

In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notifications of share transactions of a Director and a Person Discharging Managerial Responsibilities have been made on behalf of Jardine Matheson Holdings Limited:-

**“JARDINE MATHESON HOLDINGS LIMITED**

**NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (1)**

**1 Details of the person discharging managerial responsibilities / person closely associated**

a) Name: Lincoln PAN

**2 Reason for the notification**

a) Position/Status: Director

b) Initial notification/Amendment: Initial Notification

**3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

**4 Details of the transaction(s):** *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each  
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 14,800 ordinary shares

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$68.3	14,800

d) Aggregated price:	US\$1,010,840
Aggregated volume:	14,800

e) Date of the transaction: 9 December 2025

f) Place of the transaction: Singapore Exchange (XSES)

**NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM (2)**

**1 Details of the person discharging managerial responsibilities / person closely associated**

a) Name: Ho Yin CHAN (Elton)

**2 Reason for the notification**

a) Position/Status: Chief Executive of Jardine Pacific

b) Initial notification/Amendment: Initial Notification

**3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

a) Name: Jardine Matheson Holdings Limited

b) LEI: 2138009KENVUNWOLPK41

**4 Details of the transaction(s):** *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

a) Description of the financial instrument: Ordinary shares of US cents 25 each  
Identification code: BMG507361001

b) Nature of the transaction:

Acquisition of 5,800 ordinary shares

c) Price(s) and Volume(s):	Price(s)	Volume(s)
	US\$69.16	5,800

d) Aggregated price:	US\$401,128
Aggregated volume:	5,800

e) Date of the transaction: 8 December 2025

f) Place of the transaction: Singapore Exchange (XSES)

**Jonathan Lloyd, Jardine Matheson Limited  
For and on behalf of Jardine Matheson Holdings Limited**

**10 December 2025"**