelve months ended 31 December of 2023 and 2022, respectively

12 months ended 31 December	Precision machining		Trading and others		Equipment manufacturing		Group	
	2023	2022	2023	2022	2023	2022	2023	2022
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<b>Revenue:</b>								
Total revenue	29,197	30,290	9,579	12,531	19,879	42,103	58,655	84,924
Inter-reporting unit sales	(98)	(1,041)	(406)	(933)	(5)	(394)	(509)	(2,368)
External customers	29,099	29,249	9,173	11,598	19,874	41,709	58,146	82,556
<b>Segment results</b>	<b>1,387</b>	<b>3,120</b>	<b>1,252</b>	<b>1,458</b>	<b>561</b>	<b>5,824</b>	<b>3,200</b>	<b>10,402</b>
<b>Unallocated expenses:</b>								
Unallocated corporate expenses							(437)	(507)
Finance costs							2,763	9,895
Profit before tax							(651)	(739)
Income tax expense							2,112	9,156
<b>Net profit for the year after tax</b>							<b>(437)</b>	<b>(1,591)</b>
							<b>1,675</b>	<b>7,565</b>
<b>Other Segment Information</b>								
Capital expenditure	3,646	3,501	2,004	3,201	113	3,816	5,763	10,518
Depreciation of property, plant and equipment	3,942	4,053	60	62	2,023	1,847	6,025	5,962

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 4.1. Reportable segments (Cont'd)

Revenue is based on the location of customers regardless of where the goods are produced. Non-current assets (exclude deferred tax assets) are based on the location of those assets.

6 months ended 31 December	Group							
	Precision machining		Trading and others		Equipment manufacturing		Total	
	2023	2022	2023	2022	2023	2022	2023	2022
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue:								
Singapore	4,201	5,246	1,115	1,514	6,885	14,716	12,201	21,476
People's Republic of China	2,232	1,166	1,484	3,958	-	-	3,716	5,124
Malaysia	974	2,099	972	1,041	167	1,612	2,113	4,752
USA	6,343	3,830	101	115	1,600	1,461	8,044	5,406
Canada	1,287	469	-	-	-	-	1,287	469
Others	846	592	360	54	38	120	1,244	766
	<b>15,883</b>	<b>13,402</b>	<b>4,032</b>	<b>6,682</b>	<b>8,690</b>	<b>17,909</b>	<b>28,605</b>	<b>37,993</b>

12 months ended 31 December	Group							
	Precision machining		Trading and others		Equipment manufacturing		Total	
	2023	2022	2023	2022	2023	2022	2023	2022
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue:								
Singapore	8,022	14,335	2,357	2,998	15,825	34,217	26,204	51,550
People's Republic of China	4,017	1,492	3,808	5,416	-	-	7,825	6,908
Malaysia	2,155	3,905	1,990	1,792	742	4,422	4,887	10,119
USA	10,734	7,268	185	211	3,216	2,932	14,135	10,411
Canada	2,580	1,064	-	-	-	-	2,580	1,064
Others	1,591	1,185	833	1,181	91	138	2,515	2,504
	<b>29,099</b>	<b>29,249</b>	<b>9,173</b>	<b>11,598</b>	<b>19,874</b>	<b>41,709</b>	<b>58,146</b>	<b>82,556</b>

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 4.1. Reportable segments (Cont'd)

The following table shows the carrying amount of the segment assets and segment liabilities by geographical areas in which the assets and liabilities are located:

	Segment assets		Segment liabilities	
	as at 31 December		as at 31 December	
	2023	2022	2023	2022
	S\$'000	S\$'000	S\$'000	S\$'000
<b>Other Segment Information</b>				
Singapore	109,898	116,732	36,053	42,626
Malaysia	7,558	6,423	403	994
	<b>117,456</b>	<b>123,155</b>	<b>36,456</b>	<b>43,620</b>

	Group	
	As at	
	31-Dec-23	31-Dec-22
	S\$'000	S\$'000
Reportable segments' assets are reconciled to total assets as follows:		
Precision machining	69,228	67,621
Trading and others	18,174	19,243
Equipment manufacturing	30,054	36,291
<b>Segment assets</b>	<b>117,456</b>	<b>123,155</b>
GST input tax	444	310
Deferred tax assets	6	6
<b>Total assets</b>	<b>117,906</b>	<b>123,471</b>

Reportable segments' liabilities are reconciled to total liabilities as follows:

Precision machining	25,304	25,268
Trading and others	2,853	5,445
Equipment manufacturing	8,299	12,907
<b>Segment liabilities</b>	<b>36,456</b>	<b>43,620</b>
GST output tax	181	90
Deferred tax liabilities	4,796	4,585
<b>Total liabilities</b>	<b>41,433</b>	<b>48,295</b>

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 4.2 A breakdown of sales

	<b>Group</b>		
	<b>FY2023</b>	<b>FY2022</b>	<b>% increase/ (decrease)</b>
	<b>S\$'000</b>	<b>S\$'000</b>	
a) Sales reported for first half year	29,541	44,563	(33.7)
b) Operating profit after tax before deducting non-controlling interests reported for first half year	837	5,472	(84.7)
c) Sales reported for the second half year	28,605	37,993	(24.7)
d) Operating profit after tax before deducting non-controlling interests reported for second half year	838	2,093	(60.0)

## 5. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 31 December 2023 and 31 December 2022:

	<b>Group</b>		<b>Company</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
<b><u>Financial assets</u></b>				
At amortised cost:				
- Cash and bank balances	19,175	23,785	493	1,069
- Trade receivables	11,875	12,845	-	-
- Other receivables	1,711	654	457	-
<b>Total</b>	<b>32,761</b>	<b>37,284</b>	<b>950</b>	<b>1,069</b>
<b><u>Financial liabilities</u></b>				
At amortised cost:				
- Bank loans	18,541	20,910	-	-
- Trade and other payables	11,301	15,778	1,082	1,402
- Lease liabilities	5,977	6,096	-	-
<b>Total</b>	<b>35,819</b>	<b>42,784</b>	<b>1,082</b>	<b>1,402</b>

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 6. Profit before tax

#### 6.1 Significant items

	<b>Group</b>			
	<b>6 months ended</b>		<b>12 months ended</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
<b><u>Other operating (expenses)/ income</u></b>				
Government grant	41	19	101	146
Foreign exchange loss (net)	(551)	(974)	(578)	(332)
Gain on disposal of property, plant and equipment	18	127	387	187
Interest income	229	26	364	43
(Provision for)/ reversal of impairment loss recognised on trade receivables	(7)	96	(7)	96
<b><u>Expenses*</u></b>				
Interest expenses	(320)	(352)	(651)	(739)
Depreciation of property, plant and equipment	(2,944)	(2,975)	(6,025)	(5,962)
Property, plant and equipment written off	-	-	(1)	-
Provision for inventory obsolescence	-	(53)	(27)	(262)

\* Includes Selling and distribution expenses, Administrative expenses and Finance expenses

#### 6.2 Related party transactions

Some of the Group's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties are reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

Significant related party transactions as follows:

	<b>Group</b>			
	<b>6 months ended</b>		<b>12 months ended</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
Sale of goods	4,218	4,503	7,698	8,451
Purchase of goods	801	3,052	2,370	5,283
Purchase of machinery	-	-	-	26
Sale of machinery	187	14	205	34
Rental expenses	-	30	-	100

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 7. Taxation

	<b>Group</b>			
	<b>6 months ended</b>		<b>12 months ended</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>
	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>	<b>S\$'000</b>
Current tax expense	(37)	(198)	(205)	(853)
(Under)/ over provision for tax in prior years	(21)	146	(21)	62
Under provision for deferred tax in prior years	(21)	(97)	(21)	(14)
Deferred income tax expense relating to origination and reversal of temporary differences	(190)	(358)	(190)	(786)
Deferred tax charged to profit or loss	(211)	(455)	(211)	(800)
<b>Income tax expense for the period</b>	<b>(269)</b>	<b>(507)</b>	<b>(437)</b>	<b>(1,591)</b>

### 8. Dividend

No dividend has been declared or recommended for the financial year ended 31 December 2023 (31 December 2022: Nil). The available fund will be retained for working capital use.

### 9. Net Asset Value

	<b>Group</b>		<b>Company</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>	<b>31-Dec-23</b>	<b>31-Dec-22</b>
	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>	<b>S\$</b>
Net assets per ordinary share	18.5 cents	18.2 cents	17.3 cents	16.8 cents

Note:

Net assets per ordinary share based on number of issued 413,024,021 ordinary shares (excluding treasury shares) as at 31 December 2023 (31 December 2022: 413,024,021 ordinary shares (excluding treasury shares)).

### 10. Inventories

As at 31 December 2023, the carrying amount of the Group's inventories, net of allowance for obsolescence of S\$3,399,000 (31 December 2022: S\$3,372,000) amounted to S\$19,993,000 (31 December 2022: S\$19,677,000), which represented 36% (31 December 2022: 33%) of its current assets.

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 11. Intangible assets

<u>Group</u>	<b>Goodwill on consolidation S\$'000</b>
<b>Balance as at 31 December 2022</b>	
Cost	18,812
Accumulated amortization and impairment	<u>7,520</u>
<b>Net book value</b>	<b><u>11,292</u></b>
<b>12 months ended 31 December 2023</b>	
Opening net book amount	11,292
Additions	-
Amortization and Impairment charges	<u>-</u>
<b>Closing net book amount</b>	<b><u>11,292</u></b>
<b>Balance as at 31 December 2023</b>	
Cost	18,812
Accumulated amortization and impairment	<u>7,520</u>
<b>Net book value</b>	<b><u>11,292</u></b>

No impairment indicators were identified as at 31 December 2023 based on the cash-generating units ("CGU") business performance. The Group performed its annual impairment test in December 2023.

(a) Goodwill on consolidation

#### Impairment tests for goodwill

The aggregate carrying amount of goodwill is allocated to the Group's CGU identified as follows:

	<b>Group</b>	
	<b>31-Dec-23</b>	<b>31-Dec-22</b>
	<b>S\$'000</b>	<b>S\$'000</b>
Precision machining - JEPS	5,200	5,200
Trading and others - JEPI	814	814
Equipment manufacturing - DEPL	<u>5,278</u>	<u>5,278</u>
	<b><u>11,292</u></b>	<b><u>11,292</u></b>

The recoverable amount of the CGU was based on its value in use.

Value in use was determined by discounting the future cash flows to be generated from the continuing use of the CGU. Value in use as at 31 December 2023 was determined based on the following key assumptions:

	<b>Gross margin</b>		<b>Discount rate</b>	
	<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
<b>Group</b>				
Precision machining - JEPS	8%	14%	13.44%	13.80%
Trading and others - JEPI	27%	23%	18.92%	16.50%
Equipment manufacturing - DEPL	13%	21%	17.27%	16.90%

As at 31 December 2023, any reasonably possible change to the key assumptions applied is not likely to cause the recoverable amounts to be below the carrying amounts of the CGUs.

## E. Notes to the condensed interim consolidated financial statements (Cont'd)

### 12. Subsidiaries

Details of the Group's subsidiaries at the end of the reporting period are set out below.

<u>Name of subsidiary</u>	<u>Country of incorporation (or residence)</u>	<u>Proportion of ownership Interest and voting rights held by the Group</u>		<u>Principal activities</u>	<u>Cost of investment</u>	
		<u>2023</u>	<u>2022</u>		<u>2023</u>	<u>2022</u>
		<u>%</u>	<u>%</u>		<u>S\$'000</u>	<u>S\$'000</u>
<u>Held by the Company</u>						
JEP Precision Engineering Pte Ltd	Singapore	100	100	Precision engineering works for parts used mainly in the aerospace, oil and gas industries, and other general engineering and machinery works.	42,870	42,870
JEP Industrades Pte Ltd	Singapore	100	100	Manufacturer, importers and exporters, traders, agents, repairs of precision machineries, carbide cutting tools, hardware, industrial equipment and engineering works.	7,236	7,236
Dolphin Engineering Pte Ltd	Singapore	100	100	Large format precision engineering and equipment fabrication service	13,934	13,934
JEP Precision Engineering (M) Sdn Bhd	Malaysia	100	100	Steel structure fabrication and high precision machining for Aerospace, Semiconductor and Oil and Gas industries	7,762	5,679
					71,802	69,719

### 13. Loans and borrowings consist of bank loans and lease liabilities

	<u>Group</u>	
	<u>31-Dec-23</u>	<u>31-Dec-22</u>
	<u>S\$'000</u>	<u>S\$'000</u>
<b>Secured borrowing</b>		
Amount repayable in one year or less, or on demand	2,937	2,779
Amount repayable after one year	15,751	18,523
	<b>18,688</b>	<b>21,302</b>
<b>Unsecured borrowing</b>		
Amount repayable in one year or less, or on demand	339	285
Amount repayable after one year	5,491	5,419
	<b>5,830</b>	<b>5,704</b>

## **E. Notes to the condensed interim consolidated financial statements (Cont'd)**

### **13. Loans and borrowings consist of bank loans and lease liabilities (Cont'd)**

#### **Details of any collaterals**

As at 31 December 2023 the Group's secured lease liabilities and bank term loans are secured as follows:

- a) Secured lease liabilities amounting to S\$0.1 million (31 December 2022: S\$0.4 million) are secured by the production equipment and motor vehicles of subsidiaries; and
- b) Bank term loan amounting to S\$18.5 million (31 December 2022: S\$20.9 million) are secured by the property, plant and equipment of subsidiaries.

### **14. Share Capital**

	<b>Group and Company</b>			
	<b>31-Dec-23</b>		<b>31-Dec-22</b>	
	<b>No. of shares</b>	<b>S\$'000</b>	<b>No. of shares</b>	<b>S\$'000</b>
<b>Issued and fully paid</b>				
At 31 December 2023 and 31 December 2022	413,944,721	49,226	413,944,721	49,226

The total number of issued shares excluding treasury shares as at 31 December 2023 was 413,024,021 shares (31 December 2022: 413,024,021 shares).

#### **(i) Treasury Shares**

The total of number of treasury shares as at 31 December 2023 was 920,700 (31 December 2022: 920,700).

The treasury shares held by the Company as at 31 December 2023 represent 0.222% (31 December 2022: 0.222%) of the total number of issued shares (excluding treasury shares).

There were no sales, transfers, cancellation and/or use of treasury shares as at 31 December 2023 (31 December 2022: Nil).

#### **(ii) Subsidiary holdings**

There is no subsidiary holdings as at 31 December 2023 (31 December 2022: Nil).

There were no sales, transfers, cancellation and/or use of subsidiary holdings as at 31 December 2023 (31 December 2022: Nil).

### **15. Subsequent events**

There are no known subsequent events which led to adjustments to this set of interim financial statements.

## **F. Other Information Required by Appendix 7C of the Catalist Rules**

### **1. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.**

The condensed interim statements of financial position of JEP Holdings Ltd and its subsidiaries as at 31 December 2023 and the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of changes in equity and condensed interim consolidated statement of cash flows for the twelve months period then ended and certain explanatory notes have not been audited or reviewed.

### **1A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:**

- a) Updates on the efforts taken to resolve each outstanding audit issue.**
- b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.**

**This is not required for any audit issue that is a material uncertainty relating to going concern.**

Not applicable

### **2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-**

- a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**

#### **Revenue and cost of sales**

In FY2023, the Group achieved a net attributable profit of S\$1.7 million on sales of S\$58.1 million for the year - which were lower by 77.9% and 29.6% respectively. Group profit before tax dropped by 76.9% to S\$2.1 million from S\$9.2 million in FY2022.

The lower revenue was primarily attributed to a weaker performance from its Equipment Manufacturing and Trading and Others segments, which were impacted by the slowdown of the semiconductor market in FY2023.

Despite the lower revenue, all of the Group's business segments remained profitable in FY2023.

The Equipment Manufacturing segment posted a profit of S\$0.6 million (S\$5.8 million in FY2022) on sales of S\$19.9 million, down 52.4% from S\$41.7 million in FY2022.

The Trading & Others segment's profit dipped 14.1% to S\$1.3 million on sales of S\$9.2 million - down 20.9% from the previous year due to low demand from industrial manufacturing equipment globally.

Sales in the Precision Machining segment remained relatively stable at S\$29.1 million in FY2023 compared to S\$29.2 million in FY2022. Profit for this segment fell 55.5% to S\$1.4 million, mainly due to higher production costs compared to FY2022. This segment primarily comprises two sectors: electronic components and the aerospace sector. This segment's performance was lifted by stronger contribution from the Group's aerospace business. In FY2023, aerospace sales grew almost 52.0% to S\$22.7 million from S\$15.0 million in the previous year. In contrast, electronic components' revenue dropped from S\$14.2 million in FY2022 to S\$6.3 million in FY2023 due to the lower global demand for semiconductors.

All the Group's key markets, except Singapore and Malaysia, reported higher sales. China's sales soared by 13.3% from S\$6.9 million in FY2022 to S\$7.8 million in FY2023. This increase is mainly attributable to the Precision Machining segment under the Aerospace sector, which grew by 169.2% from S\$1.5 million to S\$4.0 million. This growth was partially offset by the fall in sales in the Trading & Others segment, decreasing by S\$1.6 million from S\$5.4 million.

## **F. Other Information Required by Appendix 7C of the Catalyst Rules (Cont'd)**

### **2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:- (Cont'd)**

#### **a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (Cont'd)**

Sales in the Canada increased by 142.5% from S\$1.1 million in FY2022 to S\$2.6 million in FY2023, driven by sales growth in the Precision Machining segment. Sales in the USA reported a 35.8% increase, rising from S\$10.4 million to S\$14.1 million, mainly attributable to the increase in sales from the Precision Machining segments. Sales in these three geographical markets were lifted by the robust recovery of the Aerospace industry during the period under review.

Sales in Singapore, Malaysia and Other markets declined mainly due to the slowdown in semiconductor demand.

The cost of sales decreased by 25.0% from S\$66.1 million in FY2022 to S\$49.6 million in FY2023. The gross margin decreased 5.2% compared to 20.0% in FY2022. This decrease was attributed to the Group's product mix, with lower sales of higher-margin components and an increase in input costs.

Reflecting the Group's performance, earnings per share ("EPS") for FY2023 fell 77.8% to 0.406 cents from 1.832 cents in FY2022. The Group's net asset value ("NAV") per share slightly increased to 18.5 cents at the end of 31 December 2023 compared to 18.2 cents as of 31 December 2022.

In the second half of 2023 (2H2023), the Group's overall revenue declined by 24.7% from S\$38.0 million to S\$28.6 million and net attributable profit sliding by 60.0% from S\$2.1 million in the corresponding second half of the last year (2H2022) to S\$0.8 million. Compared to 1H2023, the Group's sales and net attributable profit remained relatively stable at about S\$29.5 million and S\$0.8 million respectively.

Revenue from the Equipment Manufacturing and Trading & Others segments fell by about 51.5% and 39.7% respectively compared to 2H2022.

The Group's Precision Machining revenue increased by 18.5%, lifted by Aerospace sales which grew by 57.9% from S\$8.0 million in 2H2022 to S\$12.6 million in 2H2023.

The improved aerospace revenue was driven by the rise in global air travel which benefited from increased sales to China, the USA and Canada as these countries reopened their borders during the period. However, this increase was partially offset by a S\$2.1 million decrease in electronic components' revenue due to weaker semiconductor global demand during the same period.

#### **Other operating (expenses) / income**

In FY2023, other operating income remained relatively constant compared to FY2022. This was primarily due to the composition of grant amounts received, gains on the disposal of property, plant, and equipment, interest income, and dormitory occupancy income, which were offset against foreign exchange losses.

#### **Selling and distribution expenses**

Selling expenses mainly comprise staff costs of the Group's sales and marketing staff, outward freight, travelling and marketing expenses, and other related expenses. The expenses in FY2023 decreased by 23.4% as compared to FY2022. The decreased was mainly due to lower production volume during the period.

#### **Administrative expenses**

Administrative expenses mainly comprise of staff costs, Directors' fee and compensation, depreciation charge in relation to non-production assets, amortisation of intangible assets, professional fees, and other office expenses. In FY2023, the decrease of 6.0% was mainly due to lower production volume during the period.

**F. Other Information Required by Appendix 7C of the Catalist Rules (Cont'd)**

**2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:- (Cont'd)**

- a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (Cont'd)**

**Finance expenses**

Finance costs decreased by S\$0.09 million from S\$0.74 million in FY2022 to S\$0.65 million in FY2023, mainly due to lesser borrowings made and repayment loan during the year.

**Income tax expenses**

The Group recorded a total income tax expense of S\$0.4 million in FY2023 compared to S\$1.6 million in FY2022, the decrease in the income tax expenses was due to lower profits made during the year.

- b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

**Non-current assets**

The decrease in total non-current assets of S\$0.9 million was mainly due to a net decrease of S\$0.9 million in property, plant, and equipment.

**Trade and other receivables**

Trade and other receivables remained relatively constant as compared to FY2022.

**Inventories**

Inventories remained relatively constant as compared to FY2022.

**Trade and other payables**

Trade and other payables decreased by S\$4.4 million from S\$15.9 million as at 31 December 2022 to S\$11.5 million as at 31 December 2023. This reduction was mainly due to fluctuations arising from the timing of payments made to creditors and lower purchases during the period.

**Lease liabilities**

The Group total lease liabilities decreased by S\$0.1 million from S\$6.1 million as at 31 December 2022 to S\$6.0 million as at 31 December 2023. The reduction was due to a repayment in relation of leased property, plant and equipment.

**Bank Loans**

The Group total loans and borrowings decreased by S\$2.4 million from S\$20.9 million as at 31 December 2022 to S\$18.5 million as at 31 December 2023. This decrease was due to term loans repayment of S\$2.4 million.

**Deferred tax liabilities**

Deferred tax liabilities increased by S\$0.2 million to S\$4.8 million in FY2023 from S\$4.6 million in FY2022 primarily due to deferred tax expenses arising from the origination and reversal of temporary differences.

**Statement of cash flows of the Group**

Net cash generated from operating activities decreased by S\$16.8 million from S\$20.2 million in FY2022 to S\$3.4 million in FY2023 mainly due to lower income generated from operating activities.

Net cash used in investing activities was mainly related to capital expenditure incurred for the purchase of machinery, equipment and new factory progressive construction cost in Penang, Malaysia.

Net cash used in financing activities was for the repayment of term loans and lease liabilities.

The Group's financial position remained healthy with net cash and cash equivalents of S\$19.2 million at the end of December 2023.

**F. Other Information Required by Appendix 7C of the Catalist Rules (Cont'd)**

**3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.**

Not applicable

**4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.**

The Group delivered a credible performance in FY2023 despite facing difficult macro-economic conditions and market uncertainties. All of the Group's core business segments remained profitable. The overall business conditions are now gradually improving - as evidenced by the stabilisation of our sales and profit performance in 2H2023.

The memory market and demand for semiconductors are expected to continue recovering in 2024, though global challenges remain.

Global air travel is also on a strong rebound with surging demand for aircraft components.

As market turbulence from ongoing geopolitical tensions and conflicts in Ukraine and the Middle East is expected to weigh on the business environment in the near-term, the Group will stay vigilant and adopt prudent measures to achieve sustainable growth in the year ahead.

Global semiconductor capacity is expected to increase 6.4% in 2024 to top the 30 million \*wafers per month (wpm) mark for the first time after rising 5.5% to 29.6 wpm in 2023, SEMI announced today in its latest quarterly *World Fab Forecast* report. The 2024 growth will be driven by capacity increases in leading-edge logic and foundry applications including generative AI and high-performance computing (HPC), and the recovery in end-demand for chips. The capacity expansion slowed in 2023 due to softening semiconductor market demand and the resulting inventory correction.<sup>1</sup>

The International Air Transport Association (IATA) expects the industry to further strengthen and become more profitable in 2024. An estimated 4.7b people are expected to travel by air in 2024, about 4% more than pre-pandemic levels.<sup>2</sup>

With the Group's healthy financial position, it is well-poised to take advantage of growth opportunities on the horizon.

Moving forward, the Group will continue to maximize operational synergies with UMS to improve overall performance and seek new business opportunities.

<sup>1</sup> Source: <https://www.semi.org/en/news-media-press-releases/semi-press-releases/global-semiconductor-capacity-projected-to-reach-record-high-30-million-wafers-per-month-in-2024-semi-reports>

<sup>2</sup> Source : <https://www.straitstimes.com/world/47b-people-expected-to-travel-by-air-in-2024-about-4-more-than-pre-pandemic-levels-iata#:~:text=4.7b%20people%20expected%20to,levels%3A%20IATA%207C%20The%20Straits%20Times>

**F. Other Information Required by Appendix 7C of the Catalist Rules (Cont'd)**

**5. Dividend**

- a) Current Financial Period Reported on**  
**Whether an interim (final) ordinary dividend has been declared (recommended):**
- None
- b) Corresponding Period of the Immediately Preceding Financial Year**  
**Any dividend declared for the corresponding period of the immediately preceding financial year?**
- None
- c) Date payable**
- Not applicable
- d) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).**
- Not applicable
- e) The date on which Registrable Transfers received by the Company (up to 5.00pm) will be registered before entitlements to the dividend are determined.**
- Not applicable

**6. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.**

No dividend has been declared or recommended for the financial year ended 31 December 2023. The available fund will be retained for working capital use.

**7. If the group has obtained a general mandate from shareholders for Interested Parties Transactions (IPTs), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

The Group has obtained a general mandate from its shareholders for IPTs at e-AGM held on 19 April 2023.

As shown in the table below, the aggregate value of all interested person transactions during the period was approximately 16.1% of the group's latest audited net tangible assets as at 31 December 2022.

Name of interested person	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to <a href="#">Rule 920</a> )	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)
	31 December 2023	31 December 2023
UMS Holdings Limited & its subsidiaries	S\$240,499	S\$10,032,260

**F. Other Information Required by Appendix 7C of the Catalist Rules (Cont'd)**

**8. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).**

The Company confirmed that it has procured undertakings from all of its directors and executive officers in the format set out in Appendix 7H under Rule 720(1) of the Catalist Rules.

**9. Disclosures on Incorporation, Acquisition and Realisation of Shares pursuant to Rule 706A of the Catalist Rules.**

During FY2023, the Company did not acquire any shares resulting in any company becoming a subsidiary or associated company or increasing its shareholding percentage in any subsidiary. Additionally, the Company did not dispose any shares resulting in a company ceasing to be a subsidiary or associated company or decreasing its shareholding percentage in any subsidiary.

**10. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.**

For detailed review of performance, please refer to item 2 in Section F above.

**11. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) in the format below. If there is no such persons, the issuer must make an appropriate negative statement.**

<b>Name</b>	<b>Age</b>	<b>Family relationship with any director and/or substantial shareholder</b>	<b>Current position and duties, and the year the position was first held</b>	<b>Details of changes in duties and position held, if any, during the year</b>
Darren Zee Yu Liang	36	The eldest son of Mr. Zee Hoong Huay, the Executive Director of the Company	Managing Director of Dolphin Engineering Pte Ltd ("DEPL") Responsible for overseeing the operations and developing new businesses for DEPL.	N.A.

On behalf of the Board of Directors

Andy Luong  
Executive Chairman

Zee Hoong Huay  
Executive Director

**BY ORDER OF THE BOARD  
ANDY LUONG  
EXECUTIVE CHAIRMAN  
27 FEBRUARY 2024**